The aim of this book is explained in the Introduction, and my chief obligations are acknowledged in the few paragraphs preceding the notes. All that remains for me to do here is to issue a warning and to present an apology.

This book is not concerned mainly with what science teaches us. Though I could not have written it if I had not devoted the greater part of my life to the study of economics and had not more recently endeavored to acquaint myself with the conclusions of several other social sciences, I am not concerned here exclusively with facts, nor do I confine myself to statements of cause and effect. My aim is to picture an ideal, to show how it can be achieved, and to explain what its realization would mean in practice. For this, scientific discussion is a means, not an end. I believe I have made honest use of what I know about the world in which we live. The reader will have to decide whether he wants to accept the values in the service of which I have used that knowledge.

The apology concerns the particular state at which I have decided to submit the results of my efforts to the reader. It is perhaps inevitable that the more ambitious the task, the more inadequate will be the performance. On a subject as comprehensive as that of this book, the task of making it as good as one is capable of is never completed while one's faculties last. No doubt I shall soon find that I ought to have said this or that better and that I have committed errors which I could myself have corrected if I had persisted longer in my efforts. Respect for the reader certainly demands that one present a tolerably finished product. But I doubt whether this means that one ought to wait until one cannot hope to improve it further. At least where the problems are of the kind on which many others are actively working, it would even appear to be an overestimate of one's own importance if one delayed publication until one was certain that one could not improve anything. If a man has, as I hope I have, pushed analysis a step
Preface

forward, further efforts by him are likely to be subject to rapidly decreasing returns. Others will probably be better qualified to lay the next row of bricks of the edifice to which I am trying to contribute. I will merely claim that I have worked on the book until I did not know how I could adequately present the chief argument in briefer form.

Perhaps the reader should also know that, though I am writing in the United States and have been a resident of this country for nearly ten years, I cannot claim to write as an American. My mind has been shaped by a youth spent in my native Austria and by two decades of middle life in Great Britain, of which country I have become and remain a citizen. To know this fact about myself may be of some help to the reader, for the book is to a great extent the product of this background.

F. A. Hayek

Chicago

May 8, 1959
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Introduction

What was the road by which we reached our position, what the form of government under which our greatness grew, what the national habits out of which it sprang? If we look to the laws, they afford equal justice to all in their private differences; The freedom which we enjoy in our government extends also to our ordinary life. But all this ease in our private relations does not make us lawless as citizens. Against this fear is our chief safeguard, teaching us to obey the magistrates and the laws, particularly such as regard the protection of the injured, whether they are actually on the statute book, or belong to that code which, although unwritten, yet cannot be broken without acknowledged disgrace.

Pericles

If old truths are to retain their hold on men's minds, they must be restated in the language and concepts of successive generations. What at one time are their most effective expressions gradually become so worn with use that they cease to carry a definite meaning. The underlying ideas may be as valid as ever, but the words, even when they refer to problems that are still with us, no longer convey the same conviction; the arguments do not move in a context familiar to us; and they rarely give us direct answers to the questions we are asking. This may be inevitable because no statement of an ideal that is likely to sway men's minds can be complete: it must be adapted to a given climate of opinion, presuppose much that is accepted by all men of the time, and illustrate general principles in terms of issues with which they are concerned.

It has been a long time since that ideal of freedom which inspired modern Western civilization and whose partial realization made possible the achievements of that civilization was effectively restated. In fact, for almost a century the basic principles on which this civilization was built have been falling into increasing disregard.
and oblivion. Men have sought for alternative social orders more often than they have tried to improve their understanding or use of the underlying principles of our civilization. It is only since we were confronted with an altogether different system that we have discovered that we have lost any clear conception of our aims and possess no firm principles which we can hold up against the dogmatic ideology of our antagonists.

In the struggle for the moral support of the people of the world, the lack of firm beliefs puts the West at a great disadvantage. The mood of its intellectual leaders has long been characterized by disillusionment with its principles, disparagement of its achievements, and exclusive concern with the creation of "better worlds." This is not a mood in which we can hope to gain followers. If we are to succeed in the great struggle of ideas that is under way, we must first of all know what we believe. We must also become clear in our own minds as to what it is that we want to preserve if we are to prevent ourselves from drifting. No less is an explicit statement of our ideals necessary in our relations with other peoples. Foreign policy today is largely a question of which political philosophy is to triumph over another; and our very survival may depend on our ability to rally a sufficiently strong part of the world behind a common ideal.

This we shall have to do under very unfavorable conditions. A large part of the people of the world borrowed from Western civilization and adopted Western ideals at a time when the West had become unsure of itself and had largely lost faith in the traditions that have made it what it is. This was a time when the intellectuals of the West had to a great extent abandoned the very belief in freedom which, by enabling the West to make full use of those forces that are responsible for the growth of all civilization, had made its unprecedented quick growth possible. In consequence, those men from the less advanced nations who became purveyors of ideas to their own people learned, during their Western training, not how the West had built up its civilization, but mostly those dreams of alternatives which its very success had engendered.

This development is especially tragic because, though the beliefs on which these disciples of the West are acting may enable their countries to copy more quickly a few of the achievements of the West, they will also prevent them from making their own distinct contribution. Not all that is the result of the historical de-
development of the West can or should be transplanted to other cultural foundations; and whatever kind of civilization will in the end emerge in those parts under Western influence may sooner take appropriate forms if allowed to grow rather than if it is imposed from above. If it is true, as is sometimes objected, that the necessary condition for a free evolution—the spirit of individual initiative—is lacking, then surely without that spirit no viable civilization can grow anywhere. So far as it is really lacking, the first task must be to waken it; and this a regime of freedom will do, but a system of regimentation will not.

So far as the West is concerned, we must hope that here there still exists wide consent on certain fundamental values. But this agreement is no longer explicit; and if these values are to regain power, a comprehensive restatement and revindication are urgently needed. There seems to exist no work that gives a full account of the whole philosophy on which a consistent liberal view can rest—no work to which a person wishing to comprehend its ideals may turn. We have a number of admirable historical accounts of how “The Political Traditions of the West” grew. But though they may tell us that “the object of most Western thinkers has been to establish a society in which every individual, with a minimum dependence on discretionary authority of his rulers, would enjoy the privileges and responsibility of determining his own conduct within a previously defined framework of rights and duties,” I know of none that explains what this means when applied to the concrete problems of our time, or whereupon the ultimate justification of this idea rests.

In recent years valiant efforts have also been made to clear away the confusions which have long prevailed regarding the principles of the economic policy of a free society. I do not wish to underrate the clarification that has been achieved. Yet, though I still regard myself as mainly an economist, I have come to feel more and more that the answers to many of the pressing social questions of our time are to be found ultimately in the recognition of principles that lie outside the scope of technical economics or of any other single discipline. Though it was from an original concern with problems of economic policy that I started, I have been slowly led to the ambitious and perhaps presumptuous task of approaching them through a comprehensive restatement of the basic principles of a philosophy of freedom.

But I tender no apologies for thus venturing far beyond the
range where I can claim to have mastered all the technical detail. If we are to regain a coherent conception of our aims, similar attempts should probably be made more often. One thing, in fact, which the work on this book has taught me is that our freedom is threatened in many fields because of the fact that we are much too ready to leave the decision to the expert or to accept too uncritically his opinion about a problem of which he knows intimately only one little aspect. But, since the matter of the ever recurring conflict between the economist and the other specialists will repeatedly come up in this book, I want to make it quite clear here that the economist can not claim special knowledge which qualifies him to co-ordinate the efforts of all the other specialists. What he may claim is that his professional occupation with the prevailing conflicts of aims has made him more aware than others of the fact that no human mind can comprehend all the knowledge which guides the actions of society and of the consequent need for an impersonal mechanism, not dependent on individual human judgments, which will co-ordinate the individual efforts. It is his concern with the impersonal processes of society in which more knowledge is utilized than any one individual or organized group of human beings can possess that puts the economists in constant opposition to the ambitions of other specialists who demand powers of control because they feel that their particular knowledge is not given sufficient consideration.

In one respect this book is, at the same time, more and less ambitious than the reader will expect. It is not chiefly concerned with the problems of any particular country or of a particular moment of time but, at least in its earlier parts, with principles which claim universal validity. The book owes its conception and plan to the recognition that the same intellectual trends, under different names or disguises, have undermined the belief in liberty throughout the world. If we want to counter these trends effectively, we must understand the common elements underlying all their manifestations. We must also remember that the tradition of liberty is not the exclusive creation of any single country and that no nation has sole possession of the secret even today. My main concern is not with the particular institutions or policies of the United States or of Great Britain but with the principles that these countries have developed on foundations provided by the ancient Greeks, the Italians of the early Renaissance, and the Dutch, and to which the French and the Germans have made important con-
Introduction

tributions. Also, my aim will not be to provide a detailed program of policy but rather to state the criteria by which particular measures must be judged if they are to fit into a regime of freedom. It would be contrary to the whole spirit of this book if I were to consider myself competent to design a comprehensive program of policy. Such a program, after all, must grow out of the application of a common philosophy to the problems of the day.

While it is not possible to describe an ideal adequately without constantly contrasting it with others, my aim is not mainly critical. My intention is to open doors for future development rather than to bar others, or, I should perhaps say, to prevent any such doors being barred, as invariably happens when the state takes sole control of certain developments. My emphasis is on the positive task of improving our institutions; and if I can do no more than indicate desirable directions of development, I have at any rate tried to be less concerned with the brushwood to be cleared away than with the roads which should be opened.

As a statement of general principles, the book must deal mainly with basic issues of political philosophy, but it approaches more tangible problems as it proceeds. Of its three parts, the first endeavors to show why we want liberty and what it does. This involves some examination of the factors which determine the growth of all civilizations. The discussion in this part must be mainly theoretical and philosophical—if the latter is the right word to describe the field where political theory, ethics, and anthropology meet. It is followed by an examination of the institutions that Western man has developed to secure individual liberty. We enter here the field of jurisprudence and shall approach its problems historically. Yet it is neither from the point of view of the lawyer nor from that of the historian that we shall chiefly regard that evolution. Our concern will be with the growth of an ideal, only dimly seen and imperfectly realized at most times, which still needs further clarification if it is to serve as a guide for the solution of the problems of our times.

In the third part of the book those principles will be tested by the application of them to some of today's critical economic and social issues. The topics I have selected are in those areas where a false choice among the possibilities before us is most likely to endanger freedom. Their discussion is meant to illustrate how often the pursuit of the same goals by different methods may either enhance or destroy liberty. They are mostly the kind of topics on
which technical economics alone does not provide us with sufficient guidance to formulate a policy and which can be adequately treated only within a wider framework. But the complex issues which each of them raises can, of course, not be treated exhaustively in this volume. Their discussion serves mainly as an illustration of what is the chief aim of this book, namely, the interweaving of the philosophy, jurisprudence, and economics of freedom which is still needed.

This book is meant to help understanding, not to fire enthusiasm. Though in writing about liberty the temptation to appeal to emotion is often irresistible, I have endeavored to conduct the discussion in as sober a spirit as possible. Though the sentiments which are expressed in such terms as the "dignity of man" and the "beauty of liberty" are noble and praiseworthy, they can have no place in an attempt at rational persuasion. I am aware of the danger of such a cold-blooded and purely intellectual approach to an ideal which has been a sacred emotion to many and which has been stoutly defended by many more to whom it never constituted an intellectual problem. I do not think the cause of liberty will prevail unless our emotions are aroused. But, though the strong instincts on which the struggle for liberty has always nourished itself are an indispensable support, they are neither a safe guide nor a certain protection against error. The same noble sentiments have been mobilized in the service of greatly perverted aims. Still more important, the arguments that have undermined liberty belong mainly to the intellectual sphere, and we must therefore counter them here.

Some readers will perhaps be disturbed by the impression that I do not take the value of individual liberty as an indisputable ethical presupposition and that, in trying to demonstrate its value, I am possibly making the argument in its support a matter of expediency. This would be a misunderstanding. But it is true that if we want to convince those who do not already share our moral suppositions, we must not simply take them for granted. We must show that liberty is not merely one particular value but that it is the source and condition of most moral values. What a free society offers to the individual is much more than what he would be able to do if only he were free. We can therefore not fully appreciate the value of freedom until we know how a society of free men as a whole differs from one in which unfreedom prevails.

I must also warn the reader not to expect the discussion to re-
Introduction

main always on the plane of high ideals or spiritual values. Liberty in practice depends on very prosaic matters, and those anxious to preserve it must prove their devotion by their attention to the mundane concerns of public life and by the efforts they are prepared to give to the understanding of issues that the idealist is often inclined to treat as common, if not sordid. The intellectual leaders in the movement for liberty have all too often confined their attention to those uses of liberty closest to their hearts, and have made little effort to comprehend the significance of those restrictions of liberty which did not directly affect them.

If the main body of the discussion is to be as matter of fact and unemotional as possible throughout, its starting point will of necessity have to be even more pedestrian. The meaning of some of the indispensable words has become so vague that it is essential that we should at the outset agree on the sense in which we shall use them. The words "freedom" and "liberty" have been the worst sufferers. They have been abused and their meaning distorted until it could be said that "the word liberty means nothing until it is given specific content, and with a little massage it will take any content you like." We shall therefore have to begin by explaining what this liberty is that we are concerned with. The definition will not be precise until we have also examined such other almost equally vague terms as "coercion," "arbitrariness," and "law" which are indispensable in a discussion of liberty. The analysis of these concepts has, however, been postponed to the beginning of Part II, so that the arid effort at clarification of words should not present too great an obstacle before we reach the more substantial issues.

For this attempt at restating a philosophy of men's living together which has slowly developed through more than two thousand years, I have drawn encouragement from the fact that it has often emerged from adversity with renewed strength. During the last few generations it has gone through one of its periods of decline. If to some, especially those in Europe, this book should appear to be a kind of inquest into the rationale of a system that no longer exists, the answer is that if our civilization is not to decline, that system must be revived. Its underlying philosophy became stationary when it was most influential, as it had often progressed when on the defensive. It has certainly made little progress during the last hundred years and is now on the defensive. Yet the very attacks on it have shown us where it is vulnerable in its tra-
Introduction

ditional form. One need not be wiser than the great thinkers of the past to be in a better position to comprehend the essential conditions of individual liberty. The experience of the last hundred years has taught us much that a Madison or a Mill, a Tocqueville or a Humboldt, could not perceive.

Whether the moment has arrived when this tradition can be revived will depend not only on our success in improving it but also on the temper of our generation. It was rejected at a time when men would recognize no limits to their ambition, because it is a modest and even humble creed, based on a low opinion of men's wisdom and capacities and aware that, within the range for which we can plan, even the best society will not satisfy all our desires. It is as remote from perfectionism as it is from the hurry and impatience of the passionate reformer, whose indignation about particular evils so often blinds him to the harm and injustice that the realization of his plans is likely to produce. Ambition, impatience, and hurry are often admirable in individuals; but they are pernicious if they guide the power of coercion and if improvement depends on those who, when authority is conferred on them, assume that in their authority lies superior wisdom and thus the right to impose their beliefs on others. I hope our generation may have learned that it has been perfectionism of one kind or another that has often destroyed whatever degree of decency societies have achieved. With more limited objectives, more patience, and more humility, we may in fact advance further and faster than we have done while under the guidance of "a proud and most presumptuous confidence in the transcendent wisdom of this age, and its discernment."
PART I

The Value of Freedom

Throughout history orators and poets have extolled liberty, but no one has told us why liberty is so important. Our attitude towards such matters should depend on whether we consider civilization as fixed or as advancing. . . . In an advancing society, any restriction on liberty reduces the number of things tried and so reduces the rate of progress. In such a society freedom of action is granted to the individual, not because it gives him greater satisfaction but because if allowed to go his own way he will on the average serve the rest of us better than under any orders we know how to give.

H. B. PHILLIPS
CHAPTER ONE

Liberty and Liberties

The world has never had a good definition of the word liberty, and the American people just now are much in need of one. We all declare for liberty: but in using the same word, we do not mean the same thing... Here are two, not only different but incompatible things, called by the same name, liberty.

ABRAHAM LINCOLN

1. We are concerned in this book with that condition of men in which coercion of some by others is reduced as much as is possible in society. This state we shall describe throughout as a state of liberty or freedom. These two words have been also used to describe many other good things of life. It would therefore not be very profitable to start by asking what they really mean. It would seem better to state, first, the condition which we shall mean when we use them and then consider the other meanings of the words only in order to define more sharply that which we have adopted.

The state in which a man is not subject to coercion by the arbitrary will of another or others is often also distinguished as "individual" or "personal" freedom, and whenever we want to remind the reader that it is in this sense that we are using the word "freedom," we shall employ that expression. Sometimes the term "civil liberty" is used in the same sense, but we shall avoid it because it is too liable to be confused with what is called "political liberty"—an inevitable confusion arising from the fact that "civil" and "political" derive, respectively, from Latin and Greek words with the same meaning.

Even our tentative indication of what we shall mean by "freedom" will have shown that it describes a state which man living
among his fellows may hope to approach closely but can hardly expect to realize perfectly. The task of a policy of freedom must therefore be to minimize coercion or its harmful effects, even if it cannot eliminate it completely.

It so happens that the meaning of freedom that we have adopted seems to be the original meaning of the word. Man, or at least European man, enters history divided into free and unfree; and this distinction had a very definite meaning. The freedom of the free may have differed widely, but only in the degree of an independence which the slave did not possess at all. It meant always the possibility of a person's acting according to his own decisions and plans, in contrast to the position of one who was irrevocably subject to the will of another, who by arbitrary decision could coerce him to act or not to act in specific ways. The time-honored phrase by which this freedom has often been described is therefore "independence of the arbitrary will of another."

This oldest meaning of "freedom" has sometimes been described as its vulgar meaning; but when we consider all the confusion that philosophers have caused by their attempts to refine or improve it, we may do well to accept this description. More important, however, than that it is the original meaning is that it is a distinct meaning and that it describes one thing and one thing only, a state which is desirable for reasons different from those which make us desire other things also called "freedom." We shall see that, strictly speaking, these various "freedoms" are not different species of the same genus but entirely different conditions, often in conflict with one another, which therefore should be kept clearly distinct. Though in some of the other senses it may be legitimate to speak of different kinds of freedom, "freedoms from" and "freedoms to," in our sense "freedom" is one, varying in degree but not in kind.

In this sense "freedom" refers solely to a relation of men to other men, and the only infringement on it is coercion by men. This means, in particular, that the range of physical possibilities from which a person can choose at a given moment has no direct relevance to freedom. The rock climber on a difficult pitch who sees only one way out to save his life is unquestionably free, though we would hardly say he has any choice. Also, most people will still have enough feeling for the original meaning of the word "free" to see that if that same climber were to fall into a crevasse and were unable to get out of it, he could only figuratively be
called “unfree,” and that to speak of him as being “deprived of liberty” or of being “held captive” is to use these terms in a sense different from that in which they apply to social relations.

The question of how many courses of action are open to a person is, of course, very important. But it is a different question from that of how far in acting he can follow his own plans and intentions, to what extent the pattern of his conduct is of his own design, directed toward ends for which he has been persistently striving rather than toward necessities created by others in order to make him do what they want. Whether he is free or not does not depend on the range of choice but on whether he can expect to shape his course of action in accordance with his present intentions, or whether somebody else has power so to manipulate the conditions as to make him act according to that person’s will rather than his own. Freedom thus presupposes that the individual has some assured private sphere, that there is some set of circumstances in his environment with which others cannot interfere.

This conception of liberty can be made more precise only after we have examined the related concept of coercion. This we shall do systematically after we have considered why this liberty is so important. But even before we attempt this, we shall endeavor to delineate the character of our concept somewhat more precisely by contrasting it with the other meanings which the word liberty has acquired. They have the one thing in common with the original meaning in that they also describe states which most men regard as desirable; and there are some other connections between the different meanings which account for the same word being used for them. Our immediate task, however, must be to bring out the differences as sharply as possible.

2. The first meaning of “freedom” with which we must contrast our own use of the term is one generally recognized as distinct. It is what is commonly called “political freedom,” the participation of men in the choice of their government, in the process of legislation, and in the control of administration. It derives from an application of our concept to groups of men as a whole which gives them a sort of collective liberty. But a free people in this sense is not necessarily a people of free men; nor need one share in this collective freedom to be free as an individual. It can scarcely be contended that the inhabitants of the District of Columbia, or
Liberty and Liberties

resident aliens in the United States, or persons too young to be entitled to vote do not enjoy full personal liberty because they do not share in political liberty. It would also be absurd to argue that young people who are just entering into active life are free because they have given their consent to the social order into which they were born: a social order to which they probably know no alternative and which even a whole generation who thought differently from their parents could alter only after they had reached mature age. But this does not, or need not, make them unfree. The connection which is often sought between such consent to the political order and individual liberty is one of the sources of the current confusion about its meaning. Anyone is, of course, entitled to “identify liberty ... with the process of active participation in public power and public law making.” Only it should be made clear that, if he does so, he is talking about a state other than that with which we are here concerned, and that the common use of the same word to describe these different conditions does not mean that the one is in any sense an equivalent or substitute for the other.

The danger of confusion here is that this use tends to obscure the fact that a person may vote or contract himself into slavery and thus consent to give up freedom in the original sense. It would be difficult to maintain that a man who voluntarily but irrevocably had sold his services for a long period of years to a military organization such as the Foreign Legion remained free thereafter in our sense; or that a Jesuit who lives up to the ideals of the founder of his order and regards himself “as a corpse which has neither intelligence nor will” could be so described. Perhaps the fact that we have seen millions voting themselves into complete dependence on a tyrant has made our generation understand that to choose one’s government is not necessarily to secure freedom. Moreover, it would seem that discussing the value of freedom would be pointless if any regime of which people approved was, by definition, a regime of freedom.

The application of the concept of freedom to a collective rather than to individuals is clear when we speak of a people’s desire to be free from a foreign yoke and to determine its own fate. In this case we use “freedom” in the sense of absence of coercion of a people as a whole. The advocates of individual freedom have generally sympathized with such aspirations for national freedom, and this led to the constant but uneasy alliance between the liberal
Contrasted with "Inner Liberty"

and the national movements during the nineteenth century. But though the concept of national freedom is analogous to that of individual freedom, it is not the same; and the striving for the first has not always enhanced the second. It has sometimes led people to prefer a despot of their own race to the liberal government of an alien majority; and it has often provided the pretext for ruthless restrictions of the individual liberty of the members of minorities. Even though the desire for liberty as an individual and the desire for liberty of the group to which the individual belongs may often rest on similar feelings and sentiments, it is still necessary to keep the two conceptions clearly apart.

3. Another different meaning of "freedom" is that of "inner" or "metaphysical" (sometimes also "subjective") freedom. It is perhaps more closely related to individual freedom and therefore more easily confounded with it. It refers to the extent to which a person is guided in his actions by his own considered will, by his reason or lasting conviction, rather than by momentary impulse or circumstance. But the opposite of "inner freedom" is not coercion by others but the influence of temporary emotions, or moral or intellectual weakness. If a person does not succeed in doing what, after sober reflection, he decides to do, if his intentions or strength desert him at the decisive moment and he fails to do what he somehow still wishes to do, we may say that he is "unfree," the "slave of his passions." We occasionally also use these terms when we say that ignorance or superstition prevents people from doing what they would do if they were better informed, and we claim that "knowledge makes free."

Whether or not a person is able to choose intelligently between alternatives, or to adhere to a resolution he has made, is a problem distinct from whether or not other people will impose their will upon him. They are clearly not without some connection: the same conditions which to some constitute coercion will be to others merely ordinary difficulties which have to be overcome, depending on the strength of will of the people involved. To that extent, "inner freedom" and "freedom" in the sense of absence of coercion will together determine how much use a person can make of his knowledge of opportunities. The reason why it is still very important to keep the two apart is the relation which the concept of "inner freedom" has to the philosophical confusion about what is called the "freedom of the will." Few beliefs have done more to
Liberty and Liberties

discredit the ideal of freedom than the erroneous one that scientific determinism has destroyed the basis for individual responsibility. We shall later (in chap. v) consider these issues further. Here we merely want to put the reader on guard against this particular confusion and against the related sophism that we are free only if we do what in some sense we ought to do.

4. Neither of these confusions of individual liberty with different concepts denoted by the same word is as dangerous as its confusion with a third use of the word to which we have already briefly referred: the use of "liberty" to describe the physical "ability to do what I want," the power to satisfy our wishes, or the extent of the choice of alternatives open to us. This kind of "freedom" appears in the dreams of many people in the form of the illusion that they can fly, that they are released from gravity and can move "free like a bird" to wherever they wish, or that they have the power to alter their environment to their liking.

This metaphorical use of the word has long been common, but until comparatively recent times few people seriously confused this "freedom from" obstacles, this freedom that means omnipotence, with the individual freedom that any kind of social order can secure. Only since this confusion was deliberately fostered as part of the socialist argument has it become dangerous. Once this identification of freedom with power is admitted, there is no limit to the sophisms by which the attractions of the word "liberty" can be used to support measures which destroy individual liberty, no end to the tricks by which people can be exhorted in the name of liberty to give up their liberty. It has been with the help of this equivocation that the notion of collective power over circumstances has been substituted for that of individual liberty and that in totalitarian states liberty has been suppressed in the name of liberty.

The transition from the concept of individual liberty to that of liberty as power has been facilitated by the philosophical tradition that uses the word "restraint" where we have used "coercion" in defining liberty. Perhaps "restraint" would in some respects be a more suitable word if it was always remembered that in its strict sense it presupposes the action of a restraining human agent. In this sense, it usefully reminds us that the infringements on liberty consist largely in people's being prevented from doing things, while "coercion" emphasizes their being made to do par-
These Concepts Are Incommensurable

ticular things. Both aspects are equally important: to be precise, we should probably define liberty as the absence of restraint and constraint.\textsuperscript{17} Unfortunately, both these words have come also to be used for influences on human action that do not come from other men; and it is only too easy to pass from defining liberty as the absence of restraint to defining it as the "absence of obstacles to the realization of our desires"\textsuperscript{18} or even more generally as "the absence of external impediment."\textsuperscript{19} This is equivalent to interpreting it as effective power to do whatever we want.

This reinterpretation of liberty is particularly ominous because it has penetrated deeply into the usage of some of the countries where, in fact, individual freedom is still largely preserved. In the United States it has come to be widely accepted as the foundation for the political philosophy dominant in "liberal" circles. Such recognized intellectual leaders of the "progressives" as J. R. Commons\textsuperscript{20} and John Dewey have spread an ideology in which "liberty is power, effective power to do specific things" and the "demand of liberty is the demand for power,"\textsuperscript{21} while the absence of coercion is merely "the negative side of freedom" and "is to be prized only as a means to Freedom which is power."\textsuperscript{22}

5. This confusion of liberty as power with liberty in its original meaning inevitably leads to the identification of liberty with wealth;\textsuperscript{23} and this makes it possible to exploit all the appeal which the word "liberty" carries in the support for a demand for the redistribution of wealth. Yet, though freedom and wealth are both good things which most of us desire and though we often need both to obtain what we wish, they still remain different. Whether or not I am my own master and can follow my own choice and whether the possibilities from which I must choose are many or few are two entirely different questions. The courtier living in the lap of luxury but at the beck and call of his prince may be much less free than a poor peasant or artisan, less able to live his own life and to choose his own opportunities for usefulness. Similarly, the general in charge of an army or the director of a large construction project may wield enormous powers which in some respects may be quite uncontrollable, and yet may well be less free, more liable to have to change all his intentions and plans at a word from a superior, less able to change his own life or to decide what to him is most important, than the poorest farmer or shepherd.
If there is to be any clarity in the discussion of liberty, its definition must not depend upon whether or not everybody regards this kind of liberty as a good thing. It is very probable that there are people who do not value the liberty with which we are concerned, who cannot see that they derive great benefits from it, and who will be ready to give it up to gain other advantages; it may even be true that the necessity to act according to one’s own plans and decisions may be felt by them to be more of a burden than an advantage. But liberty may be desirable, even though not all persons may take advantage of it. We shall have to consider whether the benefit derived from liberty by the majority is dependent upon their using the opportunities it offers them and whether the case for liberty really rests on most people wanting it for themselves. It may well be that the benefits we receive from the liberty of all do not derive from what most people recognize as its effects; it may even be that liberty exercises its beneficial effects as much through the discipline it imposes on us as through the more visible opportunities it offers.

Above all, however, we must recognize that we may be free and yet miserable. Liberty does not mean all good things or the absence of all evils. It is true that to be free may mean freedom to starve, to make costly mistakes, or to run mortal risks. In the sense in which we use the term, the penniless vagabond who lives precariously by constant improvisation is indeed freer than the conscripted soldier with all his security and relative comfort. But if liberty may therefore not always seem preferable to other goods, it is a distinctive good that needs a distinctive name. And though “political liberty” and “inner liberty” are long-established alternative uses of the term which, with a little care, may be employed without causing confusion, it is questionable whether the use of the word “liberty” in the sense of “power” should be tolerated.

In any case, however, the suggestion must be avoided that, because we employ the same word, these “liberties” are different species of the same genus. This is the source of dangerous nonsense, a verbal trap that leads to the most absurd conclusions. Liberty in the sense of power, political liberty, and inner liberty are not states of the same kind as individual liberty: we cannot, by sacrificing a little of the one in order to get more of the other, on balance gain some common element of freedom. We may well get one good thing in the place of another by such an exchange. But to suggest that there is a common element in them which allows us to
Freedom and Slavery

speak of the effect that such an exchange has on liberty is sheer obscurantism, the crudest kind of philosophical realism, which assumes that, because we describe these conditions with the same word, there must also be a common element in them. But we want them largely for different reasons, and their presence or absence has different effects. If we have to choose between them, we cannot do so by asking whether liberty will be increased as a whole; but only by deciding which of these different states we value more highly.

6. It is often objected that our concept of liberty is merely negative. This is true in the sense that peace is also a negative concept or that security or quiet or the absence of any particular impediment or evil is negative. It is to this class of concepts that liberty belongs: it describes the absence of a particular obstacle—coercion by other men. It becomes positive only through what we make of it. It does not assure us of any particular opportunities, but leaves it to us to decide what use we shall make of the circumstances in which we find ourselves.

But while the uses of liberty are many, liberty is one. Liberties appear only when liberty is lacking: they are the special privileges and exemptions that groups and individuals may acquire while the rest are more or less unfree. Historically, the path to liberty has led through the achievement of particular liberties. But that one should be allowed to do specific things is not liberty, though it may be called “a liberty”; and while liberty is compatible with not being allowed to do specific things, it does not exist if one needs permission for most of what one can do. The difference between liberty and liberties is that which exists between a condition in which all is permitted that is not prohibited by general rules and one in which all is prohibited that is not explicitly permitted.

If we look once more at the elementary contrast between freedom and slavery, we see clearly that the negative character of freedom in no way diminishes its value. We have already mentioned that the sense in which we use the word is its oldest meaning. It will help to fix this meaning if we glance at the actual difference that distinguished the position of a free man from that of a slave. We know much about this so far as the conditions in the oldest of free communities—the cities of ancient Greece—are concerned. The numerous decrees for the freeing of slaves that have been found give us a clear picture of the essentials. There
were four rights which the attainment of freedom regularly conferred. The manumission decrees normally gave the former slave, first, "legal status as a protected member of the community"; second, "immunity from arbitrary arrest"; third, the "right to work at whatever he desires to do"; and, fourth, "the right to movement according to his own choice."\(^{27}\)

This list contains most of what in the eighteenth and nineteenth centuries were regarded as the essential conditions of freedom. It omits the right to own property only because even the slave could do so.\(^{28}\) With the addition of this right, it contains all the elements required to protect an individual against coercion. But it says nothing about the other freedoms we have considered, not to speak of all the "new freedoms" that have lately been offered as substitutes for freedom. Clearly, a slave will not become free if he obtains merely the right to vote, nor will any degree of "inner freedom" make him anything but a slave—however much idealist philosophers have tried to convince us to the contrary. Nor will any degree of luxury or comfort or any power that he may wield over other men or the resources of nature alter his dependence upon the arbitrary will of his master. But if he is subject only to the same laws as all his fellow citizens, if he is immune from arbitrary confinement and free to choose his work, and if he is able to own and acquire property, no other men or group of men can coerce him to do their bidding.

7. Our definition of liberty depends upon the meaning of the concept of coercion, and it will not be precise until we have similarly defined that term. In fact, we shall also have to give a more exact meaning to certain closely related ideas, especially arbitrariness and general rules or laws. Logically, we should therefore now proceed to a similar analysis of these concepts. We cannot altogether avoid this. But before asking the reader to follow us further in what may appear to be the barren task of giving precise meaning to terms, we shall endeavor to explain why the liberty we have defined is so important. We shall therefore resume our effort at precise definition only at the beginning of the second part of this book, where we shall examine the legal aspects of a regime of freedom. At this point a few observations anticipating the results of the more systematic discussion of coercion should be sufficient. In this brief form they will necessarily seem somewhat dogmatic and will have to be justified later.

By "coercion" we mean such control of the environment—or cir-
circumstances of a person by another that, in order to avoid greater evil, he is forced to act not according to a coherent plan of his own but to serve the ends of another. Except in the sense of choosing the lesser evil in a situation forced on him by another, he is unable either to use his own intelligence or knowledge or to follow his own aims and beliefs. Coercion is evil precisely because it thus eliminates an individual as a thinking and valuing person and makes him a bare tool in the achievement of the ends of another. Free action, in which a person pursues his own aims by the means indicated by his own knowledge, must be based on data which cannot be shaped at will by another. It presupposes the existence of a known sphere in which the circumstances cannot be so shaped by another person as to leave one only that choice prescribed by the other.

Coercion, however, cannot be altogether avoided because the only way to prevent it is by the threat of coercion. Free society has met this problem by conferring the monopoly of coercion on the state and by attempting to limit this power of the state to instances where it is required to prevent coercion by private persons. This is possible only by the state's protecting known private spheres of the individuals against interference by others and delimiting these private spheres, not by specific assignation, but by creating conditions under which the individual can determine his own sphere by relying on rules which tell him what the government will do in different types of situations.

The coercion which a government must still use for this end is reduced to a minimum and made as innocuous as possible by restraining it through known general rules, so that in most instances the individual need never be coerced unless he has placed himself in a position where he knows he will be coerced. Even where coercion is not avoidable, it is deprived of its most harmful effects by being confined to limited and foreseeable duties, or at least made independent of the arbitrary will of another person. Being made impersonal and dependent upon general, abstract rules, whose effect on particular individuals cannot be foreseen at the time they are laid down, even the coercive acts of government become data on which the individual can base his own plans. Coercion according to known rules, which is generally the result of circumstances in which the person to be coerced has placed himself, then becomes an instrument assisting the individuals in the pursuit of their own ends and not a means to be used for the ends of others.
CHAPTER TWO

The Creative Powers of a Free Civilization

Civilization advances by extending the number of important operations which we can perform without thinking about them. Operations of thought are like cavalry charges in a battle—they are strictly limited in number, they require fresh horses, and must only be made at decisive moments.

A. N. Whitehead

1. The Socratic maxim that the recognition of our ignorance is the beginning of wisdom has profound significance for our understanding of society. The first requisite for this is that we become aware of men's necessary ignorance of much that helps him to achieve his aims. Most of the advantages of social life, especially in its more advanced forms which we call "civilization," rest on the fact that the individual benefits from more knowledge than he is aware of. It might be said that civilization begins when the individual in the pursuit of his ends can make use of more knowledge than he has himself acquired and when he can transcend the boundaries of his ignorance by profiting from knowledge he does not himself possess.

This fundamental fact of man's unavoidable ignorance of much on which the working of civilization rests has received little attention. Philosophers and students of society have generally glossed it over and treated this ignorance as a minor imperfection which could be more or less disregarded. But, though discussions of moral or social problems based on the assumption of perfect knowledge may occasionally be useful as a preliminary exercise
in logic, they are of little use in an attempt to explain the real world. Its problems are, dominated by the “practical difficulty” that our knowledge is, in fact, very far from perfect. Perhaps it is only natural that the scientists tend to stress what we do know; but in the social field, where what we do not know is often so much more important, the effect of this tendency may be very misleading. Many of the utopian constructions are worthless because they follow the lead of the theorists in assuming that we have perfect knowledge.

It must be admitted, however, that our ignorance is a peculiarly difficult subject to discuss. It might at first even seem impossible by definition to talk sense about it. We certainly cannot discuss intelligently something about which we know nothing. We must at least be able to state the questions even if we do not know the answers. This requires some genuine knowledge of the kind of world we are discussing. If we are to understand how society works, we must attempt to define the general nature and range of our ignorance concerning it. Though we cannot see in the dark, we must be able to trace the limits of the dark areas.

The misleading effect of the usual approach stands out clearly if we examine the significance of the assertion that man has created his civilization and he therefore can also change its institutions as he pleases. This assertion would be justified only if man had deliberately created civilization in full understanding of what he was doing or if he at least clearly knew how it was being maintained. In a sense it is true, of course, that man has made his civilization. It is the product of his actions or, rather, of the action of a few hundred generations. This does not mean, however, that civilization is the product of human design, or even that man knows what its functioning or continued existence depends upon.

The whole conception of man already endowed with a mind capable of conceiving civilization setting out to create it is fundamentally false. Man did not simply impose upon the world a pattern created by his mind. His mind is itself a system that constantly changes as a result of his endeavor to adapt himself to his surroundings. It would be an error to believe that, to achieve a higher civilization, we have merely to put into effect the ideas now guiding us. If we are to advance, we must leave room for a continuous revision of our present conceptions and ideals which will be necessitated by further experience. We are as little able to conceive what civilization will be, or can be, five hundred
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or even fifty years hence as our medieval forefathers or even our grandparents were able to foresee our manner of life today. The conception of man deliberately building his civilization stems from an erroneous intellectualism that regards human reason as something standing outside nature and possessed of knowledge and reasoning capacity independent of experience. But the growth of the human mind is part of the growth of civilization; it is the state of civilization at any given moment that determines the scope and the possibilities of human ends and values. The mind can never foresee its own advance. Though we must always strive for the achievement of our present aims, we must also leave room for new experiences and future events to decide which of these aims will be achieved.

It may be an exaggeration to assert, as a modern anthropologist has done, that "it is not man who controls culture but the other way around"; but it is useful to be reminded by him that "it is only our profound and comprehensive ignorance of the nature of culture that makes it possible for us to believe that we direct and control it." He suggests at least an important corrective to the intellectualist conception. His reminder will help us to achieve a truer image of the incessant interaction between our conscious striving for what our intellect pictures as achievable and the operations of the institutions, traditions, and habits which jointly often produce something very different from what we have aimed at.

There are two important respects in which the conscious knowledge which guides the individual's actions constitutes only part of the conditions which enable him to achieve his ends. There is the fact that man's mind is itself a product of the civilization in which he has grown up and that it is unaware of much of the experience which has shaped it—experience that assists it by being embodied in the habits, conventions, language, and moral beliefs which are part of its makeup. Then there is the further consideration that the knowledge which any individual mind consciously manipulates is only a small part of the knowledge which at any one time contributes to the success of his action. When we reflect how much knowledge possessed by other people is an essential condition for the successful pursuit of our individual aims, the magnitude of our ignorance of the circumstances on which the results of our action depend appears simply staggering. Knowledge exists only as the knowledge of individuals. It is not much
The Different Uses of Experience

better than a metaphor to speak of the knowledge of society as a whole. The sum of the knowledge of all the individuals exists nowhere as an integrated whole. The great problem is how we can all profit from this knowledge, which exists only dispersed as the separate, partial, and sometimes conflicting beliefs of all men.

In other words, it is largely because civilization enables us constantly to profit from knowledge which we individually do not possess and because each individual’s use of his particular knowledge may serve to assist others unknown to him in achieving their ends that men as members of civilized society can pursue their individual ends so much more successfully than they could alone. We know little of the particular facts to which the whole of social activity continuously adjusts itself in order to provide what we have learned to expect. We know even less of the forces which bring about this adjustment by appropriately co-ordinating individual activity. And our attitude, when we discover how little we know of what makes us co-operate, is, on the whole, one of resentment rather than of wonder or curiosity. Much of our occasional impetuous desire to smash the whole entangling machinery of civilization is due to this inability of man to understand what he is doing.

2. The identification of the growth of civilization with the growth of knowledge would be very misleading, however, if by “knowledge” we meant only the conscious, explicit knowledge of individuals, the knowledge which enables us to state that this or that is so-and-so. Still less can this knowledge be confined to scientific knowledge. It is important for the understanding of our argument later to remember that, contrary to one fashionable view, scientific knowledge does not exhaust even all the explicit and conscious knowledge of which society makes constant use. The scientific methods of the search for knowledge are not capable of satisfying all society’s needs for explicit knowledge. Not all the knowledge of the ever changing particular facts that man continually uses lends itself to organization or systematic exposition; much of it exists only dispersed among countless individuals. The same applies to that important part of expert knowledge which is not substantive knowledge but merely knowledge of where and how to find the needed information. For our present purpose, however, it is not this distinction between dif-
ferent kinds of rational knowledge that is most important, and when we speak of explicit knowledge, we shall group these different kinds together.

The growth of knowledge and the growth of civilization are the same only if we interpret knowledge to include all the human adaptations to environment in which past experience has been incorporated. Not all knowledge in this sense is part of our intellect, nor is our intellect the whole of our knowledge. Our habits and skills, our emotional attitudes, our tools, and our institutions—all are in this sense adaptations to past experience which have grown up by selective elimination of less suitable conduct. They are as much an indispensable foundation of successful action as is our conscious knowledge. Not all these non-rational factors underlying our action are always conducive to success. Some may be retained long after they have outlived their usefulness and even when they have become more an obstacle than a help. Nevertheless, we could not do without them: even the successful employment of our intellect itself rests on their constant use. Man prides himself on the increase in his knowledge. But, as a result of what he himself has created, the limitations of his conscious knowledge and therefore the range of ignorance significant for his conscious action have constantly increased. Ever since the beginning of modern science, the best minds have recognized that "the range of acknowledged ignorance will grow with the advance of science." Unfortunately, the popular effect of this scientific advance has been a belief, seemingly shared by many scientists, that the range of our ignorance is steadily diminishing and that we can therefore aim at more comprehensive and deliberate control of all human activities. It is for this reason that those intoxicated by the advance of knowledge so often become the enemies of freedom. While the growth of our knowledge of nature constantly discloses new realms of ignorance, the increasing complexity of the civilization which this knowledge enables us to build presents new obstacles to the intellectual comprehension of the world around us. The more men know, the smaller the share of all that knowledge becomes that any one mind can absorb. The more civilized we become, the more relatively ignorant must each individual be of the facts on which the working of his civilization depends. The very division of knowledge increases the necessary ignorance of the individual of most of this knowledge.
Transmission and Communication of Experience

3. When we spoke of the transmission and communication of knowledge, we meant to refer to the two aspects of the process of civilization which we have already distinguished: the transmission in time of our accumulated stock of knowledge and the communication among contemporaries of information on which they base their action. They cannot be sharply separated because the tools of communication between contemporaries are part of the cultural heritage which man constantly uses in the pursuit of his ends.

We are most familiar with this process of accumulation and transmission of knowledge in the field of science—so far as it shows both the general laws of nature and the concrete features of the world in which we live. But, although this is the most conspicuous part of our inherited stock of knowledge and the chief part of what we necessarily know, in the ordinary sense of "knowing," it is still only a part; for, besides this, we command many tools—in the widest sense of that word—which the human race has evolved and which enable us to deal with our environment. These are the results of the experience of successive generations which are handed down. And, once a more efficient tool is available, it will be used without our knowing why it is better, or even what the alternatives are.

These "tools" which man has evolved and which constitute such an important part of his adaptation to his environment include much more than material implements. They consist in a large measure of forms of conduct which he habitually follows without knowing why; they consist of what we call "traditions" and "institutions," which he uses because they are available to him as a product of cumulative growth without ever having been designed by any one mind. Man is generally ignorant not only of why he uses implements of one shape rather than of another but also of how much is dependent on his actions taking one form rather than another. He does not usually know to what extent the success of his efforts is determined by his conforming to habits of which he is not even aware. This is probably as true of civilized man as of primitive man. Concurrent with the growth of conscious knowledge there always takes place an equally important accumulation of tools in this wider sense, of tested and generally adopted ways of doing things.

Our concern at the moment is not so much with the knowledge thus handed down to us or with the formation of new tools
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that will be used in the future as it is with the manner in which current experience is utilized in assisting those who do not directly gain it. So far as it is possible to do so, we shall leave the progress in time for the next chapter and concentrate here on the manner in which that dispersed knowledge and the different skills, the varied habits and opportunities of the individual members of society, contribute toward bringing about the adjustment of its activities to ever changing circumstances.

Every change in conditions will make necessary some change in the use of resources, in the direction and kind of human activities, in habits and practices. And each change in the actions of those affected in the first instance will require further adjustments that will gradually extend throughout the whole of society. Thus every change in a sense creates a "problem" for society, even though no single individual perceives it as such; and it is gradually "solved" by the establishment of a new over-all adjustment. Those who take part in the process have little idea why they are doing what they do, and we have no way of predicting who will at each step first make the appropriate move, or what particular combinations of knowledge and skill, personal attitudes and circumstances, will suggest to some man the suitable answer, or by what channels his example will be transmitted to others who will follow the lead. It is difficult to conceive all the combinations of knowledge and skills which thus come into action and from which arises the discovery of appropriate practices or devices that, once found, can be accepted generally. But from the countless number of humble steps taken by anonymous persons in the course of doing familiar things in changed circumstances spring the examples that prevail. They are as important as the major intellectual innovations which are explicitly recognized and communicated as such.

Who will prove to possess the right combination of aptitudes and opportunities to find the better way is just as little predictable as by what manner or process different kinds of knowledge and skill will combine to bring about a solution of the problem. The successful combination of knowledge and aptitude is not selected by common deliberation, by people seeking a solution to their problems through a joint effort; it is the product of individuals imitating those who have been more successful and from their being guided by signs or symbols, such as prices offered for their products or expressions of moral or aesthetic esteem.
The Case for Freedom

for their having observed standards of conduct—in short, of their using the results of the experiences of others.

What is essential to the functioning of the process is that each individual be able to act on his particular knowledge, always unique, at least so far as it refers to some particular circumstances, and that he be able to use his individual skills and opportunities within the limits known to him and for his own individual purpose.

4. We have now reached the point at which the main contention of this chapter will be readily intelligible. It is that the case for individual freedom rests chiefly on the recognition of the inevitable ignorance of all of us concerning a great many of the factors on which the achievement of our ends and welfare depends.10

If there were omniscient men, if we could know not only all that affects the attainment of our present wishes but also our future wants and desires, there would be little case for liberty. And, in turn, liberty of the individual would, of course, make complete foresight impossible. Liberty is essential in order to leave room for the unforeseeable and unpredictable; we want it because we have learned to expect from it the opportunity of realizing many of our aims. It is because every individual knows so little and, in particular, because we rarely know which of us knows best that we trust the independent and competitive efforts of many to induce the emergence of what we shall want when we see it.

Humiliating to human pride as it may be, we must recognize that the advance and even the preservation of civilization are dependent upon a maximum of opportunity for accidents to happen.11 These accidents occur in the combination of knowledge and attitudes, skills and habits, acquired by individual men and also when qualified men are confronted with the particular circumstances which they are equipped to deal with. Our necessary ignorance of so much means that we have to deal largely with probabilities and chances.

Of course, it is true of social as of individual life that favorable accidents usually do not just happen. We must prepare for them.12 But they still remain chances and do not become certainties. They involve risks deliberately taken, the possible misfortune of individuals and groups who are as meritorious as others who
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prosper, the possibility of serious failure or relapse even for the majority, and merely a high probability of a net gain on balance. All we can do is to increase the chance that some special constellation of individual endowment and circumstance will result in the shaping of some new tool or the improvement of an old one, and to improve the prospect that such innovations will become rapidly known to those who can take advantage of them.

All political theories assume, of course, that most individuals are very ignorant. Those who plead for liberty differ from the rest in that they include among the ignorant themselves as well as the wisest. Compared with the totality of knowledge which is continually utilized in the evolution of a dynamic civilization, the difference between the knowledge that the wisest and that which the most ignorant individual can deliberately employ is comparatively insignificant.

The classical argument for tolerance formulated by John Milton and John Locke and restated by John Stuart Mill and Walter Bagehot rests, of course, on the recognition of this ignorance of ours. It is a special application of general considerations to which a non-rationalist insight into the working of our mind opens the doors. We shall find throughout this book that, though we are usually not aware of it, all institutions of freedom are adaptations to this fundamental fact of ignorance, adapted to deal with chances and probabilities, not certainty. Certainty we cannot achieve in human affairs, and it is for this reason that, to make the best use of what knowledge we have, we must adhere to rules which experience has shown to serve best on the whole, though we do not know what will be the consequences of obeying them in the particular instance.13

5. Man learns by the disappointment of expectations. Needless to say, we ought not to increase the unpredictability of events by foolish human institutions. So far as possible, our aim should be to improve human institutions so as to increase the chances of correct foresight. Above all, however, we should provide the maximum of opportunity for unknown individuals to learn of facts that we ourselves are yet unaware of and to make use of this knowledge in their actions.

It is through the mutually adjusted efforts of many people that more knowledge is utilized than any one individual possesses or than it is possible to synthesize intellectually; and it is through
such utilization of dispersed knowledge that achievements are made possible greater than any single mind can foresee. It is because freedom means the renunciation of direct control of individual efforts that a free society can make use of so much more knowledge than the mind of the wisest ruler could comprehend.

From this foundation of the argument for liberty it follows that we shall not achieve its ends if we confine liberty to the particular instances where we know it will do good. Freedom granted only when it is known beforehand that its effects will be beneficial is not freedom. If we knew how freedom would be used, the case for it would largely disappear. We shall never get the benefits of freedom, never obtain those unforeseeable new developments for which it provides the opportunity, if it is not also granted where the uses made of it by some do not seem desirable. It is therefore no argument against individual freedom that it is frequently abused. Freedom necessarily means that many things will be done which we do not like. Our faith in freedom does not rest on the foreseeable results in particular circumstances but on the belief that it will, on balance, release more forces for the good than for the bad.

It also follows that the importance of our being free to do a particular thing has nothing to do with the question of whether we or the majority are ever likely to make use of that particular possibility. To grant no more freedom than all can exercise would be to misconceive its function completely. The freedom that will be used by only one man in a million may be more important to society and more beneficial to the majority than any freedom that we all use.14

It might even be said that the less likely the opportunity to make use of freedom to do a particular thing, the more precious it will be for society as a whole. The less likely the opportunity, the more serious will it be to miss it when it arises, for the experience that it offers will be nearly unique. It is also probably true that the majority are not directly interested in most of the important things that any one person should be free to do. It is because we do not know how individuals will use their freedom that it is so important. If it were otherwise, the results of freedom could also be achieved by the majority's deciding what should be done by the individuals. But majority action is, of necessity, confined to the already tried and ascertained, to issues on which agreement has already been reached in that
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process of discussion that must be preceded by different experiences and actions on the part of different individuals.

The benefits I derive from freedom are thus largely the result of the uses of freedom by others, and mostly of those uses of freedom that I could never avail myself of. It is therefore not necessarily freedom that I can exercise myself that is most important for me. It is certainly more important that anything can be tried by somebody than that all can do the same things. It is not because we like to be able to do particular things, not because we regard any particular freedom as essential to our happiness, that we have a claim to freedom. The instinct that makes us revolt against any physical restraint, though a helpful ally, is not always a safe guide for justifying or delimiting freedom. What is important is not what freedom I personally would like to exercise but what freedom some person may need in order to do things beneficial to society. This freedom we can assure to the unknown person only by giving it to all.

The benefits of freedom are therefore not confined to the free—or, at least, a man does not benefit mainly from those aspects of freedom which he himself takes advantage of. There can be no doubt that in history unfree majorities have benefited from the existence of free minorities and that today unfree societies benefit from what they obtain and learn from free societies. Of course the benefits we derive from the freedom of others become greater as the number of those who can exercise freedom increases. The argument for the freedom of some therefore applies to the freedom of all. But it is still better for all that some should be free than none and also that many enjoy full freedom than that all have a restricted freedom. The significant point is that the importance of freedom to do a particular thing has nothing to do with the number of people who want to do it: it might almost be in inverse proportion. One consequence of this is that a society may be hamstrung by controls, although the great majority may not be aware that their freedom has been significantly curtailed. If we proceeded on the assumption that only the exercises of freedom that the majority will practice are important, we would be certain to create a stagnant society with all the characteristic of unfreedom.

6. The undesigned novelties that constantly emerge in the process of adaptation will consist, first, of new arrangements
or patterns in which the efforts of different individuals are coordinated and of new constellations in the use of resources, which will be in their nature as temporary as the particular conditions that have evoked them. There will be, second, modifications of tools and institutions adapted to the new circumstances. Some of these will also be merely temporary adaptations to the conditions of the moment, while others will be improvements that increase the versatility of the existing tools and usages and will therefore be retained. These latter will constitute a better adaptation not merely to the particular circumstances of time and place but to some permanent feature of our environment. In such spontaneous "formations" is embodied a perception of the general laws that govern nature. With this cumulative embodiment of experience in tools and forms of action will emerge a growth of explicit knowledge, of formulated generic rules that can be communicated by language from person to person.

This process by which the new emerges is best understood in the intellectual sphere when the results are new ideas. It is the field in which most of us are aware at least of some of the individual steps of the process, where we necessarily know what is happening and thus generally recognize the necessity of freedom. Most scientists realize that we cannot plan the advance of knowledge, that in the voyage into the unknown—which is what research is—we are in great measure dependent on the vagaries of individual genius and of circumstance, and that scientific advance, like a new idea that will spring up in a single mind, will be the result of a combination of conceptions, habits, and circumstances brought to one person by society, the result as much of lucky accidents as of systematic effort.

Because we are more aware that our advances in the intellectual sphere often spring from the unforeseen and undesigned, we tend to overstress the importance of freedom in this field and to ignore the importance of the freedom of doing things. But the freedom of research and belief and the freedom of speech and discussion, the importance of which is widely understood, are significant only in the last stage of the process in which new truths are discovered. To extol the value of intellectual liberty at the expense of the value of the liberty of doing things would be like treating the crowning part of an edifice as the whole. We have new ideas to discuss, different views to adjust, because those ideas and views arise from the efforts of individuals in ever new circum-
stances, who avail themselves in their concrete tasks of the new tools and forms of action they have learned.

The non-intellectual part of this process—the formation of the changed material environment in which the new emerges—requires for its understanding and appreciation a much greater effort of imagination than the factors stressed by the intellectualist view. While we are sometimes able to trace the intellectual processes that have led to a new idea, we can scarcely ever reconstruct the sequence and combination of those contributions that have not led to the acquisition of explicit knowledge; we can scarcely ever reconstruct the favorable habits and skills employed, the facilities and opportunities used, and the particular environment of the main actors that has favored the result. Our efforts toward understanding this part of the process can go little further than to show on simplified models the kind of forces at work and to point to the general principle rather than the specific character of the influences that operate. Men are always concerned only with what they know. Therefore, those features which, while the process is under way, are not consciously known to anybody are commonly disregarded and can perhaps never be traced in detail.

In fact, these unconscious features not only are commonly disregarded but are often treated as if they were a hindrance rather than a help or an essential condition. Because they are not "rational" in the sense of explicitly entering into our reasoning, they are often treated as irrational in the sense of being contrary to intelligent action. Yet, though much of the non-rational that affects our action may be irrational in this sense, many of the "mere habits" and "meaningless institutions" that we use and presuppose in our actions are essential conditions for what we achieve; they are successful adaptations of society that are constantly improved and on which depends the range of what we can achieve. While it is important to discover their defects, we could not for a moment go on without constantly relying on them.

The manner in which we have learned to order our day, to dress, to eat, to arrange our houses, to speak and write, and to use the countless other tools and implements of civilization, no less than the "know-how" of production and trade, furnishes us constantly with the foundations on which our own contributions to the process of civilization must be based. And it is in the
Freedom and Changes in Values

new use and improvement of whatever the facilities of civilization offer us that the new ideas arise that are ultimately handled in the intellectual sphere. Though the conscious manipulation of abstract thought, once it has been set in train, has in some measure a life of its own, it would not long continue and develop without the constant challenges that arise from the ability of people to act in a new manner, to try new ways of doing things, and to alter the whole structure of civilization in adaptation to change. The intellectual process is in effect only a process of elaboration, selection, and elimination of ideas already formed. And the flow of new ideas, to a great extent, springs from the sphere in which action, often non-rational action, and material events impinge upon each other. It would dry up if freedom were confined to the intellectual sphere.

The importance of freedom, therefore, does not depend on the elevated character of the activities it makes possible. Freedom of action, even in humble things, is as important as freedom of thought. It has become a common practice to disparage freedom of action by calling it "economic liberty." But the concept of freedom of action is much wider than that of economic liberty, which it includes; and, what is more important, it is very questionable whether there are any actions which can be called merely "economic" and whether any restrictions on liberty can be confined to what are called merely "economic" aspects. Economic considerations are merely those by which we reconcile and adjust our different purposes, none of which, in the last resort, are economic (excepting those of the miser or the man for whom making money has become an end in itself).

7. Most of what we have said so far applies not only to man's use of the means for the achievement of his ends but also to those ends themselves. It is one of the characteristics of a free society that men's goals are open, that new ends of conscious effort can spring up, first with a few individuals, to become in time the ends of most. It is a fact which we must recognize that even what we regard as good or beautiful is changeable—if not in any recognizable manner that would entitle us to take a relativistic position, then in the sense that in many respects we do not know what will appear as good or beautiful to another generation. Nor do we know why we regard this or that as good or who is right when people differ as to whether something is good or not.
The Creative Powers of a Free Civilization

It is not only in his knowledge, but also in his aims and values, that man is the creature of civilization; in the last resort, it is the relevance of these individual wishes to the perpetuation of the group or the species that will determine whether they will persist or change. It is, of course, a mistake to believe that we can draw conclusions about what our values ought to be simply because we realize that they are a product of evolution. But we cannot reasonably doubt that these values are created and altered by the same evolutionary forces that have produced our intelligence. All that we can know is that the ultimate decision about what is good or bad will be made not by individual human wisdom but by the decline of the groups that have adhered to the “wrong” beliefs.

It is in the pursuit of man’s aims of the moment that all the devices of civilization have to prove themselves; the ineffective will be discarded and the effective retained. But there is more to it than the fact that new ends constantly arise with the satisfaction of old needs and with the appearance of new opportunities. Which individuals and which groups succeed and continue to exist depends as much on the goals that they pursue, the values that govern their action, as on the tools and capacities at their command. Whether a group will prosper or be extinguished depends as much on the ethical code it obeys, or the ideals of beauty or well-being that guide it, as on the degree to which it has learned or not learned to satisfy its material needs. Within any given society, particular groups may rise or decline according to the ends they pursue and the standards of conduct that they observe. And the ends of the successful group will tend to become the ends of all members of the society.

At most, we understand only partially why the values we hold or the ethical rules we observe are conducive to the continued existence of our society. Nor can we be sure that under constantly changing conditions all the rules that have proved to be conducive to the attainment of a certain end will remain so. Though there is a presumption that any established social standard contributes in some manner to the preservation of civilization, our only way of confirming this is to ascertain whether it continues to prove itself in competition with other standards observed by other individuals or groups.
Organization and Competition

8. The competition on which the process of selection rests must be understood in the widest sense. It involves competition between organized and unorganized groups no less than competition between individuals. To think of it in contrast to co-operation or organization would be to misconceive its nature. The endeavor to achieve certain results by co-operation and organization is as much a part of competition as individual efforts. Successful group relations also prove their effectiveness in competition among groups organized in different ways. The relevant distinction is not between individual and group action but between conditions, on the one hand, in which alternative ways based on different views or practices may be tried and conditions, on the other, in which one agency has the exclusive right and the power to prevent others from trying. It is only when such exclusive rights are conferred on the presumption of superior knowledge of particular individuals or groups that the process ceases to be experimental and beliefs that happen to be prevalent at a given time may become an obstacle to the advancement of knowledge.

The argument for liberty is not an argument against organization, which is one of the most powerful means that human reason can employ, but an argument against all exclusive, privileged, monopolistic organization, against the use of coercion to prevent others from trying to do better. Every organization is based on given knowledge; organization means commitment to a particular aim and to particular methods, but even organization designed to increase knowledge will be effective only insofar as the knowledge and beliefs on which its design rests are true. And if any facts contradict the beliefs on which the structure of the organization is based, this will become evident only in its failure and supersession by a different type of organization. Organization is therefore likely to be beneficial and effective so long as it is voluntary and is imbedded in a free sphere and will either have to adjust itself to circumstances not taken into account in its conception or fail. To turn the whole of society into a single organization built and directed according to a single plan would be to extinguish the very forces that shaped the individual human minds that planned it.

It is worth our while to consider for a moment what would happen if only what was agreed to be the best available knowledge were to be used in all action. If all attempts that seemed wasteful

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in the light of generally accepted knowledge were prohibited and only such questions asked, or such experiments tried, as seemed significant in the light of ruling opinion, mankind might well reach a point where its knowledge enabled it to predict the consequences of all conventional actions and to avoid all disappointment or failure. Man would then seem to have subjected his surroundings to his reason, for he would attempt only those things which were totally predictable in their results. We might conceive of a civilization coming to a standstill, not because the possibilities of further growth had been exhausted, but because man had succeeded in so completely subjecting all his actions and his immediate surroundings to his existing state of knowledge that there would be no occasion for new knowledge to appear.

9. The rationalist who desires to subject everything to human reason is thus faced with a real dilemma. The use of reason aims at control and predictability. But the process of the advance of reason rests on freedom and the unpredictability of human action. Those who extol the powers of human reason usually see only one side of that interaction of human thought and conduct in which reason is at the same time used and shaped. They do not see that, for advance to take place, the social process from which the growth of reason emerges must remain free from its control.

There can be little doubt that man owes some of his greatest successes in the past to the fact that he has not been able to control social life. His continued advance may well depend on his deliberately refraining from exercising controls which are now in his power. In the past, the spontaneous forces of growth, however much restricted, could usually still assert themselves against the organized coercion of the state. With the technological means of control now at the disposal of government, it is not certain that such assertion is still possible; at any rate, it may soon become impossible. We are not far from the point where the deliberately organized forces of society may destroy those spontaneous forces which have made advance possible.
CHAPTER THREE

The Common Sense of Progress

Man never mounts higher than when he knows not where he is going.

Oliver Cromwell

1. Writers nowadays who value their reputation among the more sophisticated hardly dare to mention progress without including the word in quotation marks. The implicit confidence in the beneficence of progress that during the last two centuries marked the advanced thinker has come to be regarded as the sign of a shallow mind. Though the great mass of the people in most parts of the world still rest their hopes on continued progress, it is common among intellectuals to question whether there is such a thing, or at least whether progress is desirable.

Up to a point, this reaction against the exuberant and naïve belief in the inevitability of progress was necessary. So much of what has been written and talked about it has been indefensible that one may well think twice before using the word. There never was much justification for the assertion that "civilization has moved, is moving, and will move in a desirable direction," nor was there any ground for regarding all change as necessary, or progress as certain and always beneficial. Least of all was there warrant for speaking about recognizable "laws of progress" that enabled us to predict the conditions toward which we were necessarily moving, or for treating every foolish thing men have done as necessary and therefore right.

But if the fashionable disillusionment about progress is not difficult to explain, it is not without danger. In one sense, civilization is progress and progress is civilization. The preservation of the
kind of civilization that we know depends on the operation of forces which, under favorable conditions, produce progress. If it is true that evolution does not always lead to better things, it is also true that, without the forces which produce it, civilization and all we value—indeed, almost all that distinguishes man from beast—would neither exist nor could long be maintained.

The history of civilization is the account of a progress which, in the short space of less than eight thousand years, has created nearly all that we regard as characteristic of human life. After abandoning hunting life, most of our direct ancestors, at the beginning of neolithic culture, took to agriculture and soon to urban life perhaps less than three thousand years or one hundred generations ago. It is not surprising that in some respects man’s biological equipment has not kept pace with that rapid change, that the adaptation of his non-rational part has lagged somewhat, and that many of his instincts and emotions are still more adapted to the life of a hunter than to life in civilization. If many features of our civilization seem to us unnatural, artificial, or unhealthy, this must have been man’s experience ever since he first took to town life, which is virtually since civilization began. All the familiar complaints against industrialism, capitalism, or overrefinement are largely protests against a new way of life that man took up a short while ago after more than half a million years’ existence as a wandering hunter, and that created problems still unsolved by him.

2. When we speak of progress in connection with our individual endeavors or any organized human effort, we mean an advance toward a known goal. It is not in this sense that social evolution can be called progress, for it is not achieved by human reason striving by known means toward a fixed aim. It would be more correct to think of progress as a process of formation and modification of the human intellect, a process of adaptation and learning in which not only the possibilities known to us but also our values and desires continually change. As progress consists in the discovery of the not yet known, its consequences must be unpredictable. It always leads into the unknown, and the most we can expect is to gain an understanding of the kind of forces that bring it about. Yet, though such a general understanding of the character of this process of cumulative growth is indispensable if we are to try to create conditions favorable to it, it can never be knowledge which will enable us to make specific predictions. The claim
Progress and Improvement

that we can derive from such insight necessary laws of evolution
that we must follow is an absurdity. Human reason can neither
predict nor deliberately shape its own future. Its advances con­
sist in finding out where it has been wrong.

Even in the field where the search for new knowledge is most
deliberate, i.e., in science, no man can predict what will be the
consequences of his work.\textsuperscript{7} In fact, there is increasing recognition
that even the attempt to make science deliberately aim at useful
knowledge—that is, at knowledge whose future uses can be fore­
seen—is likely to impede progress.\textsuperscript{8} Progress by its very nature
cannot be planned. We may perhaps legitimately speak of planning
progress in a particular field where we aim at the solution of a
specific problem and are already on the track of the answer. But
we should soon be at the end of our endeavors if we were to confine
ourselves to striving for goals now visible and if new problems did
not spring up all the time. It is knowing what we have not known
before that makes us wiser men.

But often it also makes us sadder men. Though progress consists
in part in achieving things we have been striving for, this does not
mean that we shall like all its results or that all will be gainers.
And since our wishes and aims are also subject to change in the
course of the process, it is questionable whether the statement has
a clear meaning that the new state of affairs that progress creates
is a better one. Progress in the sense of the cumulative growth of
knowledge and power over nature is a term that says little about
whether the new state will give us more satisfaction than the old.
The pleasure may be solely in achieving what we have been striv­
ing for, and the assured possession may give us little satisfaction.
The question whether, if we had to stop at our present stage of
development, we would in any significant sense be better off or
happier than if we had stopped a hundred or a thousand years ago
is probably unanswerable.

The answer, however, does not matter. What matters is the suc­
cessful striving for what at each moment seems attainable. It is
not the fruits of past success but the living in and for the future
in which human intelligence proves itself. Progress is movement
for movement’s sake, for it is in the process of learning, and in the
effects of having learned something new, that man enjoys the gift
of his intelligence.

The enjoyment of personal success will be given to large num­
bers only in a society that, as a whole, progresses fairly rapidly.
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In a stationary society there will be about as many who will be descending as there will be those rising. In order that the great majority should in their individual lives participate in the advance, it is necessary that it proceed at a considerable speed. There can therefore be little doubt that Adam Smith was right when he said: “It is in the progressive state, while society is advancing to the further acquisition, rather than when it has acquired its full complement of riches, that the condition of the labouring poor, of the great body of people, seems to be happiest and the most comfortable. It is hard in the stationary, and miserable in the declining state. The progressive state is really the cheerful and hearty state of all the different orders of society. The stationary is dull; the declining melancholy.”

It is one of the most characteristic facts of a progressive society that in it most things which individuals strive for can be obtained only through further progress. This follows from the necessary character of the process: new knowledge and its benefits can spread only gradually, and the ambitions of the many will always be determined by what is as yet accessible only to the few. It is misleading to think of those new possibilities as if they were, from the beginning, a common possession of society which its members could deliberately share; they become a common possession only through that slow process by which the achievements of the few are made available to the many. This is often obscured by the exaggerated attention usually given to a few conspicuous major steps in the development. But, more often than not, major discoveries merely open new vistas, and long further efforts are necessary before the new knowledge that has sprung up somewhere can be put to general use. It will have to pass through a long course of adaptation, selection, combination, and improvement before full use can be made of it. This means that there will always be people who already benefit from new achievements that have not yet reached others.

3. The rapid economic advance that we have come to expect seems in a large measure to be the result of this inequality and to be impossible without it. Progress at such a fast rate cannot proceed on a uniform front but must take place in echelon fashion, with some far ahead of the rest. The reason for this is concealed by our habit of regarding economic progress chiefly as an accumulation of ever greater quantities of goods and equipment. But the
rise of our standard of life is due at least as much to an increase in knowledge which enables us not merely to consume more of the same things but to use different things, and often things we did not even know before. And though the growth of income depends in part on the accumulation of capital, more probably depends on our learning to use our resources more effectively and for new purposes.

The growth of knowledge is of such special importance because, while the material resources will always remain scarce and will have to be reserved for limited purposes, the uses of new knowledge (where we do not make them artificially scarce by patents of monopoly) are unrestricted. Knowledge, once achieved, becomes gratuitously available for the benefit of all. It is through this free gift of the knowledge acquired by the experiments of some members of society that general progress is made possible, that the achievements of those who have gone before facilitate the advance of those who follow.

At any stage of this process there will always be many things we already know how to produce but which are still too expensive to provide for more than a few. And at an early stage they can be made only through an outlay of resources equal to many times the share of total income that, with an approximately equal distribution, would go to the few who could benefit from them. At first, a new good is commonly "the caprice of the chosen few before it becomes a public need and forms part of the necessities of life. For the luxuries of today are the necessities of tomorrow." Furthermore, the new things will often become available to the greater part of the people only because for some time they have been the luxuries of the few.

If we, in the wealthier countries, today can provide facilities and conveniences for most which not long ago would have been physically impossible to produce in such quantities, this is in large measure the direct consequence of the fact that they were first made for a few. All the conveniences of a comfortable home, of our means of transportation and communication, of entertainment and enjoyment, we could produce at first only in limited quantities; but it was in doing this that we gradually learned to make them or similar things at a much smaller outlay of resources and thus became able to supply them to the great majority. A large part of the expenditure of the rich, though not intended for that end, thus
serves to defray the cost of the experimentation with the new things that, as a result, can later be made available to the poor.

The important point is not merely that we gradually learn to make cheaply on a large scale what we already know how to make expensively in small quantities but that only from an advanced position does the next range of desires and possibilities become visible, so that the selection of new goals and the effort toward their achievement will begin long before the majority can strive for them. If what they will want after their present goals are realized is soon to be made available, it is necessary that the developments that will bear fruit for the masses in twenty or fifty years' time should be guided by the views of people who are already in the position of enjoying them.

If today in the United States or western Europe the relatively poor can have a car or a refrigerator, an airplane trip or a radio, at the cost of a reasonable part of their income, this was made possible because in the past others with larger incomes were able to spend on what was then a luxury. The path of advance is greatly eased by the fact that it has been trodden before. It is because scouts have found the goal that the road can be built for the less lucky or less energetic. What today may seem extravagance or even waste, because it is enjoyed by the few and even undreamed of by the masses, is payment for the experimentation with a style of living that will eventually be available to many. The range of what will be tried and later developed, the fund of experience that will become available to all, is greatly extended by the unequal distribution of present benefits; and the rate of advance will be greatly increased if the first steps are taken long before the majority can profit from them. Many of the improvements would indeed never become a possibility for all if they had not long before been available to some. If all had to wait for better things until they could be provided for all, that day would in many instances never come. Even the poorest today owe their relative material well-being to the results of past inequality.

4. In a progressive society as we know it, the comparatively wealthy are thus merely somewhat ahead of the rest in the material advantages which they enjoy. They are already living in a phase of evolution that the others have not yet reached. Poverty has, in consequence, become a relative, rather than an absolute, concept. This does not make it less bitter. Although in an advanced
society the unsatisfied wants are usually no longer physical needs but the results of civilization, it is still true that at each stage some of the things most people desire can be provided only for a few and can be made accessible to all only by further progress. Most of what we strive for are things we want because others already have them. Yet a progressive society, while it relies on this process of learning and imitation, recognizes the desires it creates only as a spur to further effort. It does not guarantee the results to everyone. It disregards the pain of unfulfilled desire aroused by the example of others. It appears cruel because it increases the desire of all in proportion as it increases its gifts to some. Yet so long as it remains a progressive society, some must lead, and the rest must follow.

The contention that in any phase of progress the rich, by experimenting with new styles of living not yet accessible to the poor, perform a necessary service without which the advance of the poor would be very much slower will appear to some as a piece of far-fetched and cynical apologetics. Yet a little reflection will show that it is fully valid and that a socialist society would in this respect have to imitate a free society. It would be necessary in a planned economy (unless it could simply imitate the example of other more advanced societies) to designate individuals whose duty it would be to try out the latest advances long before they were made available to the rest. There is no way of making generally accessible new and still expensive ways of living except by their being initially practiced by some. It would not be enough if individuals were allowed to try out particular new things. These have their proper use and value only as an integral part of the general advance in which they are the next thing desired. In order to know which of the various new possibilities should be developed at each stage, how and when particular improvements ought to be fitted into the general advance, a planned society would have to provide for a whole class, or even a hierarchy of classes, which would always move some steps ahead of the rest. The situation would then differ from that in a free society merely in the fact that the inequalities would be the result of design and that the selection of particular individuals or groups would be done by authority rather than by the impersonal process of the market and the accidents of birth and opportunity. It should be added that only those kinds of better living approved by authority would be permissible and that they would be provided only for
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those specially designated. But, in order for a planned society to achieve the same rate of advance as a free society, the degree of inequality that would have to prevail would not be very different.

There is no practicable measure of the degree of inequality that is desirable here. We do not wish, of course, to see the position of individuals determined by arbitrary decision or a privilege conferred by human will on particular persons. It is difficult to see, however, in what sense it could ever be legitimate to say that any one person is too far ahead of the rest or that it would be harmful to society if the progress of some greatly outstripped that of others. There might be justification for saying this if there appeared great gaps in the scale of advance; but, as long as the graduation is more or less continuous and all the steps in the income pyramid are reasonably occupied, it can scarcely be denied that those lower down profit materially from the fact that others are ahead.

The objections spring from the misconception that those in the lead claim the right to something that otherwise would be available to the rest. This would be true if we thought in terms of a single redistribution of the fruits of past progress and not in terms of that continuous advance which our unequal society fosters. In the long run, the existence of groups ahead of the rest is clearly an advantage to those who are behind, in the same way that, if we could suddenly draw on the more advanced knowledge which some other men on a previously unknown continent or on another planet had gained under more favorable conditions, we would all profit greatly.

5. The problems of equality are difficult to discuss dispassionately when members of our own community are affected. They stand out more clearly when we consider them in their wider aspect, namely, the relation between rich and poor countries. We are then less apt to be misled by the conception that each member of any community has some natural right to a definite share of the income of his group. Although today most of the people of the world benefit from one another’s efforts, we certainly have no reason to consider the product of the world as the result of a unified effort of collective humanity.

Although the fact that the people of the West are today so far ahead of the others in wealth is in part the consequence of a greater accumulation of capital, it is mainly the result of their more effective utilization of knowledge. There can be little doubt that
the prospect of the poorer, "undeveloped" countries reaching the present level of the West is very much better than it would have been, had the West not pulled so far ahead. Furthermore, it is better than it would have been, had some world authority, in the course of the rise of modern civilization, seen to it that no part pulled too far ahead of the rest and made sure at each step that the material benefits were distributed evenly throughout the world. If today some nations can in a few decades acquire a level of material comfort that took the West hundreds or thousands of years to achieve, is it not evident that their path has been made easier by the fact that the West was not forced to share its material achievements with the rest—that it was not held back but was able to move far in advance of the others?

Not only are the countries of the West richer because they have more advanced technological knowledge, but they have more advanced technological knowledge because they are richer. And the free gift of the knowledge that has cost those in the lead much to achieve enables those who follow to reach the same level at a much smaller cost. Indeed, so long as some countries lead, all the others can follow, although the conditions for spontaneous progress may be absent in them. That even countries or groups which do not possess freedom can profit from many of its fruits is one of the reasons why the importance of freedom is not better understood. For many parts of the world the advance of civilization has long been a derived affair, and, with modern communications, such countries need not lag very far behind, though most of the innovations may originate elsewhere. How long has Soviet Russia or Japan been living on an attempt to imitate American technology! So long as somebody else provides most of the new knowledge and does most of the experimenting, it may even be possible to apply all this knowledge deliberately in such a manner as to benefit most of the members of a given group at about the same time and to the same degree. But, though an egalitarian society could advance in this sense, its progress would be essentially parasitical, borrowed from those who have paid the cost.

It is worth remembering in this connection that what enables a country to lead in this world-wide development are its economically most advanced classes and that a country that deliberately levels such differences also abdicates its leading position—as the example of Great Britain so tragically shows. All classes there had profited from the fact that a rich class with old traditions had de-
manded products of a quality and taste unsurpassed elsewhere and that Britain, in consequence, came to supply to the rest of the world. British leadership has gone with the disappearance of the class whose style of living the others imitated. It may not be long before the British workers will discover that they had profited by being members of a community containing many persons richer than they and that their lead over the workers in other countries was in part an effect of a similar lead of their own rich over the rich in other countries.

6. If on an international scale even major inequalities may be of great assistance to the progress of all, can there be much doubt that the same is also true of such inequalities within a nation? Here, too, the over-all speed of advance will be increased by those who move fastest. Even if many fall behind at first, the cumulative effect of the preparation of the path will, before long, sufficiently facilitate their advance that they will be able to keep their place in the march. Members of a community containing many who are rich enjoy, in fact, a great advantage not available to those who, because they live in a poor country, do not profit from the capital and experience supplied by the rich; it is difficult to see, therefore, why this situation should justify a claim to a larger share for the individual. It seems indeed generally to be the case that, after rapid progress has continued for some time, the cumulative advantage for those who follow is great enough to enable them to move faster than those who lead and that, in consequence, the long-drawn-out column of human progress tends to close up. The experience of the United States at least seems to indicate that, once the rise in the position of the lower classes gathers speed, catering to the rich ceases to be the main source of great gain and gives place to efforts directed toward the needs of the masses. Those forces which at first make inequality self-accentuating thus later tend to diminish it.

Therefore, there must be two different ways of looking at the possibility of reducing inequality and abolishing poverty by deliberate redistribution—that is, from a long-term or a short-term point of view. At any given moment we could improve the position of the poorest by giving them what we took from the wealthy. But, while such an equalizing of the positions in the column of progress would temporarily quicken the closing-up of the ranks, it would, before long, slow down the movement of the whole
Material Progress and Other Values

and in the long run hold back those in the rear. Recent European experience strongly confirms this. The rapidity with which rich societies here have become static, if not stagnant, societies through egalitarian policies, while impoverished but highly competitive countries have become very dynamic and progressive, has been one of the most conspicuous features of the postwar period. The contrast in this respect between the advanced welfare states of Great Britain and the Scandinavian countries, on the one hand, and countries like Western Germany, Belgium, or Italy, is beginning to be recognized even by the former. If a demonstration had been needed that there is no more effective way of making a society stationary than by imposing upon all something like the same average standard, or no more effective way of slowing down progress than by allowing the most successful a standard only a little above the average, these experiments have provided it.

It is curious that, while in the case of a primitive country every detached observer would probably recognize that its position offered little hope so long as its whole population was on the same low dead level and that the first condition for advance was that some should pull ahead of the others, few people are willing to admit the same of more advanced countries. Of course, a society in which only the politically privileged are allowed to rise, or where those who rise first gain political power and use it to keep the others down, would be no better than an egalitarian society. But all obstacles to the rise of some are, in the long run, obstacles to the rise of all; and they are no less harmful to the true interest of the multitude because they may gratify its momentary passions.

7. With respect to the advanced countries of the West it is sometimes contended that progress is too fast or too exclusively material. These two aspects are probably closely connected. Times of very rapid material progress have rarely been periods of great efflorescence of the arts, and both the greatest appreciation and the finest products of artistic and intellectual endeavor have often appeared when material progress has slackened. Neither western Europe of the nineteenth century nor the United States of the twentieth is eminent for its artistic achievements. But the great outbursts in the creation of non-material values seem to presuppose a preceding improvement in economic condition. It is perhaps natural that generally after such periods of rapid growth of
wealth there occurs a turning toward non-material things or that, when economic activity no longer offers the fascination of rapid progress, some of the most gifted men should turn to the pursuit of other values.

This is, of course, only one and perhaps not even the most important aspect of rapid material progress that makes many of those who are in its van skeptical of its value. We must also admit that it is not certain whether most people want all or even most of the results of progress. For most of them it is an involuntary affair which, while bringing them much they strive for, also forces on them many changes they do not want at all. The individual does not have it in his power to choose to take part in progress or not; and always it not only brings new opportunities but deprives many of much they want, much that is dear and important to them. To some it may be sheer tragedy, and to all those who would prefer to live on the fruits of past progress and not take part in its future course, it may seem a curse rather than a blessing.

There are, especially, in all countries and at all times groups that have reached a more or less stationary position, in which habits and ways of life have been settled for generations. These ways of life may suddenly be threatened by developments with which they have had nothing to do, and not only the members of such groups but often outsiders also will wish them to be preserved. Many of the peasants of Europe, particularly those in the remote mountain valleys, are an example. They cherish their way of life, though it has become a dead end, though it has become too dependent on urban civilization, which is continually changing, to preserve itself. Yet the conservative peasant, as much as anybody else, owes his way of life to a different type of person, to men who were innovators in their time and who by their innovations forced a new manner of living on people belonging to an earlier state of culture; the nomad probably complained as much about the encroachment of inclosed fields on his pastures as does the peasant about the encroachments of industry.

The changes to which such people must submit are part of the cost of progress, an illustration of the fact that not only the mass of men but, strictly speaking, every human being is led by the growth of civilization into a path that is not of his own choosing. If the majority were asked their opinion of all the changes involved in progress, they would probably want to prevent many of its
Civilization Depends on Continued Progress

necessary conditions and consequences and thus ultimately stop progress itself. And I have yet to learn of an instance when the deliberate vote of the majority (as distinguished from the decision of some governing elite) has decided on such sacrifices in the interest of a better future as is made by a free-market society. This does not mean, however, that the achievement of most things men actually want does not depend on the continuance of that progress which, if they could, they would probably stop by preventing the effects which do not meet with their immediate approval.

Not all the amenities that we can today provide for the few will sooner or later be available to all; with such amenities as personal services, it would be clearly impossible. They are among the advantages which the wealthy are deprived of by progress. But most of the gains of the few do, in the course of time, become available to the rest. Indeed, all our hopes for the reduction of present misery and poverty rest on this expectation. If we abandoned progress, we should also have to abandon all those social improvements that we now hope for. All the desired advances in education and health, the realization of our wish that at least a large proportion of the people should reach the goals for which they are striving, depend on the continuance of progress. We have only to remember that to prevent progress at the top would soon prevent it all the way down, in order to see that this result is really the last thing we want.

8. We have so far concerned ourselves mainly with our own country or with those countries which we consider to be members of our own civilization. But we must take into account the fact that the consequences of past progress—namely, world-wide extension of rapid and easy communication of knowledge and ambitions—have largely deprived us of the choice as to whether or not we want continued rapid progress. The new fact in our present position that forces us to push on is that the accomplishments of our civilization have become the object of desire and envy of all the rest of the world. Regardless of whether from some higher point of view our civilization is really better or not, we must recognize that its material results are demanded by practically all who have come to know them. Those people may not wish to adopt our entire civilization, but they certainly want to be able to pick and choose from it whatever suits them. We may regret, but cannot disregard, the fact that even where different civilizations are still pre-
served and dominate the lives of the majority, the leadership has fallen almost invariably into the hands of those who have gone furthest in adopting the knowledge and technology of Western civilization. 13

While superficially it may seem that two types of civilization are today competing for the allegiance of the people of the world, the fact is that the promise they offer to the masses, the advantages they hold out to them, are essentially the same. Though the free and the totalitarian countries both claim that their respective methods will provide more rapidly what those people want, the goal itself must seem to them the same. The chief difference is that only the totalitarians appear clearly to know how they want to achieve that result, while the free world has only its past achievements to show, being by its very nature unable to offer any detailed “plan” for further growth.

But if the material achievements of our civilization have created ambitions in others, they have also given them a new power to destroy it if what they believe is their due is not given them. With the knowledge of possibilities spreading faster than the material benefits, a great part of the people of the world are today dissatisfied as never before and are determined to take what they regard as their rights. They believe as much and as mistakenly as the poor in any one country that their goal can be achieved by a redistribution of already existing wealth, and they have been confirmed in this belief by Western teaching. As their strength grows, they will become able to extort such a redistribution if the increase in wealth that progress produces is not fast enough. Yet a redistribution that slows down the rate of advance of those in the lead must bring about a situation in which even more of the next improvement will have to come from redistribution, since less will be provided by economic growth.

The aspirations of the great mass of the world’s population can today be satisfied only by rapid material progress. There can be little doubt that in their present mood a serious disappointment of their expectations would lead to grave international friction—indeed, it would probably lead to war. The peace of the world and, with it, civilization itself thus depend on continued progress at a fast rate. At this juncture we are therefore not only the creatures but the captives of progress; even if we wished to, we could not sit back and enjoy at leisure what we have achieved. Our task must be to continue to lead, to move ahead along the path which
Civilization Depends on Continued Progress

so many more are trying to tread in our wake. At some future date when, after a long period of world-wide advance in material standards, the pipelines through which it spreads are so filled that, even when the vanguard slows down, those at the rear will for some time continue to move at an undiminished speed, we may again have it in our power to choose whether or not we want to go ahead at such a rate. But at this moment, when the greater part of mankind has only just awakened to the possibility of abolishing starvation, filth, and disease; when it has just been touched by the expanding wave of modern technology after centuries or millennia of relative stability; and as a first reaction has begun to increase in number at a frightening rate, even a small decline in our rate of advance might be fatal to us.
Chapter Four

Freedom, Reason, and Tradition

Nothing is more fertile in prodigies than the art of being free; but there is nothing more arduous than the apprenticeship of liberty. . . . Liberty is generally established with difficulty in the midst of storms; it is perfected by civil discords; and its benefit cannot be appreciated until it is already old.

A. de Tocqueville

1. Though freedom is not a state of nature but an artifact of civilization, it did not arise from design. The institutions of freedom, like everything freedom has created, were not established because people foresaw the benefits they would bring. But, once its advantages were recognized, men began to perfect and extend the reign of freedom and, for that purpose, to inquired how a free society worked. This development of a theory of liberty took place mainly in the eighteenth century. It began in two countries, England and France. The first of these knew liberty; the second did not.

As a result, we have had to the present day two different traditions in the theory of liberty: one empirical and unsystematic, the other speculative and rationalistic—the first based on an interpretation of traditions and institutions which had spontaneously grown up and were but imperfectly understood, the second aiming at the construction of a utopia, which has often been tried but never successfully. Nevertheless, it has been the rationalist, plausible, and apparently logical argument of the French tradition, with its flattering assumptions about the
unlimited powers of human reason, that has progressively gained influence, while the less articulate and less explicit tradition of English freedom has been on the decline.

This distinction is obscured by the facts that what we have called the “French tradition” of liberty arose largely from an attempt to interpret British institutions and that the conceptions which other countries formed of British institutions were based mainly on their description by French writers. The two traditions became finally confused when they merged in the liberal movement of the nineteenth century and when even leading British liberals drew as much on the French as on the British tradition. It was, in the end, the victory of the Benthamite Philosophical Radicals over the Whigs in England that concealed the fundamental difference which in more recent years has reappeared as the conflict between liberal democracy and “social” or totalitarian democracy.

This difference was better understood a hundred years ago than it is today. In the year of the European revolutions in which the two traditions merged, the contrast between “Anglican” and “Gallican” liberty was still clearly described by an eminent German-American political philosopher. “Gallican Liberty,” wrote Francis Lieber in 1848, “is sought in the government, and according to an Anglican point of view, it is looked for in a wrong place, where it cannot be found. Necessary consequences of the Gallican view are, that the French look for the highest degree of political civilization in organization, that is, in the highest degree of interference by public power. The question whether this interference be despotism or liberty is decided solely by the fact who interferes, and for the benefit of which class the interference takes place, while according to the Anglican view this interference would always be either absolutism or aristocracy, and the present dictatorship of the ouvriers would appear to us an uncompromising aristocracy of the ouvriers.”

Since this was written, the French tradition has everywhere progressively displaced the English. To disentangle the two traditions it is necessary to look at the relatively pure forms in which they appeared in the eighteenth century. What we have called the “British tradition” was made explicit mainly by a group of Scottish moral philosophers led by David Hume, Adam Smith, and Adam Ferguson, seconded by their English contemporaries Josiah Tucker, Edmund Burke, and William Paley, and drawing
largely on a tradition rooted in the jurisprudence of the common law. Opposed to them was the tradition of the French Enlightenment, deeply imbued with Cartesian rationalism: the Encyclopedists and Rousseau, the Physiocrats and Condorcet, are their best-known representatives. Of course, the division does not fully coincide with national boundaries. Frenchmen like Montesquieu and, later, Benjamin Constant and, above all, Alexis de Tocqueville are probably nearer to what we have called the “British” than to the “French” tradition. And, in Thomas Hobbes, Britain has provided at least one of the founders of the rationalist tradition, not to speak of the whole generation of enthusiasts for the French Revolution, like Godwin, Priestley, Price, and Paine, who (like Jefferson after his stay in France) belong entirely to it.

2. Though these two groups are now commonly lumped together as the ancestors of modern liberalism, there is hardly a greater contrast imaginable than that between their respective conceptions of the evolution and functioning of a social order and the role played in it by liberty. The difference is directly traceable to the predominance of an essentially empiricist view of the world in England and a rationalist approach in France. The main contrast in the practical conclusions to which these approaches led has recently been well put, as follows: “One finds the essence of freedom in spontaneity and the absence of coercion, the other believes it to be realized only in the pursuit and attainment of an absolute collective purpose”; and “one stands for organic, slow, half-conscious growth, the other for doctrinaire deliberateness; one for trial and error procedure, the other for an enforced solely valid pattern.” It is the second view, as J. L. Talmon has shown in an important book from which this description is taken, that has become the origin of totalitarian democracy.

The sweeping success of the political doctrines that stem from the French tradition is probably due to their great appeal to human pride and ambition. But we must not forget that the political conclusions of the two schools derive from different conceptions of how society works. In this respect the British philosophers laid the foundations of a profound and essentially valid theory, while the rationalist school was simply and completely wrong.

Those British philosophers have given us an interpretation
The Evolutionary Conception

of the growth of civilization that is still the indispensable foundation of the argument for liberty. They find the origin of institutions, not in contrivance or design, but in the survival of the successful. Their view is expressed in terms of "how nations stumble upon establishments which are indeed the result of human action but not the execution of human design." It stresses that what we call political order is much less the product of our ordering intelligence than is commonly imagined. As their immediate successors saw it, what Adam Smith and his contemporaries did was "to resolve almost all that has been ascribed to positive institution into the spontaneous and irresistible development of certain obvious principles,—and to show with how little contrivance or political wisdom the most complicated and apparently artificial schemes of policy might have been erected."

This "anti-rationalistic insight into historical happenings that Adam Smith shares with Hume, Adam Ferguson, and others" enabled them for the first time to comprehend how institutions and morals, language and law, have evolved by a process of cumulative growth and that it is only with and within this framework that human reason has grown and can successfully operate. Their argument is directed throughout against the Cartesian conception of an independently and antecedently existing human reason that invented these institutions and against the conception that civil society was formed by some wise original legislator or an original "social contract." The latter idea of intelligent men coming together for deliberation about how to make the world anew is perhaps the most characteristic outcome of those design theories. It found its perfect expression when the leading theorist of the French Revolution, Abbé Sieyès, exhorted the revolutionary assembly "to act like men just emerging from the state of nature and coming together for the purpose of signing a social contract."

The ancients understood the conditions of liberty better than that. Cicero quotes Cato as saying that the Roman constitution was superior to that of other states because it "was based upon the genius, not of one man, but of many: it was founded, not in one generation, but in a long period of several centuries and many ages of men. For, said he, there never has lived a man possessed of so great a genius that nothing could escape him, nor could the combined powers of all men living at one time possibly make all the necessary provisions for the future without the aid of actual experience and the test of time." Neither
republican Rome nor Athens—the two free nations of the ancient world—could thus serve as an example for the rationalists. For Descartes, the fountainhead of the rationalist tradition, it was indeed Sparta that provided the model; for her greatness “was due not the pre-eminence of each of its laws in particular . . . but to the circumstance that, originated by a single individual, they all tended to a single end.” And it was Sparta which became the ideal of liberty for Rousseau as well as for Robespierre and Saint-Just and for most of the later advocates of “social” or totalitarian democracy.

Like the ancient, the modern British conceptions of liberty grew against the background of a comprehension, first achieved by the lawyers, of how institutions had developed. “There are many things specially in laws and governments,” wrote Chief Justice Hale in the seventeenth century in a critique of Hobbes, “that mediately, remotely, and consequentially are reasonable to be approved, though the reason of the party does not presently or immediately and distinctly see its reasonableness. . . . Long experience makes more discoveries touching conveniences or inconveniences of laws than is possible for the wisest council of men at first to foresee. And that those amendments and supplements that through the various experiences of wise and knowing men have been applied to any law must needs be better suited to the convenience of laws, than the best invention of the most pregnant wits not aided by such a series and tract of experience. . . . This adds to the difficulty of a present fathoming of the reason of laws, because they are the production of long and iterated experience which, though it be commonly called the mistress of fools, yet certainly it is the wisest expedient among mankind, and discovers those defects and supplies which no wit of man could either at once foresee or aptly remedy. . . . It is not necessary that the reasons of the institution should be evident unto us. It is sufficient that they are instituted laws that give a certainty to us, and it is reasonable to observe them though the particular reason of the institution appear not.”

3. From these conceptions gradually grew a body of social theory that showed how, in the relations among men, complex and orderly and, in a very definite sense, purposive institutions might grow up which owed little to design, which were not invented but arose from the separate actions of many men
The Conflicting Assumptions of the Two Approaches

who did not know what they were doing. This demonstration that something greater than man's individual mind may grow from men's fumbling efforts represented in some ways an even greater challenge to all design theories than even the later theory of biological evolution. For the first time it was shown that an evident order which was not the product of a designing human intelligence need not therefore be ascribed to the design of a higher, supernatural intelligence, but that there was a third possibility—the emergence of order as the result of adaptive evolution. 21

Since the emphasis we shall have to place on the role that selection plays in this process of social evolution today is likely to create the impression that we are borrowing the idea from biology, it is worth stressing that it was, in fact, the other way round: there can be little doubt that it was from the theories of social evolution that Darwin and his contemporaries derived the suggestion for their theories. 22 Indeed, one of those Scottish philosophers who first developed these ideas anticipated Darwin even in the biological field; 23 and the later application of these conceptions by the various "historical schools" in law and language rendered the idea that similarity of structure might be accounted for by a common origin 24 a commonplace in the study of social phenomena long before it was applied to biology. It is unfortunate that at a later date the social sciences, instead of building on these beginnings in their own field, re-imported some of these ideas from biology and with them brought in such conceptions as "natural selection," "struggle for existence," and "survival of the fittest," which are not appropriate in their field; for in social evolution, the decisive factor is not the selection of the physical and inheritable properties of the individuals but the selection by imitation of successful institutions and habits. Though this operates also through the success of individuals and groups, what emerges is not an inheritable attribute of individuals, but ideas and skills—in short, the whole cultural inheritance which is passed on by learning and imitation.

4. A detailed comparison of the two traditions would require a separate book; here we can merely single out a few of the crucial points on which they differ.

While the rationalist tradition assumes that man was originally endowed with both the intellectual and the moral attributes that enabled him to fashion civilization deliberately, the evolutionists
Freedom, Reason, and Tradition

made it clear that civilization was the accumulated hard-earned result of trial and error; that it was the sum of experience, in part handed from generation to generation as explicit knowledge, but to a larger extent embodied in tools and institutions which had proved themselves superior— institutions whose significance we might discover by analysis but which will also serve men's ends without men's understanding them. The Scottish theorists were very much aware how delicate this artificial structure of civilization was which rested on man's more primitive and ferocious instincts being tamed and checked by institutions that he neither had designed nor could control. They were very far from holding such naïve views, later unjustly laid at the door of their liberalism, as the "natural goodness of man," the existence of a "natural harmony of interests," or the beneficent effects of "natural liberty" (even though they did sometimes use the last phrase). They knew that it required the artifices of institutions and traditions to reconcile the conflicts of interest. Their problem was how "that universal mover in human nature, self love, may receive such direction in this case (as in all others) as to promote the public interest by those efforts it shall make towards pursuing its own." It was not "natural liberty" in any literal sense, but the institutions evolved to secure "life, liberty, and property," which made those individual efforts beneficial. Not Locke, nor Hume, nor Smith, nor Burke, could ever have argued, as Bentham did, that "every law is an evil for every law is an infraction of liberty." Their argument was never a complete laissez faire argument, which, as the very words show, is also part of the French rationalist tradition and in its literal sense was never defended by any of the English classical economists. They knew better than most of their later critics that it was not some sort of magic but the evolution of "well-constructed institutions," where the "rules and principles of contending interests and compromised advantages" would be reconciled, that had successfully channeled individual efforts to socially beneficial aims. In fact, their argument was never antistate as such, or anarchistic, which is the logical outcome of the rationalistic laissez faire doctrine; it was an argument that accounted both for the proper functions of the state and for the limits of state action.

The difference is particularly conspicuous in the respective assumptions of the two schools concerning individual human nature. The rationalistic design theories were necessarily based
Custom and Tradition

on the assumption of the individual man's propensity for rational action and his natural intelligence and goodness. The evolutionary theory, on the contrary, showed how certain institutional arrangements would induce man to use his intelligence to the best effect and how institutions could be framed so that bad people could do least harm. The antirationalist tradition is here closer to the Christian tradition of the fallibility and sinfulness of man, while the perfectionism of the rationalist is in irreconcilable conflict with it. Even such a celebrated figment as the "economic man" was not an original part of the British evolutionary tradition. It would be only a slight exaggeration to say that, in the view of those British philosophers, man was by nature lazy and indolent, improvident and wasteful, and that it was only by the force of circumstances that he could be made to behave economically or would learn carefully to adjust his means to his ends. The homo oeconomicus was explicitly introduced, with much else that belongs to the rationalist rather than to the evolutionary tradition, only by the younger Mill.51

5. The greatest difference between the two views, however, is in their respective ideas about the role of traditions and the value of all the other products of unconscious growth proceeding throughout the ages.52 It would hardly be unjust to say that the rationalistic approach is here opposed to almost all that is the distinct product of liberty and that gives liberty its value. Those who believe that all useful institutions are deliberate contrivances and who cannot conceive of anything serving a human purpose that has not been consciously designed are almost of necessity enemies of freedom. For them freedom means chaos.

To the empiricist evolutionary tradition, on the other hand, the value of freedom consists mainly in the opportunity it provides for the growth of the undesigned, and the beneficial functioning of a free society rests largely on the existence of such freely grown institutions. There probably never has existed a genuine belief in freedom, and there has certainly been no successful attempt to operate a free society, without a genuine reverence for grown institutions, for customs and habits and "all those securities of liberty which arise from regulation of long prescription and ancient ways."53 Paradoxical as it may appear, it is probably true that a successful free society will always in a large measure be a tradition-bound society.54

This esteem for tradition and custom, of grown institutions,
and of rules whose origins and rationale we do not know does not, of course, mean—as Thomas Jefferson believed with a characteristic rationalist misconception—that we “ascribe to men of preceding age a wisdom more than human, and... suppose what they did beyond amendment.” Far from assuming that those who created the institutions were wiser than we are, the evolutionary view is based on the insight that the result of the experimentation of many generations may embody more experience than any one man possesses.

6. We have already considered the various institutions and habits, tools and methods of doing things, which have emerged from this process and constitute our inherited civilization. But we have yet to look at those rules of conduct which have grown as part of it, which are both a product and a condition of freedom. Of these conventions and customs of human intercourse, the moral rules are the most important but by no means the only significant ones. We understand one another and get along with one another, are able to act successfully on our plans, because, most of the time, members of our civilization conform to unconscious patterns of conduct, show a regularity in their actions that is not the result of commands or coercion, often not even of any conscious adherence to known rules, but of firmly established habits and traditions. The general observance of these conventions is a necessary condition of the orderliness of the world in which we live, of our being able to find our way in it, though we do not know their significance and may not even be consciously aware of their existence. In some instances it would be necessary, for the smooth running of society, to secure a similar uniformity by coercion, if such conventions or rules were not observed often enough. Coercion, then, may sometimes be avoidable only because a high degree of voluntary conformity exists, which means that voluntary conformity may be a condition of a beneficial working of freedom. It is indeed a truth, which all the great apostles of freedom outside the rationalistic school have never tired of emphasizing, that freedom has never worked without deeply ingrained moral beliefs and that coercion can be reduced to a minimum only where individuals can be expected as a rule to conform voluntarily to certain principles. 

There is an advantage in obedience to such rules not being coerced, not only because coercion as such is bad, but because
The Rule of Morals

It is, in fact, often desirable that rules should be observed only in most instances and that the individual should be able to transgress them when it seems to him worthwhile to incur the odium which this will cause. It is also important that the strength of the social pressure and of the force of habit which insures their observance is variable. It is this flexibility of voluntary rules which in the field of morals makes gradual evolution and spontaneous growth possible, which allows further experience to lead to modifications and improvements. Such an evolution is possible only with rules which are neither coercive nor deliberately imposed—rules which, though observing them is regarded as merit and though they will be observed by the majority, can be broken by individuals who feel that they have strong enough reasons to brave the censure of their fellows. Unlike any deliberately imposed coercive rules, which can be changed only discontinuously and for all at the same time, rules of this kind allow for gradual and experimental change. The existence of individuals and groups simultaneously observing partially different rules provides the opportunity for the selection of the more effective ones.

It is this submission to undesigned rules and conventions whose significance and importance we largely do not understand, this reverence for the traditional, that the rationalistic type of mind finds so uncongenial, though it is indispensable for the working of a free society. It has its foundation in the insight which David Hume stressed and which is of decisive importance for the antirationalist, evolutionary tradition—namely, that “the rules of morality are not the conclusions of our reason.” Like all other values, our morals are not a product but a presupposition of reason, part of the ends which the instrument of our intellect has been developed to serve. At any one stage of our evolution, the system of values into which we are born supplies the ends which our reason must serve. This givenness of the value framework implies that, although we must always strive to improve our institutions, we can never aim to remake them as a whole and that, in our efforts to improve them, we must take for granted much that we do not understand. We must always work inside a framework of both values and institutions which is not of our own making. In particular, we can never synthetically construct a new body of moral rules or make our obedience of the known rules dependent on our comprehension of the implications of this obedience in a given instance.
7. The rationalistic attitude to these problems is best seen in its views on what it calls "superstition." I do not wish to underestimate the merit of the persistent and relentless fight of the eighteenth and nineteenth centuries against beliefs which are demonstrably false. But we must remember that the extension of the concept of superstition to all beliefs which are not demonstrably true lacks the same justification and may often be harmful. That we ought not to believe anything which has been shown to be false does not mean that we ought to believe only what has been demonstrated to be true. There are good reasons why any person who wants to live and act successfully in society must accept many common beliefs, though the value of these reasons may have little to do with their demonstrable truth. Such beliefs will also be based on some past experience but not on experience for which anyone can produce the evidence. The scientist, when asked to accept a generalization in his field, is of course entitled to ask for the evidence on which it is based. Many of the beliefs which in the past expressed the accumulated experience of the race have been disproved in this manner. This does not mean, however, that we can reach the stage where we can dispense with all beliefs for which such scientific evidence is lacking. Experience comes to man in many more forms than are commonly recognized by the professional experimenter or the seeker after explicit knowledge. We would destroy the foundations of much successful action if we disdained to rely on ways of doing things evolved by the process of trial and error simply because the reason for their adoption has not been handed down to us. The appropriateness of our conduct is not necessarily dependent on our knowing why it is so. Such understanding is one way of making our conduct appropriate, but not the only one. A sterilized world of beliefs, purged of all elements whose value could not be positively demonstrated, would probably be not less lethal than would an equivalent state in the biological sphere.

While this applies to all our values, it is most important in the case of moral rules of conduct. Next to language, they are perhaps the most important instance of an undesigned growth, of a set of rules which govern our lives but of which we can say neither why they are what they are nor what they do to us: we do not know what the consequences of observing them are for us as individuals and as a group. And it is against the demand
The Moral and the "Social"

for submission to such rules that the rationalistic spirit is in constant revolt. It insists on applying to them Descartes's principle which was "to reject as absolutely false all opinions in regard to which I could suppose the least ground for doubt." The desire of the rationalist has always been for the deliberately constructed, synthetic system of morals, for the system in which, as Edmund Burke has described it, "the practice of all moral duties, and the foundations of society, rested upon their reasons made clear and demonstrative to every individual." The rationalists of the eighteenth century, indeed, explicitly argued that, since they knew human nature, they "could easily find the morals which suited it." They did not understand that what they called "human nature" is very largely the result of those moral conceptions which every individual learns with language and thinking.

8. An interesting symptom of the growing influence of this rationalist conception is the increasing substitution, in all languages known to me, of the word "social" for the word "moral" or simply "good." It is instructive to consider briefly the significance of this. When people speak of a "social conscience" as against mere "conscience," they are presumably referring to an awareness of the particular effects of our actions on other people, to an endeavor to be guided in conduct not merely by traditional rules but by explicit consideration of the particular consequences of the action in question. They are in effect saying that our action should be guided by a full understanding of the functioning of the social process and that it should be our aim, through conscious assessment of the concrete facts of the situation, to produce a foreseeable result which they describe as the "social good."

The curious thing is that this appeal to the "social" really involves a demand that individual intelligence, rather than rules evolved by society, should guide individual action—that men should dispense with the use of what could truly be called "social" (in the sense of being a product of the impersonal process of society) and should rely on their individual judgment of the particular case. The preference for "social considerations" over the adherence to moral rules is, therefore, ultimately the result of a contempt for what really is a social phenomenon and of a belief in the superior powers of individual human reason.
Freedom, Reason, and Tradition

The answer to these rationalistic demands is, of course, that they require knowledge which exceeds the capacity of the individual human mind and that, in the attempt to comply with them, most men would become less useful members of society than they are while they pursue their own aims within the limits set by the rules of law and morals.

The rationalist argument here overlooks the point that, quite generally, the reliance on abstract rules is a device we have learned to use because our reason is insufficient to master the full detail of complex reality. This is as true when we deliberately formulate an abstract rule for our individual guidance as when we submit to the common rules of action which have been evolved by a social process.

We all know that, in the pursuit of our individual aims, we are not likely to be successful unless we lay down for ourselves some general rules to which we will adhere without reexamining their justification in every particular instance. In ordering our day, in doing disagreeable but necessary tasks at once, in refraining from certain stimulants, or in suppressing certain impulses, we frequently find it necessary to make such practices an unconscious habit, because we know that without this the rational grounds which make such behavior desirable would not be sufficiently effective to balance temporary desires and to make us do what we should wish to do from a long-term point of view. Though it sounds paradoxical to say that in order to make ourselves act rationally we often find it necessary to be guided by habit rather than reflection, or to say that to prevent ourselves from making the wrong decision we must deliberately reduce the range of choice before us, we all know that this is often necessary in practice if we are to achieve our long-range aims.

The same considerations apply even more where our conduct will directly affect not ourselves but others and where our primary concern, therefore, is to adjust our actions to the actions and expectations of others so that we avoid doing them unnecessary harm. Here it is unlikely that any individual would succeed in rationally constructing rules which would be more effective for their purpose than those which have been gradually evolved; and, even if he did, they could not really serve their purpose unless they were observed by all. We have thus no choice but to submit to rules whose rationale we often do not know, and to do so whether or not we can see that anything important depends on
their being observed in the particular instance. The rules of morals are instrumental in the sense that they assist mainly in the achievement of other human values; however, since we only rarely can know what depends on their being followed in the particular instance, to observe them must be regarded as a value in itself, a sort of intermediate end which we must pursue without questioning its justification in the particular case.

9. These considerations, of course, do not prove that all the sets of moral beliefs which have grown up in a society will be beneficial. Just as a group may owe its rise to the morals which its members obey, and their values in consequence be ultimately imitated by the whole nation which the successful group has come to lead, so may a group or nation destroy itself by the moral beliefs to which it adheres. Only the eventual results can show whether the ideals which guide a group are beneficial or destructive. The fact that a society has come to regard the teaching of certain men as the embodiment of goodness is no proof that it might not be the society's undoing if their precepts were generally followed. It may well be that a nation may destroy itself by following the teaching of what it regards as its best men, perhaps saintly figures unquestionably guided by the most unselfish ideals. There would be little danger of this in a society whose members were still free to choose their way of practical life, because in such a society such tendencies would be self-corrective: only the groups guided by "impractical" ideals would decline, and others, less moral by current standards, would take their place. But this will happen only in a free society in which such ideals are not enforced on all. Where all are made to serve the same ideals and where dissenters are not allowed to follow different ones, the rules can be proved inexpedient only by the decline of the whole nation guided by them.

The important question that arises here is whether the agreement of a majority on a moral rule is sufficient justification for enforcing it on a dissenting minority or whether this power ought not also to be limited by more general rules—in other words, whether ordinary legislation should be limited by general principles just as the moral rules of individual conduct preclude certain kinds of action, however good may be their purpose. There is as much need of moral rules in political as in individual action, and the consequences of successive collective decisions
as well as those of individual decisions will be beneficial only if they are all in conformity with common principles.

Such moral rules for collective action are developed only with difficulty and very slowly. But this should be taken as an indication of their preciousness. The most important among the few principles of this kind that we have developed is individual freedom, which it is most appropriate to regard as a moral principle of political action. Like all moral principles, it demands that it be accepted as a value in itself, as a principle that must be respected without our asking whether the consequences in the particular instance will be beneficial. We shall not achieve the results we want if we do not accept it as a creed or presumption so strong that no considerations of expediency can be allowed to limit it.

The argument for liberty, in the last resort, is indeed an argument for principles and against expediency in collective action, which, as we shall see, is equivalent to saying that only the judge and not the administrator may order coercion. When one of the intellectual leaders of nineteenth-century liberalism, Benjamin Constant, described liberalism as the *système de principes*, he pointed to the heart of the matter. Not only is liberty a system under which all government action is guided by principles, but it is an ideal that will not be preserved unless it is itself accepted as an overriding principle governing all particular acts of legislation. Where no such fundamental rule is stubbornly adhered to as an ultimate ideal about which there must be no compromise for the sake of material advantages—as an ideal which, even though it may have to be temporarily infringed during a passing emergency, must form the basis of all permanent arrangements—freedom is almost certain to be destroyed by piecemeal encroachments. For in each particular instance it will be possible to promise concrete and tangible advantages as the result of a curtailment of freedom, while the benefits sacrificed will in their nature always be unknown and uncertain. If freedom were not treated as the supreme principle, the fact that the promises which a free society has to offer can always be only chances and not certainties, only opportunities and not definite gifts to particular individuals, would inevitably prove a fatal weakness and lead to its slow erosion.
The Role of Reason

10. The reader will probably wonder by now what role there remains to be played by reason in the ordering of social affairs, if a policy of liberty demands so much refraining from deliberate control, so much acceptance of the undirected and spontaneously grown. The first answer is that, if it has become necessary to seek appropriate limits to the uses of reason here, to find these limits is itself a most important and difficult exercise of reason. Moreover, if our stress here has been necessarily on those limits, we have certainly not meant to imply thereby that reason has no important positive task. Reason undoubtedly is man’s most precious possession. Our argument is intended to show merely that it is not all-powerful and that the belief that it can become its own master and control its own development may yet destroy it. What we have attempted is a defense of reason against its abuse by those who do not understand the conditions of its effective functioning and continuous growth. It is an appeal to men to see that we must use our reason intelligently and that, in order to do so, we must preserve that indispensable matrix of the uncontrolled and non-rational which is the only environment wherein reason can grow and operate effectively.

The antirationalistic position here taken must not be confounded with irrationalism or any appeal to mysticism. What is advocated here is not an abdication of reason but a rational examination of the field where reason is appropriately put in control. Part of this argument is that such an intelligent use of reason does not mean the use of deliberate reason in the maximum possible number of occasions. In opposition to the naive rationalism which treats our present reason as an absolute, we must continue the efforts which David Hume commenced when he “turned against the enlightenment its own weapons” and undertook “to whittle down the claims of reason by the use of rational analysis.”

The first condition for such an intelligent use of reason in the ordering of human affairs is that we learn to understand what role it does in fact play and can play in the working of any society based on the co-operation of many separate minds. This means that, before we can try to remold society intelligently, we must understand its functioning; we must realize that, even when we believe that we understand it, we may be mistaken. What we must learn to understand is that human civilization has a life of its own, that all our efforts to improve things must
operate within a working whole which we cannot entirely control, and the operation of whose forces we can hope merely to facilitate and assist so far as we understand them. Our attitude ought to be similar to that of the physician toward a living organism: like him, we have to deal with a self-maintaining whole which is kept going by forces which we cannot replace and which we must therefore use in all we try to achieve. What can be done to improve it must be done by working with these forces rather than against them. In all our endeavor at improvement we must always work inside this given whole, aim at piecemeal, rather than total, construction, and use at each stage the historical material at hand and improve details step by step rather than attempt to redesign the whole.

None of these conclusions are arguments against the use of reason, but only arguments against such uses as require any exclusive and coercive powers of government; not arguments against experimentation, but arguments against all exclusive, monopolistic power to experiment in a particular field—power which brooks no alternative and which lays a claim to the possession of superior wisdom—and against the consequent preclusion of solutions better than the ones to which those in power have committed themselves.
CHAPTER FIVE

Responsibility and Freedom

It is doubtful that democracy could survive in a society organized on the principle of therapy rather than judgment, error rather than sin. If men are free and equal, they must be judged rather than hospitalized.

F. D. Wormuth

1. Liberty not only means that the individual has both the opportunity and the burden of choice; it also means that he must bear the consequences of his actions and will receive praise or blame for them. Liberty and responsibility are inseparable. A free society will not function or maintain itself unless its members regard it as right that each individual occupy the position that results from his action and accept it as due to his own action. Though it can offer to the individual only chances and though the outcome of his efforts will depend on innumerable accidents, it forcefully directs his attention to those circumstances that he can control as if they were the only ones that mattered. Since the individual is to be given the opportunity to make use of circumstances that may be known only to him and since, as a rule, nobody else can know whether he has made the best use of them or not, the presumption is that the outcome of his actions is determined by them, unless the contrary is quite obvious.

This belief in individual responsibility, which has always been strong when people firmly believed in individual freedom, has markedly declined, together with the esteem for freedom. Responsibility has become an unpopular concept, a word that experienced speakers or writers avoid because of the obvious boredom or animosity with which it is received by a generation.
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that dislikes all moralizing. It often evokes the outright hostility of men who have been taught that it is nothing but circumstances over which they have no control that has determined their position in life or even their actions. This denial of responsibility is, however, commonly due to a fear of responsibility, a fear that necessarily becomes also a fear of freedom. It is doubtless because the opportunity to build one’s own life also means an unceasing task, a discipline that man must impose upon himself if he is to achieve his aims, that many people are afraid of liberty.

2. The concurrent decline in esteem for individual liberty and individual responsibility is in a great measure the result of an erroneous interpretation of the lessons of science. The older views were closely connected with a belief in the “freedom of the will,” a conception that never did have a precise meaning but later seemed to have been deprived of foundation by modern science. The increasing belief that all natural phenomena are uniquely determined by antecedent events or subject to recognizable laws and that man himself should be seen as part of nature led to the conclusion that man’s actions and the working of his mind must also be regarded as necessarily determined by external circumstances. The conception of universal determinism that dominated nineteenth-century science was thus applied to the conduct of human beings, and this seemed to eliminate the spontaneity of human action. It had, of course, to be admitted that there was no more than a general presumption that human actions were also subject to natural law and that we actually did not know how they were determined by particular circumstances except, perhaps, in the rarest of instances. But the admission that the working of man’s mind must be believed, at least in principle, to obey uniform laws appeared to eliminate the role of an individual personality which is essential to the conception of freedom and responsibility.

The intellectual history of the last few generations gives us any number of instances of how this determinist picture of the world has shaken the foundation of the moral and political belief in freedom. And many scientifically educated people today would probably agree with the scientist who, when writing for the general public, admitted that freedom “is a very troublesome concept for the scientist to discuss, partly because he is not convinced that, in the last analysis, there is such a thing.”
More recently, it is true, physicists have, it would seem with some relief, abandoned the thesis of universal determinism. It is doubtful, however, whether the newer conception of a merely statistical regularity of the world in any way affects the puzzle about the freedom of the will. For it would seem that the difficulties that people have had concerning the meaning of voluntary action and responsibility do not at all spring from any necessary consequence of the belief that human action is causally determined but are the result of an intellectual muddle, of drawing conclusions which do not follow from the premises.

It appears that the assertion that the will is free has as little meaning as its denial and that the whole issue is a phantom problem, a dispute about words in which the contestants have not made clear what an affirmative or a negative answer would imply. Surely, those who deny the freedom of the will deprive the word "free" of all its ordinary meaning, which describes action according to one's own will instead of another's; in order not to make a meaningless statement, they should offer some other definition, which, indeed, they never do. Furthermore, the whole suggestion that "free" in any relevant or meaningful sense precludes the idea that action is necessarily determined by some factors proves on examination to be entirely unfounded.

The confusion becomes obvious when we examine the conclusion generally drawn by the two parties from their respective positions. The determinists usually argue that, because men's actions are completely determined by natural causes, there could be no justification for holding them responsible or praising or blaming their actions. The voluntarists, on the other hand, contend that, because there exists in man some agent standing outside the chain of cause and effect, this agent is the bearer of responsibility and the legitimate object of praise and blame. Now there can be little doubt that, so far as these practical conclusions are concerned, the voluntarists are more nearly right, while the determinists are merely confused. The peculiar fact about the dispute is, however, that in neither case do the conclusions follow from the alleged premises. As has often been shown, the conception of responsibility rests, in fact, on a determinist view, while only the construction of a metaphysical "self" that stands outside the whole chain of cause and effect and therefore could be treated as uninfluenced by praise or blame could justify man's exemption from responsibility.
3. It would be possible, of course, to construct, as illustration of an alleged determinist position, a bogey of an automaton that invariably responded to the events in its environment in the same predictable manner. This would correspond, however, to no position that has ever been seriously maintained even by the most extreme opponents of the “freedom of the will.” Their contention is that the conduct of a person at any moment, his response to any set of external circumstances, will be determined by the joint effects of his inherited constitution and all his accumulated experience, with each new experience being interpreted in the light of earlier individual experience—a cumulative process which in each instance produces a unique and distinct personality. This personality operates as a sort of filter through which external events produce conduct which can be predicted with certainty only in exceptional circumstances. What the determinist position asserts is that those accumulated effects of heredity and past experience constitute the whole of the individual personality, that there is no other “self” or “I” whose disposition cannot be affected by external or material influences. This means that all those factors whose influence is sometimes inconsistently denied by those who deny the “freedom of the will,” such as reasoning or argument, persuasion or censure, or the expectation of praise or blame, are really among the most important factors determining the personality and through it the particular action of the individual. It is just because there is no separate “self” that stands outside the chain of causation that there is also no “self” that we could not reasonably try to influence by reward or punishment.

That we can, in fact, often influence people’s conduct by education and example, rational persuasion, approval or disapproval, has probably never been seriously denied. The only question that can be legitimately asked is, therefore, to what extent particular persons in given circumstances are likely to be influenced in the desired direction by the knowledge that an action will raise or lower them in the esteem of their fellows or that they can expect reward or punishment.

Strictly speaking, it is nonsense to say, as is so often said, that “it is not a man’s fault that he is as he is,” for the aim of assigning responsibility is to make him different from what he is or might be. If we say that a person is responsible for the consequences of an action, this is not a statement of fact or an assertion about causation. The statement would, of course, not
be justifiable if nothing he "might" have done or omitted could have altered the result. But when we use words like "might" or "could" in this connection, we do not mean that at the moment of his decision something in him acted otherwise than was the necessary effect of causal laws in the given circumstances. Rather, the statement that a person is responsible for what he does aims at making his actions different from what they would be if he did not believe it to be true. We assign responsibility to a man, not in order to say that as he was he might have acted differently, but in order to make him different. If I have caused harm to somebody by negligence or forgetfulness, "which I could not help" in the circumstances, this does not exempt me from responsibility but should impress upon me more strongly than before the necessity of keeping the possibility of such consequences in mind.

The only questions that can be legitimately raised, therefore, are whether the person upon whom we place responsibility for a particular action or its consequences is the kind of person who is accessible to normal motives (that is, whether he is what we call a responsible person) and whether in the given circumstances such a person can be expected to be influenced by the considerations and beliefs we want to impress upon him. As in most such problems, our ignorance of the particular circumstances will regularly be such that we will merely know that the expectation that they will be held responsible is likely, on the whole, to influence men in certain positions in a desirable direction. Our problem is generally not whether certain mental factors were operative on the occasion of a particular action but how certain considerations might be made as effective as possible in guiding action. This requires that the individual be praised or blamed, whether or not the expectation of this would in fact have made any difference to the action. Of the effect in the particular instance we may never be sure, but we believe that, in general, the knowledge that he will be held responsible will influence a person's conduct in a desirable direction. In this sense the assigning of responsibility does not involve the assertion of a fact. It is rather of the nature of a convention intended to make people observe certain rules. Whether a particular convention of this kind is effective may always be a debatable question. We shall rarely know more than that experience suggests that it is or is not, on the whole, effective.

Responsibility has become primarily a legal concept, because
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the law requires clear tests to decide when a person's actions create an obligation or make him liable to punishment. But it is, of course, no less a moral concept, a conception which underlies our view of a person's moral duties. In fact, its scope extends considerably beyond what we commonly consider as moral. Our whole attitude toward the working of our social order, our approval or disapproval of the manner in which it determines the relative position of different individuals, is closely tied up with our views about responsibility. The significance of the concept thus extends far beyond the sphere of coercion, and its greatest importance perhaps lies in its role in guiding man's free decisions. A free society probably demands more than any other that people be guided in their action by a sense of responsibility which extends beyond the duties exacted by the law and that general opinion approve of the individuals' being held responsible for both the success and the failure of their endeavors. When men are allowed to act as they see fit, they must also be held responsible for the results of their efforts.

4. The justification for assigning responsibility is thus the presumed effect of this practice on future action; it aims at teaching people what they ought to consider in comparable future situations. Though we leave people to decide for themselves because they are, as a rule, in the best position to know the circumstances surrounding their action, we are also concerned that conditions should permit them to use their knowledge to the best effect. If we allow men freedom because we presume them to be reasonable beings, we also must make it worth their while to act as reasonable beings by letting them bear the consequences of their decisions. This does not mean that a man will always be assumed to be the best judge of his interests; it means merely that we can never be sure who knows them better than he and that we wish to make full use of the capacities of all those who may have something to contribute to the common effort of making our environment serve human purposes.

The assigning of responsibility thus presupposes the capacity on men's part for rational action, and it aims at making them act more rationally than they would otherwise. It presupposes a certain minimum capacity in them for learning and foresight, for being guided by a knowledge of the consequences of their action. It is no objection to argue that reason in fact plays only a small
The Responsible Person

part in determining human action, since the aim is to make that little go as far as possible. Rationality, in this connection, can mean no more than some degree of coherence and consistency in a person’s action, some lasting influence of knowledge or insight which, once acquired, will affect his action at a later date and in different circumstances.

The complementarity of liberty and responsibility means that the argument for liberty can apply only to those who can be held responsible. It cannot apply to infants, idiots, or the insane. It presupposes that a person is capable of learning from experience and of guiding his actions by knowledge thus acquired; it is invalid for those who have not yet learned enough or are incapable of learning. A person whose actions are fully determined by the same unchangeable impulses uncontrolled by knowledge of the consequences or a genuine split personality, a schizophrenic, could in this sense not be held responsible, because his knowledge that he will be held responsible could not alter his actions. The same would apply to persons suffering from really uncontrollable urges, kleptomaniacs or dipsomaniacs, whom experience has proved not to be responsive to normal motives. But so long as we have reason to believe that a man’s awareness that he will be held responsible is likely to influence his actions, it is necessary to treat him as responsible, whether or not in the particular instance this will have the desired effect. The assigning of responsibility is based, not on what we know to be true in the particular case, but on what we believe will be the probable effects of encouraging people to behave rationally and considerately. It is a device that society has developed to cope with our inability to look into other people’s minds and, without resorting to coercion, to introduce order into our lives.

This is not the place to enter into a discussion of the special problem raised by all those who cannot be held responsible and to whom the argument for liberty therefore does not or cannot wholly apply. The important point is that being a free and responsible member of the community is a particular status that carries with it a burden as well as a privilege; and if freedom is to fulfil its aim, this status must not be granted at anybody’s discretion but must automatically belong to all who satisfy certain objectively ascertainable tests (such as age), so long as the presumption that they possess the required minimum capacities is not clearly disproved. In personal relations the transition
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from tutelage to full responsibility may be gradual and indistinct, and those lighter forms of coercion which exist between individuals and with which the state should not interfere can be adjusted to degrees of responsibility. Politically and legally, however, the distinction must be sharp and definite and be determined by general and impersonal rules if freedom is to be effective. In our decisions as to whether a person is to be his own master or be subject to the will of another, we must regard him as being either responsible or not responsible, as either having or not having the right to act in a manner that may be unintelligible, unpredictable, or unwelcome to others. The fact that not all human beings can be given full liberty must not mean that the liberty of all should be subject to restrictions and regulations adjusted to individual conditions. The individualizing treatment of the juvenile court or the mental ward is the mark of unfreedom, of tutelage. Though in the intimate relations of private life we may adjust our conduct to the personality of our partners, in public life freedom requires that we be regarded as types, not as unique individuals, and treated on the presumption that normal motives and deterrents will be effective, whether this be true in the particular instance or not.

5. There is much confusion of the ideal that a person ought to be allowed to pursue his own aims with the belief that, if left free, he will or ought to pursue solely his selfish aims. The freedom to pursue one's own aims is, however, as important for the most altruistic person, in whose scale of values the needs of other people occupy a very high place, as for any egotist. It is part of the ordinary nature of men (and perhaps still more of women) and one of the main conditions of their happiness that they make the welfare of other people their chief aim. To do so is part of the normal choice open to us and often the decision generally expected of us. By common opinion our chief concern in this respect should, of course, be the welfare of our family. But we also show our appreciation and approval of others by making them our friends and their aims ours. To choose our associates and generally those whose needs we make our concern is an essential part of freedom and of the moral conceptions of a free society.

General altruism, however, is a meaningless conception. Nobody can effectively care for other people as such; the responsibilities
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we can assume must always be particular, can concern only those about whom we know concrete facts and to whom either choice or special conditions have attached us. It is one of the fundamental rights and duties of a free man to decide what and whose needs appear to him most important.

The recognition that each person has his own scale of values which we ought to respect, even if we do not approve of it, is part of the conception of the value of the individual personality. How we value another person will necessarily depend on what his values are. But believing in freedom means that we do not regard ourselves as the ultimate judges of another person’s values, that we do not feel entitled to prevent him from pursuing ends which we disapprove so long as he does not infringe the equally protected sphere of others.

A society that does not recognize that each individual has values of his own which he is entitled to follow can have no respect for the dignity of the individual and cannot really know freedom. But it is also true that in a free society an individual will be esteemed according to the manner in which he uses his freedom. Moral esteem would be meaningless without freedom: “If every action which is good or evil in a man of ripe years were under pittance and prescription and compulsion, what were virtue but a name, what praise would be due to well-doing, what gramercy to be sober, just, or continent?” Liberty is an opportunity for doing good, but this is so only when it is also an opportunity for doing wrong. The fact that a free society will function successfully only if the individuals are in some measure guided by common values is perhaps the reason why philosophers have sometimes defined freedom as action in conformity with moral rules. But this definition of freedom is a denial of that freedom with which we are concerned. The freedom of action that is the condition of moral merit includes the freedom to act wrongly: we praise or blame only when a person has the opportunity to choose, only when his observance of a rule is not enforced but merely enjoined.

That the sphere of individual freedom is also the sphere of individual responsibility does not mean that we are accountable for our actions to any particular persons. True, we may lay ourselves open to censure by others because we do what displeases them. But the chief reason why we should be held wholly responsible for our decisions is that this will direct our attention to those
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causes of events that depend on our actions. The main function of the belief in individual responsibility is to make us use our own knowledge and capacities to the full in achieving our ends.

6. The burden of choice that freedom imposes, the responsibility for one’s own fate that a free society places on the individual, has under the conditions of the modern world become a main source of dissatisfaction. To a much greater degree than ever before, the success of a man will depend not on what special abilities he possesses in the abstract but on these abilities being put to the right use. In times of less specialization and less complex organization, when almost everybody could know most of the opportunities that existed, the problem of finding an opportunity for putting one’s special skills and talents to good use was less difficult. As society and its complexity extend, the rewards a man can hope to earn come to depend more and more, not on the skill and capacity he may possess, but on their being put to the right use; and both the difficulty of discovering the best employment for one’s capacities and the discrepancy between the rewards of men possessing the same technical skill or special ability will increase.

There is perhaps no more poignant grief than that arising from a sense of how useful one might have been to one’s fellow men and of one’s gifts having been wasted. That in a free society nobody has a duty to see that a man’s talents are properly used, that nobody has a claim to an opportunity to use his special gifts, and that, unless he himself finds such opportunity, they are likely to be wasted, is perhaps the gravest reproach directed against a free system and the source of the bitterest resentment. The consciousness of possessing certain potential capacities naturally leads to the claim that it is somebody else’s duty to use them.

The necessity of finding a sphere of usefulness, an appropriate job, ourselves is the hardest discipline that a free society imposes on us. It is, however, inseparable from freedom, since nobody can assure each man that his gifts will be properly used unless he has the power to coerce others to use them. Only by depriving somebody else of the choice as to who should serve him, whose capacities or which products he is to use, could we guarantee to any man that his gifts will be used in the manner he feels he deserves. It is of the essence of a free society that a man’s value and remuneration depend not on capacity in the abstract

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but on success in turning it into concrete service which is useful to others who can reciprocate. And the chief aim of freedom is to provide both the opportunity and the inducement to insure the maximum use of the knowledge that an individual can acquire. What makes the individual unique in this respect is not his generic but his concrete knowledge, his knowledge of particular circumstances and conditions.

7. It must be recognized that the results of a free society in this respect are often in conflict with ethical views that are relics of an earlier type of society. There can be little question that, from the point of view of society, the art of turning one's capacity to good account, the skill of discovering the most effective use of one's gift, is perhaps the most useful of all; but too much resourcefulness of this kind is not uncommonly frowned upon, and an advantage gained over those of equal general capacity by a more successful exploitation of concrete circumstances is regarded as unfair. In many societies an "aristocratic" tradition that stems from the conditions of action in an organizational hierarchy with assigned tasks and duties, a tradition that has often been developed by people whose privileges have freed them from the necessity of giving others what they want, represents it as nobler to wait until one's gifts are discovered by others, while only religious or ethnic minorities in a hard struggle to rise have deliberately cultivated this kind of resourcefulness (best described by the German term Findigkeit)—and are generally disliked for that reason. Yet there can be no doubt that the discovery of a better use of things or of one's own capacities is one of the greatest contributions that an individual can make in our society to the welfare of his fellows and that it is by providing the maximum opportunity for this that a free society can become so much more prosperous than others. The successful use of this entrepreneurial capacity (and, in discovering the best use of our abilities, we are all entrepreneurs) is the most highly rewarded activity in a free society, while whoever leaves to others the task of finding some useful means of employing his capacities must be content with a smaller reward.

It is important to realize that we are not educating people for a free society if we train technicians who expect to be "used," who are incapable of finding their proper niche themselves, and who regard it as somebody else's responsibility to insure the
appropriate use of their ability or skill. However able a man may be in a particular field, the value of his services is necessarily low in a free society unless he also possesses the capacity of making his ability known to those who can derive the greatest benefit from it. Though it may offend our sense of justice to find that of two men who by equal effort have acquired the same specialized skill and knowledge, one may be a success and the other a failure, we must recognize that in a free society it is the use of particular opportunities that determines usefulness and must adjust our education and ethos accordingly. In a free society we are remunerated not for our skill but for using it rightly; and this must be so as long as we are free to choose our particular occupation and are not to be directed to it. True, it is almost never possible to determine what part of a successful career has been due to superior knowledge, ability, or effort and what part to fortunate accidents; but this in no way detracts from the importance of making it worthwhile for everybody to make the right choice.

How little this basic fact is understood is shown by such assertions, made not only by socialists, as that "every child has a natural right, as citizen, not merely to life, liberty, and the pursuit of happiness, but to that position in the social scale to which his talents entitle him." In a free society a man's talents do not "entitle" him to any particular position. To claim that they do would mean that some agency has the right and power to place men in particular positions according to its judgment. All that a free society has to offer is an opportunity of searching for a suitable position, with all the attendant risk and uncertainty which such a search for a market for one's gifts must involve. There is no denying that in this respect a free society puts most individuals under a pressure which is often resented. But it is an illusion to think that one would be rid of such pressure in some other type of society; for the alternative to the pressure that responsibility for one's own fate brings is the far more invidious pressure of personal orders that one must obey.

It is often contended that the belief that a person is solely responsible for his own fate is held only by the successful. This in itself is not so unacceptable as its underlying suggestion, which is that people hold this belief because they have been successful. I, for one, am inclined to think that the connection is the other way round and that people often are successful because they hold this belief. Though a man's conviction that
all he achieves is due solely to his exertions, skill, and intelligence may be largely false, it is apt to have the most beneficial effects on his energy and circumspection. And if the smug pride of the successful is often intolerable and offensive, the belief that success depends wholly on him is probably the pragmatically most effective incentive to successful action; whereas the more a man indulges in the propensity to blame others or circumstances for his failures, the more disgruntled and ineffective he tends to become.

8. The sense of responsibility has been weakened in modern times as much by overextending the range of an individual’s responsibilities as by exculpating him from the actual consequences of his actions. Since we assign responsibility to the individual in order to influence his action, it should refer only to such effects of his conduct as it is humanly possible for him to foresee and to such as we can reasonably wish him to take into account in ordinary circumstances. To be effective, responsibility must be both definite and limited, adapted both emotionally and intellectually to human capacities. It is quite as destructive of any sense of responsibility to be taught that one is responsible for everything as to be taught that one cannot be held responsible for anything. Freedom demands that the responsibility of the individual extend only to what he can be presumed to judge, that his actions take into account effects which are within his range of foresight, and particularly that he be responsible only for his own actions (or those of persons under his care)—not for those of others who are equally free.

Responsibility, to be effective, must be individual responsibility. In a free society there cannot be any collective responsibility of members of a group as such, unless they have, by concerted action, all made themselves individually and severally responsible. A joint or divided responsibility may create for the individual the necessity of agreeing with others and thereby limit the powers of each. If the same concerns are made the responsibility of many without at the same time imposing a duty of joint and agreed action, the result is usually that nobody really accepts responsibility. As everybody’s property in effect is nobody’s property, so everybody’s responsibility is nobody’s responsibility.12

It is not to be denied that modern developments, especially the development of the large city, have destroyed much of the
feeling of responsibility for local concerns which in the past led to much beneficial and spontaneous common action. The essential condition of responsibility is that it refer to circumstances that the individual can judge, to problems that, without too much strain of the imagination, man can make his own and whose solution he can, with good reason, consider his own concern rather than another’s. Such a condition can hardly apply to life in the anonymous crowd of an industrial city. No longer is the individual generally the member of some small community with which he is intimately concerned and closely acquainted. While this has brought him some increase in independence, it has also deprived him of the security which the personal ties and the friendly interest of the neighbors provided. The increased demand for protection and security from the impersonal power of the state is no doubt largely the result of the disappearance of those smaller communities of interest and of the feeling of isolation of the individual who can no longer count on the personal interest and assistance of the other members of the local group.

Much as we may regret the disappearance of those close communities of interest and their replacement by a wide-flung net of limited, impersonal, and temporary ties, we cannot expect the sense of responsibility for the known and familiar to be replaced by a similar feeling about the remote and the theoretically known. While we can feel genuine concern for the fate of our familiar neighbors and usually will know how to help when help is needed, we cannot feel in the same way about the thousands or millions of unfortunates whom we know to exist in the world but whose individual circumstances we do not know. However moved we may be by accounts of their misery, we cannot make the abstract knowledge of the numbers of suffering people guide our everyday action. If what we do is to be useful and effective, our objectives must be limited, adapted to the capacities of our mind and our compassions. To be constantly reminded of our “social” responsibilities to all the needy or unfortunate in our community, in our country, or in the world, must have the effect of attenuating our feelings until the distinctions between those responsibilities which call for our action and those which do not disappear. In order to be effective, then, responsibility must be so confined as to enable the individual to rely on his own concrete knowledge in deciding on the importance of the different tasks, to apply his moral principles to circumstances he knows, and to help to mitigate evils voluntarily.
CHAPTER SIX

Equality, Value, andMerit

I have no respect for the passion for equality, which seems to me merely idealizing envy.

Oliver Wendell Holmes, Jr.

1. The great aim of the struggle for liberty has been equality before the law. This equality under the rules which the state enforces may be supplemented by a similar equality of the rules that men voluntarily obey in their relations with one another. This extension of the principle of equality to the rules of moral and social conduct is the chief expression of what is commonly called the democratic spirit—and probably that aspect of it that does most to make inoffensive the inequalities that liberty necessarily produces.

Equality of the general rules of law and conduct, however, is the only kind of equality conducive to liberty and the only equality which we can secure without destroying liberty. Not only has liberty nothing to do with any other sort of equality, but it is even bound to produce inequality in many respects. This is the necessary result and part of the justification of individual liberty: if the result of individual liberty did not demonstrate that some manners of living are more successful than others, much of the case for it would vanish.

It is neither because it assumes that people are in fact equal nor because it attempts to make them equal that the argument for liberty demands that government treat them equally. This argument not only recognizes that individuals are very different but in a great measure rests on that assumption. It insists that these individual differences provide no justification for government to
treat them differently. And it objects to the differences in treatment by the state that would be necessary if persons who are in fact very different were to be assured equal positions in life.

Modern advocates of a more far-reaching material equality usually deny that their demands are based on any assumption of the factual equality of all men. It is nevertheless still widely believed that this is the main justification for such demands. Nothing, however, is more damaging to the demand for equal treatment than to base it on so obviously untrue an assumption as that of the factual equality of all men. To rest the case for equal treatment of national or racial minorities on the assertion that they do not differ from other men is implicitly to admit that factual inequality would justify unequal treatment; and the proof that some differences do, in fact, exist would not be long in forthcoming. It is of the essence of the demand for equality before the law that people should be treated alike in spite of the fact that they are different.

2. The boundless variety of human nature—the wide range of differences in individual capacities and potentialities—is one of the most distinctive facts about the human species. Its evolution has made it probably the most variable among all kinds of creatures. It has been well said that “biology, with variability as its cornerstone, confers on every human individual a unique set of attributes which give him a dignity he could not otherwise possess. Every newborn baby is an unknown quantity so far as potentialities are concerned because there are many thousands of unknown interrelated genes and gene-patterns which contribute to his make-up. As a result of nature and nurture the newborn infant may become one of the greatest of men or women ever to have lived. In every case he or she has the making of a distinctive individual. . . . If the differences are not very important, then freedom is not very important and the idea of individual worth is not very important.” The writer justly adds that the widely held uniformity theory of human nature, “which on the surface appears to accord with democracy . . . would in time undermine the very basic ideals of freedom and individual worth and render life as we know it meaningless.”

It has been the fashion in modern times to minimize the importance of congenital differences between men and to ascribe all the important differences to the influence of environment. However
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important the latter may be, we must not overlook the fact that individuals are very different from the outset. The importance of individual differences would hardly be less if all people were brought up in very similar environments. As a statement of fact, it just is not true that "all men are born equal." We may continue to use this hallowed phrase to express the ideal that legally and morally all men ought to be treated alike. But if we want to understand what this ideal of equality can or should mean, the first requirement is that we free ourselves from the belief in factual equality.

From the fact that people are very different it follows that, if we treat them equally, the result must be inequality in their actual position, and that the only way to place them in an equal position would be to treat them differently. Equality before the law and material equality are therefore not only different but are in conflict with each other; and we can achieve either the one or the other, but not both at the same time. The equality before the law which freedom requires leads to material inequality. Our argument will be that, though where the state must use coercion for other reasons, it should treat all people alike, the desire of making people more alike in their condition cannot be accepted in a free society as a justification for further and discriminatory coercion.

We do not object to equality as such. It merely happens to be the case that a demand for equality is the professed motive of most of those who desire to impose upon society a preconceived pattern of distribution. Our objection is against all attempts to impress upon society a deliberately chosen pattern of distribution, whether it be an order of equality or of inequality. We shall indeed see that many of those who demand an extension of equality do not really demand equality but a distribution that conforms more closely to human conceptions of individual merit and that their desires are as irreconcilable with freedom as the more strictly egalitarian demands.

If one objects to the use of coercion in order to bring about a more even or a more just distribution, this does not mean that one does not regard these as desirable. But if we wish to preserve a free society, it is essential that we recognize that the desirability of a particular object is not sufficient justification for the use of coercion. One may well feel attracted to a community in which there are no extreme contrasts between rich and poor and may welcome the fact that the general increase in wealth seems gradu-
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ally to reduce those differences. I fully share these feelings and certainly regard the degree of social equality that the United States has achieved as wholly admirable.

There also seems no reason why these widely felt preferences should not guide policy in some respects. Wherever there is a legitimate need for government action and we have to choose between different methods of satisfying such a need, those that incidentally also reduce inequality may well be preferable. If, for example, in the law of intestate succession one kind of provision will be more conducive to equality than another, this may be a strong argument in its favor. It is a different matter, however, if it is demanded that, in order to produce substantive equality, we should abandon the basic postulate of a free society, namely, the limitation of all coercion by equal law. Against this we shall hold that economic inequality is not one of the evils which justify our resorting to discriminatory coercion or privilege as a remedy.

3. Our contention rests on two basic propositions which probably need only be stated to win fairly general assent. The first of them is an expression of the belief in a certain similarity of all human beings: it is the proposition that no man or group of men possesses the capacity to determine conclusively the potentialities of other human beings and that we should certainly never trust anyone invariably to exercise such a capacity. However great the differences between men may be, we have no ground for believing that they will ever be so great as to enable one man's mind in a particular instance to comprehend fully all that another responsible man's mind is capable of.

The second basic proposition is that the acquisition by any member of the community of additional capacities to do things which may be valuable must always be regarded as a gain for that community. It is true that particular people may be worse off because of the superior ability of some new competitor in their field; but any such additional ability in the community is likely to benefit the majority. This implies that the desirability of increasing the abilities and opportunities of any individual does not depend on whether the same can also be done for the others—provided, of course, that others are not thereby deprived of the opportunity of acquiring the same or other abilities which might have been accessible to them had they not been secured by that individual.

Egalitarians generally regard differently those differences in
individual capacities which are inborn and those which are due to the influences of environment, or those which are the result of "nature" and those which are the result of "nurture." Neither, be it said at once, has anything to do with moral merit.\textsuperscript{6} Though either may greatly affect the value which an individual has for his fellows, no more credit belongs to him for having been born with desirable qualities than for having grown up under favorable circumstances. The distinction between the two is important only because the former advantages are due to circumstances clearly beyond human control, while the latter are due to factors which we might be able to alter. The important question is whether there is a case for so changing our institutions as to eliminate as much as possible those advantages due to environment. Are we to agree that "all inequalities that rest on birth and inherited property ought to be abolished and none remain unless it is an effect of superior talent and industry"?\textsuperscript{7}

The fact that certain advantages rest on human arrangements does not necessarily mean that we could provide the same advantages for all or that, if they are given to some, somebody else is thereby deprived of them. The most important factors to be considered in this connection are the family, inheritance, and education, and it is against the inequality which they produce that criticism is mainly directed. They are, however, not the only important factors of environment. Geographic conditions such as climate and landscape, not to speak of local and sectional differences in cultural and moral traditions, are scarcely less important. We can, however, consider here only the three factors whose effects are most commonly impugned.

So far as the family is concerned, there exists a curious contrast between the esteem most people profess for the institution and their dislike of the fact that being born into a particular family should confer on a person special advantages. It seems to be widely believed that, while useful qualities which a person acquires because of his native gifts under conditions which are the same for all are socially beneficial, the same qualities become somehow undesirable if they are the result of environmental advantages not available to others. Yet it is difficult to see why the same useful quality which is welcomed when it is the result of a person's natural endowment should be less valuable when it is the product of such circumstances as intelligent parents or a good home.

The value which most people attach to the institution of the
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family rests on the belief that, as a rule, parents can do more to prepare their children for a satisfactory life than anyone else. This means not only that the benefits which particular people derive from their family environment will be different but also that these benefits may operate cumulatively through several generations. What reason can there be for believing that a desirable quality in a person is less valuable to society if it has been the result of family background than if it has not? There is, indeed, good reason to think that there are some socially valuable qualities which will be rarely acquired in a single generation but which will generally be formed only by the continuous efforts of two or three. This means simply that there are parts of the cultural heritage of a society that are more effectively transmitted through the family. Granted this, it would be unreasonable to deny that a society is likely to get a better elite if ascent is not limited to one generation, if individuals are not deliberately made to start from the same level, and if children are not deprived of the chance to benefit from the better education and material environment which their parents may be able to provide. To admit this is merely to recognize that belonging to a particular family is part of the individual personality, that society is made up as much of families as of individuals, and that the transmission of the heritage of civilization within the family is as important a tool in man’s striving toward better things as is the heredity of beneficial physical attributes.

4. Many people who agree that the family is desirable as an instrument for the transmission of morals, tastes, and knowledge still question the desirability of the transmission of material property. Yet there can be little doubt that, in order that the former may be possible, some continuity of standards, of the external forms of life, is essential, and that this will be achieved only if it is possible to transmit not only immaterial but also material advantages. There is, of course, neither greater merit nor any greater injustice involved in some people being born to wealthy parents than there is in others being born to kind or intelligent parents. The fact is that it is no less of an advantage to the community if at least some children can start with the advantages which at any given time only wealthy homes can offer than if some children inherit great intelligence or are taught better morals at home.

We are not concerned here with the chief argument for private
inheriting, namely, that it seems essential as a means to preserve
the dispersal in the control of capital and as an inducement for its
accumulation. Rather, our concern here is whether the fact that it
confers unmerited benefits on some is a valid argument against the
institution. It is unquestionably one of the institutional causes of
inequality. In the present context we need not inquire whether
liberty demands unlimited freedom of bequest. Our problem here
is merely whether people ought to be free to pass on to children or
others such material possessions as will cause substantial in-
equality.

Once we agree that it is desirable to harness the natural in-
stincts of parents to equip the new generation as well as they can,
there seems no sensible ground for limiting this to non-material
benefits. The family's function of passing on standards and tra-
ditions is closely tied up with the possibility of transmitting ma-
terial goods. And it is difficult to see how it would serve the true
interest of society to limit the gain in material conditions to one
generation.

There is also another consideration which, though it may ap-
pear somewhat cynical, strongly suggests that if we wish to make
the best use of the natural partiality of parents for their children,
we ought not to preclude the transmission of property. It seems
certain that among the many ways in which those who have gained
power and influence might provide for their children, the bequest
of a fortune is socially by far the cheapest. Without this outlet,
these men would look for other ways of providing for their chil-
dren, such as placing them in positions which might bring them
the income and the prestige that a fortune would have done; and
this would cause a waste of resources and an injustice much greater
than is caused by the inheritance of property. Such is the case with
all societies in which inheritance of property does not exist, in-
cluding the Communist. Those who dislike the inequalities caused
by inheritance should therefore recognize that, men being what
they are, it is the least of evils, even from their point of view.

5. Though inheritance used to be the most widely criticized
source of inequality, it is today probably no longer so. Egalitarian
agitation now tends to concentrate on the unequal advantages
due to differences in education. There is a growing tendency to
express the desire to secure equality of conditions in the claim that
the best education we have learned to provide for some should be

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made gratuitously available for all and that, if this is not possible, one should not be allowed to get a better education than the rest merely because one's parents are able to pay for it, but only those and all those who can pass a uniform test of ability should be admitted to the benefits of the limited resources of higher education.

The problem of educational policy raises too many issues to allow of their being discussed incidentally under the general heading of equality. We shall have to devote a separate chapter to them at the end of this book. For the present we shall only point out that enforced equality in this field can hardly avoid preventing some from getting the education they otherwise might. Whatever we might do, there is no way of preventing those advantages which only some can have, and which it is desirable that some should have, from going to people who neither individually merit them nor will make as good a use of them as some other person might have done. Such a problem cannot be satisfactorily solved by the exclusive and coercive powers of the state.

It is instructive at this point to glance briefly at the change that the ideal of equality has undergone in this field in modern times. A hundred years ago, at the height of the classical liberal movement, the demand was generally expressed by the phrase *la carrière ouverte aux talents*. It was a demand that all man-made obstacles to the rise of some should be removed, that all privileges of individuals should be abolished, and that what the state contributed to the chance of improving one's conditions should be the same for all. That so long as people were different and grew up in different families this could not assure an equal start was fairly generally accepted. It was understood that the duty of government was not to ensure that everybody had the same prospect of reaching a given position but merely to make available to all on equal terms those facilities which in their nature depended on government action. That the results were bound to be different, not only because the individuals were different, but also because only a small part of the relevant circumstances depended on government action, was taken for granted.

This conception that all should be allowed to try has been largely replaced by the altogether different conception that all must be assured an equal start and the same prospects. This means little less than that the government, instead of providing the same circumstances for all, should aim at controlling all conditions relevant to a particular individual's prospects and so adjust them to
The Conflict between Merit and Value

his capacities as to assure him of the same prospects as everybody else. Such deliberate adaptation of opportunities to individual aims and capacities would, of course, be the opposite of freedom. Nor could it be justified as a means of making the best use of all available knowledge except on the assumption that government knows best how individual capacities can be used.

When we inquire into the justification of these demands, we find that they rest on the discontent that the success of some people often produces in those that are less successful, or, to put it bluntly, on envy. The modern tendency to gratify this passion and to disguise it in the respectable garment of social justice is developing into a serious threat to freedom. Recently an attempt was made to base these demands on the argument that it ought to be the aim of politics to remove all sources of discontent. This would, of course, necessarily mean that it is the responsibility of government to see that nobody is healthier or possesses a happier temperament, a better-suited spouse or more prospering children, than anybody else. If really all unfulfilled desires have a claim on the community, individual responsibility is at an end. However human, envy is certainly not one of the sources of discontent that a free society can eliminate. It is probably one of the essential conditions for the preservation of such a society that we do not countenance envy, not sanction its demands by camouflaging it as social justice, but treat it, in the words of John Stuart Mill, as "the most anti-social and evil of all passions."

6. While most of the strictly egalitarian demands are based on nothing better than envy, we must recognize that much that on the surface appears as a demand for greater equality is in fact a demand for a juster distribution of the good things of this world and springs therefore from much more creditable motives. Most people will object not to the bare fact of inequality but to the fact that the differences in reward do not correspond to any recognizable differences in the merits of those who receive them. The answer commonly given to this is that a free society on the whole achieves this kind of justice. This, however, is an indefensible contention if by justice is meant proportionality of reward to moral merit. Any attempt to found the case for freedom on this argument is very damaging to it, since it concedes that material rewards ought to be made to correspond to recognizable merit and then opposes the conclusion that most people will draw from this by
an assertion which is untrue. The proper answer is that in a free
system it is neither desirable nor practicable that material re-
wards should be made generally to correspond to what men rec-
ognize as merit and that it is an essential characteristic of a free
society that an individual’s position should not necessarily de-
pend on the views that his fellows hold about the merit he has
acquired.

This contention may appear at first so strange and even shock-
ing that I will ask the reader to suspend judgment until I have
further explained the distinction between value and merit. The
difficulty in making the point clear is due to the fact that the term
“merit,” which is the only one available to describe what I mean,
is also used in a wider and vaguer sense. It will be used here ex-
clusively to describe the attributes of conduct that make it deserv-
ing of praise, that is, the moral character of the action and not the
value of the achievement.

As we have seen throughout our discussion, the value that the
performance or capacity of a person has to his fellows has no nec-
essary connection with its ascertainable merit in this sense. The
inborn as well as the acquired gifts of a person clearly have a
value to his fellows which does not depend on any credit due to
him for possessing them. There is little a man can do to alter the
fact that his special talents are very common or exceedingly rare.
A good mind or a fine voice, a beautiful face or a skilful hand, and
a ready wit or an attractive personality are in a large measure as
independent of a person’s efforts as the opportunities or the ex-
periences he has had. In all these instances the value which a per-
son’s capacities or services have for us and for which he is recom-
pensed has little relation to anything that we can call moral merit
or deserts. Our problem is whether it is desirable that people
should enjoy advantages in proportion to the benefits which their
fellows derive from their activities or whether the distribution of
these advantages should be based on other men’s views of their
merits.

Reward according to merit must in practice mean reward
according to assessable merit, merit that other people can recog-
nize and agree upon and not merit merely in the sight of some high-
er power. Assessable merit in this sense presupposes that we can
ascertain that a man has done what some accepted rule of conduct
demanded of him and that this has cost him some pain and effort.
Whether this has been the case cannot be judged by the result:
merit is not a matter of the objective outcome but of subjective effort. The attempt to achieve a valuable result may be highly meritorious but a complete failure, and full success may be entirely the result of accident and thus without merit. If we know that a man has done his best, we will often wish to see him rewarded irrespective of the result; and if we know that a most valuable achievement is almost entirely due to luck or favorable circumstances, we will give little credit to the author.

We may wish that we were able to draw this distinction in every instance. In fact, we can do so only rarely with any degree of assurance. It is possible only where we possess all the knowledge which was at the disposal of the acting person, including a knowledge of his skill and confidence, his state of mind and his feelings, his capacity for attention, his energy and persistence, etc. The possibility of a true judgment of merit thus depends on the presence of precisely those conditions whose general absence is the main argument for liberty. It is because we want people to use knowledge which we do not possess that we let them decide for themselves. But insofar as we want them to be free to use capacities and knowledge of facts which we do not have, we are not in a position to judge the merit of their achievements. To decide on merit presupposes that we can judge whether people have made such use of their opportunities as they ought to have made and how much effort of will or self-denial this has cost them; it presupposes also that we can distinguish between that part of their achievement which is due to circumstances within their control and that part which is not.

7. The incompatibility of reward according to merit with freedom to choose one’s pursuit is most evident in those areas where the uncertainty of the outcome is particularly great and our individual estimates of the chances of various kinds of effort very different. In those speculative efforts which we call “research” or “exploration,” or in economic activities which we commonly describe as “speculation,” we cannot expect to attract those best qualified for them unless we give the successful ones all the credit or gain, though many others may have striven as meritoriously. For the same reason that nobody can know beforehand who will be the successful ones, nobody can say who has earned greater merit. It would clearly not serve our purpose if we let all who have honestly striven share in the prize. Moreover, to do so would
make it necessary that somebody have the right to decide who is to be allowed to strive for it. If in their pursuit of uncertain goals people are to use their own knowledge and capacities, they must be guided, not by what other people think they ought to do, but by the value others attach to the result at which they aim.

What is so obviously true about those undertakings which we commonly regard as risky is scarcely less true of any chosen object we decide to pursue. Any such decision is beset with uncertainty, and if the choice is to be as wise as it is humanly possible to make it, the alternative results anticipated must be labeled according to their value. If the remuneration did not correspond to the value that the product of a man’s efforts has for his fellows, he would have no basis for deciding whether the pursuit of a given object is worth the effort and risk. He would necessarily have to be told what to do, and some other person’s estimate of what was the best use of his capacities would have to determine both his duties and his remuneration.14

The fact is, of course, that we do not wish people to earn a maximum of merit but to achieve a maximum of usefulness at a minimum of pain and sacrifice and therefore a minimum of merit. Not only would it be impossible for us to reward all merit justly, but it would not even be desirable that people should aim chiefly at earning a maximum of merit. Any attempt to induce them to do this would necessarily result in people being rewarded differently for the same service. And it is only the value of the result that we can judge with any degree of confidence, not the different degrees of effort and care that it has cost different people to achieve it.

The prizes that a free society offers for the result serve to tell those who strive for them how much effort they are worth. However, the same prizes will go to all those who produce the same result, regardless of effort. What is true here of the remuneration for the same services rendered by different people is even more true of the relative remuneration for different services requiring different gifts and capacities: they will have little relation to merit. The market will generally offer for services of any kind the value they will have for those who benefit from them; but it will rarely be known whether it was necessary to offer so much in order to obtain these services, and often, no doubt, the community could have had them for much less. The pianist who was reported not long ago to have said that he would perform even if he had to pay for
The Consequences of Distribution According to Merit

the privilege probably described the position of many who earn large incomes from activities which are also their chief pleasure.

8. Though most people regard as very natural the claim that nobody should be rewarded more than he deserves for his pain and effort, it is nevertheless based on a colossal presumption. It presumes that we are able to judge in every individual instance how well people use the different opportunities and talents given to them and how meritorious their achievements are in the light of all the circumstances which have made them possible. It presumes that some human beings are in a position to determine conclusively what a person is worth and are entitled to determine what he may achieve. It presumes, then, what the argument for liberty specifically rejects: that we can and do know all that guides a person’s action.

A society in which the position of the individuals was made to correspond to human ideas of moral merit would therefore be the exact opposite of a free society. It would be a society in which people were rewarded for duty performed instead of for success, in which every move of every individual was guided by what other people thought he ought to do, and in which the individual was thus relieved of the responsibility and the risk of decision. But if nobody’s knowledge is sufficient to guide all human action, there is also no human being who is competent to reward all efforts according to merit.

In our individual conduct we generally act on the assumption that it is the value of a person’s performance and not his merit that determines our obligation to him. Whatever may be true in more intimate relations, in the ordinary business of life we do not feel that, because a man has rendered us a service at a great sacrifice, our debt to him is determined by this, so long as we could have had the same service provided with ease by somebody else. In our dealings with other men we feel that we are doing justice if we recompense value rendered with equal value, without inquiring what it might have cost the particular individual to supply us with these services. What determines our responsibility is the advantage we derive from what others offer us, not their merit in providing it. We also expect in our dealings with others to be re- munerated not according to our subjective merit but according to what our services are worth to them. Indeed, so long as we
Equality, Value, and Merit

think in terms of our relations to particular people, we are generally quite aware that the mark of the free man is to be dependent for his livelihood not on other people's views of his merit but solely on what he has to offer them. It is only when we think of our position or our income as determined by "society" as a whole that we demand reward according to merit.

Though moral value or merit is a species of value, not all value is moral value, and most of our judgments of value are not moral judgments. That this must be so in a free society is a point of cardinal importance; and the failure to distinguish between value and merit has been the source of serious confusion. We do not necessarily admire all activities whose product we value; and in most instances where we value what we get, we are in no position to assess the merit of those who have provided it for us. If a man's ability in a given field is more valuable after thirty years' work than it was earlier, this is independent of whether these thirty years were most profitable and enjoyable or whether they were a time of unceasing sacrifice and worry. If the pursuit of a hobby produces a special skill or an accidental invention turns out to be extremely useful to others, the fact that there is little merit in it does not make it any less valuable than if the result had been produced by painful effort.

This difference between value and merit is not peculiar to any one type of society—it would exist anywhere. We might, of course, attempt to make rewards correspond to merit instead of value, but we are not likely to succeed in this. In attempting it, we would destroy the incentives which enable people to decide for themselves what they should do. Moreover, it is more than doubtful whether even a fairly successful attempt to make rewards correspond to merit would produce a more attractive or even a tolerable social order. A society in which it was generally presumed that a high income was proof of merit and a low income of the lack of it, in which it was universally believed that position and remuneration corresponded to merit, in which there was no other road to success than the approval of one's conduct by the majority of one's fellows, would probably be much more unbearable to the unsuccessful ones than one in which it was frankly recognized that there was no necessary connection between merit and success.

It would probably contribute more to human happiness if, instead of trying to make remuneration correspond to merit, we made clearer how uncertain is the connection between value and
Freedom and Distributive Justice

merit. We are probably all much too ready to ascribe personal merit where there is, in fact, only superior value. The possession by an individual or a group of a superior civilization or education certainly represents an important value and constitutes an asset for the community to which they belong; but it usually constitutes little merit. Popularity and esteem do not depend more on merit than does financial success. It is, in fact, largely because we are so used to assuming an often non-existent merit wherever we find value that we balk when, in particular instances, the discrepancy is too large to be ignored.

There is every reason why we ought to endeavor to honor special merit where it has gone without adequate reward. But the problem of rewarding action of outstanding merit which we wish to be widely known as an example is different from that of the incentives on which the ordinary functioning of society rests. A free society produces institutions in which, for those who prefer it, a man's advancement depends on the judgment of some superior or of the majority of his fellows. Indeed, as organizations grow larger and more complex, the task of ascertaining the individual's contribution will become more difficult; and it will become increasingly necessary that, for many, merit in the eyes of the managers rather than the ascertainable value of the contribution should determine the rewards. So long as this does not produce a situation in which a single comprehensive scale of merit is imposed upon the whole society, so long as a multiplicity of organizations compete with one another in offering different prospects, this is not merely compatible with freedom but extends the range of choice open to the individual.

9. Justice, like liberty and coercion, is a concept which, for the sake of clarity, ought to be confined to the deliberate treatment of men by other men. It is an aspect of the intentional determination of those conditions of people's lives that are subject to such control. Insofar as we want the efforts of individuals to be guided by their own views about prospects and chances, the results of the individual's efforts are necessarily unpredictable, and the question as to whether the resulting distribution of incomes is just has no meaning. Justice does require that those conditions of people's lives that are determined by government be provided equally for all. But equality of those conditions must lead to inequality of results. Neither the equal provision of particular public facilities
nor the equal treatment of different partners in our voluntary dealings with one another will secure reward that is proportional to merit. Reward for merit is reward for obeying the wishes of others in what we do, not compensation for the benefits we have conferred upon them by doing what we thought best.

It is, in fact, one of the objections against attempts by government to fix income scales that the state must attempt to be just in all it does. Once the principle of reward according to merit is accepted as the just foundation for the distribution of incomes, justice would require that all who desire it should be rewarded according to that principle. Soon it would also be demanded that the same principle be applied to all and that incomes not in proportion to recognizable merit not be tolerated. Even an attempt merely to distinguish between those incomes or gains which are “earned” and those which are not will set up a principle which the state will have to try to apply but cannot in fact apply generally. And every such attempt at deliberate control of some remuneration is bound to create further demands for new controls. The principle of distributive justice, once introduced, would not be fulfilled until the whole of society was organized in accordance with it. This would produce a kind of society which in all essential respects would be the opposite of a free society—a society in which authority decided what the individual was to do and how he was to do it.

10. In conclusion we must briefly look at another argument on which the demands for a more equal distribution are frequently based, though it is rarely explicitly stated. This is the contention that membership in a particular community or nation entitles the individual to a particular material standard that is determined by the general wealth of the group to which he belongs. This demand is in curious conflict with the desire to base distribution on personal merit. There is clearly no merit in being born into a particular community, and no argument of justice can be based on the accident of a particular individual’s being born in one place rather than another. A relatively wealthy community in fact regularly confers advantages on its poorest members unknown to those born in poor communities. In a wealthy community the only justification its members can have for insisting on further advantages is that there is much private wealth that the government can confiscate and redistribute and that men who constantly see such wealth being
Claims Based on a Particular Community

enjoyed by others will have a stronger desire for it than those who
know of it only abstractly, if at all.

There is no obvious reason why the joint efforts of the members
of any group to ensure the maintenance of law and order and to
organize the provision of certain services should give the members
a claim to a particular share in the wealth of this group. Such
claims would be especially difficult to defend where those who ad­
vanced them were unwilling to concede the same rights to those
who did not belong to the same nation or community. The recog­
nition of such claims on a national scale would in fact only create
a new kind of collective (but not less exclusive) property right in
the resources of the nation that could not be justified on the same
grounds as individual property. Few people would be prepared to
recognize the justice of these demands on a world scale. And the
bare fact that within a given nation the majority had the actual
power to enforce such demands, while in the world as a whole it
did not yet have it, would hardly make them more just.

There are good reasons why we should endeavor to use what­
ever political organization we have at our disposal to make pro­
vision for the weak or infirm or for the victims of unforeseeable
disaster. It may well be true that the most effective method of
providing against certain risks common to all citizens of a state
is to give every citizen protection against those risks. The level
on which such provisions against common risks can be made will
necessarily depend on the general wealth of the community.

It is an entirely different matter, however, to suggest that those
who are poor, merely in the sense that there are those in the same
community who are richer, are entitled to a share in the wealth of
the latter or that being born into a group that has reached a par­
ticular level of civilization and comfort confers a title to a share
in all its benefits. The fact that all citizens have an interest in the
common provision of some services is no justification for anyone's
claiming as a right a share in all the benefits. It may set a standard
for what some ought to be willing to give, but not for what anyone
can demand.

National groups will become more and more exclusive as the
acceptance of this view that we have been contending against
spreads. Rather than admit people to the advantages that living
in their country offers, a nation will prefer to keep them out al­
together; for, once admitted, they will soon claim as a right a
particular share in its wealth. The conception that citizenship or
Even residence in a country confers a claim to a particular standard of living is becoming a serious source of international friction. And since the only justification for applying the principle within a given country is that its government has the power to enforce it, we must not be surprised if we find the same principle being applied by force on an international scale. Once the right of the majority to the benefits that minorities enjoy is recognized on a national scale, there is no reason why this should stop at the boundaries of the existing states.
CHAPTER SEVEN

Majority Rule

Though men be much governed by interest, yet even interest itself, and all human affairs, are entirely governed by opinion.

DAVID HUME

1. Equality before the law leads to the demand that all men should also have the same share in making the law. This is the point where traditional liberalism and the democratic movement meet. Their main concerns are nevertheless different. Liberalism (in the European nineteenth-century meaning of the word, to which we shall adhere throughout this chapter) is concerned mainly with limiting the coercive powers of all government, whether democratic or not, whereas the dogmatic democrat knows only one limit to government—current majority opinion. The difference between the two ideals stands out most clearly if we name their opposites: for democracy it is authoritarian government; for liberalism it is totalitarianism. Neither of the two systems necessarily excludes the opposite of the other: a democracy may well wield totalitarian powers, and it is conceivable that an authoritarian government may act on liberal principles.

Like most terms in our field, the word "democracy" is also used in a wider and vaguer sense. But if it is used strictly to describe a method of government—namely, majority rule—it clearly refers to a problem different from that of liberalism. Liberalism is a doctrine about what the law ought to be, democracy a doctrine about the manner of determining what will be the law. Liberalism regards it as desirable that only what the majority accepts should in fact be law, but it does not believe that this is therefore necessarily good law. Its aim, indeed, is to persuade the majority to observe
Majority Rule
certain principles. It accepts majority rule as a method of deciding, but not as an authority for what the decision ought to be. To the doctrinaire democrat the fact that the majority wants something is sufficient ground for regarding it as good; for him the will of the majority determines not only what is law but what is good law.

About this difference between the liberal and the democratic ideal there exists widespread agreement. There are, however, those who use the word "liberty" in the sense of political liberty and are led by this to identify liberalism with democracy. For them the ideal of liberty can say nothing about what the aim of democratic action ought to be: every condition that democracy creates is, by definition, a condition of liberty. This seems, to say the least, a very confusing use of words.

While liberalism is one of those doctrines concerning the scope and purpose of government from which democracy has to choose, the latter, being a method, indicates nothing about the aims of government. Though "democratic" is often used today to describe particular aims of policy that happen to be popular, especially certain egalitarian ones, there is no necessary connection between democracy and any one view about how the powers of the majority ought to be used. In order to know what it is that we want others to accept, we need other criteria than the current opinion of the majority, which is an irrelevant factor in the process by which opinion is formed. It certainly provides no answer to the question of how a man ought to vote or of what is desirable—unless we assume, as many of the dogmatic democrats seem to assume, that a person's class position invariably teaches him to recognize his true interests and that therefore the vote of the majority always expresses the best interests of the majority.

The current undiscriminating use of the word "democratic" as a general term of praise is not without danger. It suggests that, because democracy is a good thing, it is always a gain for mankind if it is extended. This may sound self-evident, but it is nothing of the kind.

There are at least two respects in which it is almost always possible to extend democracy: the range of persons entitled to vote and the range of issues that are decided by democratic procedure. In neither respect can it be seriously contended that every possible extension is a gain or that the principle of democracy demands that it be indefinitely extended. Yet in the discussion of al-
most any particular issue the case for democracy is commonly presented as if the desirability of extending it as far as possible were indisputable.

That this is not so is implicitly admitted by practically everybody so far as the right to vote is concerned. It would be difficult on any democratic theory to regard every possible extension of the franchise as an improvement. We speak of universal adult suffrage, but the limits of suffrage are in fact largely determined by considerations of expediency. The usual age limit of twenty-one and the exclusion of criminals, resident foreigners, non-resident citizens, and the inhabitants of special regions or territories are generally accepted as reasonable. It is also by no means obvious that proportional representation is better because it seems more democratic. It can scarcely be said that equality before the law necessarily requires that all adults should have the vote; the principle would operate if the same impersonal rule applied to all. If only persons over forty, or only income-earners, or only heads of households, or only literate persons were given the vote, this would scarcely be more of an infringement of the principle than the restrictions which are generally accepted. It is also possible for reasonable people to argue that the ideals of democracy would be better served if, say, all the servants of government or all recipients of public charity were excluded from the vote. If in the Western world universal adult suffrage seems the best arrangement, this does not prove that it is required by some basic principle.

We should also remember that the right of the majority is usually recognized only within a given country and that what happens to be one country is not always a natural or obvious unit. We certainly do not regard it as right that the citizens of a large country should dominate those of a small adjoining country merely because they are more numerous. There is as little reason why the majority of the people who have joined for some purposes, be it as a nation or some supernational organization, should be regarded as entitled to extend the scope of their power as far as they please. The current theory of democracy suffers from the fact that it is usually developed with some ideal homogeneous community in view and then applied to the very imperfect and often arbitrary units which the existing states constitute.

These remarks are meant only to show that even the most dogmatic democrat can hardly claim that every extension of
democracy is a good thing. However strong the general case for
democracy, it is not an ultimate or absolute value and must be
judged by what it will achieve. It is probably the best method of
achieving certain ends, but not an end in itself. Though there is a
strong presumption in favor of the democratic method of deciding
where it is obvious that some collective action is required, the
problem of whether or not it is desirable to extend collective con-
trol must be decided on other grounds than the principle of de-
mocracy as such.

3. The democratic and the liberal traditions thus agree that
whenever state action is required, and particularly whenever
coercive rules have to be laid down, the decision ought to be made
by the majority. They differ, however, on the scope of the state
action that is to be guided by democratic decision. While the
dogmatic democrat regards it as desirable that as many issues as
possible be decided by majority vote, the liberal believes that there
are definite limits to the range of questions which should be thus
decided. The dogmatic democrat feels, in particular, that any
current majority ought to have the right to decide what powers it
has and how to exercise them, while the liberal regards it as im-
portant that the powers of any temporary majority be limited by
long-term principles. To him it is not from a mere act of will of the
momentary majority but from a wider agreement on common
principles that a majority decision derives its authority.

The crucial conception of the doctrinaire democrat is that of
popular sovereignty. This means to him that majority rule is un-
limited and unlimitable. The ideal of democracy, originally in-
tended to prevent all arbitrary power, thus becomes the jus-
tification for a new arbitrary power. Yet the authority of
democratic decision rests on its being made by the majority of a
community which is held together by certain beliefs common to
most members; and it is necessary that the majority submit to
these common principles even when it may be in its immediate
interest to violate them. It is irrelevant that this view used to be
expressed in terms of the “law of nature” or the “social contract,”
conceptions which have lost their appeal. The essential point re-
mains: it is the acceptance of such common principles that makes
a collection of people a community. And this common acceptance
is the indispensable condition for a free society. A group of men
normally become a society not by giving themselves laws but by
The Justification of Democracy

obeying the same rules of conduct. This means that the power of the majority is limited by those commonly held principles and that there is no legitimate power beyond them. Clearly, it is necessary for people to come to an agreement as to how necessary tasks are to be performed, and it is reasonable that this should be decided by the majority; but it is not obvious that this same majority must also be entitled to determine what it is competent to do. There is no reason why there should not be things which nobody has power to do. Lack of sufficient agreement on the need of certain uses of coercive power should mean that nobody can legitimately exercise it. If we recognize rights of minorities, this implies that the power of the majority ultimately derives from, and is limited by, the principles which the minorities also accept.

The principle that whatever government does should be agreed to by the majority does not therefore necessarily require that the majority be morally entitled to do what it likes. There can clearly be no moral justification for any majority granting its members privileges by laying down rules which discriminate in their favor. Democracy is not necessarily unlimited government. Nor is a democratic government any less in need of built-in safeguards of individual liberty than any other. It was, indeed, at a comparatively late stage in the history of modern democracy that great demagogues began to argue that since the power was now in the hands of the people, there was no longer any need for limiting that power. It is when it is contended that “in a democracy right is what the majority makes it to be” that democracy degenerates into demagoguery.

4. If democracy is a means rather than an end, its limits must be determined in the light of the purpose we want it to serve. There are three chief arguments by which democracy can be justified, each of which may be regarded as conclusive. The first is that, whenever it is necessary that one of several conflicting opinions should prevail and when one would have to be made to prevail by force if need be, it is less wasteful to determine which has the stronger support by counting numbers than by fighting. Democracy is the only method of peaceful change that man has yet discovered.

The second argument, which historically has been the most important and which is still very important, though we can no longer be sure that it is always valid, is that democracy is an im-
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important safeguard of individual liberty. It was once said by a seventeenth-century writer that “the good of democracy is liberty, and the courage and industry which liberty begets.” This view recognizes, of course, that democracy is not yet liberty; it contends only that it is more likely than other forms of government to produce liberty. This view may be well founded so far as the prevention of coercion of individuals by other individuals is concerned: it can scarcely be to the advantage of a majority that some individuals should have the power arbitrarily to coerce others. But the protection of the individual against the collective action of the majority itself is another matter. Even here it can be argued that, since coercive power must in fact always be exercised by a few, it is less likely to be abused if the power entrusted to the few can always be revoked by those who have to submit to it. But if the prospects of individual liberty are better in a democracy than under other forms of government, this does not mean that they are certain. The prospects of liberty depend on whether or not the majority makes it its deliberate object. It would have little chance of surviving if we relied on the mere existence of democracy to preserve it.

The third argument rests on the effect which the existence of democratic institutions will have on the general level of understanding of public affairs. This seems to me the most powerful. It may well be true, as has been often maintained, that, in any given state of affairs, government by some educated elite would be a more efficient and perhaps even a more just government than one chosen by majority vote. The crucial point, however, is that, in comparing the democratic form of government with others, we cannot take the understanding of the issues by the people at any time as a datum. It is the burden of the argument of Tocqueville’s great work, Democracy in America, that democracy is the only effective method of educating the majority. This is as true today as it was in his time. Democracy is, above all, a process of forming opinion. Its chief advantage lies not in its method of selecting those who govern but in the fact that, because a great part of the population takes an active part in the formation of opinion, a correspondingly wide range of persons is available from which to select. We may admit that democracy does not put power in the hands of the wisest and best informed and that at any given moment the decision of a government by an elite might be more beneficial to the whole; but this need not prevent us from still giving
The Process of the Formation of Opinion
democracy the preference. It is in its dynamic, rather than in its static, aspects that the value of democracy proves itself. As is true of liberty, the benefits of democracy will show themselves only in the long run, while its more immediate achievements may well be inferior to those of other forms of government.

5. The conception that government should be guided by majority opinion makes sense only if that opinion is independent of government. The ideal of democracy rests on the belief that the view which will direct government emerges from an independent and spontaneous process. It requires, therefore, the existence of a large sphere independent of majority control in which the opinions of the individuals are formed. There is widespread consensus that for this reason the case for democracy and the case for freedom of speech and discussion are inseparable.

The view, however, that democracy provides not merely a method of settling differences of opinion on the course of action to be adopted but also a standard for what opinion ought to be has already had far-reaching effects. It has, in particular, seriously confused the question of what is actually valid law and what ought to be the law. If democracy is to function, it is as important that the former can always be ascertained as that the latter can always be questioned. Majority decisions tell us what people want at the moment, but not what it would be in their interest to want if they were better informed; and, unless they could be changed by persuasion, they would be of no value. The argument for democracy presupposes that any minority opinion may become a majority one.

It would not be necessary to stress this if it were not for the fact that it is sometimes represented as the duty of the democrat, and particularly of the democratic intellectual, to accept the views and values of the majority. True, there is the convention that the view of the majority should prevail so far as collective action is concerned, but this does not in the least mean that one should not make every effort to alter it. One may have profound respect for that convention and yet very little for the wisdom of the majority. It is only because the majority opinion will always be opposed by some that our knowledge and understanding progress. In the process by which opinion is formed, it is very probable that, by the time any view becomes a majority view, it is no longer the best view: somebody will already have advanced beyond the point
which the majority have reached. It is because we do not yet know which of the many competing new opinions will prove itself the best that we wait until it has gained sufficient support.

The conception that the efforts of all should be directed by the opinion of the majority or that a society is better according as it conforms more to the standards of the majority is in fact a reversal of the principle by which civilization has grown. Its general adoption would probably mean the stagnation, if not the decay, of civilization. Advance consists in the few convincing the many. New views must appear somewhere before they can become majority views. There is no experience of society which is not first the experience of a few individuals. Nor is the process of forming majority opinion entirely, or even chiefly, a matter of discussion, as the overintellectualized conception would have it. There is some truth in the view that democracy is government by discussion, but this refers only to the last stage of the process by which the merits of alternative views and desires are tested. Though discussion is essential, it is not the main process by which people learn. Their views and desires are formed by individuals acting according to their own designs; and they profit from what others have learned in their individual experience. Unless some people know more than the rest and are in a better position to convince the rest, there would be little progress in opinion. It is because we normally do not know who knows best that we leave the decision to a process which we do not control. But it is always from a minority acting in ways different from what the majority would prescribe that the majority in the end learns to do better.

6. We have no ground for crediting majority decisions with that higher, superindividual wisdom which, in a certain sense, the products of spontaneous social growth may possess. The resolutions of a majority are not the place to look for such superior wisdom. They are bound, if anything, to be inferior to the decisions that the most intelligent members of the group will make after listening to all opinions; they will be the result of less careful thought and will generally represent a compromise that will not fully satisfy anybody. This will be even more true of the cumulative result emanating from the successive decisions of shifting majorities variously composed: the result will be the expression not of a coherent conception but of different and often conflicting motives and aims.
The Need for Principles and the Danger of Drift

Such a process should not be confused with those spontaneous processes which free communities have learned to regard as the source of much that is better than individual wisdom can contrive. If by “social process” we mean the gradual evolution which produces better solutions than deliberate design, the imposition of the will of the majority can hardly be regarded as such. The latter differs radically from that free growth from which custom and institutions emerge, because its coercive, monopolistic, and exclusive character destroys the self-correcting forces which bring it about in a free society that mistaken efforts will be abandoned and the successful ones prevail. It also differs basically from the cumulative process by which law is formed by precedent, unless it is, as is true of judicial decisions, fused into a coherent whole by the fact that principles followed on earlier occasions are deliberately adhered to.

Moreover, majority decisions are peculiarly liable, if not guided by accepted common principles, to produce over-all results that nobody wanted. It often happens that a majority is forced by its own decisions to further actions that were neither contemplated nor desired. The belief that collective action can dispense with principles is largely an illusion, and the usual effect of its renouncing principles is that it is driven into a course by the unexpected implications of former decisions. The individual decision may have been intended only to deal with a particular situation. But it creates the expectation that wherever similar circumstances occur the government will take similar action. Thus principles which had never been intended to apply generally, which may be undesirable or nonsensical when applied generally, bring about future action that few would have desired in the first instance. A government that claims to be committed to no principles and to judge every problem on its merits usually finds itself having to observe principles not of its own choosing and being led into action that it had never contemplated. A phenomenon which is now familiar to us is that of governments which start out with the proud claim that they will deliberately control all affairs and soon find themselves beset at each step by the necessities created by their former actions. It is since governments have come to regard themselves as omnipotent that we now hear so much about the necessity or inevitability of their doing this or that which they know to be unwise.
7. If the politician or statesman has no choice but to adopt a certain course of action (or if his action is regarded as inevitable by the historian), this is because his or other people’s opinion, not objective facts, allow him no alternative. It is only to people who are influenced by certain beliefs that anyone’s response to given events may appear to be uniquely determined by circumstances. For the practical politician concerned with particular issues, these beliefs are indeed unalterable facts to all intents and purposes. It is almost necessary that he be unoriginal, that he fashion his program from opinions held by large numbers of people. The successful politician owes his power to the fact that he moves within the accepted framework of thought, that he thinks and talks conventionally. It would be almost a contradiction in terms for a politician to be a leader in the field of ideas. His task in a democracy is to find out what the opinions held by the largest number are, not to give currency to new opinions which may become the majority view in some distant future.

The state of opinion which governs a decision on political issues is always the result of a slow evolution, extending over long periods and proceeding at many different levels. New ideas start among a few and gradually spread until they become the possession of a majority who know little of their origin. In modern society this process involves a division of functions between those who are concerned mainly with the particular issues and those who are occupied with general ideas, with elaborating and reconciling the various principles of action which past experience has suggested. Our views both about what the consequences of our actions will be and about what we ought to aim at are mainly precepts that we have acquired as part of the inheritance of our society. These political and moral views, no less than our scientific beliefs, come to us from those who professionally handle abstract ideas. It is from them that both the ordinary man and the political leader obtain the fundamental conceptions that constitute the framework of their thought and guide them in their action.

The belief that in the long run it is ideas and therefore the men who give currency to new ideas that govern evolution, and the belief that the individual steps in that process should be governed by a set of coherent conceptions, have long formed a fundamental part of the liberal creed. It is impossible to study history without becoming aware of “the lesson given to mankind by every age, and always disregarded—that speculative philosophy, which to the
superficial appears a thing so remote from the business of life and the outward interest of men, is in reality the thing on earth which most influences them, and in the long run overbears any influences save those it must itself obey. Though this fact is perhaps even less understood today than it was when John Stuart Mill wrote, there can be little doubt that it is true at all times, whether men recognize it or not. It is so little understood because the influence of the abstract thinker on the masses operates only indirectly. People rarely know or care whether the commonplace ideas of their day have come to them from Aristotle or Locke, Rousseau or Marx, or from some professor whose views were fashionable among the intellectuals twenty years ago. Most of them have never read the works or even heard the names of the authors whose conceptions and ideals have become part of their thinking.

So far as direct influence on current affairs is concerned, the influence of the political philosopher may be negligible. But when his ideas have become common property, through the work of historians and publicists, teachers and writers, and intellectuals generally, they effectively guide developments. This means not only that new ideas commonly begin to exercise their influence on political action only a generation or more after they have first been stated but that, before the contributions of the speculative thinker can exercise such influence, they have to pass through a long process of selection and modification.

Changes in political and social beliefs necessarily proceed at any one time at many different levels. We must conceive of the process not as expanding over one plane but as filtering slowly downward from the top of a pyramid, where the higher levels represent greater generality and abstraction and not necessarily greater wisdom. As ideas spread downward, they also change their character. Those which are at any time still on a high level of generality will compete only with others of similar character, and only for the support of people interested in general conceptions. To the great majority these general conceptions will become known only in their application to concrete and particular issues. Which of these ideas will reach them and gain their support will be determined not by some single mind but by discussion proceeding on another level, among people who are concerned more with general ideas than with particular problems and who, in consequence, see the latter mainly in the light of general principles.

Except on rare occasions, such as constitutional conventions,
Majority Rule

the democratic process of discussion and majority decision is necessarily confined to part of the whole system of law and government. The piecemeal change which this involves will produce desirable and workable results only if it is guided by some general conception of the social order desired, some coherent image of the kind of world in which the people want to live. To achieve such an image is not a simple task, and even the specialist student can do no more than endeavor to see a little more clearly than his predecessors. The practical man concerned with the immediate problems of the day has neither the interest nor the time to examine the interrelations of the different parts of the complex order of society. He merely chooses from among the possible orders that are offered him and finally accepts a political doctrine or set of principles elaborated and presented by others.

If people were not at most times led by some system of common ideas, neither a coherent policy nor even real discussion about particular issues would be possible. It is doubtful whether democracy can work in the long run if the great majority do not have in common at least a general conception of the type of society desired. But even if such a conception exists, it will not necessarily show itself in every majority decision. Groups do not always act in accordance with their best knowledge or obey moral rules that they recognize in the abstract any more than individuals do. It is only by appealing to such common principles, however, that we can hope to reach agreement by discussion, to settle conflict of interests by reasoning and argument rather than by brute force.

8. If opinion is to advance, the theorist who offers guidance must not regard himself as bound by majority opinion. The task of the political philosopher is different from that of the expert servant who carries out the will of the majority. Though he must not arrogate to himself the position of a "leader" who determines what people ought to think, it is his duty to show possibilities and consequences of common action, to offer comprehensive aims of policy as a whole which the majority have not yet thought of. It is only after such a comprehensive picture of the possible results of different policies has been presented that democracy can decide what it wants. If politics is the art of the possible, political philosophy is the art of making politically possible the seemingly impossible."

The political philosopher cannot discharge his task if he confines
himself to questions of fact and is afraid of deciding between conflicting values. He cannot allow himself to be limited by the positivism of the scientist, which confines his functions to showing what is the case and forbids any discussion of what ought to be. If he does so, he will have to stop long before he has performed his most important function. In his effort to form a coherent picture he will often find that there are values which conflict with one another—a fact which most people are not aware of—and that he must choose which he should accept and which reject. Unless the political philosopher is prepared to defend values which seem right to him, he will never achieve that comprehensive outline which must then be judged as a whole.

In this task he will often serve democracy best by opposing the will of the majority. Only a complete misapprehension of the process by which opinion progresses would lead one to argue that in the sphere of opinion he ought to submit to majority views. To treat existing majority opinion as the standard for what majority opinion ought to be would make the whole process circular and stationary. There is, in fact, never so much reason for the political philosopher to suspect himself of failing in his task as when he finds that his opinions are very popular. It is by insisting on considerations which the majority do not wish to take into account, by holding up principles which they regard as inconvenient and irksome, that he has to prove his worth. For intellectuals to bow to a belief merely because it is held by the majority is a betrayal not only of their peculiar mission but of the values of democracy itself.

The principles that plead for the self-limitation of the power of the majority are not proved wrong if democracy disregards them, nor is democracy proved undesirable if it often makes what the liberal must regard as the wrong decision. He simply believes that he has an argument which, when properly understood, will induce the majority to limit the exercise of its own powers and which he hopes it can be persuaded to accept as a guide when deciding on particular issues.

9. It is not the least part of this liberal argument that to disregard those limits will, in the long run, destroy not only prosperity and peace but democracy itself. The liberal believes that the limits which he wants democracy to impose upon itself are also the limits within which it can work effectively and within which the majority can truly direct and control the actions of government.
Majority Rule

So long as democracy constrains the individual only by general rules of its own making, it controls the power of coercion. If it attempts to direct them more specifically, it will soon find itself merely indicating the ends to be achieved while leaving to its expert servants the decision as to the manner in which they are to be achieved. And once it is generally accepted that majority decisions can merely indicate ends and that the pursuit of them is to be left to the discretion of the administrators, it will soon be believed also that almost any means to achieve those ends are legitimate.

The individual has little reason to fear any general laws which the majority may pass, but he has much reason to fear the rulers it may put over him to implement its directions. It is not the powers which democratic assemblies can effectively wield but the powers which they hand over to the administrators charged with the achievement of particular goals that constitute the danger to individual freedom today. Having agreed that the majority should prescribe rules which we will obey in pursuit of our individual aims, we find ourselves more and more subjected to the orders and the arbitrary will of its agents. Significantly enough, we find not only that most of the supporters of unlimited democracy soon become defenders of arbitrariness and of the view that we should trust experts to decide what is good for the community, but that the most enthusiastic supporters of such unlimited powers of the majority are often those very administrators who know best that, once such powers are assumed, it will be they and not the majority who will in fact exercise them. If anything has been demonstrated by modern experience in these matters, it is that, once wide coercive powers are given to governmental agencies for particular purposes, such powers cannot be effectively controlled by democratic assemblies. If the latter do not themselves determine the means to be employed, the decisions of their agents will be more or less arbitrary.

General considerations and recent experience both show that democracy will remain effective only so long as government in its coercive action confines itself to tasks that can be carried out democratically. If democracy is a means of preserving liberty, then individual liberty is no less an essential condition for the working of democracy. Though democracy is probably the best form of limited government, it becomes an absurdity if it turns into unlimited government. Those who profess that democracy is all-competent and support all that the majority wants at any
The Conditions of Preserving Democracy

given moment are working for its fall. The old liberal is in fact a much better friend of democracy than the dogmatic democrat, for he is concerned with preserving the conditions that make democracy workable. It is not "antidemocratic" to try to persuade the majority that there are limits beyond which its action ceases to be beneficial and that it should observe principles which are not of its own deliberate making. If it is to survive, democracy must recognize that it is not the fountainhead of justice and that it needs to acknowledge a conception of justice which does not necessarily manifest itself in the popular view on every particular issue. The danger is that we mistake a means of securing justice for justice itself. Those who endeavor to persuade majorities to recognize proper limits to their just power are therefore as necessary to the democratic process as those who constantly point to new goals for democratic action.

In Part II of this book we shall consider further those limits on government which seem to be the necessary condition for the workability of democracy and which the people of the West have developed under the name of the rule of law. Here we will merely add that there is little reason to expect that any people will succeed in successfully operating or preserving a democratic machinery of government unless they have first become familiar with the traditions of a government of law.
1. The ideals and principles restated in the preceding chapters were developed in a society which in important respects differed from ours. It was a society in which a relatively larger part of the people, and most of those who counted in forming opinion, were independent in the activities that gave them their livelihood. How far, then, are those principles which operated in such a society still valid now, when most of us work as employed members of large organizations, using resources we do not own and acting largely on the instructions given by others? In particular, if the independents now constitute a so much smaller and less influential portion of society, have their contributions for this reason become less important, or are they still essential to the well-being of any free society?

Before we turn to the main issue, we must free ourselves from a myth concerning the growth of the employed class which, though believed in its crudest form only by Marxists, has gained wide enough acceptance to confuse opinion. This is the myth that the appearance of a propertyless proletariat is the result of a process of expropriation, in the course of which the masses were deprived of those possessions that formerly enabled them to earn their living independently. The facts tell a very different story. Until the rise of modern capitalism, the possibility for most people of establishing a family and of rearing children depended on the inheritance of
a home and land and the necessary tools of production. What later enabled those who did not inherit land and tools from their parents to survive and multiply was the fact that it became practicable and profitable for the wealthy to use their capital in such a way as to give employment to large numbers. If "capitalism has created the proletariat," it has done so, then, by enabling large numbers to survive and procreate. In the Western world today, the effect of this process is, of course, no longer the increase in a proletariat in the old sense but the growth of a majority of employed who in many respects are alien and often inimical to much that constitutes the driving force of a free society.

The increase in population during the last two hundred years has been made up mostly of employed workers, urban and industrial. Though the technological change that has favored large-scale enterprise and helped to create the new large class of clerical workers has undoubtedly assisted this growth of the employed section of the population, the increasing number of propertyless that offered their services has probably in turn assisted the growth of large-scale organization.

The political significance of this development has been accentuated by the fact that, at the time when the dependent and propertyless were growing most rapidly in numbers, they were also given the franchise, from which most of them had been excluded. The result was that in probably all countries of the West the outlook of the great majority of the electorate came to be determined by the fact that they were in employed positions. Since it is now their opinion that largely governs policy, this produces measures that make the employed positions relatively more attractive and the independent ones ever less so. That the employed should thus use their political power is natural. The problem is whether it is in their long-term interest if society is thereby progressively turned into one great hierarchy of employment. Such a state seems to be the likely outcome unless the employed majority come to recognize that it would be in their interest to ensure the preservation of a substantial number of independents. For if they do not, we shall all find that our freedom has been affected, just as they will find that, without a great variety of employers to choose from, their position is not as it once was.

2. The problem is that many exercises of freedom are of little direct interest to the employed and that it is often not easy for
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them to see that their freedom depends on others' being able to make decisions which are not immediately relevant to their whole manner of life. Since they can and have to live without making such decisions, they cannot see the need for them, and they attach little importance to opportunities for action which hardly ever occur in their lives. They regard as unnecessary many exercises of freedom which are essential to the independent if he is to perform his functions, and they hold views of deserts and appropriate remuneration entirely different from his. Freedom is thus seriously threatened today by the tendency of the employed majority to impose upon the rest their standards and views of life. It may indeed prove to be the most difficult task of all to persuade the employed masses that in the general interest of their society, and therefore in their own long-term interest, they should preserve such conditions as to enable a few to reach positions which to them appear unattainable or not worth the effort and risk.

If in the life of the employed certain exercises of liberty have little relevance, this does not mean that they are not free. Every choice made by a person as to his manner of life and way of earning a living means that, as a result, he will have little interest in doing certain things. A great many people will choose employment because it offers them better opportunities to live the kind of life they want than would any independent position. Even with those who do not especially want the relative security and absence of risk and responsibility that an employed position brings, the decisive factor is often not that independence is unattainable but that employment offers them a more satisfying activity and a larger income than they could earn as, say, independent tradesmen.

Freedom does not mean that we can have everything as we want it. In choosing a course of life we always must choose between complexes of advantages and disadvantages, and, once our choice is made, we must be prepared to accept certain disadvantages for the sake of the net benefit. Whoever desires the regular income for which he sells his labor must devote his working hours to the immediate tasks which are determined for him by others. To do the bidding of others is for the employed the condition of achieving his purpose. Yet, though he may find this at times highly irksome, in normal conditions he is not unfree in the sense of being coerced. True, the risk or sacrifice involved in giving up his job may often be so great as to make him continue in it,
even though he intensely dislikes it. But this may be true of almost any other occupation to which a man has committed himself—certainly of many independent positions.

The essential fact is that in a competitive society the employed is not at the mercy of a particular employer, except in periods of extensive unemployment. The law wisely does not recognize contracts for the permanent sale of a person’s labor and, in general, does not even enforce contracts for specific performance. Nobody can be coerced to continue to work under a particular boss, even if he has contracted to do so; and, in a normally operating competitive society, alternative employment will be available, even though it may often be less remunerative.2

That the freedom of the employed depends upon the existence of a great number and variety of employers is clear when we consider the situation that would exist if there were only one employer—namely, the state—and if taking employment were the only permitted means of livelihood. And a consistent application of socialist principles, however much it might be disguised by the delegation of the power of employment to nominally independent public corporations and the like, would necessarily lead to the presence of a single employer. Whether this employer acted directly or indirectly, he would clearly possess unlimited power to coerce the individual.

3. The freedom of the employed therefore depends on the existence of a group of persons whose position is different from theirs. Yet in a democracy in which they form the majority, it is their conception of life that can determine whether or not such a group can exist and fulfill its functions. The dominant conceptions will be those of the great majority, who are members of hierarchic organizations and who are largely unaware of the kind of problems and views that determine the relations between the separate units within which they work. The standards which such a majority develops may enable them to be effective members of society, but they cannot be applied to the whole of society if it is to remain free.

It is inevitable that the interests and values of the employed should differ somewhat from those of men who accept the risk and responsibility of organizing the use of resources. A man who works under direction for a fixed salary or wage may be as conscientious, industrious, and intelligent as one who must constantly choose between alternatives; but he can hardly be as inventive or as experi-
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mental simply because the range of choice in his work is more limited. He is normally not expected to perform actions which cannot be prescribed or which are not conventional. He cannot go beyond his allotted task even if he is capable of doing more. An assigned task is necessarily a limited task, confined to a given sphere and based on a predetermined division of labor.

The fact of being employed will affect more than a man's initiative and inventiveness. He has little knowledge of the responsibilities of those who control resources and who must concern themselves constantly with new arrangements and combinations; he is little acquainted with the attitudes and modes of life which the need for decisions concerning the use of property and income produces. For the independent there can be no sharp distinction between his private and his business life, as there is for the employed, who has sold part of his time for a fixed income. While, for the employed, work is largely a matter of fitting himself into a given framework during a certain number of hours, for the independent it is a question of shaping and reshaping a plan of life, of finding solutions for ever new problems. Especially do the employed and the independent differ in their views of what one can properly regard as income, what chances one ought to take, and what manner of life one should adopt that is most conducive to success.

The greatest difference between the two, however, will be found in their opinions of how appropriate remunerations for various services are to be determined. Whenever a person works under instruction and as a member of a large organization, the value of his individual services is difficult to ascertain. How faithfully and intelligently he has obeyed rules and instructions, how well he has fitted himself into the whole machinery, must be determined by the opinion of other people. Often he must be remunerated according to assessed merit, not according to result. If there is to be contentment within the organization, it is most important that remuneration be generally regarded as just, that it conform to known and intelligible rules, and that a human agency be responsible for every man's receiving what his fellows regard as being due to him. However, this principle of rewarding a man according to what others think he deserves cannot apply to men who act on their own initiative.
The Effect of Legislation Determined by Them

4. When an employed majority determines legislation and policy, conditions will tend to be adapted to the standards of that group and become less favorable to the independent. The position of the former will, in consequence, become steadily more attractive and its relative strength even greater. It may be that even the advantages which the large organization has today over the small are in part a result of policies that have made employed positions more attractive to many who in the past would have aimed at independence.

There can be little doubt, at any rate, that employment has become not only the actual but the preferred position of the majority of the population, who find that it gives them what they mainly want: an assured fixed income available for current expenditure, more or less automatic raises, and provision for old age. They are thus relieved of some of the responsibilities of economic life; and quite naturally they feel that economic misfortune, when it comes as a result of a decline or failure of the employing organization, is clearly not their fault but somebody else’s. It is not surprising, then, that they should wish to have some higher tutelary power watch over the directing activities which they do not understand but on which their livelihood depends.

Where this class predominates, the conception of social justice becomes largely adjusted to its needs. This applies not only to legislation but also to institutions and business practices. Taxation comes to be based on a conception of income which is essentially that of the employee. The paternalistic provisions of the social services are tailored almost exclusively to his requirements. Even the standards and techniques of consumers’ credit are primarily adjusted to them. And all that concerns the possession and employment of capital as part of making one’s living comes to be treated as the special interest of a small privileged group which can justly be discriminated against.

To Americans this picture may still seem exaggerated, but to Europeans most of its features are all too familiar. The development in this direction is generally much accelerated, once the public servants become the most numerous and influential group among the employed, and the special privileges which they enjoy come to be demanded as a matter of right by all employees. Privileges such as security of tenure and automatic promotion by seniority that the public servant is given, not in his interest but in
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the interest of the public, then tend to be extended beyond this group. Also, it is even more true of government bureaucracy than of other large organizations that the specific value of an individual's services cannot be ascertained and that he must therefore be rewarded on the basis of assessable merit rather than result. Such standards that prevail in the bureaucracy tend to spread, not least through the influence of public servants on legislation and on the new institutions catering to the needs of the employed. In many European countries the bureaucracy of the new social services in particular has become a very important political factor, the instrument as well as the creator of a new conception of need and merit, to whose standards the life of the people is increasingly subject.

5. The existence of a multiplicity of opportunities for employment ultimately depends on the existence of independent individuals who can take the initiative in the continuous process of re-forming and redirecting organizations. It might at first seem that multiplicity of opportunities could also be provided by numerous corporations run by salaried managers and owned by large numbers of shareholders and that men of substantial property would therefore be superfluous. But though corporations of this sort may be suited to well-established industries, it is very unlikely that competitive conditions could be maintained, or an ossification of the whole corporate structure be prevented, without the launching of new organizations for fresh ventures, where the propertied individual able to bear risks is still irreplaceable. And this superiority of individual over collective decisions is not confined to new ventures. However adequate the collective wisdom of a board may be in most instances, the outstanding success even of large and well-established corporations is often due to some single person who has achieved his position of independence and influence through the control of large means. However much the institution of the corporation may have obscured the simple distinction between the directing owner and the employee, the whole system of separate enterprises, offering both employees and consumers sufficient alternatives to deprive each organization from exercising coercive power, presupposes private ownership and individual decision as to the use of resources.
Importance of the Man of Independent Means

6. The importance of the private owner of substantial property, however, does not rest simply on the fact that his existence is an essential condition for the preservation of the structure of competitive enterprise. The man of independent means is an even more important figure in a free society when he is not occupied with using his capital in the pursuit of material gain but uses it in the service of aims which bring no material return. It is more in the support of aims which the mechanism of the market cannot adequately take care of than in preserving that market that the man of independent means has his indispensable role to play in any civilized society.7

Though the market mechanism is the most effective method for securing those services that can be priced, there are others of great importance that the market will not provide because they cannot be sold to the individual beneficiary. Economists have often given the impression that only what the public can be made to pay for is useful or have mentioned the exceptions only as an argument for the state’s stepping in where the market has failed to provide whatever is desired. But, though the limitations of the market provide a legitimate argument for some kinds of government action, they certainly do not justify the argument that only the state should be able to provide such services. The very recognition that there are needs which the market does not satisfy should make it clear that the government ought not to be the only agency able to do things which do not pay, that there should be no monopoly here but as many independent centers as possible able to satisfy such needs.

The leadership of individuals or groups who can back their beliefs financially is particularly essential in the field of cultural amenities, in the fine arts, in education and research, in the preservation of natural beauty and historic treasures, and, above all, in the propagation of new ideas in politics, morals, and religion. If minority views are to have a chance to become majority views, it is necessary not only that men who are already highly esteemed by the majority should be able to initiate action but that representatives of all divergent views and tastes should be in a position to support with their means and their energy ideals which are not yet shared by the majority.

If we knew of no better way of providing such a group, there would exist a strong case for selecting at random one in a hundred,
or one in a thousand, from the population at large and endowing them with fortunes sufficient for the pursuit of whatever they choose. So long as most tastes and opinions were represented and every type of interest given a chance, this might be well worth while, even if, of this fraction of the population, again only one in a hundred or one in a thousand used the opportunity in a manner that in retrospect would appear beneficial. The selection through inheritance from parents, which in our society, in fact, produces such a situation, has at least the advantage (even if we do not take into account the probability of inherited ability) that those who are given the special opportunity will usually have been educated for it and will have grown up in an environment in which the material benefits of wealth have become familiar and, because they are taken for granted, have ceased to be the main source of satisfaction. The grosser pleasures in which the newly rich often indulge have usually no attraction for those who have inherited wealth.

If there is any validity in the contention that the process of social ascent should sometimes extend through several generations, and if we admit that some people should not have to devote most of their energies to earning a living but should have the time and means to devote themselves to whatever purpose they choose, then we cannot deny that inheritance is probably the best means of selection known to us.

The point that is so frequently overlooked in this connection is that action by collective agreement is limited to instances where previous efforts have already created a common view, where opinion about what is desirable has become settled, and where the problem is that of choosing between possibilities already generally recognized, not that of discovering new possibilities. Public opinion, however, cannot decide in what direction efforts should be made to arouse public opinion, and neither government nor other existing organized groups should have the exclusive power to do so. But organized efforts have to be set in motion by a few individuals who possess the necessary resources themselves or who win the support of those that do; without such men, what are now the views of only a small minority may never have a chance of being adopted by the majority. What little leadership can be expected from the majority is shown by their inadequate support of the arts wherever they have replaced the wealthy patron. And this is even more true of those philanthropic or idealistic movements by which the moral values of the majority are changed.
The Ethos of the Wealthy

We cannot attempt to recount here the long story of all good causes which came to be recognized only after lonely pioneers had devoted their lives and fortunes to arousing the public conscience, of their long campaigns until at last they gained support for the abolition of slavery, for penal and prison reform, for the prevention of cruelty to children or to animals, or for a more humane treatment of the insane. All these were for a long time the hopes of only a few idealists who strove to change the opinion of the overwhelming majority concerning certain accepted practices.

7. The successful performance of such a task by the wealthy is possible, however, only when the community as a whole does not regard it as the sole task of men possessing wealth to employ it profitably and to increase it, and when the wealthy class consists not exclusively of men for whom the materially productive employment of their resources is their dominant interest. There must be, in other words, a tolerance for the existence of a group of idle rich—idle not in the sense that they do nothing useful but in the sense that their aims are not entirely governed by considerations of material gain. The fact that most people must earn their income does not make it less desirable that some should not have to do so, that a few be able to pursue aims which the rest do not appreciate. It would no doubt be offensive if, for that reason, wealth were arbitrarily taken from some and given to others. There would also be little point if the majority were to grant the privilege, for they would select men whose aims they already approved. This would merely create another form of employment, or another form of reward for recognized merit, but not an opportunity to pursue aims that have not yet been generally accepted as desirable.

I have nothing but admiration for the moral tradition that frowns upon idleness where it means lack of purposeful occupation. But not working to earn an income does not necessarily mean idleness; nor is there any reason why an occupation that does not bring a material return should not be regarded as honorable. The fact that most of our needs can be supplied by the market and that this at the same time gives most men the opportunity of earning a living should not mean that no man ought to be allowed to devote all this energy to ends which bring no financial returns or that only the majority, or only organized groups, should be able
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to pursue such ends. That only a few can have the opportunity does not make it less desirable that some should have it.

It is doubtful whether a wealthy class whose ethos requires that at least every male member prove his usefulness by making more money can adequately justify its existence. However important the independent owner of property may be for the economic order of a free society, his importance is perhaps even greater in the fields of thought and opinion, of tastes and beliefs. There is something seriously lacking in a society in which all the intellectual, moral, and artistic leaders belong to the employed class, especially if most of them are in the employment of the government. Yet we are moving everywhere toward such a position. Though the freelance writer and artist and the professions of law and medicine still provide some independent leaders of opinion, the great majority of those who ought to provide such a lead—the learned in the sciences and humanities—are today in employed positions, in most countries in the employment of the state.8 There has been a great change in this respect since the nineteenth century, when gentlemen-scholars like Darwin8 and Macaulay, Grote and Lubbock, Motley and Henry Adams, Tocqueville and Schliemann, were public figures of great prominence and when even such a heterodox critic of society as Karl Marx could find a wealthy patron who enabled him to devote his life to the elaboration and propagation of doctrines which the majority of his contemporaries heartily detested.10

The almost complete disappearance of this class—and the absence of it in most parts of the United States—has produced a situation in which the propertied class, now almost exclusively a business group, lacks intellectual leadership and even a coherent and defensible philosophy of life. A wealthy class that is in part a leisured class will be interspersed with more than the average proportion of scholars and statesmen, literary figures and artists. It was through their intercourse in their own circle with such men who shared their style of life, that in the past the wealthy men of affairs were able to take part in the movement of ideas and in the discussions that shaped opinion. To the European observer, who cannot help being struck by the apparent helplessness of what in America is still sometimes regarded as its ruling class, it would seem that this is largely due to the fact that its traditions have prevented the growth of a leisured group within it, of a group that uses the independence which wealth gives for purposes
Leadership in Non-material Values

other than those vulgarly called economic. This lack of a cultural elite within the propertied class, however, is also now apparent in Europe, where the combined effects of inflation and taxation have mostly destroyed the old and prevented the rise of a new leisured group.

8. It is undeniable that such a leisured group will produce a much larger proportion of bons vivants than of scholars and public servants and that the former will shock the public conscience by their conspicuous waste. But such waste is everywhere the price of freedom; and it would be difficult to maintain that the standard by which the consumption of the idlest of the idle rich is judged wasteful and objectionable is really different from that by which the consumption of the American masses will be judged wasteful by the Egyptian fellaheen or the Chinese coolie. Quantitatively, the wastes involved in the amusements of the rich are indeed insignificant compared with those involved in the similar and equally "unnecessary" amusements of the masses, which divert much more from ends which may seem important on some ethical standards. It is merely the conspicuousness and the unfamiliar character of the wastes in the life of the idle rich that make them appear so particularly reprehensible.

It is also true that even when the lavish outlay of some men is most distasteful to the rest, we can scarcely ever be certain that in any particular instance even the most absurd experimentation in living will not produce generally beneficial results. It is not surprising that living on a new level of possibilities at first leads to much aimless display. I have no doubt, however—even though to say so is certain to provoke ridicule—that even the successful use of leisure needs pioneering and that we owe many of the now common forms of living to people who devoted all their time to the art of living and that many of the toys and tools of sport that later became the instruments of recreation for the masses were invented by playboys.

Our evaluation of the usefulness of different activities have in this connection become curiously distorted by the ubiquity of the pecuniary standard. Surprisingly often, the same people who complain most loudly about the materialism of our civilization will admit of no other standard of usefulness of any service than that men should be willing to pay for it. Yet is it really so obvious that the tennis or golf professional is a more useful member of society
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than the wealthy amateurs who devoted their time to perfecting these games? Or that the paid curator of a public museum is more useful than a private collector? Before the reader answers these questions too hastily, I would ask him to consider whether there would ever have been golf or tennis professionals or museum curators if wealthy amateurs had not preceded them. Can we not hope that other new interests will still arise from the playful explorations of those who can indulge in them for the short span of a human life? It is only natural that the development of the art of living and of the non-materialistic values should have profited most from the activities of those who had no material worries.

It is one of the great tragedies of our time that the masses have come to believe that they have reached their high standard of material welfare as a result of having pulled down the wealthy, and to fear that the preservation or emergence of such a class would deprive them of something they would otherwise get and which they regard as their due. We have seen why in a progressive society there is little reason to believe that the wealth which the few enjoy would exist at all if they were not allowed to enjoy it. It is neither taken from the rest nor withheld from them. It is the first sign of a new way of living begun by the advance guard. True, those who have this privilege of displaying possibilities which only the children or grandchildren of others will enjoy are not generally the most meritorious individuals but simply those who have been placed by chance in their envied position. But this fact is inseparable from the process of growth, which always goes further than any one man or group of men can foresee. To prevent some from enjoying certain advantages first may well prevent the rest of us from ever enjoying them. If through envy we make certain exceptional kinds of life impossible, we shall all in the end suffer material and spiritual impoverishment. Nor can we eliminate the unpleasant manifestations of individual success without destroying at the same time those forces which make advance possible. One may share to the full the distaste for the ostentation, the bad taste, and the wastefulness of many of the new rich and yet recognize that, if we were to prevent all that we disliked, the unforeseen good things that might be thus prevented would probably outweigh the bad. A world in which the majority could prevent the appearance of all that they did not like would be a stagnant and probably a declining world.
PART II

Freedom and the Law

At the first, when some certain kind of regiment was once approved, it may be that nothing was then further thought upon for the manner of governing, but all permitted into their wisdom and discretion which were to rule; till by experience they found this for all parts very inconvenient, so as the thing which they had devised for a remedy did but increase the sore which it should have cured. They saw that to live by one man's will became the cause of all men's misery. This constrained them to come unto laws, wherein all men might see their duties beforehand, and know the penalties of transgressing them.

Richard Hooker
CHAPTER NINE

Coercion and the State

For that is an absolute villeinage from which an uncertain and indeterminate service is rendered, where it cannot be known in the evening what service is to be rendered in the morning, that is where a person is bound to whatever is enjoined to him.

Henry Bracton

1. Earlier in our discussion we provisionally defined freedom as the absence of coercion. But coercion is nearly as troublesome a concept as liberty itself, and for much the same reason: we do not clearly distinguish between what other men do to us and the effects on us of physical circumstances. As a matter of fact, English provides us with two different words to make the necessary distinction: while we can legitimately say that we have been compelled by circumstances to do this or that, we presuppose a human agent if we say that we have been coerced.

Coercion occurs when one man's actions are made to serve another man's will, not for his own but for the other's purpose. It is not that the coerced does not choose at all; if that were the case, we should not speak of his "acting." If my hand is guided by physical force to trace my signature or my finger pressed against the trigger of a gun, I have not acted. Such violence, which makes my body someone else's physical tool, is, of course, as bad as coercion proper and must be prevented for the same reason. Coercion implies, however, that I still choose but that my mind is made someone else's tool, because the alternatives before me have been so manipulated that the conduct that the coercer wants me to choose becomes for me the least painful one. Although coerced, it is still I who decide which is the least evil under the circumstances.
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Coercion clearly does not include all influences that men can exercise on the action of others. It does not even include all instances in which a person acts or threatens to act in a manner he knows will harm another person and will lead him to change his intentions. A person who blocks my path in the street and causes me to step aside, a person who has borrowed from the library the book I want, or even a person who drives me away by the unpleasant noises he produces cannot properly be said to coerce me. Coercion implies both the threat of inflicting harm and the intention thereby to bring about certain conduct.

Though the coerced still chooses, the alternatives are determined for him by the coercer so that he will choose what the coercer wants. He is not altogether deprived of the use of his capacities; but he is deprived of the possibility of using his knowledge for his own aims. The effective use of a person's intelligence and knowledge in the pursuit of his aims requires that he be able to foresee some of the conditions of his environment and adhere to a plan of action. Most human aims can be achieved only by a chain of connected actions, decided upon as a coherent whole and based on the assumption that the facts will be what they are expected to be. It is because, and insofar as, we can predict events, or at least know probabilities, that we can achieve anything. And though physical circumstances will often be unpredictable, they will not maliciously frustrate our aims. But if the facts which determine our plans are under the sole control of another, our actions will be similarly controlled.

Coercion thus is bad because it prevents a person from using his mental powers to the full and consequently from making the greatest contribution that he is capable of to the community. Though the coerced will still do the best he can do for himself at any given moment, the only comprehensive design that his actions fit into is that of another mind.

2. Political philosophers have discussed power more often than they have coercion because political power usually means power to coerce. But though the great men, from John Milton and Edmund Burke to Lord Acton and Jacob Burckhardt, who have represented power as the archevil, were right in what they meant, it is misleading to speak simply of power in this connection. It is not power as such—the capacity to achieve what one wants—that is bad, but only the power to coerce, to force other men to serve one's will by
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the threat of inflicting harm. There is no evil in the power wielded by the director of some great enterprise in which men have willingly united of their own will and for their own purposes. It is part of the strength of civilized society that, by such voluntary combination of effort under a unified direction, men can enormously increase their collective power.

It is not power in the sense of an extension of our capacities which corrupts, but the subjection of other human wills to ours, the use of other men against their will for our purposes. It is true that in human relations power and coercion dwell closely together, that great powers possessed by a few may enable them to coerce others, unless those powers are contained by a still greater power; but coercion is neither so necessary nor so common a consequence of power as is generally assumed. Neither the powers of a Henry Ford nor those of the Atomic Energy Commission, neither those of the General of the Salvation Army nor (at least until recently) those of the President of the United States, are powers to coerce particular people for the purposes they choose.

It would be less misleading if occasionally the terms “force” and “violence” were used instead of coercion, since the threat of force or violence is the most important form of coercion. But they are not synonymous with coercion, for the threat of physical force is not the only way in which coercion can be exercised. Similarly, “oppression,” which is perhaps as much a true opposite of liberty as coercion, should refer only to a state of continuous acts of coercion.

3. Coercion should be carefully distinguished from the conditions or terms on which our fellow men are willing to render us specific services or benefits. It is only in very exceptional circumstances that the sole control of a service or resource which is essential to us would confer upon another the power of true coercion. Life in society necessarily means that we are dependent for the satisfaction of most of our needs on the services of some of our fellows; in a free society these mutual services are voluntary, and each can determine to whom he wants to render services and on what terms. The benefits and opportunities which our fellows offer to us will be available only if we satisfy their conditions. This is as true of social as of economic relations. If a hostess will invite me to her parties only if I conform to certain standards of conduct and dress, or my neighbor converse with me only if I
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observe conventional manners, this is certainly not coercion. Nor can it be legitimately called "coercion" if a producer or dealer refuses to supply me with what I want except at his price. This is certainly true in a competitive market, where I can turn to somebody else if the terms of the first offer do not suit me; and it is normally no less true when I face a monopolist. If, for instance, I would very much like to be painted by a famous artist and if he refuses to paint me for less than a very high fee, it would clearly be absurd to say that I am coerced. The same is true of any other commodity or service that I can do without. So long as the services of a particular person are not crucial to my existence or the preservation of what I most value, the conditions he exacts for rendering these services cannot properly be called "coercion."

A monopolist could exercise true coercion, however, if he were, say, the owner of a spring in an oasis. Let us say that other persons settled there on the assumption that water would always be available at a reasonable price and then found, perhaps because a second spring dried up, that they had no choice but to do whatever the owner of the spring demanded of them if they were to survive: here would be a clear case of coercion. One could conceive of a few other instances where a monopolist might control an essential commodity on which people were completely dependent. But unless a monopolist is in a position to withhold an indispensable supply, he cannot exercise coercion, however unpleasant his demands may be for those who rely on his services.

It is worth pointing out, in view of what we shall later have to say about the appropriate methods of curbing the coercive power of the state, that whenever there is a danger of a monopolist's acquiring coercive power, the most expedient and effective method of preventing this is probably to require him to treat all customers alike, i.e., to insist that his prices be the same for all and to prohibit all discrimination on his part. This is the same principle by which we have learned to curb the coercive power of the state.

The individual provider of employment cannot normally exercise coercion, any more than can the supplier of a particular commodity or service. So long as he can remove only one opportunity among many to earn a living, so long as he can do no more than cease to pay certain people who cannot hope to earn as much elsewhere as they had done under him, he cannot coerce, though he may cause pain. There are, undeniably, occasions when the condition of employment creates opportunity for true coercion. In pe-
Degrees of Coercion

periods of acute unemployment the threat of dismissal may be used to enforce actions other than those originally contracted for. And in conditions such as those in a mining town the manager may well exercise an entirely arbitrary and capricious tyranny over a man to whom he has taken a dislike. But such conditions, though not impossible, would, at the worst, be rare exceptions in a prosperous competitive society.

A complete monopoly of employment, such as would exist in a fully socialist state in which the government was the only employer and the owner of all the instruments of production, would possess unlimited powers of coercion. As Leon Trotsky discovered: "In a country where the sole employer is the State, opposition means death by slow starvation. The old principle, who does not work shall not eat, has been replaced by a new one: who does not obey shall not eat."

Except in such instances of monopoly of an essential service, the mere power of withholding a benefit will not produce coercion. The use of such power by another may indeed alter the social landscape to which I have adapted my plans and make it necessary for me to reconsider all my decisions, perhaps to change my whole scheme of life and to worry about many things I had taken for granted. But, though the alternatives before me may be distressingly few and uncertain, and my new plans of a makeshift character, yet it is not some other will that guides my action. I may have to act under great pressure, but I cannot be said to act under coercion. Even if the threat of starvation to me and perhaps to my family impels me to accept a distasteful job at a very low wage, even if I am "at the mercy" of the only man willing to employ me, I am not coerced by him or anybody else. So long as the act that has placed me in my predicament is not aimed at making me do or not do specific things, so long as the intent of the act that harms me is not to make me serve another person's ends, its effect on my freedom is not different from that of any natural calamity—a fire or a flood that destroys my house or an accident that harms my health.

4. True coercion occurs when armed bands of conquerors make the subject people toil for them, when organized gangsters extort a levy for "protection," when the knower of an evil secret blackmails his victim, and, of course, when the state threatens to inflict punishment and to employ physical force to make us obey its com-
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mands. There are many degrees of coercion, from the extreme case of the dominance of the master over the slave or the tyrant over the subject, where the unlimited power of punishment exacts complete submission to the will of the master, to the instance of the single threat of inflicting an evil to which the threatened would prefer almost anything else.

Whether or not attempts to coerce a particular person will be successful depends in a large measure on that person's inner strength: the threat of assassination may have less power to turn one man from his aim than the threat of some minor inconvenience in the case of another. But while we may pity the weak or the very sensitive person whom a mere frown may "compel" to do what he would not do otherwise, we are concerned with coercion that is likely to affect the normal, average person. Though this will usually be some threat of bodily harm to his person or his dear ones, or of damage to a valuable or cherished possession, it need not consist of any use of force or violence. One may frustrate another's every attempt at spontaneous action by placing in his path an infinite variety of minor obstacles: guile and malice may well find the means of coercing the physically stronger. It is not impossible for a horde of cunning boys to drive an unpopular person out of town.

In some degree all close relationships between men, whether they are tied to one another by affection, economic necessity, or physical circumstances (such as on a ship or an expedition), provide opportunities for coercion. The conditions of personal domestic service, like all more intimate relations, undoubtedly offer opportunities for coercion of a peculiarly oppressive kind and are, in consequence, felt as restrictions on personal liberty. And a morose husband, a nagging wife, or a hysterical mother may make life intolerable unless their every mood is obeyed. But here society can do little to protect the individual beyond making such associations with others truly voluntary. Any attempt to regulate these intimate associations further would clearly involve such far-reaching restrictions on choice and conduct as to produce even greater coercion: if people are to be free to choose their associates and intimates, the coercion that arises from voluntary association cannot be the concern of government.

The reader may feel that we have devoted more space than is necessary to the distinction between what can be legitimately called "coercion" and what cannot and between the more severe
forms of coercion, which we should prevent, and the lesser forms, which ought not to be the concern of authority. But, as in the case of liberty, a gradual extension of the concept has almost deprived it of value. Liberty can be so defined as to make it impossible of attainment. Similarly, coercion can be so defined as to make it an all-pervasive and unavoidable phenomenon. We cannot prevent all harm that a person may inflict upon another, or even all the milder forms of coercion to which life in close contact with other men exposes us; but this does not mean that we ought not to try to prevent all the more severe forms of coercion, or that we ought not to define liberty as the absence of such coercion.

5. Since coercion is the control of the essential data of an individual's action by another, it can be prevented only by enabling the individual to secure for himself some private sphere where he is protected against such interference. The assurance that he can count on certain facts not being deliberately shaped by another can be given to him only by some authority that has the necessary power. It is here that coercion of one individual by another can be prevented only by the threat of coercion.

The existence of such an assured free sphere seems to us so much a normal condition of life that we are tempted to define "coercion" by the use of such terms as "the interference with legitimate expectations," or "infringement of rights," or "arbitrary interference." But in defining coercion we cannot take for granted the arrangements intended to prevent it. The "legitimacy" of one's expectations or the "rights" of the individual are the result of the recognition of such a private sphere. Coercion not only would exist but would be much more common if no such protected sphere existed. Only in a society that has already attempted to prevent coercion by some demarcation of a protected sphere can a concept like "arbitrary interference" have a definite meaning.

If the recognition of such individual spheres, however, is not itself to become an instrument of coercion, their range and content must not be determined by the deliberate assignment of particular things to particular men. If what was to be included in a man's private sphere were to be determined by the will of any man or group of men, this would simply transfer the power of coercion to that will. Nor would it be desirable to have the particular contents of a man's private sphere fixed once and for all. If people are to make the best use of their knowledge and capacities and foresight,
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it is desirable that they themselves have some voice in the deter-
mination of what will be included in their personal protected
sphere.

The solution that men have found for this problem rests on the
recognition of general rules governing the conditions under which
objects or circumstances become part of the protected sphere of a
person or persons. The acceptance of such rules enables each mem-
er of a society to shape the content of his protected sphere and all
members to recognize what belongs to their sphere and what does
not.

We must not think of this sphere as consisting exclusively, or
even chiefly, of material things. Although to divide the material
objects of our environment into what is mine and what is another's
is the principal aim of the rules which delimit the spheres, they
also secure for us many other "rights," such as security in certain
uses of things or merely protection against interference with our
actions.

6. The recognition of private or several property is thus an es-
sential condition for the prevention of coercion, though by no
means the only one. We are rarely in a position to carry out a co-
herent plan of action unless we are certain of our exclusive control
of some material objects; and where we do not control them, it is
necessary that we know who does if we are to collaborate with
others. The recognition of property is clearly the first step in the
delimitation of the private sphere which protects us against coer-
cion; and it has long been recognized that "a people averse to the
institution of private property is without the first element of free-
dom," and that "nobody is at liberty to attack several property
and to say at the same time that he values civilization. The history
of the two cannot be disentangled." Modern anthropology con-
firms the fact that "private property appears very definitely on
primitive levels" and that "the roots of property as a legal prin-
ciple which determines the physical relationships between man and
his environmental setting, natural and artificial, are the very
prerequisite of any ordered action in the cultural sense."

In modern society, however, the essential requisite for the pro-
tection of the individual against coercion is not that he possess
property but that the material means which enable him to pursue
any plan of action should not be all in the exclusive control of one
other agent. It is one of the accomplishments of modern society
that freedom may be enjoyed by a person with practically no property of his own (beyond personal belongings like clothing—and even these can be rented)\(^\text{12}\) and that we can leave the care of the property that serves our needs largely to others. The important point is that the property should be sufficiently dispersed so that the individual is not dependent on particular persons who alone can provide him with what he needs or who alone can employ him.

That other people's property can be serviceable in the achievement of our aims is due mainly to the enforcibility of contracts. The whole network of rights created by contracts is as important a part of our own protected sphere, as much the basis of our plans, as any property of our own. The decisive condition for mutually advantageous collaboration between people, based on voluntary consent rather than coercion, is that there be many people who can serve one's needs, so that nobody has to be dependent on specific persons for the essential conditions of life or the possibility of development in some direction. It is competition made possible by the dispersion of property that deprives the individual owners of particular things of all coercive powers.

In view of a common misunderstanding of a famous maxim,\(^\text{13}\) it should be mentioned that we are independent of the will of those whose services we need because they serve us for their own purposes and are normally little interested in the uses we make of their services. We should be very dependent on the beliefs of our fellows if they were prepared to sell their products to us only when they approved of our ends and not for their own advantage. It is largely because in the economic transactions of everyday life we are only impersonal means to our fellows, who help us for their own purposes, that we can count on such help from complete strangers and use it for whatever end we wish.\(^\text{14}\)

The rules of property and contract are required to delimit the individual's private sphere wherever the resources or services needed for the pursuit of his aims are scarce and must, in consequence, be under the control of some man or another. But if this is true of most of the benefits we derive from men's efforts, it is not true of all. There are some kinds of services, such as sanitation or roads, which, once they are provided, are normally sufficient for all who want to use them. The provision of such services has long been a recognized field of public effort, and the right to share in them is an important part of the protected sphere of the individual. We need only remember the role that the assured "access to the King's
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highway” has played in history to see how important such rights may be for individual liberty.

We cannot enumerate here all the rights or protected interests which serve to secure to the legal person a known sphere of unimpeded action. But, since modern man has become a little insensitive on this point, it ought perhaps to be mentioned that the recognition of a protected individual sphere has in times of freedom normally included a right to privacy and secrecy, the conception that a man’s house is his castle and that nobody has a right even to take cognizance of his activities within it.

7. The character of those abstract and general rules that have been evolved to limit coercion both by other individuals and by the state will be the subject of the next chapter. Here we shall consider in a general way how that threat of coercion which is the only means whereby the state can prevent the coercion of one individual by another can be deprived of most of its harmful and objectionable character.

This threat of coercion has a very different effect from that of actual and unavoidable coercion, if it refers only to known circumstances which can be avoided by the potential object of coercion. The great majority of the threats of coercion that a free society must employ are of this avoidable kind. Most of the rules that it enforces, particularly its private law, do not constrain private persons (as distinguished from the servants of the state) to perform specific actions. The sanctions of the law are designed only to prevent a person from doing certain things or to make him perform obligations that he has voluntarily incurred.

Provided that I know beforehand that if I place myself in a particular position, I shall be coerced and provided that I can avoid putting myself in such a position, I need never be coerced. At least insofar as the rules providing for coercion are not aimed at me personally but are so framed as to apply equally to all people in similar circumstances, they are no different from any of the natural obstacles that affect my plans. In that they tell me what will happen if I do this or that, the laws of the state have the same significance for me as the laws of nature; and I can use my knowledge of the laws of the state to achieve my own aims as I use my knowledge of the laws of nature.
Unavoidable Coercion

8. Of course, in some respects the state uses coercion to make us perform particular actions. The most important of these are taxation and the various compulsory services, especially in the armed forces. Though these are not supposed to be avoidable, they are at least predictable and are enforced irrespective of how the individual would otherwise employ his energies; this deprives them largely of the evil nature of coercion. If the known necessity of paying a certain amount in taxes becomes the basis of all my plans, if a period of military service is a foreseeable part of my career, then I can follow a general plan of life of my own making and am as independent of the will of another person as men have learned to be in society. Though compulsory military service, while it lasts, undoubtedly involves severe coercion, and though a lifelong conscript could not be said ever to be free, a predictable limited period of military service certainly restricts the possibility of shaping one’s own life less than would, for instance, a constant threat of arrest resorted to by an arbitrary power to ensure what it regards as good behavior.

The interference of the coercive power of government with our lives is most disturbing when it is neither avoidable nor predictable. Where such coercion is necessary even in a free society, as when we are called to serve on a jury or to act as special constables, we mitigate the effects by not allowing any person to possess arbitrary power of coercion. Instead, the decision as to who must serve is made to rest on fortuitous processes, such as the drawing of lots. These unpredictable acts of coercion, which follow from unpredictable events but conform to known rules, affect our lives as do other “acts of God,” but do not subject us to the arbitrary will of another person.

9. Is the prevention of coercion the only justification for the use of the threat of coercion by the state? We can probably include all forms of violence under coercion or at least maintain that a successful prevention of coercion will mean the prevention of all kinds of violence. There remains, however, one other kind of harmful action which it is generally thought desirable to prevent and which at first may seem distinct. This is fraud and deception. Yet, though it would be straining the meaning of words to call them “coercion,” on examination it appears that the reasons why we want to prevent them are the same as those applying to coercion. Decep-
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tion, like coercion, is a form of manipulating the data on which a person counts, in order to make him do what the deceiver wants him to do. Where it is successful, the deceived becomes in the same manner the unwilling tool, serving another man's ends without advancing his own. Though we have no single word to cover both, all we have said of coercion applies equally to fraud and deception.

With this correction, it seems that freedom demands no more than that coercion and violence, fraud and deception, be prevented, except for the use of coercion by government for the sole purpose of enforcing known rules intended to secure the best conditions under which the individual may give his activities a coherent, rational pattern.

The problem of the limit of coercion is not the same as that concerning the proper function of government. The coercive activities of government are by no means its only tasks. It is true that the non-coercive or purely service activities that government undertakes are usually financed by coercive means. The medieval state, which financed its activities mainly with the income from its property, might have provided services without resorting to coercion. Under modern conditions, however, it seems hardly practicable that government should provide such services as the care for the disabled or the infirm and the provision of roads or of information without relying on its coercive powers to finance them.

It is not to be expected that there will ever be complete unanimity on the desirability of the extent of such services, and it is at least not obvious that coercing people to contribute to the achievement of ends in which they are not interested can be morally justified. Up to a point, most of us find it expedient, however, to make such contributions on the understanding that we will in turn profit from similar contributions of others toward the realization of our own ends.

Outside the field of taxation, it is probably desirable that we should accept only the prevention of more severe coercion as the justification for the use of coercion by government. This criterion, perhaps, cannot be applied to each single legal rule, but only to the legal system as a whole. The protection of private property as a safeguard against coercion, for instance, may require special provisions that do not individually serve to reduce coercion but serve merely to insure that private property does not unnecessarily impede action that does not harm the owner. But the whole conception of interference or non-interference by the state rests on the
assumption of a private sphere delimited by general rules enforced by the state; and the real issue is whether the state ought to confine its coercive action to enforcing these rules or go beyond this.

Attempts have often been made, notably by John Stuart Mill, to define the private sphere that should be immune from coercion in terms of a distinction between actions that affect only the acting person and those which also affect others. But, as there is hardly any action that may not conceivably affect others, this distinction has not proved very useful. It is only by delimiting the protected sphere of each individual that the distinction becomes significant. Its aim cannot be to protect people against all actions by others that may be harmful to them but only to keep certain of the data of their actions from the control of others. In determining where the boundaries of the protected sphere ought to be drawn, the important question is whether the actions of other people that we wish to see prevented would actually interfere with the reasonable expectations of the protected person.

In particular, the pleasure or pain that may be caused by the knowledge of other people’s actions should never be regarded as a legitimate cause for coercion. The enforcement of religious conformity, for instance, was a legitimate object of government when people believed in the collective responsibility of the community toward some deity and it was thought that the sins of any member would be visited upon all. But where private practices cannot affect anybody but the voluntary adult actors, the mere dislike of what is being done by others, or even the knowledge that others harm themselves by what they do, provides no legitimate ground for coercion.

We have seen that the opportunities of learning about new possibilities that the growth of civilization constantly offers provide one of the main arguments for freedom; it would therefore make nonsense of the whole case for freedom if, because of the envy of others or because of their dislike of anything that disturbs their ingrained habits of thought, we should be restrained from pursuing certain activities. While there is clearly a case for enforcing rules of conduct in public places, the bare fact that an action is disliked by some of those who learn about it cannot be a sufficient ground for prohibiting it.

Generally speaking, this means that the morality of action within the private sphere is not a proper object for coercive control by the state. Perhaps one of the most important characteristics that
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distinguish a free from an unfree society is indeed that, in matters of conduct that do not directly affect the protected sphere of others, the rules which are in fact observed by most are of a voluntary character and not enforced by coercion. Recent experience with totalitarian regimes has emphasized the importance of the principle "never [to] identify the cause of moral values with that of the State." It is indeed probable that more harm and misery have been caused by men determined to use coercion to stamp out a moral evil than by men intent on doing evil.

10. Yet the fact that conduct within the private sphere is not a proper object for coercive action by the state does not necessarily mean that in a free society such conduct should also be exempt from the pressure of opinion or disapproval. A hundred years ago, in the stricter moral atmosphere of the Victorian era, when at the same time coercion by the state was at a minimum, John Stuart Mill directed his heaviest attack against such "moral coercion." In this he probably overstated the case for liberty. At any rate, it probably makes for greater clarity not to represent as coercion the pressure that public approval or disapproval exerts to secure obedience to moral rules and conventions.

We have already seen that coercion is, in the last resort, a matter of degree and that the coercion which the state must both prevent and threaten for the sake of liberty is only coercion in its more severe forms— the kind which, when threatened, may prevent a person of normal strength from pursuing an object important to him. Whether or not we wish to call coercion those milder forms of pressure that society applies to nonconformists, there can be little question that these moral rules and conventions that possess less binding power than the law have an important and even indispensable role to perform and probably do as much to facilitate life in society as do the strict rules of law. We know that they will be observed only generally and not universally, but this knowledge still provides useful guidance and reduces uncertainty. While the respect for such rules does not prevent people from occasionally behaving in a manner that is disapproved, it limits such behavior to instances in which it is fairly important to the person to disregard the rules. Sometimes these non-coercive rules may represent an experimental stage of what later in a modified form may grow into law. More often they will provide a flexible back-
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ground of more or less unconscious habits which serve as a guide to most people's actions. On the whole, those conventions and norms of social intercourse and individual conduct do not constitute a serious infringement of individual liberty but secure a certain minimum of uniformity of conduct that assists individual efforts more than it impedes them.
CHAPTER TEN

Law, Commands, and Order

Order is not a pressure imposed upon society from without, but an equilibrium which is set up from within.

J. Ortega y Gasset

1. "The rule whereby the indivisible border line is fixed within which the being and activity of each individual obtain a secure and free sphere is the law." Thus one of the great legal scholars of the last century stated the basic conception of the law of liberty. This conception of the law which made it the basis of freedom has since been largely lost. It will be the chief aim of this chapter to recover and make more precise the conception of the law on which the ideal of freedom under the law was built and which made it possible to speak of the law as "the science of liberty."

Life of man in society, or even of the social animals in groups, is made possible by the individuals acting according to certain rules. With the growth of intelligence, these rules tend to develop from unconscious habits into explicit and articulated statements and at the same time to become more abstract and general. Our familiarity with the institutions of law prevents us from seeing how subtle and complex a device the delimitation of individual spheres by abstract rules is. If it had been deliberately designed, it would deserve to rank among the greatest of human inventions. But it has, of course, been as little invented by any one mind as language or money or most of the practices and conventions on which social life rests.

A kind of delimitation of individual spheres by rules appears even in animal societies. A degree of order, preventing too frequent fights or interference with the search for food, etc., here arises
often from the fact that the individual, as it strays farther from its lair, becomes less ready to fight. In consequence, when two individuals meet at some intermediate place, one of them will usually withdraw without an actual trial of strength. Thus a sphere belonging to each individual is determined, not by the demarcation of a concrete boundary, but by the observation of a rule—a rule, of course, that is not known as such by the individual but that is honored in action. The illustration shows how even such unconscious habits will involve a sort of abstraction: a condition of such generality as that of distance from home will determine the response of any individual on meeting another. If we tried to define any of the more truly social habits that make possible the life of animals in groups, we should have to state many of them in terms of abstract rules.

That such abstract rules are regularly observed in action does not mean that they are known to the individual in the sense that it could communicate them. Abstraction occurs whenever an individual responds in the same manner to circumstances that have only some features in common. Men generally act in accordance with abstract rules in this sense long before they can state them. Even when they have acquired the power of conscious abstraction, their conscious thinking and acting are probably still guided by a great many such abstract rules which they obey without being able to formulate them. The fact that a rule is generally obeyed in action therefore does not mean that it does not still have to be discovered and formulated in words.

2. The nature of these abstract rules that we call “laws” in the strict sense is best shown by contrasting them with specific and particular commands. If we take the word “command” in its widest sense, the general rules governing human conduct might indeed also be regarded as commands. Laws and commands differ in the same way from statements of fact and therefore belong to the same logical category. But a general rule that everybody obeys, unlike a command proper, does not necessarily presuppose a person who has issued it. It also differs from a command by its generality and abstractness. The degree of this generality or abstractness ranges continuously from the order that tells a man to do a particular thing here and now to the instruction that, in such and such conditions, whatever he does will have to satisfy certain requirements. Law in its ideal form might be described as a “once-and-for-all”
command that is directed to unknown people and that is abstracted from all particular circumstances of time and place and refers only to such conditions as may occur anywhere and at any time. It is advisable, however, not to confuse laws and commands, though we must recognize that laws shade gradually into commands as their content becomes more specific.

The important difference between the two concepts lies in the fact that, as we move from commands to laws, the source of the decision on what particular action is to be taken shifts progressively from the issuer of the command or law to the acting person. The ideal type of command determines uniquely the action to be performed and leaves those to whom it is addressed no chance to use their own knowledge or follow their own predilections. The action performed according to such commands serves exclusively the purposes of him who has issued it. The ideal type of law, on the other hand, provides merely additional information to be taken into account in the decision of the actor.

The manner in which the aims and the knowledge that guide a particular action are distributed between the authority and the performer is thus the most important distinction between general laws and specific commands. It can be illustrated by the different ways in which the chief of a primitive tribe, or the head of a household, may regulate the activities of his subordinates. At the one extreme will be the instance where he relies entirely on specific orders and his subjects are not allowed to act at all except as ordered. If the chief prescribes on every occasion every detail of the actions of his subordinates, they will be mere tools, without an opportunity of using their own knowledge and judgment, and all the aims pursued and all the knowledge utilized will be those of the chief. In most circumstances, however, it will better serve his purposes if he gives merely general instructions about the kinds of actions to be performed or the ends to be achieved at certain times, and leaves it to the different individuals to fill in the details according to circumstances—that is, according to their knowledge. Such general instructions will already constitute rules of a kind, and the action under them will be guided partly by the knowledge of the chief and partly by that of the acting persons. It will be the chief who decides what results are to be achieved, at what time, by whom, and perhaps by which means; but the particular manner in which they are brought about will be decided by the individuals responsible. The servants of a big household or the employees of a
plant will thus be mostly occupied with the routine of carrying out standing orders, adapting them all the time to particular circumstances and only occasionally receiving specific commands.

In these circumstances the ends toward which all activity is directed are still those of the chief. He may, however, also allow members of the group to pursue, within certain limits, their own ends. This presupposes the designation of the means that each may use for his purposes. Such an allocation of means may take the form of the assignment of particular things or of times that the individual may use for his own ends. Such a listing of the rights of each individual can be altered only by specific orders of the chief.

Or the sphere of free action of each individual may be determined and altered in accordance with general rules laid down in advance for longer periods, and such rules can make it possible for each individual by his own action (such as bartering with other members of the group or earning premiums offered by the head for merit) to alter or shape the sphere within which he can direct his action for his own purposes. Thus, from the delimitation of a private sphere by rules, a right like that of property will emerge.

3. A similar transition from specificity and concreteness to increasing generality and abstractness we also find in the evolution from the rules of custom to law in the modern sense. Compared with the laws of a society that cultivates individual freedom, the rules of conduct of a primitive society are relatively concrete. They not merely limit the range within which the individual can shape his own action but often prescribe specifically how he must proceed to achieve particular results, or what he must do at particular times and places. In them the expression of the factual knowledge that certain effects will be produced by a particular procedure and the demand that this procedure be followed in appropriate conditions are still undifferentiated. To give only one illustration: the rules which the Bantu observes when he moves between the fourteen huts of his village along strictly prescribed lines according to his age, sex, or status greatly restrict his choice. Though he is not obeying another man's will but impersonal custom, having to observe a ritual to reach a certain point restricts his choice of method more than is necessary to secure equal freedom to others.

The "compulsion of custom" becomes an obstacle only when the customary way of doing things is no longer the only way that the
individual knows and when he can think of other ways of achieving a desirable object. It was largely with the growth of individual intelligence and the tendency to break away from the habitual manner of action that it became necessary to state explicitly or reformulate the rules and gradually to reduce the positive prescriptions to the essentially negative confinement to a range of actions that will not interfere with the similarly recognized spheres of others.

The transition from specific custom to law illustrates even better than the transition from command to law what, for lack of a better term, we have called the "abstract character" of true law. Its general and abstract rules specify that in certain circumstances action must satisfy certain conditions; but all the many kinds of action that satisfy these conditions are permissible. The rules merely provide the framework within which the individual must move but within which the decisions are his. So far as his relations with other private persons are concerned, the prohibitions are almost entirely of a negative character, unless the person to whom they refer has himself, by his actions, created conditions from which positive obligations arise. They are instrumental, they are means put at his disposal, and they provide part of the data which, together with his knowledge of the particular circumstances of time and place, he can use as the basis for his decisions.

Since the laws determine only part of the conditions that the actions of the individual will have to satisfy, and apply to unknown people whenever certain conditions are present, irrespective of most of the facts of the particular situation, the lawgiver cannot foresee what will be their effect on particular people or for what purposes they will use them. When we call them "instrumental," we mean that in obeying them the individual still pursues his own and not the lawgiver's ends. Indeed, specific ends of action, being always particulars, should not enter into general rules. The law will prohibit killing another person or killing except under conditions so defined that they may occur at any time or place, but not the killing of particular individuals.

In observing such rules, we do not serve another person's end, nor can we properly be said to be subject to his will. My action can hardly be regarded as subject to the will of another person if I use his rules for my own purposes as I might use my knowledge of a law of nature, and if that person does not know of my existence or of the particular circumstances in which the rules will apply to me
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or of the effects they will have on my plans. At least in all those instances where the coercion threatened is avoidable, the law merely alters the means at my disposal and does not determine the ends I have to pursue. It would be ridiculous to say that I am obeying another's will in fulfilling a contract, when I could not have concluded it had there not been a recognized rule that promises must be kept, or in accepting the legal consequence of any other action that I have taken in full knowledge of the law.

The significance for the individual of the knowledge that certain rules will be universally applied is that, in consequence, the different objects and forms of action acquire for him new properties. He knows of man-made cause-and-effect relations which he can make use of for whatever purpose he wishes. The effects of these man-made laws on his actions are of precisely the same kind as those of the laws of nature: his knowledge of either enables him to foresee what will be the consequences of his actions, and it helps him to make plans with confidence. There is little difference between the knowledge that if he builds a bonfire on the floor of his living room his house will burn down, and the knowledge that if he sets his neighbor's house on fire he will find himself in jail. Like the laws of nature, the laws of the state provide fixed features in the environment in which he has to move; though they eliminate certain choices open to him, they do not, as a rule, limit the choice to some specific action that somebody else wants him to take.

4. The conception of freedom under the law that is the chief concern of this book rests on the contention that when we obey laws, in the sense of general abstract rules laid down irrespective of their application to us, we are not subject to another man's will and are therefore free. It is because the lawgiver does not know the particular cases to which his rules will apply, and it is because the judge who applies them has no choice in drawing the conclusions that follow from the existing body of rules and the particular facts of the case, that it can be said that laws and not men rule. Because the rule is laid down in ignorance of the particular case and no man's will decides the coercion used to enforce it, the law is not arbitrary. This, however, is true only if by "law" we mean the general rules that apply equally to everybody. This generality is probably the most important aspect of that attribute of law which we have called its "abstractness." As a true law should not name
any particulars, so it should especially not single out any specific persons or group of persons.

The significance of a system in which all coercive action of government is confined to the execution of general abstract rules is often stated in the words of one of the great historians of the law; “The movement of progressive societies has hitherto been a movement from Status to Contract.”

The conception of status, of an assigned place that each individual occupies in society, corresponds, indeed, to a state in which the rules are not fully general but single out particular persons or groups and confer upon them special rights and duties. The emphasis on contract as the opposite of status is, however, a little misleading, as it singles out one, albeit the most important, of the instruments that the law supplies to the individual to shape his own position. The true contrast to a reign of status is the reign of general and equal laws, of the rules which are the same for all, or, we might say, of the rule of leges in the original meaning of the Latin word for laws—leges that is, as opposed to the privi-leges.

The requirement that the rules of true law be general does not mean that sometimes special rules may not apply to different classes of people if they refer to properties that only some people possess. There may be rules that can apply only to women or to the blind or to persons above a certain age. (In most such instances it would not even be necessary to name the class of people to whom the rule applies; only a woman, for example, can be raped or got with child.) Such distinctions will not be arbitrary, will not subject one group to the will of others, if they are equally recognized as justified by those inside and those outside the group. This does not mean that there must be unanimity as to the desirability of the distinction, but merely that individual views will not depend on whether the individual is in the group or not. So long as, for instance, the distinction is favored by the majority both inside and outside the group, there is a strong presumption that it serves the ends of both. When, however, only those inside the group favor the distinction, it is clearly privilege; while if only those outside favor it, it is discrimination. What is privilege to some is, of course, always discrimination to the rest.

5. It is not to be denied that even general, abstract rules, equally applicable to all, may possibly constitute severe restrictions on liberty. But when we reflect on it, we see how very un-
likely this is. The chief safeguard is that the rules must apply to those who lay them down and those who apply them—that is, to the government as well as the governed—and that nobody has the power to grant exceptions. If all that is prohibited and enjoined is prohibited and enjoined for all without exception (unless such exception follows from another general rule) and if even authority has no special powers except that of enforcing the law, little that anybody may reasonably wish to do is likely to be prohibited. It is possible that a fanatical religious group will impose upon the rest restrictions which its members will be pleased to observe but which will be obstacles for others in the pursuit of important aims. But if it is true that religion has often provided the pretext for the establishing of rules felt to be extremely oppressive and that religious liberty is therefore regarded as very important for freedom, it is also significant that religious beliefs seem to be almost the only ground on which general rules seriously restrictive of liberty have ever been universally enforced. But how comparatively innocuous, even if irksome, are most such restrictions imposed on literally everybody, as, for instance, the Scottish Sabbath, compared with those that are likely to be imposed only on some! It is significant that most restrictions on what we regard as private affairs, such as sumptuary legislation, have usually been imposed only on selected groups of people or, as in the case of prohibition, were practicable only because the government reserved the right to grant exceptions.

It should also be remembered that, so far as men's actions toward other persons are concerned, freedom can never mean more than that they are restricted only by general rules. Since there is no kind of action that may not interfere with another person's protected sphere, neither speech, nor the press, nor the exercise of religion can be completely free. In all these fields (and, as we shall see later, in that of contract) freedom does mean and can mean only that what we may do is not dependent on the approval of any person or authority and is limited only by the same abstract rules that apply equally to all.

But if it is the law that makes us free, this is true only of the law in this sense of abstract general rule, or of what is called "the law in the material meaning," which differs from law in the merely formal sense by the character of the rules and not by their origin. The "law" that is a specific command, an order that is called a "law" merely because it emanates from the legislative authority, is
Law, Commands, and Order

the chief instrument of oppression. The confusion of these two conceptions of law and the loss of the belief that laws can rule, that men in laying down and enforcing laws in the former sense are not enforcing their will, are among the chief causes of the decline of liberty, to which legal theory has contributed as much as political doctrine.

We shall have to return later to the manner in which modern legal theory has increasingly obscured these distinctions. Here we can only indicate the contrast between the two concepts of law by giving examples of the extreme positions taken on them. The classical view is expressed in Chief Justice John Marshall's famous statement: "Judicial power, as contradistinguished from the power of laws, has no existence. Courts are mere instruments of law, and can will nothing." Hold against this the most frequently quoted statement of a modern jurist, that has found the greatest favor among so-called progressives, namely, Justice Holmes's that "general propositions do not decide concrete cases." The same position has been put by a contemporary political scientist thus: "The law cannot rule. Only men can exercise power over other men. To say that the law rules and not men, may consequently signify that the fact is to be hidden that men rule over men."

The fact is that, if "to rule" means to make men obey another's will, government has no such power to rule in a free society. The citizen as citizen cannot be ruled in this sense, cannot be ordered about, no matter what his position may be in the job he has chosen for his own purposes or while, in accordance with the law, he temporarily becomes the agent of government. He can be ruled, however, in the sense in which "to rule" means the enforcement of general rules, laid down irrespective of the particular case and equally applicable to all. For here no human decision will be required in the great majority of cases to which the rules apply; and even when a court has to determine how the general rules may be applied to a particular case, it is the implications of the whole system of accepted rules that decide, not the will of the court.

6. The rationale of securing to each individual a known range within which he can decide on his actions is to enable him to make the fullest use of his knowledge, especially of his concrete and often unique knowledge of the particular circumstances of time and place. The law tells him what facts he may count on and thereby extends the range within which he can predict the conse-
quences of his actions. At the same time it tells him what possible consequences of his actions he must take into account or what he will be held responsible for. This means that what he is allowed or required to do must depend only on circumstances he can be presumed to know or be able to ascertain. No rule can be effective, or can leave him free to decide, that makes his range of free decisions dependent on remote consequences of his actions beyond his ability to foresee. Even of those effects which he might be presumed to foresee, the rules will single out some that he will have to take into account while allowing him to disregard others. In particular, such rules will not merely demand that he must not do anything that will damage others but will be—or should be—so expressed that, when applied to a particular situation, they will clearly decide which effects must be taken into account and which need not.

If the law thus serves to enable the individual to act effectively on his own knowledge and for this purpose adds to his knowledge, it also embodies knowledge, or the results of past experience, that are utilized so long as men act under these rules. In fact, the collaboration of individuals under common rules rests on a sort of division of knowledge, where the individual must take account of particular circumstances but the law ensures that their action will be adapted to certain general or permanent characteristics of their society. This experience, embodied in the law, that individuals utilize by observing rules, is difficult to discuss, since it is ordinarily not known to them or to anyone person. Most of these rules have never been deliberately invented but have grown through a gradual process of trial and error in which the experience of successive generations has helped to make them what they are. In most instances, therefore, nobody knows or has ever known all the reasons and considerations that have led to a rule being given a particular form. We must thus often endeavor to discover the functions that a rule actually serves. If we do not know the rationale of a particular rule, as is often the case, we must try to understand what its general function or purpose is to be if we are to improve upon it by deliberate legislation.

Thus the rules under which the citizens act constitute an adaptation of the whole of society to its environment and to the general characteristics of its members. They serve, or should serve, to assist the individuals in forming plans of action that they will have a good chance of carrying through. The rules may have come to exist merely because, in a certain type of situation, friction is likely to
arise among individuals about what each is entitled to do, which can be prevented only if there is a rule to tell each clearly what his rights are. Here it is necessary merely that some known rule cover the type of situation, and it may not matter greatly what its contents are.

There will, however, often be several possible rules which satisfy this requirement but which will not be equally satisfactory. What exactly is to be included in that bundle of rights that we call "property," especially where land is concerned, what other rights the protected sphere is to include, what contracts the state is to enforce, are all issues in which only experience will show what is the most expedient arrangement. There is nothing "natural" in any particular definition of rights of this kind, such as the Roman conception of property as a right to use or abuse an object as one pleases, which, however often repeated, is in fact hardly practicable in its strict form. But the main features of all somewhat more advanced legal orders are sufficiently similar to appear as mere elaborations of what David Hume called the "three fundamental laws of nature, that of the stability of possession, of transference by consent, and of the performance of promises."\[^{17}\]

Our concern here cannot be, however, the particular content but only certain general attributes which these rules ought to possess in a free society. Since the lawgiver cannot foresee what use the persons affected will make of his rules, he can only aim to make them beneficial on the whole or in the majority of cases. But, as they operate through the expectations that they create, it is essential that they be always applied, irrespective of whether or not the consequences in a particular instance seem desirable.\[^{18}\] That the legislator confines himself to general rules rather than particular commands is the consequence of his necessary ignorance of the special circumstances under which they apply; all he can do is to provide some firm data for the use of those who have to make plans for particular actions. But in fixing for them only some of the conditions of their actions, he can provide opportunities and chances, but never certainties so far as the results of their efforts are concerned.

The necessity of emphasizing that it is of the essence of the abstract rules of law that they will only be likely to be beneficial in most cases to which they apply and, in fact, are one of the means by which man has learned to cope with his constitutional ignorance, has been imposed on us by certain rationalist interpretations of
utilitarianism. It is true enough that the justification of any par­ticular rule of law must be its usefulness—even though this use­fulness may not be demonstrable by rational argument but known only because the rule has in practice proved itself more convenient than any other. But, generally speaking, only the rule as a whole must be so justified, not its every application. The idea that each conflict, in law or in morals, should be so decided as would seem most expedient to somebody who could comprehend all the con­sequences of that decision involves the denial of the necessity of any rules. “Only a society of omniscient individuals could give each person complete liberty to weigh every particular action on general utilitarian grounds.” Such an “extreme” utilitarianism leads to absurdity; and only what has been called “restricted” utilitarian­ism has therefore any relevance to our problem. Yet few beliefs have been more destructive of the respect for the rules of law and of morals than the idea that a rule is binding only if the beneficial effect of observing it in the particular instance can be recognized.

The oldest form of this misconception has been associated with the (usually misquoted) formula “salus populi suprema lex esto” (“the welfare of the people ought to be—not ‘is’—the highest law”). Correctly understood, it means that the end of the law ought to be the welfare of the people, that the general rules should be so designed as to serve it, but not that any conception of a par­ticular social end should provide a justification for breaking those general rules. A specific end, a concrete result to be achieved, can never be a law.

7. The enemies of liberty have always based their arguments on the contention that order in human affairs requires that some should give orders and others obey. Much of the opposition to a system of freedom under general laws arises from the inability to conceive of an effective co-ordination of human activities without deliberate organization by a commanding intelligence. One of the achievements of economic theory has been to explain how such a mutual adjustment of the spontaneous activities of individuals is brought about by the market, provided that there is a known del­imitation of the sphere of control of each individual. An under­standing of that mechanism of mutual adjustment of individuals forms the most important part of the knowledge that ought to enter into the making of general rules limiting individual action.

The orderliness of social activity shows itself in the fact that the
individual can carry out a consistent plan of action that, at almost every stage, rests on the expectation of certain contributions from his fellows. "That there is some kind of order, consistency and constancy, in social life is obvious. If there were not, none of us would be able to go about his affairs or satisfy his most elementary wants."23 This orderliness cannot be the result of a unified direction if we want individuals to adjust their actions to the particular circumstances largely known only to them and never known in their totality to any one mind. Order with reference to society thus means essentially that individual action is guided by successful foresight, that people not only make effective use of their knowledge but can also foresee with a high degree of confidence what collaboration they can expect from others.24

Such an order involving an adjustment to circumstances, knowledge of which is dispersed among a great many people, cannot be established by central direction. It can arise only from the mutual adjustment of the elements and their response to the events that act immediately upon them. It is what M. Polanyi has called the spontaneous formation of a "polycentric order": "When order is achieved among human beings by allowing them to interact with each other on their own initiative—subject only to the laws which uniformly apply to all of them—we have a system of spontaneous order in society. We may then say that the efforts of these individuals are co-ordinated by exercising their individual initiative and that this self-co-ordination justifies this liberty on public grounds,—The actions of such individuals are said to be free, for they are not determined by any specific command, whether of a superior or a public authority; the compulsion to which they are subject is impersonal and general."25

Though people more familiar with the manner in which men order physical objects often find the formation of such spontaneous orders difficult to comprehend, there are, of course, many instances in which we must similarly rely on the spontaneous adjustments of individual elements to produce a physical order. We could never produce a crystal or a complex organic compound if we had to place each individual molecule or atom in the appropriate place in relation to the others. We must rely on the fact that in certain conditions they will arrange themselves in a structure possessing certain characteristics. The use of these spontaneous forces, which in such instances is our only means of achieving the desired result, implies, then, that many features of the process creating the order
will be beyond our control; we cannot, in other words, rely on these forces and at the same time make sure that particular atoms will occupy specific places in the resulting structure.

Similarly, we can produce the conditions for the formation of an order in society, but we cannot arrange the manner in which its elements will order themselves under appropriate conditions. In this sense the task of the lawgiver is not to set up a particular order but merely to create conditions in which an orderly arrangement can establish and ever renew itself. As in nature, to induce the establishment of such an order does not require that we be able to predict the behavior of the individual atom—that will depend on the unknown particular circumstances in which it finds itself. All that is required is a limited regularity in its behavior; and the purpose of the human laws we enforce is to secure such limited regularity as will make the formation of an order possible.

Where the elements of such an order are intelligent human beings whom we wish to use their individual capacities as successfully as possible in the pursuit of their own ends, the chief requirement for its establishment is that each know which of the circumstances in his environment he can count on. This need for protection against unpredictable interference is sometimes represented as peculiar to "bourgeois society."26 But, unless by "bourgeois society" is meant any society in which free individuals co-operate under conditions of division of labor, such a view confines the need to far too few social arrangements. It is the essential condition of individual freedom, and to secure it is the main function of law.27
CHAPTER ELEVEN

The Origins of the Rule of Law

The end of the law is, not to abolish or restrain, but to preserve and enlarge freedom. For in all the states of created beings capable of laws, where there is no law there is no freedom. For liberty is to be free from restraint and violence from others; which cannot be where there is no law: and is not, as we are told, a liberty for every man to do what he lists. (For who could be free when every other man's humour might domineer over him?) But a liberty to dispose, and order as he lists, his person, actions, possessions, and his whole property, within the allowance of those laws under which he is, and therein not to be the subject of the arbitrary will of another, but freely follow his own.

JOHN LOCKE

1. Individual liberty in modern times can hardly be traced back farther than the England of the seventeenth century. It appeared first, as it probably always does, as a by-product of a struggle for power rather than as the result of deliberate aim. But it remained long enough for its benefits to be recognized. And for over two hundred years the preservation and perfection of individual liberty became the guiding ideal in that country, and its institutions and traditions the model for the civilized world.

This does not mean that the heritage of the Middle Ages is irrelevant to modern liberty. But its significance is not quite what it is often thought to be. True, in many respects medieval man enjoyed more liberty than is now commonly believed. But there is
little ground for thinking that the liberties of the English were then substantially greater than those of many Continental peoples. But if men of the Middle Ages knew many liberties in the sense of privileges granted to estates or persons, they hardly knew liberty as a general condition of the people. In some respects the general conceptions that prevailed then about the nature and sources of law and order prevented the problem of liberty from arising in its modern form. Yet it might also be said that it was because England retained more of the common medieval ideal of the supremacy of law, which was destroyed elsewhere by the rise of absolutism, that she was able to initiate the modern growth of liberty.

This medieval view, which is profoundly important as background for modern developments, though completely accepted perhaps only during the early Middle Ages, was that "the state cannot itself create or make law, and of course as little abolish or violate law, because this would mean to abolish justice itself, it would be absurd, a sin, a rebellion against God who alone creates law." For centuries it was recognized doctrine that kings or any other human authority could only declare or find the existing law, or modify abuses that had crept in, and not create law. Only gradually, during the later Middle Ages, did the conception of deliberate creation of new law—legislation as we know it—come to be accepted. In England, Parliament thus developed from what had been mainly a law-finding body to a law-creating one. It was finally in the dispute about the authority to legislate in which the contending parties reproached each other for acting arbitrarily—acting, that is, not in accordance with recognized general laws—that the cause of individual freedom was inadvertently advanced. The new power of the highly organized national state which arose in the fifteenth and sixteenth centuries used legislation for the first time as an instrument of deliberate policy. For a while it seemed as if this new power would lead in England, as on the Continent, to absolute monarchy, which would destroy the medieval liberties. The conception of limited government which arose from the English struggle of the seventeenth century was thus a new departure, dealing with new problems. If earlier English doctrine and the great medieval documents, from Magna Carta, the great "Constitutio Libertatis," downward, are significant in the development of the modern, it is because they served as weapons in that struggle.

Yet if for our purposes we need not dwell longer on the medieval doctrine, we must look somewhat closer at the classical inheritance
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which was revived at the beginning of the modern period. It is im-
portant, not only because of the great influence it exercised on the
political thought of the seventeenth century, but also because of
the direct significance that the experience of the ancients has for
our time.9

2. Though the influence of the classical tradition of the modern
ideal of liberty is indisputable, its nature is often misunderstood.
It has often been said that the ancients did not know liberty in the
sense of individual liberty. This is true of many places and periods
even in ancient Greece, but certainly not of Athens at the time of
its greatness (or of late republican Rome); it may be true of the
degenerate democracy of Plato’s time, but surely not of those
Athenians to whom Pericles said that “the freedom which we enjoy
in our government extends also to our ordinary life [where], far
from exercising a jealous surveillance over each other, we do not
feel called upon to be angry with our neighbour for doing what he
likes”10 and whose soldiers, at the moment of supreme danger dur-
ing the Sicilian expedition, were reminded by their general that,
above all, they were fighting for a country in which they had
“unfettered discretion to live as they pleased.”11 What were the
main characteristics of that freedom of the “freest of free
countries,” as Nicias called Athens on the same occasion, as seen both
by the Greeks themselves and by Englishmen of the later Tudor
and Stuart times?

The answer is suggested by a word which the Elizabethans bor-
rowed from the Greeks but which has since gone out of use.12
“Isonomia” was imported into England from Italy at the end of
the sixteenth century as a word meaning “equality of laws to all
manner of persons”;13 shortly afterward it was freely used by the
translator of Livy in the Englished form “isonomy” to describe a
state of equal laws for all and responsibility of the magistrates.14
It continued in use during the seventeenth century15 until “equal-
ity before the law,” “government of law,” or “rule of law” gradu-
ally displaced it.

The history of the concept in ancient Greece provides an inter-
esting lesson because it probably represents the first instance of a
cycle that civilizations seem to repeat. When it first appeared,16 it
described a state which Solon had earlier established in Athens
when he gave the people “equal laws for the noble and the base”17
and thereby gave them “not so much control of public policy as the
The Sources of the Ideal in Ancient Athens

certainty of being governed legally in accordance with known rules."¹⁸ Isonomy was contrasted with the arbitrary rule of tyrants and became a familiar expression in popular drinking songs celebrating the assassination of one of these tyrants.¹⁸ The concept seems to be older than that of demokratia, and the demand for equal participation of all in the government appears to have been one of its consequences. To Herodotus it is still isonomy rather than democracy which is the "most beautiful of all names of a political order."²⁰ The term continued in use for some time after democracy had been achieved, at first in its justification and later, as has been said,²¹ increasingly in order to disguise the character it assumed; for democratic government soon came to disregard that very equality before the law from which it had derived its justification. The Greeks clearly understood that the two ideals, though related, were not the same: Thucydides speaks without hesitation about an "isonomic oligarchy,"²² and Plato even uses the term "isonomy" in deliberate contrast to democracy rather than in justification of it.²³ By the end of the fourth century it had come to be necessary to emphasize that "in a democracy the laws should be masters."²⁴

Against this background certain famous passages in Aristotle, though he no longer uses the term "isonomia," appear as a vindication of that traditional ideal. In the Politics he stresses that "it is more proper that the law should govern than any of the citizens," that the persons holding supreme power "should be appointed only guardians and servants of the law," and that "he who would place supreme power in mind, would place it in God and the laws."²⁵ He condemns the kind of government in which "the people govern and not the law" and in which "everything is determined by majority vote and not by law." Such a government is to him not that of a free state, "for, when government is not in the laws, then there is no free state, for the law ought to be supreme over all things." A government that "centers all power in the votes of the people cannot, properly speaking, be a democracy: for their decrees cannot be general in their extent."²⁶ If we add to this the following passage in the Rhetoric, we have indeed a fairly complete statement of the ideal of government by law:²⁷ "It is of great moment that well drawn laws should themselves define all the points they possibly can, and leave as few as possible to the decision of the judges, [for] the decision of the lawgiver is not particular but prospective and general, whereas members of the assembly and the
jury find it their duty to decide on definite cases brought before them."^{28}

There is clear evidence that the modern use of the phrase "government by laws and not by men" derives directly from this statement of Aristotle. Thomas Hobbes believed that it was "just another error of Aristotle's politics that in a well-ordered commonwealth not men should govern but the law,"^{29} whereupon James Harrington retorted that "the art whereby a civil society is instituted and preserved upon the foundations of common rights and interest... [is], to follow Aristotle and Livy, the empire of laws, not of men."^{30}

3. In the course of the seventeenth century the influence of Latin writers largely replaced the direct influence of the Greeks. We should therefore take a brief look at the tradition derived from the Roman Republic. The famous Laws of the Twelve Tables, reputedly drawn up in conscious imitation of Solon's laws, form the foundation of its liberty. The first of the public laws in them provides that "no privileges, or statutes shall be enacted in favour of private persons, to the injury of others contrary to the law common to all citizens, and which individuals, no matter of what rank, have a right to make use of."^{31} This was the basic conception under which there was gradually formed, by a process very similar to that by which the common law grew,^{32} the first fully developed system of private law—in spirit very different from the later Justinian code, which determined the legal thinking of the Continent.

This spirit of the laws of free Rome has been transmitted to us mainly in the works of the historians and orators of the period, who once more became influential during the Latin Renaissance of the seventeenth century. Livy—whose translator made people familiar with the term "isonomia" (which Livy himself did not use) and who supplied Harrington with the distinction between the government of law and the government of men^{33}—Tacitus and, above all, Cicero became the chief authors through whom the classical tradition spread. Cicero indeed became the main authority for modern liberalism,^{34} and we owe to him many of the most effective formulations of freedom under the law. To him is due the conception of general rules or leges legum, which govern legislation,^{35} the conception that we obey the law in order to be free,^{36} and the conception that the judge ought to be merely the mouth
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through whom the law speaks. 37 No other author shows more clearly that during the classical period of Roman law it was fully understood that there is no conflict between law and freedom and that freedom is dependent upon certain attributes of the law, its generality and certainty, and the restrictions it places on the discretion of authority.

This classical period was also a period of complete economic freedom, to which Rome largely owed its prosperity and power. 38 From the second century A.D., however, state socialism advanced rapidly. 39 In this development the freedom which equality before the law had created was progressively destroyed as demands for another kind of equality arose. During the later empire the strict law was weakened as, in the interest of a new social policy, the state increased its control over economic life. The outcome of this process, which culminated under Constantine, was, in the words of a distinguished student of Roman law, that “the absolute empire proclaimed together with the principle of equity the authority of the empirical will unfettered by the barrier of law. Justinian with his learned professors brought this process to its conclusions.” 40 Thereafter, for a thousand years, the conception that legislation should serve to protect the freedom of the individual was lost. And when the art of legislation was rediscovered, it was the code of Justinian with its conception of a prince who stood above the law 41 that served as the model on the Continent.

4. In England, however, the wide influence which the classical authors enjoyed during the reign of Elizabeth helped to prepare the way for a different development. Soon after her death the great struggle between king and Parliament began, from which emerged as a by-product the liberty of the individual. It is significant that the disputes began largely over issues of economic policy very similar to those which we again face today. To the nineteenth-century historian the measures of James I and Charles I which provoked the conflict might have seemed antiquated issues without topical interest. To us the problems caused by the attempts of the kings to set up industrial monopolies have a familiar ring: Charles I even attempted to nationalize the coal industry and was dissuaded from this only by being told that this might cause a rebellion. 42

Ever since a court had laid down in the famous Case of Monopolies 43 that the grant of exclusive rights to produce any article
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was "against the common law and the liberty of the subject," the demand for equal laws for all citizens became the main weapon of Parliament in its opposition to the king's aims. Englishmen then understood better than they do today that the control of production always means the creation of privilege: that Peter is given permission to do what Paul is not allowed to do.

It was another kind of economic regulation, however, that occasioned the first great statement of the basic principle. The Petition of Grievances of 1610 was provoked by new regulations issued by the king for building in London and prohibiting the making of starch from wheat. This celebrated plea of the House of Commons states that, among all the traditional rights of British subjects, "there is none which they have accounted more dear and precious than this, to be guided and governed by the certain rule of law, which giveth to the head and the members that which of right belongeth to them, and not by any uncertain and arbitrary form of government. . . . Out of this root has grown the indubitable right of the people of this kingdom, not to be made subject to any punishment that shall extend to their lives, lands, bodies, or goods, other than such as are ordained by the common laws of this land, or the statutes made by their common consent in parliament."44

It was, finally, in the discussion occasioned by the Statute of Monopolies of 1624 that Sir Edward Coke, the great fountain of Whig principles, developed his interpretation of Magna Carta that became one of the cornerstones of the new doctrine. In the second part of his Institutes of the Laws of England, soon to be printed by order of the House of Commons, he not only contended (with reference to the Case of Monopolies) that "if a grant be made to any man, to have the sole making of cards, or the sole dealing with any other trade, that grant is against the liberty and freedom of the subject, that before did, or lawfully might have used that trade, and consequently against this great charter";45 but he went beyond such opposition to the royal prerogative to warn Parliament itself "to leave all causes to be measured by the golden and straight mete-wand of the law, and not to the uncertain and crooked cord of discretion."46

Out of the extensive and continuous discussion of these issues during the Civil War, there gradually emerged all the political ideals which were thenceforth to govern English political evolution. We cannot attempt here to trace their evolution in the debates and pamphlet literature of the period, whose extraordinary
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wealth of ideas has come to be seen only since their re-publication in recent times. We can only list the main ideas that appeared more and more frequently until, by the time of the Restoration, they had become part of an established tradition and, after the Glorious Revolution of 1688, part of the doctrine of the victorious party.

The great event that became for later generations the symbol of the permanent achievements of the Civil War was the abolition in 1641 of the prerogative courts and especially the Star Chamber which had become, in F. W. Maitland's often quoted words, "a court of politicians enforcing a policy, not a court of judges administering the law." At almost the same time an effort was made for the first time to secure the independence of the judges. In the debates of the following twenty years the central issue became increasingly the prevention of arbitrary action of government. Though the two meanings of "arbitrary" were long confused, it came to be recognized, as Parliament began to act as arbitrarily as the king, that whether or not an action was arbitrary depended not on the source of the authority but on whether it was in conformity with pre-existing general principles of law. The points most frequently emphasized were that there must be no punishment without a previously existing law providing for it, that all statutes should have only prospective and not retrospective operation, and that the discretion of all magistrates should be strictly circumscribed by law. Throughout, the governing idea was that the law should be king or, as one of the polemical tracts of the period expressed it, Lex, Rex.

Gradually, two crucial conceptions emerged as to how these basic ideals should be safeguarded: the idea of a written constitution and the principle of the separation of powers. When in January, 1660, just before the Restoration, a last attempt was made in the "Declaration of Parliament Assembled at Westminster" to state in a formal document the essential principles of a constitution, this striking passage was included: "There being nothing more essential to the freedom of a state, than that the people should be governed by the laws, and that justice be administered by such only as are accountable for mal-administration, it is hereby further declared that all proceedings touching the lives, liberties and estates of all the free people of this commonwealth, shall be according to the laws of the land, and that the Parliament will not meddle with ordinary administration, or the executive part of
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the law: it being the principle [sic] part of this, as it hath been of all former Parliaments, to provide for the freedom of the people against arbitrariness in government."\(^5\) If thereafter the principle of the separation of powers was perhaps not quite "an accepted principle of constitutional law,"\(^6\) it at least remained part of the governing political doctrine.

5. All these ideas were to exercise a decisive influence during the next hundred years, not only in England but also in America and on the Continent, in the summarized form they were given after the final expulsion of the Stuarts in 1688. Though at the time perhaps some other works were equally and perhaps even more influential,\(^7\) John Locke's *Second Treatise on Civil Government* is so outstanding in its lasting effects that we must confine our attention to it.

Locke's work has come to be known mainly as a comprehensive philosophical justification of the Glorious Revolution;\(^8\) and it is mostly in his wider speculations about the philosophical foundations of government that his original contribution lies. Opinions may differ about their value. The aspect of his work which was at least as important at the time and which mainly concerns us here, however, is his codification of the victorious political doctrine, of the practical principles which, it was agreed, should thenceforth control the powers of government.\(^9\)

While in his philosophical discussion Locke's concern is with the source which makes power legitimate and with the aim of government in general, the practical problem with which he is concerned is how power, whoever exercises it, can be prevented from becoming arbitrary: "Freedom of men under government is to have a standing rule to live by, common to every one of that society, and made by the legislative power erected in it; a liberty to follow my own will in all things, where that rule prescribes not: and not to be subject to the inconstant, uncertain, arbitrary will of another man."\(^10\) It is against the "irregular and uncertain exercise of the power"\(^11\) that the argument is mainly directed: the important point is that "whoever has the legislative or supreme power of any commonwealth is bound to govern by established standing laws promulgated and known to the people, and not by extemporary decrees; by indifferent and upright judges, who are to decide controversies by those laws; and to employ the forces of the community at home only in the execution of such laws."\(^12\) Even the
Developments during the Eighteenth Century

legislature has no "absolute arbitrary power," "cannot assume to itself a power to rule by extemporary arbitrary decrees, but is bound to dispense justice, and decide the rights of the subject by promulgated standing laws, and known authorized judges," while the "supreme executor of the law... has no will, no power, but that of the law." Locke is loath to recognize any sovereign power, and the Treatise has been described as an assault upon the very idea of sovereignty. The main practical safeguard against the abuse of authority proposed by him is the separation of powers, which he expounds somewhat less clearly and in a less familiar form than did some of his predecessors. His main concern is how to limit the discretion of "him that has the executive power," but he has no special safeguards to offer. Yet his ultimate aim throughout is what today is often called the "taming of power": the end why men "choose and authorize a legislative is that there may be laws made, and rules set, as guards and fences to the properties of all the members of society, to limit the power and moderate the dominion of every part and member of that society."

6. It is a long way from the acceptance of an ideal by public opinion to its full realization in policy; and perhaps the ideal of the rule of law had not yet been completely put into practice when the process was reversed two hundred years later. At any rate, the main period of consolidation, during which it progressively penetrated everyday practice, was the first half of the eighteenth century. From the final confirmation of the independence of the judges in the Act of Settlement of 1701, through the occasion when the last bill of attainder ever passed by Parliament in 1706 led not only to a final restatement of all the arguments against such arbitrary action of the legislature but also to a reaffirmation of the principle of the separation of powers, the period is one of slow but steady extension of most of the principles for which the Englishmen of the seventeenth century had fought.

A few significant events of the period may be briefly mentioned, such as the occasion when a member of the House of Commons (at a time when Dr. Johnson was reporting the debates) restated the basic doctrine of nulla poena sine lege, which even now is sometimes alleged not to be part of English law: "That where there is no law there is no transgression, is a maxim not only established by universal consent, but in itself evident and undeniable; and it is, Sir, surely no less certain that where there is no transgression there can
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be no punishment." Another is the occasion when Lord Camden in the Wilkes case made it clear that courts are concerned only with general rules and not with the particular aims of government or, as his position is sometimes interpreted, that public policy is not an argument in a court of law. In other respects progress was more slow, and it is probably true that, from the point of view of the poorest, the ideal of equality before the law long remained a somewhat doubtful fact. But if the process of reforming the laws in the spirit of those ideals was slow, the principles themselves ceased to be a matter of dispute: they were no longer a party view but had come to be fully accepted by the Tories. In some respects, however, evolution moved away rather than toward the ideal. The principle of the separation of powers in particular, though regarded throughout the century as the most distinctive feature of the British constitution, became less and less a fact as modern cabinet government developed. And Parliament with its claim to unlimited power was soon to depart from yet another of the principles.

7. The second half of the eighteenth century produced the coherent expositions of the ideals which largely determined the climate of opinion for the next hundred years. As is so often the case, it was less the systematic expositions by political philosophers and lawyers than the interpretations of events by the historians that carried these ideas to the public. The most influential among them was David Hume, who in his works again and again stressed the crucial points and of whom it has justly been said that for him the real meaning of the history of England was the evolution from a "government of will to a government of law." At least one characteristic passage from his History of England deserves to be quoted. With reference to the abolition of the Star Chamber he writes: "No government, at that time, appeared in the world, nor is perhaps to be found in the records of any history, which subsisted without the mixture of some arbitrary authority, committed to some magistrate; and it might reasonably, beforehand, appear doubtful, whether human society could ever arrive at that state of perfection, as to support itself with no other control, than the general and rigid maxims of law and equity. But the parliament justly thought, that the King was too eminent a magistrate to be trusted with discretionary power, which he might so easily turn to the destruction of liberty. And in the event it has been found, that,
Restatements by Hume, Blackstone, and Paley

though some inconveniences arise from the maxim of adhering strictly to law, yet the advantages so much overbalance them, as should render the English forever grateful to the memory of their ancestors, who, after repeated contests, at last established that noble principle.”

Later in the century these ideals are more often taken for granted than explicitly stated, and the modern reader has to infer them when he wants to understand what men like Adam Smith and his contemporaries meant by “liberty.” Only occasionally, as in Blackstone’s Commentaries, do we find endeavors to elaborate particular points, such as the significance of the independence of the judges and of the separation of powers, or to clarify the meaning of “law” by its definition as “a rule, not a transient sudden order from a superior or concerning a particular person; but something permanent, uniform and universal.”

Many of the best-known expressions of those ideals are, of course, to be found in the familiar passages of Edmund Burke. But probably the fullest statement of the doctrine of the rule of law occurs in the work of William Paley, the “great codifier of thought in an age of codification.” It deserves quoting at some length: “The first maxim of a free state,” he writes, “is, that the laws be made by one set of men, and administered by another; in other words, that the legislative and the judicial character be kept separate. When these offices are unified in the same person or assembly, particular laws are made for particular cases, springing often times from partial motives, and directed to private ends: whilst they are kept separate, general laws are made by one body of men, without foreseeing whom they may affect; and, when made, must be applied by the other, let them affect whom they will... When the parties and interests to be affected by the laws were known, the inclination of the law makers would inevitably attach to one side or the other; and where there were neither any fixed rules to regulate their determinations, nor any superior power to control their proceedings, these inclinations would interfere with the integrity of public justice. The consequence of which must be, that the subjects of such a constitution would live either without constant laws, that is, without any known preestablished rules of adjudication whatever; or under laws made for particular persons, and partaking of the contradictions and iniquity of the motives to which they owed their origin.

“Which dangers, by the division of the legislative and judicial...
functions, are in this country effectually provided against. Parliament knows not the individuals upon whom its acts will operate; it has no case or parties before it; no private designs to serve; consequently, its resolutions will be suggested by the considerations of universal effects and tendencies, which always produce impartial, and commonly advantageous regulations."

8. With the end of the eighteenth century, England's major contributions to the development of the principles of freedom come to a close. Though Macaulay did once more for the nineteenth century what Hume had done for the eighteenth, and though the Whig intelligentsia of the Edinburgh Review and economists in the Smithian tradition, like J. R. MacCulloch and N. W. Senior, continued to think of liberty in classical terms, there was little further development. The new liberalism that gradually displaced Whiggism came more and more under the influence of the rationalist tendencies of the philosophical radicals and the French tradition. Bentham and his Utilitarians did much to destroy the beliefs which England had in part preserved from the Middle Ages, by their scornful treatment of most of what until then had been the most admired features of the British constitution. And they introduced into Britain what had so far been entirely absent—the desire to remake the whole of her law and institutions on rational principles.

The lack of understanding of the traditional principles of English liberty on the part of the men guided by the ideals of the French Revolution is clearly illustrated by one of the early apostles of that revolution in England, Dr. Richard Price. As early as 1778 he argued: "Liberty is too imperfectly defined when it is said to be 'a Government of LAWS and not by MEN.' If the laws are made by one man, or a junto of men in a state, and not by common consent, a government by them is not different from slavery." Eight years later he was able to display a commendatory letter from Turgot: "How comes it that you are almost the first of the writers of your country, who has given a just idea of liberty, and shown the falsity of the notion so frequently repeated by almost all Republican Writers, 'that liberty consists in being subject only to the laws?'" From then onward, the essentially French concept of political liberty was indeed progressively to displace the English ideal of individual liberty, until it could be said that "in Great
Britain, which, little more than a century ago, repudiated the ideas on which the French Revolution was based, and led the resistance to Napoleon, those ideas have triumphed. Though in Britain most of the achievements of the seventeenth century were preserved beyond the nineteenth, we must look elsewhere for the further development of the ideals underlying them.
Europe seemed incapable of becoming the home of free States. It was from America that the plain ideas that men ought to mind their own business, and that the nation is responsible to Heaven for the acts of State—ideas long locked in the breasts of solitary thinkers, and hidden among Latin folios—burst forth like a conqueror upon the world they were destined to transform, under the title of the Rights of Man.

Lord Acton

1. "When in 1767 this modernised British Parliament, committed by now to the principle of parliamentary sovereignty unlimited and unlimitable, issued a declaration that a parliamentary majority could pass any law it saw fit, it was greeted with an outcry of horror in the colonies, James Otis and Sam Adams in Massachusetts, Patrick Henry in Virginia and other colonial leaders along the seaboard screamed ‘Treason’ and ‘Magna Carta’! Such a doctrine, they insisted, demolished the essence of all their British ancestors had fought for, took the very savour out of that fine Anglo-Saxon liberty for which the sages and patriots of England had died." Thus one of the modern American enthusiasts for the unlimited power of the majority describes the beginning of the movement that led to a new attempt to secure the liberty of the individual.

The movement in the beginning was based entirely on the tradi-
Constitution as a Device To Limit Government

tional conceptions of the liberties of Englishmen. Edmund Burke and other English sympathizers were not the only ones who spoke of the colonists as “not only devoted to liberty, but to liberty according to English ideas, and on English principles”; the colonists themselves had long held this view. They felt that they were upholding the principles of the Whig revolution of 1688; and as “Whig statesmen toasted General Washington, rejoiced that America had resisted and insisted on the acknowledgment of independence,” so the colonists toasted William Pitt and the Whig statesmen who supported them.

In England, after the complete victory of Parliament, the conception that no power should be arbitrary and that all power should be limited by higher law tended to be forgotten. But the colonists had brought these ideas with them and now turned them against Parliament. They objected not only that they were not represented in that Parliament but even more that it recognized no limits whatever to its powers. With this application of the principle of legal limitation of power by higher principles to Parliament itself, the initiative in the further development of the ideal of free government passed to the Americans.

They were singularly fortunate, as perhaps no other people has been in a similar situation, in having among their leaders a number of profound students of political philosophy. It is a remarkable fact that when in many other respects the new country was still so very backward, it could be said that “it is in political science only that America occupies the first rank. There are six Americans on a level with the foremost Europeans, with Smith and Turgot, Mill and Humboldt.” They were, moreover, men as much steeped in the classical tradition as any of the English thinkers of the preceding century had been and were fully acquainted with the ideas of the latter.

2. Until the final break, the claims and arguments advanced by the colonists in the conflict with the mother country were based entirely on the rights and privileges to which they regarded themselves entitled as British subjects. It was only when they discovered that the British constitution, in whose principles they had firmly believed, had little substance and could not be successfully appealed to against the claims of Parliament, that they concluded that the missing foundation had to be supplied. They regarded it as fundamental doctrine that a “fixed constitution” was essential.
The American Contribution: Constitutionalism

to any free government and that a constitution meant limited government. From their own history they had become familiar with written documents which defined and circumscribed the powers of government such as the Mayflower compact and the colonial charters.

Their experience had also taught them that any constitution that allocated and distributed the different powers thereby necessarily limited the powers of any authority. A constitution might conceivably confine itself to procedural matters and merely determine the source of all authority. But they would hardly have called "constitution" a document which merely said that whatever such and such a body or person says shall be law. They perceived that, once such a document assigned specific powers to different authorities, it would also limit their powers not only in regard to the subjects or the aims to be pursued but also with regard to the methods to be employed. To the colonists, freedom meant that government should have powers only for such action as was explicitly required by law, so that nobody should possess any arbitrary power.

The conception of a constitution thus became closely connected with the conception of representative government, in which the powers of the representative body were strictly circumscribed by the document that conferred upon it particular powers. The formula that all power derives from the people referred not so much to the recurrent election of representatives as to the fact that the people, organized as a constitution-making body, had the exclusive right to determine the powers of the representative legislature.

The constitution was thus conceived as a protection of the people against all arbitrary action, on the part of the legislative as well as the other branches of government.

A constitution which in such manner is to limit government must contain what in effect are substantive rules, besides provisions regulating the derivation of authority. It must lay down general principles which are to govern the acts of the appointed legislature. The idea of a constitution, therefore, involves not only the idea of hierarchy of authority or power but also that of a hierarchy of rules or laws, where those possessing a higher degree of generality and proceeding from a superior authority control the contents of the more specific laws that are passed by a delegated authority.

3. The conception of a higher law governing current legislation is a very old one. In the eighteenth century it was usually con-
ceived as the law of God, or that of Nature, or that of Reason. But the idea of making this higher law explicit and enforcible by putting it on paper, though not entirely new, was for the first time put into practice by the Revolutionary colonists. The individual colonies, in fact, made the first experiments in codifying this higher law with a wider popular basis than ordinary legislation. But the model that was profoundly to influence the rest of the world was the federal Constitution.

The fundamental distinction between a constitution and ordinary laws is similar to that between laws in general and their application by the courts to a particular case: as in deciding concrete cases the judge is bound by general rules, so the legislature in making particular laws is bound by the more general principles of the constitution. The justification for these distinctions is also similar in both cases: as a judicial decision is regarded as just only if it is in conformity with a general law, so particular laws are regarded as just only if they conform to more general principles. And as we want to prevent the judge from infringing the law for some particular reason, so we also want to prevent the legislature from infringing certain general principles for the sake of temporary and immediate aims.

We have already discussed the reason for this need in another connection. It is that all men in the pursuit of immediate aims are apt—or, because of the limitation of their intellect, in fact bound—to violate rules of conduct which they would nevertheless wish to see generally observed. Because of the restricted capacity of our minds, our immediate purposes will always loom large, and we will tend to sacrifice long-term advantages to them. In individual as in social conduct we can therefore approach a measure of rationality or consistency in making particular decisions only by submitting to general principles, irrespective of momentary needs. Legislation can no more dispense with guidance by principles than any other human activity if it is to take account of effects in the aggregate.

A legislature, like an individual, will be more reluctant to take certain measures for an important immediate aim if this requires the explicit repudiation of principles formally announced. To break a particular obligation or a promise is a different matter from explicitly stating that contracts or promises may be broken whenever such and such general conditions occur. Making a law retroactive or by law conferring privileges or imposing punishments on individuals is a different matter from rescinding the prin-
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circle that this should never be done. And a legislature's infringing rights of property or the freedom of speech in order to achieve some great objective is quite a different thing from its having to state the general conditions under which such rights can be infringed.

The stating of those conditions under which such actions by the legislature are legitimate would probably have beneficial effects, even if only the legislature itself were required to state them, much as the judge is required to state the principles on which he proceeds. But it will clearly be more effective if only another body has the power to modify these basic principles, especially if the procedure of this body is lengthy and thus allows time for the importance of the particular objective that has given rise to the demand for modification to be seen in the proper proportion. It is worth noting here that, in general, constitutional conventions or similar bodies set up to lay down the most general principles of government are regarded as competent to do only this, and not to pass any particular laws.15

The expression an "appeal from the people drunk to the people sober," which is often used in this connection, stresses only one aspect of a much wider problem and, by the levity of its phrasing, has probably done more to veil than to clarify the very important issues involved. The problem is not merely one of giving time for passions to cool, though this on occasion may be very important, as that of taking into account man's general inability to consider explicitly all the probable effects of a particular measure and his dependence on generalizations or principles if he is to fit his individual decisions into a coherent whole. It is "impossible for men to consult their interest in so effectual a manner, as by an universal and inflexible observance of rules of justice."16

It need hardly be pointed out that a constitutional system does not involve an absolute limitation of the will of the people but merely a subordination of immediate objectives to long-term ones. In effect this means a limitation of the means available to a temporary majority for the achievement of particular objectives by general principles laid down by another majority for a long period in advance. Or, to put it differently, it means that the agreement to submit to the will of the temporary majority on particular issues is based on the understanding that this majority will abide by more general principles laid down beforehand by a more comprehensive body.
This division of authority implies more than may at first be apparent. It implies a recognition of limits to the power of deliberate reason and a preference for reliance on proved principles over *ad hoc* solutions; furthermore, it implies that the hierarchy of rules does not necessarily end with the explicitly stated rules of constitutional law. Like the forces governing the individual mind, the forces making for social order are a multilevel affair; and even constitutions are based on, or presuppose, an underlying agreement on more fundamental principles—principles which may never have been explicitly expressed, yet which make possible and precede the consent and the written fundamental laws. We must not believe that, because we have learned to make laws deliberately, all laws must be deliberately made by some human agency. Rather, a group of men can form a society capable of making laws because they already share common beliefs which make discussion and persuasion possible and to which the articulated rules must conform in order to be accepted as legitimate.

From this it follows that no person or body of persons has complete freedom to impose upon the rest whatever laws it likes. The contrary view that underlies the Hobbesian conception of sovereignty and the legal positivism deriving from it) springs from a false rationalism that conceives of an autonomous and self-determining reason and overlooks the fact that all rational thought moves within a non-rational framework of beliefs and institutions. Constitutionalism means that all power rests on the understanding that it will be exercised according to commonly accepted principles, that the persons on whom power is conferred are selected because it is thought that they are most likely to do what is right, not in order that whatever they do should be right. It rests, in the last resort, on the understanding that power is ultimately not a physical fact but a state of opinion which makes people obey.

Only a demagogue can represent as “antidemocratic” the limitations which long-term decisions and the general principles held by the people impose upon the power of temporary majorities. These limitations were conceived to protect the people against those to whom they must give power, and they are the only means by which the people can determine the general character of the order under which they will live. It is inevitable that, by accepting general principles, they will tie their hands as far as particular issues are concerned. For only by refraining from measures which they would not wish to be used on themselves can the members of a
majority forestall the adoption of such measures when they are in a minority. A commitment to long-term principles, in fact, gives the people more control over the general nature of the political order than they would possess if its character were to be determined solely by successive decisions of particular issues. A free society certainly needs permanent means of restricting the powers of government, no matter what the particular objective of the moment may be. And the Constitution which the new American nation was to give itself was definitely meant not merely as a regulation of the derivation of power but as a constitution of liberty, a constitution that would protect the individual against all arbitrary coercion.

4. The eleven years between the Declaration of Independence and the framing of the federal Constitution were a period of experimentation by the thirteen new states with the principles of constitutionalism. In some respects their individual constitutions show more clearly than the final Constitution of the Union how much the limitation of all governmental power was the object of constitutionalism. This appears, above all, from the prominent position that was everywhere given to inviolable individual rights, which were listed either as part of these constitutional documents or as separate Bills of Rights.\(^{21}\) Though many of them were no more than restatements of the rights which the colonists had in fact enjoyed,\(^ {22}\) or thought they had always been entitled to, and most of the others were formulated hastily with reference to issues currently under dispute, they show clearly what constitutionalism meant to the Americans. In one place or another they anticipate most of the principles that were to inspire the federal Constitution.\(^ {23}\) The principal concern of all was, as the Bill of Rights preceding the constitution of Massachusetts of 1780 expressed it, that the government should be "a government of laws, not of men."\(^ {24}\)

The most famous of these Bills of Rights, that of Virginia, which was drafted and adopted before the Declaration of Independence and modeled on English and colonial precedents, largely served as the prototype not only for those of the other states but also for the French Declaration of the Rights of Men and Citizens of 1789 and, through that, for all similar European documents.\(^ {25}\) In substance, the various Bills of Rights of the American states and their main provisions are now familiar to everybody.\(^ {26}\) Some of these provisions, however, which occur only occasionally, deserve mention, such as the prohibition of retroactive laws, which
occurs in four of the state Bills of Rights, or that of "perpetuities and monopolies," which occurs in two. Also important is the emphatic manner in which in some of the constitutions the principle of the separation of powers is laid down—no less so because in practice this was honored more in the breach than in the observance. Another recurring feature which to present readers will appear to be no more than a rhetorical flourish but to the men of the time was very important is the appeal to "the fundamental principles of a free government" which several of the constitutions contain and the repeated reminder that "a frequent recurrence to fundamental principles is absolutely necessary to preserve the blessing of liberty."

It is true that many of these admirable principles remained largely theory and that the state legislatures soon came as near to claiming omnipotence as the British Parliament had done. Indeed, "under most of the revolutionary constitutions the legislature was truly omnipotent and the executive correspondingly weak. Nearly all of these instruments conferred upon the former body practically unlimited power. In six constitutions there was nothing whatever to prevent the legislature amending the constitution by ordinary legislative process." Even where this was not so, the legislatures often highhandedly disregarded the text of the constitution and still more those unwritten rights of the citizens which these constitutions had been intended to protect. But the development of explicit safeguards against such abuses required time. The main lesson of the period of Confederation was that the mere writing-down on paper of a constitution changed little unless explicit machinery was provided to enforce it.

5. Much is sometimes made of the fact that the American Constitution is the product of design and that, for the first time in modern history, a people deliberately constructed the kind of government under which they wished to live. The Americans themselves were very conscious of the unique nature of their undertaking, and in a sense it is true that they were guided by a spirit of rationalism, a desire for deliberate construction and pragmatic procedure closer to what we have called the "French tradition" than to the "British." This attitude was often strengthened by a general suspicion of tradition and an exuberant pride in the fact that the new structure was entirely of their own making. It was more justified here than in many similar instances, yet still essen-
tially mistaken. It is remarkable how different from any clearly foreseen structure is the frame of government which ultimately emerged, how much of the outcome was due to historical accident or the application of inherited principles to a new situation. What new discoveries the federal Constitution contained either resulted from the application of traditional principles to particular problems or emerged as only dimly perceived consequences of general ideas.

When the Federal Convention, charged “to render the constitution of the federal government more adequate to the exigencies of the Union,” met at Philadelphia in May, 1787, the leaders of the federalist movement found themselves confronted by two problems. While everybody agreed that the powers of the confederation were insufficient and must be strengthened, the main concern was still to limit the powers of government as such, and not the least motive in seeking reform was to curb the arrogation of powers by the state legislatures. The experience of the first decade of independence had merely somewhat shifted the emphasis from protection against arbitrary government to the creation of one effective common government. But it had also provided new grounds for suspecting the use of power by the state legislatures. It was scarcely foreseen that the solution of the first problem would also provide the answer to the second and that the transference of some essential powers to a central government, while leaving the rest to the separate states, would also set an effective limit on all government. Apparently it was from Madison that “came the idea that the problem of producing adequate safeguards for private rights and adequate powers for national government was in the end the same problem, inasmuch as a strengthened national government could be a make-weight against the swollen prerogatives of state legislatures.” Thus the great discovery was made of which Lord Acton later said: “Of all checks on democracy, federalism has been the most efficacious and the most congenial. . . . The Federal system limits and restrains sovereign power by dividing it, and by assigning to Government only certain defined rights. It is the only method of curbing not only the majority but the power of the whole people, and it affords the strongest basis for a second chamber, which has been found essential security for freedom in every genuine democracy.”

The reason why a division of powers between different authorities always reduces the power that anybody can exercise is not al-
ways understood. It is not merely that the separate authorities will, through mutual jealousy, prevent one another from exceeding their authority. More important is the fact that certain kinds of coercion require the joint and co-ordinated use of different powers or the employment of several means, and, if these means are in separate hands, nobody can exercise those kinds of coercion. The most familiar illustration is provided by many kinds of economic control which can be effective only if the authority exercising them can also control the movement of men and goods across the frontiers of its territory. If it lacks that power, though it has the power to control internal events, it cannot pursue policies which require the joint use of both. Federal government is thus in a very definite sense limited.

The other chief feature of the Constitution relevant here is its provision guaranteeing individual rights. The reasons why it was at first decided not to include a Bill of Rights in the Constitution and the considerations which later persuaded even those who had at first opposed the decision are equally significant. The argument against inclusion was explicitly stated by Alexander Hamilton in the Federalist: "[Bills of rights are] not only unnecessary in the proposed constitution, but would even be dangerous. They would contain various exceptions to powers not granted, and on this very account would afford a colourable pretext to claim more than were granted. For why declare that things shall not be done which there is no power to do? Why, for instance, should it be said, that the liberty of the press shall not be restrained, when no power is given by which restrictions may be imposed? I will not contend that such a provision would confer a regulating power; but it is evident that it would furnish, to men disposed to usurp, a plausible pretence for claiming that power. They might urge with a semblance of reason that the constitution ought not to be charged with the absurdity of providing against the abuse of an authority, which was not given, and that the provision against restraining the liberty of the press afforded a clear implication, that a right to prescribe proper regulations concerning it, was intended to be vested in the national government. This may serve as a specimen of the numerous handles which would be given to the doctrine of constructive powers, by the indulgence of an injudicious zeal for bills of rights."38

The basic objection thus was that the Constitution was intended to protect a range of individual rights much wider than any document could exhaustively enumerate and that any explicit enumer-
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ation of some was likely to be interpreted to mean that the rest were not protected. Experience has shown that there was good reason to fear that no bill of rights could fully state all the rights implied in "the general principles which are common to our institutions" and that to single out some would seem to imply that the others were not protected. On the other hand, it was soon recognized that the Constitution was bound to confer on government powers which might be used to infringe individual rights if these were not specially protected and that, since some such rights had already been mentioned in the body of the Constitution, a fuller catalogue might with advantage be added. "A bill of rights," it was later said, "is important, and may often be indispensable, whenever it operates, as a qualification upon the powers actually granted by the people to the government. This is the real ground of all the bills of rights in the parent country, in the colonial constitutions and laws, and in the state constitutions," and "A bill of rights is an important protection against unjust and oppressive conduct on the part of the people themselves."

The danger so clearly seen at the time was guarded against by the careful proviso (in the Ninth Amendment) that "the enumeration of certain rights in this Constitution shall not be construed to deny or disparage others retained by the people"—a provision whose meaning was later completely forgotten.

We must at least briefly mention another feature of the American Constitution, lest it appear that the admiration that the protagonists of liberty have always felt for the Constitution necessarily extends to this aspect also, particularly as it is a product of the same tradition. The doctrine of the separation of powers led to the formation of a presidential republic in which the chief executive derives his power directly from the people and, in consequence, may belong to a different party from that which controls the legislature. We shall see later that the interpretation of the doctrine on which this arrangement rests is by no means required by the aim it serves. It is difficult to see the expediency of erecting this particular obstacle to the efficiency of the executive, and one may well feel that the other excellencies of the American Constitution would show themselves to greater advantage if they were not combined with that feature.

6. If we consider that the aim of the Constitution was largely to restrain legislatures, it becomes evident that arrangements had to
The Evolution of Judicial Review

be made for applying such restraints in the way that other laws are applied—namely, through courts of justice. It is therefore not surprising that a careful historian finds that “judicial review, instead of being an American invention, is as old as constitutional law itself, and without it constitutionalism would never have been attained.” In view of the character of the movement that led to the design of a written constitution, it must indeed seem curious that the need for courts which could declare laws unconstitutional should ever have been questioned. The important fact, at any rate, is that to some of the drafters of the Constitution judicial review was a necessary and self-evident part of a constitution, that when occasion arose to defend their conception in the early discussions after its adoption, they were explicit enough in their statements; and that through a decision of the Supreme Court it soon became the law of the land. It had already been applied by the state courts with respect to the state constitutions (in a few instances even before the adoption of the federal Constitution), although none of the state constitutions had explicitly provided for it, and it seemed obvious that the federal courts should have the same power where the federal Constitution was concerned. The opinion in Marbury v. Madison, in which Chief Justice Marshall established the principle, is justly famous also for the masterly manner in which it summed up the rationale of a written constitution.

It has often been pointed out that for fifty-four years after that decision the Supreme Court found no further occasion to reassert this power. But it must be remarked that the corresponding power was frequently used during the period by the state courts and that the non-use of it by the Supreme Court would be significant only if it could be shown that it did not use it in cases where it ought to have used it. Moreover, there can be no question that it was in this very period that the whole doctrine of the Constitution on which judicial review was based was most fully developed. There appeared during these years a unique literature on the legal guarantees of individual liberty which deserves a place in the history of liberty next to the great English debates of the seventeenth and eighteenth centuries. In a fuller exposition the contributions of James Wilson, John Marshall, Joseph Story, James Kent, and Daniel Webster would deserve careful consideration. The later reaction against their doctrines has somewhat obscured the great
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influence which this generation of jurists had on the evolution of the American political tradition.\textsuperscript{60}

We can consider here only one other development of constitutional doctrine during this period. It is the increasing recognition that a constitutional system based on the separation of powers presupposed a clear distinction between laws proper and those other enactments of the legislature which are not general rules. We find in discussions of the period constant references to the conception of "general laws, formed upon deliberation, under the influence of no resentment, and without knowing upon whom they will operate."\textsuperscript{61} There was much discussion of the undesirability of "special" as distinguished from "general" acts.\textsuperscript{62} Judicial decisions repeatedly stressed that laws proper ought to be "general public laws equally binding upon every member of the community under similar circumstances."\textsuperscript{63} Various attempts were made to embody this distinction in state constitutions,\textsuperscript{64} until it came to be regarded as one of the chief limitations upon legislation. This, together with the explicit prohibition of retroactive laws by the federal Constitution (somewhat unaccountably restricted to criminal law by an early decision of the Supreme Court),\textsuperscript{66} indicate how constitutional rules were meant to control substantive legislation.

7. When in the middle of the century the Supreme Court again found occasion to reassert its power of examining the constitutionality of congressional legislation, the existence of that power was hardly questioned. The problem had become rather one of the nature of the substantive limitations which the Constitution or constitutional principles imposed upon legislation. For a time judicial decisions appealed freely to the "essential nature of all free governments" and the "fundamental principles of civilization." But gradually, as the ideal of popular sovereignty grew in influence, what the opponents of an explicit enumeration of protected rights had feared happened: it became accepted doctrine that the courts are not at liberty "to declare an act void because in their opinion it is opposed to a spirit supposed to pervade the constitution but not expressed in words."\textsuperscript{66} The meaning of the Ninth Amendment was forgotten and seems to have remained forgotten ever since.\textsuperscript{57}

Thus bound to the explicit provisions of the Constitution, the judges of the Supreme Court in the second half of the century found themselves in a somewhat peculiar position when they encountered uses of legislative power which, they felt, it had been the
intention of the Constitution to prevent but which the Constitution did not explicitly prohibit. In fact, they at first deprived themselves of one weapon which the Fourteenth Amendment might have provided. The prohibition that “no state shall make or enforce any law which shall abridge the privileges or immunities of citizens of the United States” was, within five years, reduced to a “practical nullity” by a decision of the Court. But the continuation of the same clause, “nor shall any State deprive any person of life, liberty, or property, without due process of law; nor deny to any person within its jurisdiction the equal protection of the laws,” was to achieve altogether unforeseen importance.

The “due process” provision of this amendment repeats with explicit reference to state legislation what the Fifth Amendment had already provided and several state constitutions similarly stated. In general, the Supreme Court had interpreted the earlier provision according to what was undoubtedly its original meaning of “due process for the enforcement of law.” But in the last quarter of the century, when it had, on the one hand, become unquestioned doctrine that only the letter of the Constitution could justify the Court’s declaring a law unconstitutional, and when, on the other hand, it was faced with more and more legislation which seemed contrary to the spirit of the Constitution, it clutched at that straw and interpreted the procedural as a substantive rule. The “due process” clauses of the Fifth and Fourteenth Amendments were the only ones in the Constitution that mentioned property. During the next fifty years they thus became the foundation on which the Court built a body of law concerning not only individual liberties but government control of economic life, including the use of police power and of taxation.

The results of this peculiar and partly accidental historical development do not provide enough of a general lesson to justify any further consideration here of the intricate issues of present American constitutional law which they raise. Few people will regard as satisfactory the situation that has emerged. Under so vague an authority the Court was inevitably led to adjudicate, not on whether a particular law went beyond the specific powers conferred on the legislatures, or whether legislation infringed general principles, written or unwritten, which the Constitution had been intended to uphold, but whether the ends for which the legislature used its powers were desirable. The problem became one of whether the purposes for which powers were exercised were “rea-
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... or, in other words, whether the need in the particular instance was great enough to justify the use of certain powers, though in other instances there might be justification. The Court was clearly overstepping its proper judicial functions and arrogating what amounted to legislative powers. This finally led to conflicts with public opinion and the Executive in which the authority of the Court suffered somewhat.

8. Though to most Americans this is still familiar recent history, we cannot altogether ignore here the climax of the struggle between the Executive and the Supreme Court, which from the time of the first Roosevelt and the anti-Court campaign of the progressives under the elder La Follette had been a standing feature of the American scene. The conflict of 1937, while it induced the Court to retreat from its more extreme position, also led to a reaffirmation of the fundamental principles of the American tradition which is of lasting significance.

When the most severe economic depression of modern times was at its peak, the American presidency came to be occupied by one of those extraordinary figures whom Walter Bagehot had in mind when he wrote: "some man of genius, of attractive voice and limited mind, who declaims and insists, not only that the special improvement is a good thing in itself, but the best of all things, and the root of all other good things." Fully convinced that he knew best what was needed, Franklin D. Roosevelt conceived it as the function of democracy in times of crisis to give unlimited powers to the man it trusted, even if this meant that it thereby "forged new instruments of power which in some hands would be dangerous."

It was inevitable that this attitude, which regarded almost any means as legitimate if the ends were desirable, should soon lead to a head-on clash with a Supreme Court which for half a century had habitually judged on the "reasonableness" of legislation. It is probably true that in its most spectacular decision, when the Court unanimously struck down the National Recovery Administration Act, it not only saved the country from an ill-conceived measure but also acted within its constitutional rights. But thereafter its small conservative majority proceeded to annul, on much more questionable grounds, one after another of the measures of the President until he became convinced that his only chance of carrying them out was to restrict the powers or alter the personnel of the Court. It was over what became known as the "Court Pack-
ing Bill” that the struggle came to a head. The re-election of the President by an unprecedented majority in 1936, however, which sufficiently strengthened his position to attempt this, also seems to have persuaded the Court that the President’s program had wide approval. When, in consequence, the Court withdrew from its more extreme position and not only reversed itself on some of the central issues but in effect abandoned the use of the due process clause as a substantive limit on legislation, the President was deprived of his strongest arguments. In the end his measure was completely defeated in the Senate, where his party held the overwhelming majority, and his prestige suffered a serious blow at the moment when he had reached the pinnacle of his popularity.

It is mainly because of the brilliant restatement of the traditional role of the Court in the report of the Senate Judiciary Committee that this episode forms a fitting conclusion to this survey of the American contribution to the ideal of freedom under the law. Only a few of the most characteristic passages from that document can be quoted here. Its statement of the principles starts from the presumption that the preservation of the American constitutional system is “immeasurably more important . . . than the immediate adoption of any legislation however beneficial.” It declares “for the continuation and perpetuation of government and rule by law, as distinguished from government and rule by men, and in this we are but re-asserting the principles basic to the Constitution of the United States.” And it goes on to state: “If the Court of last resort is to be made to respond to a prevalent sentiment of a current hour, politically imposed, that Court must ultimately become subservient to the pressure of public opinion of the hour, which might at the moment embrace mob passion abhorrent to a more calm, lasting, consideration. . . . No finer or more durable philosophy of free government is to be found in all the writings and practices of great statesmen than may be found in the decisions of the Supreme Court when dealing with great problems of free government touching human rights.”

No greater tribute has ever been paid by a legislature to the very Court which limited its powers. And nobody in the United States who remembers this event can doubt that it expressed the feelings of the great majority of the population.

9. Incredibly successful as the American experiment in constitutionalism has been—and I know of no other written constitution
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which has lasted half as long—it is still an experiment in a new way of ordering government, and we must not regard it as containing all wisdom in this field. The main features of the American Constitution crystallized at so early a stage in the understanding of the meaning of a constitution, and so little use has been made of the amending power to embody in the written document the lessons learned, that in some respects the unwritten parts of the Constitution are more instructive than its text. For the purposes of this study, at any rate, the general principles underlying it are more important than any of its particular features.

The chief point is that in the United States it has been established that the legislature is bound by general rules; that it must deal with particular problems in such a manner that the underlying principle can also be applied in other cases; and that, if it infringes a principle hitherto observed, though perhaps never explicitly stated, it must acknowledge this fact and must submit to an elaborate process in order to ascertain whether the basic beliefs of the people really have changed. Judicial review is not an absolute obstacle to change, and the worst it can do is to delay the process and make it necessary for the constitution-making body to repudiate or reaffirm the principle at issue.

The practice of restraining government's pursuit of immediate aims by general principles is partly a precaution against drift; for this, judicial review requires as its complement the normal use of something like the referendum, an appeal to the people at large, to decide on the question of general principle. Furthermore, a government which can apply coercion to the individual citizen only in accordance with pre-established long-term general rules but not for specific, temporary ends is not compatible with every kind of economic order. If coercion is to be used only in the manner provided for in the general rules, it becomes impossible for government to undertake certain tasks. Thus it is true that, "stripped of all its husks, liberalism is constitutionalism, 'a government of laws and not of men'"—if by "liberalism" we mean what it still meant in the United States during the Supreme Court struggle of 1937, when the "liberalism" of the defenders of the Court was attacked as minority thinking. In this sense Americans have been able to defend freedom by defending their Constitution. We shall presently see how on the European Continent in the early nineteenth century the liberal movement, inspired by the American example, came to regard as its principal aim the establishment of constitutionalism and the rule of law.
CHAPTER THIRTEEN

Liberalism and Administration

The "Rechtsstaat"

How can there be a definite limit to the supreme power if an indefinite general happiness, left to its judgment, is to be its aim? Are the princes to be the fathers of the people, however great be the danger that they will also become its despots?

G. H. Von Berg

1. In most countries of the European Continent, two hundred years of absolute government had, by the middle of the eighteenth century, destroyed the traditions of liberty. Though some of the earlier conceptions had been handed on and developed by the theorists of the law of nature, the main impetus for a revival came from across the Channel. But, as the new movement grew, it encountered a situation different from that which existed in America at the time or which had existed in England a hundred years earlier.

This new factor was the powerful centralized administrative machinery which absolutism had built, a body of professional administrators who had become the main rulers of the people. This bureaucracy concerned itself much more with the welfare and the needs of the people than the limited government of the Anglo-Saxon world either could or was expected to do. Thus, at an early stage of their movement, the Continental liberals had to face problems which in England and in the United States appeared only much later and so gradually that there was little occasion for systematic discussion.

The great aim of the movement against arbitrary power was, from the beginning, the establishment of the rule of law. Not only those interpreters of English institutions—chief of whom was
Montesquieu—represented a government of law as the essence of liberty; even Rousseau, who became the main source of a different and opposed tradition, felt that "the great problem in politics, that I compare to squaring the circle in geometry, [is] to find a form of government which places the law above men." His ambivalent concept of the "general will" also led to important elaborations on the conception of the rule of law. It was to be general not only in the sense of being the will of all but also in intent: "When I say that the object of laws is always general, I mean that the law always considers the subject in the round and actions in the abstract and never any individual man or one particular action. For instance, a law may provide that there shall be privileges, but it must not name the persons who are to enjoy them: the law may create several classes of citizens and even designate the qualifications which will give entry into each class, but it must not nominate for admission such and such persons; it may establish a royal government with a hereditary succession, but it must not select the king or nominate a royal family; in a word, anything that relates to a named individual is outside the scope of legislative authority."2

2. The revolution of 1789 was therefore universally welcomed, to quote the memorable phrase of the historian Michelet, as "L'avènement de la loi." As A. V. Dicey wrote later: "The Bastille was the outward visible sign of lawless power. Its fall was felt, and felt truly, to herald in for the rest of Europe that rule of law which already existed in England." The celebrated "Déclaration des droits de l'homme et du citoyen," with its guaranties of individual rights and the assertion of the principle of the separation of powers, which it represented as an essential part of any constitution, aimed at the establishment of a strict reign of law. And the early efforts at constitution-making are full of painstaking and often even pedantic endeavors to spell out the basic conceptions of a government of law.

However much the Revolution was originally inspired by the ideal of the rule of law, it is doubtful whether it really enhanced its progress. The fact that the ideal of popular sovereignty gained a victory at the same time as the ideal of the rule of law made the latter soon recede into the background. Other aspirations rapidly emerged which were difficult to reconcile with it. Perhaps no violent revolution is likely to increase the respect for the law. A
Lafayette might appeal to the "reign of law" against the "reign of the clubs," but he would do so in vain. The general effect of "the revolutionary spirit" is probably best described in the words which the chief author of the French civil code used when submitting it to the legislature: "This ardent resolve to sacrifice violently all rights to a revolutionary aim and no longer to admit any other consideration than an indefinable and changeable notion of what the state interest demands."

The decisive factor which made the efforts of the Revolution toward the enhancement of individual liberty so abortive was that it created the belief that, since at last all power had been placed in the hands of the people, all safeguards against the abuse of this power had become unnecessary. It was thought that the arrival of democracy would automatically prevent the arbitrary use of power. The elected representatives of the people, however, soon proved much more anxious that the executive organs should fully serve their aims than that the individual should be protected against the power of the executive. Though in many respects the French Revolution was inspired by the American, it never achieved what had been the chief result of the other—a constitution which puts limits to the powers of legislation. Moreover, from the beginning of the Revolution, the basic principles of equality before the law were threatened by the new demands of the precursors of modern socialism, who demanded an égalité de fait instead of a mere égalité de droit.

3. The one thing which the Revolution did not touch and which, as Tocqueville has so well shown, survived all the vicissitudes of the following decades was the power of the administrative authorities. Indeed, the extreme interpretation of the principle of the separation of powers that had gained acceptance in France served to strengthen the powers of the administration. It was used largely to protect the administrative authorities against any interference by the courts and thus to strengthen, rather than to limit, the power of the state.

The Napoleonic regime which followed the Revolution was necessarily more concerned with increasing the efficiency and power of the administrative machine than with securing the liberty of the individual. Against this tendency, liberty under the law, which once more became the watchword during the short interval of the July Monarchy, could make little headway. The republic found
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little occasion to make any systematic attempts to protect the indi-
vidual against the arbitrary power of the executive. It was, in
fact, largely the situation which prevailed in France during the
greater part of the nineteenth century that gave “administrative
law” the bad name it has had so long in the Anglo-Saxon world.

It is true that there gradually evolved within the administrative
machine a new power which increasingly assumed the function of
limiting the discretionary powers of administrative agencies. The
Conseil d’État, originally created merely to assure that the inten-
tions of the legislature were carried out faithfully, has in modern
times developed in a way which, as Anglo-Saxon students have re-
cently discovered with some surprise, gives the citizen more pro-
tection against discretionary action by administrative authorities
than is available in contemporary England. These French develop-
ments have attracted much more attention than the similar evolu-
tion that took place in Germany at the same time. Here the con-
tinuance of monarchical institutions never allowed a naïve confi-
dence in the automatic efficacy of democratic control to cloud the
issue. Systematic discussion of the problems therefore produced an
elaborate theory of the control of administration which, though its
practical political influence was of short duration, profoundly af-
fected Continental legal thought. And as it was against this Ger-
man form of the rule of law that the new legal theories were mainly
developed which have since conquered the world and everywhere
undermined the rule of law, it is important to know a little more
about it.

4. In view of the reputation which Prussia acquired in the nine-
teenth century, it may surprise the reader to learn that the begin-
ning of the German movement for a government of law is to be
found in that country. In some respects, however, the rule of en-
lightened despotism of the eighteenth century had been surpris-
ingly modern there—indeed, one might say almost liberal, so far as
legal and administrative principles were concerned. It was by no
means a meaningless assertion when Frederick II described him-
self as the first servant of the state. The tradition, deriving
mainly from the great theorists of the law of nature and partly
from Western sources, during the later part of the eighteenth cen-
tury was greatly strengthened by the influence of the moral and
legal theories of the philosopher Immanuel Kant.

German writers usually place Kant’s theories at the beginning
of their accounts of the movement toward the Rechtsstaat. Though this probably exaggerates the originality of his legal philosophy, he undoubtedly gave those ideas the form in which they exerted the greatest influence in Germany. His chief contribution is indeed a general theory of morals which made the principle of the rule of law appear as a special application of a more general principle. His celebrated "categorical imperative," the rule that man should always "act only on that maxim whereby thou canst at the same time will that it should become universal law," is in fact an extension to the general field of ethics of the basic idea underlying the rule of law. It provides, as does the rule of law, merely one criterion to which particular rules must conform in order to be just. But in emphasizing the necessity of the general and abstract character of all rules if such rules are to guide a free individual, the conception proved of the greatest importance in preparing the ground for the legal developments.

This is not the place for a full treatment of the influence of Kantian philosophy on constitutional developments. We shall mention here merely the extraordinary essay of the young Wilhelm von Humboldt on The Sphere and Duty of Government, which, in expounding the Kantian view, not only gave currency to the much used phrase "the certainty of legal freedom" but in some respects also became the prototype for an extreme position; that is, he not merely limited all the coercive action of the state to the execution of previously announced general laws but represented the enforcement of the law as the only legitimate function of the state. This is not necessarily implied in the conception of individual liberty, which leaves open the question of what other non-coercive functions the state may undertake. It was due mainly to Humboldt's influence that these different conceptions were frequently confused by the later advocates of the Rechtsstaat.

5. Of the legal developments in the Prussia of the eighteenth century, two became so important later that we must look at them more closely. One is the effective initiation by Frederick II, through his civil code of 1751, of that movement for the codification of all the laws which spread rapidly and achieved its best-known results in the Napoleonic codes of 1800-1810. This whole movement must be regarded as one of the most important aspects of the endeavor on the Continent to establish the rule of law, for it determined to a large extent both its general character and the
direction of the advances that were made, at least in theory, beyond the stage reached in the common-law countries.

The possession of even the most perfectly drawn-up legal code does not, of course, insure that certainty which the rule of law demands; and it therefore provides no substitute for a deeply rooted tradition. This, however, should not obscure the fact that there seems to exist at least a prima facie conflict between the ideal of the rule of law and a system of case law. The extent to which under an established system of case law the judge actually creates law may not be greater than under a system of codified law. But the explicit recognition that jurisdiction as well as legislation is the source of law, though in accord with the evolutionary theory underlying the British tradition, tends to obscure the distinction between the creation and the application of law. And it is a question whether the much praised flexibility of the common law, which has been favorable to the evolution of the rule of law so long as that was the accepted political ideal, may not also mean less resistance to the tendencies undermining it, once that vigilance which is needed to keep liberty alive disappears.

At least there can be no doubt that the efforts at codification led to the explicit formulation of some of the general principles underlying the rule of law. The most important event of this kind was the formal recognition of the principle "nullum crimen, nulla poena sine lege," which was first incorporated into the Austrian penal code of 1787 and, after its inclusion in the French Declaration of the Rights of Man, was embodied in the majority of Continental codes.

The most distinctive contribution of eighteenth-century Prussia to the realization of the rule of law lay, however, in the field of the control of public administration. While in France the literal application of the ideal of the separation of powers had led to an exemption of administrative action from judicial control, the Prussian development proceeded in the opposite direction. The guiding ideal which profoundly affected the liberal movement of the nineteenth century was that all exercise of administrative power over the person or property of the citizen should be made subject to judicial review. The most far-reaching experiment in this direction—a law of 1797 which applied only to the new eastern provinces of Prussia but was conceived as a model to be generally followed—went so far as to subject all disputes between the administrative authorities and private citizens to the jurisdiction of the ordinary
The "Rechtsstaat" as the Ideal of the Liberal Movement

courts. This was to provide one of the chief prototypes in the discussion on the Rechtsstaat during the next eighty years.

6. It was on this basis that in the early part of the nineteenth century the theoretical conception of the state of law, the Rechtsstaat, was systematically developed and became, together with the ideal of constitutionalism, the main goal of the new liberal movement. Whether it was mainly because, by the time the German movement had started, the American precedent was already better known and understood than it had been at the time of the French Revolution, or because the German development proceeded within the framework of a constitutional monarchy rather than that of a republic and was therefore less subject to the illusion that the problems would be automatically solved by the advent of democracy, it was here that the limitation of all government by a constitution, and particularly the limitation of all administrative activity by law enforceable by courts, became the central aim of the liberal movement.

Much of the argument of the German theorists of the time was indeed explicitly directed against "administrative jurisdiction" in the sense in which this term was still accepted in France—that is, against the quasi-judicial bodies inside the administrative machinery which were primarily intended to watch over the execution of the law rather than to protect the liberty of the individual. The doctrine, as one of the chief justices of a south German state expressed it, that "whenever a question arises whether any private rights are well founded or have been violated by official action, the matter must be decided by ordinary courts," enjoyed fairly rapid progress. When the Frankfort parliament of 1848 attempted to draft a constitution for all Germany, it inserted into it a clause that all "administrative justice" (as then understood) was to cease, and all violations of private rights were to be adjudicated by courts of justice.

The hope, however, that the achievement of constitutional monarchy by the individual German states would effectively realize the ideal of the rule of law was soon disappointed. The new constitutions did little in that direction, and it was soon discovered that, though "the constitution had been given, the Rechtsstaat proclaimed, in fact the police state continued. Who was to be the guardian of public law and its individualistic principle of fundamental rights? Nobody else than that very administration against
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whose drive for expansion and activity those fundamental laws had been meant to protect." It was, in fact, during the next twenty years that Prussia acquired the reputation of a police state, that in the Prussian parliament the great battles over the principle of the Rechtsstaat had to be fought, and that the final solution of the problem took form. For some time the ideal remained, at least in northern Germany, of intrusting the control of the lawfulness of the acts of administration to the ordinary courts. This conception of the Rechtsstaat, usually referred to later as "justicialism," was soon to be superseded by a different conception, advanced mainly by a student of English administrative practice, Rudolf von Gneist.

7. There are two different reasons why it may be contended that ordinary jurisdiction and the judicial control of administrative action should be kept separate. Though both considerations contributed to the ultimate establishment of a system of administrative courts in Germany and though they are frequently confused, they aim at quite different and even incompatible ends, and thus should be kept clearly distinct.

One argument is that the kind of problems which are raised by disputes over administrative acts requires a knowledge both of branches of law and of fact which the ordinary judge, trained mainly in private or criminal law, cannot be expected to possess. It is a strong and probably a conclusive argument, but it does not support a greater separation between the courts adjudging private and those adjudging administrative disputes than often exists between courts dealing with matters of private law, commercial law, and criminal law, respectively. Administrative courts separated from ordinary courts only in this sense could still be as independent of government as the latter and be concerned only with the administration of the law, that is, with the application of a body of pre-existing rules.

Separate administrative courts, however, may also be thought necessary on the altogether different ground that disputes about the lawfulness of an administrative act cannot be decided on as a pure matter of law, since they always involve issues of governmental policy or expediency. Courts established separately for this reason will always be concerned with the aims of the government of the moment and cannot be fully independent: they must be part of the administrative apparatus and be subject to direction at least.
The Problem of Administrative Courts

by its executive head. Their purpose will be not so much to protect the individual against encroachments on his private sphere by governmental agencies as to make sure that this does not happen against the intentions and instructions of the government. They will be a device to insure that the subordinate agencies carry out the will of the government (including that of the legislature) rather than a means of protecting the individual.

The distinction between these tasks can be drawn neatly and unambiguously only where there exists a body of detailed legal rules for guiding and limiting the actions of the administration. It inevitably becomes blurred if administrative courts are created at a time when the formulation of such rules is a task yet to be attempted by legislation and jurisdiction. In such a situation one of the necessary tasks of these courts will be to formulate as legal norms what, so far, have been merely internal rules of the administration; and in doing so they will find it very difficult to distinguish between those internal rules which possess a general character and those which express merely specific aims of current policy.

This very situation existed in Germany in the 1860's and 1870's when an attempt was finally made to translate into practice the long-cherished ideal of the Rechtsstaat. The argument which in the end defeated the long-maintained argument for "justicialism" was that it would be impracticable to leave to ordinary judges not specially trained for it the task of handling the intricate issues which would arise from disputes over administrative acts. As a consequence, separate new administrative courts were created, which were meant to be completely independent courts, concerned exclusively with questions of law; and it was hoped that in the course of time they would assume a strictly judicial control over all administrative action. To the men who devised the system, especially to its main architect, Rudolf von Gneist, and to most of the later German administrative lawyers, this creation of a system of separate administrative courts therefore appeared as the crowning piece of the Rechtsstaat, the definite achievement of the rule of law. The fact that there were still left open a large number of loopholes for what in effect were arbitrary administrative decisions appeared merely as minor and temporary defects, made inevitable by the then existing conditions. They believed that, if the administrative apparatus was to continue to function, it had for a time to be given wide discretion until a definite body of rules for its actions had been laid down.
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Thus, though organizationally the establishment of independent administrative courts seemed to be the final stage of the institutional arrangement designed to secure the rule of law, the most difficult task still lay in the future. The superposition of an apparatus of judicial control over a firmly entrenched bureaucratic machinery could become effective only if the task of rule-making was continued in the spirit in which the whole system had been conceived. Actually, however, the completion of the structure designed to serve the ideal of the rule of law more or less coincided with the abandonment of the ideal. Just as the new device was introduced, there commenced a major reversal of intellectual trends; the conceptions of liberalism, with the Rechtsstaat as its main goal, were abandoned. It was in the 1870's and 1880's, when that system of administrative courts received its final shape in the German states (and also in France), that the new movement toward state socialism and the welfare state began to gather force. There was, in consequence, little willingness to implement the conception of limited government which the new institutions had been designed to serve by gradually legislating away the discretionary powers still possessed by the administration. Indeed, the tendency now was to widen those loopholes in the newly created system by explicitly exempting from judicial review the discretionary powers required by the new tasks of government.

Thus the German achievement proved to be more considerable in theory than in practice. But its significance must not be underrated. The Germans were the last people that the liberal tide reached before it began to recede. But they were the ones who most systematically explored and digested all the experience of the West and deliberately applied its lessons to the problems of the modern administrative state. The conception of the Rechtsstaat which they developed is the direct result of the old ideal of the rule of law, where an elaborate administrative apparatus rather than a monarch or a legislature was the chief agency to be restrained. Even though the new conceptions which they developed never took firm root, they represent in some respects the last stage in a continuous development and are perhaps better adapted to the problems of our time than many of the older institutions. As it is the power of the professional administrator that is now the main threat to individual liberty, the institutions developed in Germany for the purpose of keeping him in check deserve more careful examination than they have been given.
8. One of the reasons why these German developments did not receive much attention was that, toward the end of the last century, conditions that prevailed there and elsewhere on the Continent showed a strong contrast between theory and practice. In principle the ideal of the rule of law had long been recognized, and, though the effectiveness of the one important institutional advance—the administrative courts—was somewhat limited, it constituted an important contribution to the solution of new problems. But, in the short time that the new experiment was given to develop its new possibilities, some of the features of former conditions never quite disappeared; and the advance toward a welfare state, which began on the Continent much earlier than in England or in the United States, soon introduced new features which could hardly be reconciled with the ideal of government under the law. The result was that, even immediately preceding the first World War, when the political structure of the Continental and the Anglo-Saxon countries had become most similar, an Englishman or an American who observed the daily practice in France or Germany would still feel that the situation was very far from reflecting the rule of law. The differences between the powers and the conduct of the police in London and those in Berlin—to mention an often quoted example—seemed nearly as great as ever. And though signs of developments similar to those which had already taken place on the Continent began to appear in the West, an acute American observer could still describe the basic difference at the end of the nineteenth century as follows: "In some cases, it is true, [even in England] an officer of the [local] board is given by statute power to make regulations. The Local Government Board (in Great Britain) and our boards of health furnish examples of this; but such cases are exceptional, and most Anglo-Saxons feel that this power is in its nature arbitrary, and ought not to be extended any further than is absolutely necessary."36

It was in this atmosphere that in England A. V. Dicey, in a work that has become a classic,37 restated the traditional conception of the rule of law in a manner that governed all later discussion and proceeded to contrast it with the situation on the Continent. The picture he drew was, however, somewhat misleading. Starting from the accepted and undeniable proposition that the rule of law prevailed only imperfectly on the Continent and perceiving that this was somehow connected with the fact that administrative coercion was still in a great measure exempt from judicial review,
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he made the possibility of a review of administrative acts by the ordinary courts his chief test. He appears to have known only the French system of administrative jurisdiction (and even that rather imperfectly) and to have been practically ignorant of German developments. With regard to the French system, his severe strictures may then have been somewhat justified, although even at that time the Conseil d'État had already initiated a development which, as a modern observer has suggested, "might in time succeed in bringing all discretionary powers of the administration . . . within the range of judicial control." But they were certainly inapplicable to the principle of the German administrative courts; these had been constituted from the beginning as independent judicial bodies with the purposes of securing that rule of law which Dicey was so anxious to preserve.

It is true that in 1885, when Dicey published his famous Lectures Introductory to the Study of the Law of the Constitution, the German administrative courts were only just taking shape, and the French system had only recently received its definitive form. Nevertheless, the "fundamental mistake" of Dicey, "so fundamental that it is difficult to understand or excuse in a writer of his eminence," has had the most unfortunate consequences. The very idea of separate administrative courts—and even the term "administrative law"—came to be regarded in England (and to a lesser extent in the United States) as the denial of the rule of law. Thus, by his attempt to vindicate the rule of law as he saw it, Dicey in effect blocked the development which would have offered the best chance of preserving it. He could not stop the growth in the Anglo-Saxon world of an administrative apparatus similar to that which existed on the Continent. But he did contribute much to prevent or delay the growth of institutions which could subject the new bureaucratic machinery to effective control.
CHAPTER FOURTEEN

The Safeguards of Individual Liberty

At this little gap every man's liberty may in time go out.

John Selden

1. It is time to try to pull together the various historical strands and to state systematically the essential conditions of liberty under the law. Mankind has learned from long and painful experience that the law of liberty must possess certain attributes. What are they?

The first point that must be stressed is that, because the rule of law means that government must never coerce an individual except in the enforcement of a known rule, it constitutes a limitation on the powers of all government, including the powers of the legislature. It is a doctrine concerning what the law ought to be, concerning the general attributes that particular laws should possess. This is important because today the conception of the rule of law is sometimes confused with the requirement of mere legality in all government action. The rule of law, of course, presupposes complete legality, but this is not enough: if a law gave the government unlimited power to act as it pleased, all its actions would be legal, but it would certainly not be under the rule of law. The rule of law, therefore, is also more than constitutionalism: it requires that all laws conform to certain principles.

From the fact that the rule of law is a limitation upon all legislation, it follows that it cannot itself be a law in the same sense as the laws passed by the legislator. Constitutional provisions may make
infringements of the rule of law more difficult. They may help to prevent inadvertent infringements by routine legislation. But the ultimate legislator can never limit his own powers by law, because he can always abrogate any law he has made. The rule of law is therefore not a rule of the law, but a rule concerning what the law ought to be, a meta-legal doctrine or a political ideal. It will be effective only in so far as the legislator feels bound by it. In a democracy this means that it will not prevail unless it forms part of the moral tradition of the community, a common ideal shared and unquestioningly accepted by the majority.

It is this fact that makes so very ominous the persistent attacks on the principle of the rule of law. The danger is all the greater because many of the applications of the rule of law are also ideals which we can hope to approach very closely but can never fully realize. If the ideal of the rule of law is a firm element of public opinion, legislation and jurisdiction will tend to approach it more and more closely. But if it is represented as an impracticable and even undesirable ideal and people cease to strive for its realization, it will rapidly disappear. Such a society will quickly relapse into a state of arbitrary tyranny. This is what has been threatening during the last two or three generations throughout the Western world.

It is equally important to remember that the rule of law restricts government only in its coercive activities. These will never be the only functions of government. Even in order to enforce the law, the government requires an apparatus of personal and material resources which it must administer. And there are whole fields of governmental activity, such as foreign policy, where the problem of coercion of the citizens does not normally arise. We shall have to return to this distinction between the coercive and the non-coercive activities of government. For the moment, all that is important is that the rule of law is concerned only with the former.

The chief means of coercion at the disposal of government is punishment. Under the rule of law, government can infringe a person's protected private sphere only as punishment for breaking an announced general rule. The principle “nullum crimen, nulla poena sine lege” is therefore the most important consequence of the ideal. But clear and definite as this statement may at first seem, it raises a host of difficulties if we ask what precisely is meant by “law.” Certainly the principle would not be satisfied if the law merely said that whoever disobeys the orders of some official will
be punished in a specified manner. Yet even in the freest countries the law often seems to provide for such acts of coercion. There probably exists no country where a person will not on certain occasions, such as when he disobeys a policeman, become liable to punishment for "an act done to the public mischief" or for "disturbing the public order" or for "obstructing the police." We shall therefore not fully understand even this crucial part of the doctrine without examining the whole complex of principles which together make possible the rule of law.

2. We have seen earlier that the ideal of the rule of law presupposes a very definite conception of what is meant by law and that not every enactment of the legislative authority is a law in this sense. In current practice, everything is called "law" which has been resolved in the appropriate manner by a legislative authority. But of these laws in the formal sense of the word, only some—today usually only a very small proportion—are substantive (or "material") laws regulating the relations between private persons or between such persons and the state. The great majority of the so-called laws are rather instructions issued by the state to its servants concerning the manner in which they are to direct the apparatus of government and the means which are at their disposal. Today it is everywhere the task of the same legislature to direct the use of these means and to lay down the rules which the ordinary citizen must observe. This, though the established practice, is not a necessary state of affairs. I cannot help wondering whether it might not be desirable to prevent the two types of decisions from being confused by entrusting the task of laying down general rules and the task of issuing orders to the administration to distinct representative bodies and by subjecting their decisions to independent judicial review so that neither will overstep its bounds. Though we may wish both kinds of decisions to be controlled democratically, this need not mean that they should be in the hands of the same assembly.

The present arrangements help to obscure the fact that, though government has to administer means which have been put at its disposal (including the services of all those whom it has hired to carry out its instructions), this does not mean that it should similarly administer the efforts of private citizens. What distinguishes a free from an unfree society is that in the former each individual has a recognized private sphere clearly distinct from the public
sphere, and the private individual cannot be ordered about but is expected to obey only the rules which are equally applicable to all. It used to be the boast of free men that, so long as they kept within the bounds of the known law, there was no need to ask anybody's permission or to obey anybody's orders. It is doubtful whether any of us can make this claim today.

The general, abstract rules, which are laws in the substantive sense, are, as we have seen, essentially long-term measures, referring to yet unknown cases and containing no references to particular persons, places, or objects. Such laws must always be prospective, never retrospective, in their effect. That this should be so is a principle, almost universally accepted but not always put into legal form; it is a good example of those meta-legal rules which must be observed if the rule of law is to remain effective.

3. The second chief attribute which must be required of true laws is that they be known and certain. The importance which the certainty of the law has for the smooth and efficient running of a free society can hardly be exaggerated. There is probably no single factor which has contributed more to the prosperity of the West than the relative certainty of the law which has prevailed here. This is not altered by the fact that complete certainty of the law is an ideal which we must try to approach but which we can never perfectly attain. It has become the fashion to belittle the extent to which such certainty has in fact been achieved, and there are understandable reasons why lawyers, concerned mainly with litigation, are apt to do so. They have normally to deal with cases in which the outcome is uncertain. But the degree of the certainty of the law must be judged by the disputes which do not lead to litigation because the outcome is practically certain as soon as the legal position is examined. It is the cases that never come before the courts, not those that do, that are the measure of the certainty of the law. The modern tendency to exaggerate this uncertainty is part of the campaign against the rule of law, which we shall examine later.

The essential point is that the decisions of the courts can be predicted, not that all the rules which determine them can be stated in words. To insist that the actions of the courts be in accordance with pre-existing rules is not to insist that all these rules be explicit, that they be written down beforehand in so many words. To insist on the latter would, indeed, be to strive for an
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unattainable ideal. There are “rules” which can never be put into explicit form. Many of these will be recognizable only because they lead to consistent and predictable decisions and will be known to those whom they guide as, at most, manifestations of a “sense of justice.”16 Psychologically, legal reasoning does not, of course, consist of explicit syllogisms, and the major premises will often not be explicit.17 Many of the general principles on which the conclusions depend will be only implicit in the body of formulated law and will have to be discovered by the courts. This, however, is not a peculiarity of legal reasoning. Probably all generalizations that we can formulate depend on still higher generalizations which we do not explicitly know but which nevertheless govern the working of our minds. Though we will always try to discover those more general principles on which our decisions rest, this is probably by its nature an unending process that can never be completed.

4. The third requirement of true law is equality. It is as important, but much more difficult, to define than the others. That any law should apply equally to all means more than that it should be general in the sense we have defined. A law may be perfectly general in referring only to formal characteristics of the persons involved18 and yet make different provisions for different classes of people. Some such classification, even within the group of fully responsible citizens, is clearly inevitable. But classification in abstract terms can always be carried to the point at which, in fact, the class singled out consists only of particular known persons or even a single individual.19 It must be admitted that, in spite of many ingenious attempts to solve this problem, no entirely satisfactory criterion has been found that would always tell us what kind of classification is compatible with equality before the law. To say, as has so often been said, that the law must not make irrelevant distinctions or that it must not discriminate between persons for reasons which have no connection with the purpose of the law20 is little more than evading the issue.

Yet, though equality before the law may thus be one of the ideals that indicate the direction without fully determining the goal and may therefore always remain beyond our reach, it is not meaningless. We have already mentioned one important requirement that must be satisfied, namely, that those inside any group singled out acknowledge the legitimacy of the distinction as well
as those outside it. As important in practice is that we ask whether we can or cannot foresee how a law will affect particular people. The ideal of equality of the law is aimed at equally improving the chances of yet unknown people but incompatible with benefiting or harming known persons in a predictable manner.

It is sometimes said that, in addition to being general and equal, the law of the rule of law must also be just. But though there can be no doubt that, in order to be effective, it must be accepted as just by most people, it is doubtful whether we possess any other formal criteria of justice than generality and equality—unless, that is, we can test the law for conformity with more general rules which, though perhaps unwritten, are generally accepted, once they have been formulated. But, so far as its compatibility with a reign of freedom is concerned, we have no test for a law that confines itself to regulating the relations between different persons and does not interfere with the purely private concerns of an individual, other than its generality and equality. It is true that such "a law may be bad and unjust; but its general and abstract formulation reduces this danger to a minimum. The protective character of the law, its very raison d'être, are to be found in its generality."21

If it is often not recognized that general and equal laws provide the most effective protection against infringement of individual liberty, this is due mainly to the habit of tacitly exempting the state and its agents from them and of assuming that the government has the power to grant exemptions to individuals. The ideal of the rule of law requires that the state either enforce the law upon others—and that this be its only monopoly—or act under the same law and therefore be limited in the same manner as any private person.22 It is this fact that all rules apply equally to all, including those who govern, which makes it improbable that any oppressive rules will be adopted.

5. It would be humanly impossible to separate effectively the laying-down of new general rules and their application to particular cases unless these functions were performed by different persons or bodies. This part at least of the doctrine of the separation of powers23 must therefore be regarded as an integral part of the rule of law. Rules must not be made with particular cases in mind, nor must particular cases be decided in the light of anything but the general rule—though this rule may not yet have been explicitly formulated and therefore have to be discovered. This requires
independent judges who are not concerned with any temporary ends of government. The main point is that the two functions must be performed separately by two co-ordinated bodies before it can be determined whether coercion is to be used in a particular case.

A much more difficult question is whether, under a strict application of the rule of law, the executive (or the administration) should be regarded as a distinct and separate power in this sense, co-ordinated on equal terms with the other two. There are, of course, areas where the administration must be free to act as it sees fit. Under the rule of law, however, this does not apply to coercive powers over the citizen. The principle of the separation of powers must not be interpreted to mean that in its dealing with the private citizen the administration is not always subject to the rules laid down by the legislature and applied by independent courts. The assertion of such a power is the very antithesis of the rule of law. Though under any workable system the administration must undoubtedly have powers which cannot be controlled by independent courts, "Administrative Powers over Person and Property" cannot be among them. The rule of law requires that the executive in its coercive action be bound by rules which prescribe not only when and where it may use coercion but also in what manner it may do so. The only way in which this can be ensured is to make all its actions of this kind subject to judicial review.

Whether the rules by which the administration is bound should be laid down by the general legislature or whether this function may be delegated to another body is, however, a matter of political expediency. This does not bear directly on the principle of the rule of law, but rather on the question of the democratic control of government. So far as the principle of the rule of law is concerned, there is no objection to delegation of legislation as such. Clearly, the delegation of the power of making rules to local legislative bodies, such as provincial assemblies or municipal councils, is unobjectionable from every point of view. Even the delegation of this power to some non-elective authority need not be contrary to the rule of law, so long as such authority is bound to announce these rules prior to their application and then can be made to adhere to them. The trouble with the widespread use of delegation in modern times is not that the power of making general rules is delegated but that administrative authorities are, in effect, given
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power to wield coercion without rule, as no general rules can be formulated which will unambiguously guide the exercise of such power. What is often called "delegation of lawmaking power" is often not delegation of the power to make rules—which might be undemocratic or politically unwise—but delegation of the authority to give to any decision the force of law, so that, like an act of the legislature, it must be unquestioningly accepted by the courts.

6. This brings us to what in modern times has become the crucial issue, namely the legal limits of administrative discretion. Here is "the little gap at which in time every man's liberty may go out."

The discussion of this problem has been obscured by a confusion over the meaning of the term "discretion." We use the word first with regard to the power of the judge to interpret the law. But authority to interpret a rule is not discretion in the sense relevant to us. The task of the judge is to discover the implications contained in the spirit of the whole system of valid rules of law or to express as a general rule, when necessary, what was not explicitly stated previously in a court of law or by the legislator. That this task of interpretation is not one in which the judge has discretion in the sense of authority to follow his own will to pursue particular concrete aims appears from the fact that his interpretation of the law can be, and as a rule is, made subject to review by a higher court. Whether or not the substance of a decision is subject to review by another such body that needs to know only the existing rules and the facts of the case is probably the best test as to whether a decision is bound by rule or left to the discretion of the judge's authority. A particular interpretation of the law may be subject to dispute, and it may sometimes be impossible to arrive at a fully convincing conclusion; but this does not alter the fact that the dispute must be settled by an appeal to the rules and not by a simple act of will.

Discretion in a different and for our purposes equally irrelevant sense is a problem which concerns the relation between principal and agent throughout the whole hierarchy of government. At every level, from the relation between the sovereign legislature and the heads of the administrative departments down the successive steps in the bureaucratic organization, the problem arises as to what part of the authority of government as a whole should be delegated to a specific office or official. Since this assignment of
particular tasks to particular authorities is decided by law, the question of what an individual agency is entitled to do, what parts of the powers of government it is allowed to exercise, is often also referred to as a problem of discretion. It is evident that not all the acts of government can be bound by fixed rules and that at every stage of the governmental hierarchy considerable discretion must be granted to the subordinate agencies. So long as the government administers its own resources, there are strong arguments for giving it as much discretion as any business management would require in similar circumstances. As Dicey has pointed out, "in the management of its own business, properly so called, the government will be found to need that freedom of action, necessarily possessed by every private person in the management of his own personal concerns." It may well be that legislative bodies are often overzealous in limiting the discretion of the administrative agencies and unnecessarily hamper their efficiency. This may be unavoidable to some degree; and it is probably necessary that bureaucratic organizations should be bound by rule to a greater extent than business concerns, as they lack that test of efficiency which profits provide in commercial affairs.

The problem of discretionary powers as it directly affects the rule of law is not a problem of the limitation of the powers of particular agents of government but of the limitation of the powers of the government as a whole. It is a problem of the scope of administration in general. Nobody disputes the fact that, in order to make efficient use of the means at its disposal, the government must exercise a great deal of discretion. But, to repeat, under the rule of law the private citizen and his property are not an object of administration by the government, not a means to be used for its purposes. It is only when the administration interferes with the private sphere of the citizen that the problem of discretion becomes relevant to us; and the principle of the rule of law, in effect, means that the administrative authorities should have no discretionary powers in this respect.

In acting under the rule of law the administrative agencies will often have to exercise discretion as the judge exercises discretion in interpreting the law. This, however, is a discretionary power which can and must be controlled by the possibility of a review of the substance of the decision by an independent court. This means that the decision must be deducible from the rules of law and from those circumstances to which the law refers and which
can be known to the parties concerned. The decision must not be affected by any special knowledge possessed by the government or by its momentary purposes and the particular values it attaches to different concrete aims, including the preferences it may have concerning the effects on different people.27

At this point the reader who wants to understand how liberty in the modern world may be preserved must be prepared to consider a seemingly fine point of law, the crucial importance of which is often not appreciated. While in all civilized countries there exists some provision for an appeal to courts against administrative decisions, this often refers only to the question as to whether an authority had a right to do what it did. We have already seen, however, that if the law said that everything a certain authority did was legal, it could not be restrained by a court from doing anything. What is required under the rule of law is that a court should have the power to decide whether the law provided for a particular action that an authority has taken. In other words, in all instances where administrative action interferes with the private sphere of the individual, the courts must have the power to decide not only whether a particular action was infra vires or ultra vires but whether the substance of the administrative decision was such as the law demanded. It is only if this is the case that administrative discretion is precluded.

This requirement clearly does not apply to the administrative authority which tries to achieve particular results with the means at its disposal.28 It is, however, of the essence of the rule of law that the private citizen and his property should not in this sense be means at the disposal of government. Where coercion is to be used only in accordance with general rules, the justification of every particular act of coercion must derive from such a rule. To ensure this, there must be some authority which is concerned only with the rules and not with any temporary aims of government and which has the right to say not only whether another authority had the right to act as it did but whether what it did was required by the law.

7. The distinction with which we are now concerned is sometimes discussed in terms of the contrast between legislation and policy. If the latter term is appropriately defined, we will indeed be able to express our main point by saying that coercion is admissible only when it conforms to general laws and not when it is
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A means of achieving particular objects of current policy. This manner of stating it is, however, somewhat misleading, because the term "policy" is also used in a wider sense, in which all legislation falls under it. In this sense legislation is the chief instrument of long-term policy, and all that is done in applying the law is to carry out a policy that has been determined in advance.

A further source of confusion is the fact that within law itself the expression "public policy" is commonly used to describe certain pervading general principles which are often not laid down as written rules but are understood to qualify the validity of more specific rules. When it is said that it is the policy of the law to protect good faith, to preserve public order, or not to recognize contracts for immoral purposes, this refers to rules, but rules which are stated in terms of some permanent end of government rather than in terms of rules of conduct. It means that, within the limits of the powers given to it, the government must so act that that end will be achieved. The reason why the term "policy" is used in such instances appears to be that it is felt that to specify the end to be achieved is in conflict with the conception of law as an abstract rule. Though such reasoning may explain the practice, it is clearly one which is not without danger.

Policy is rightly contrasted with legislation when it means the pursuit by government of the concrete, ever changing aims of the day. It is with the execution of policy in this sense that administration proper is largely concerned. Its task is the direction and allocation of resources put at the disposal of government in the service of the constantly changing needs of the community. All the services which the government provides for the citizen, from national defense to upkeep of roads, from sanitary safeguards to the policing of the streets, are necessarily of this kind. For these tasks it is allowed definite means and its own paid servants, and it will constantly have to decide on the next urgent task and the means to be used. The tendency of the professional administrators concerned with these tasks is inevitably to draw everything they can into the service of the public aims they are pursuing. It is largely as a protection of the private citizen against this tendency of an ever growing administrative machinery to engulf the private sphere that the rule of law is so important today. It means in the last resort that the agencies intrusted with such special tasks cannot wield for their purpose any sovereign powers (no Hoheitsrechte, as the Germans call it) but must confine themselves to the means specially granted to them.

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8. Under a reign of freedom the free sphere of the individual includes all action not explicitly restricted by a general law. We have seen that it was found especially necessary to protect against infringement by authority some of the more important private rights, and also how apprehension was felt that such an explicit enumeration of some might be interpreted to mean that only they enjoyed the special protection of the constitution. These fears have proved to be only too well founded. On the whole, however, experience seems to confirm the argument that, in spite of the inevitable incompleteness of any bill of rights, such a bill affords an important protection for certain rights known to be easily endangered. Today we must be particularly aware that, as a result of technological change, which constantly creates new potential threats to individual liberty, no list of protected rights can be regarded as exhaustive. In an age of radio and television, the problem of free access to information is no longer a problem of the freedom of the press. In an age when drugs or psychological techniques can be used to control a person’s actions, the problem of free control over one’s body is no longer a matter of protection against physical restraint. The problem of the freedom of movement takes on a new significance when foreign travel has become impossible for those to whom the authorities of their own country are not willing to issue a passport.

The problem assumes the greatest importance when we consider that we are probably only at the threshold of an age in which the technological possibilities of mind control are likely to grow rapidly and what may appear at first as innocuous or beneficial powers over the personality of the individual will be at the disposal of government. The greatest threats to human freedom probably still lie in the future. The day may not be far off when authority, by adding appropriate drugs to our water supply or by some other similar device, will be able to elate or depress, stimulate or paralyze, the minds of whole populations for its own purposes. If bills of rights are to remain in any way meaningful, it must be recognized early that their intention was certainly to protect the individual against all vital infringements of his liberty and that therefore they must be presumed to contain a general clause protecting against government’s interference those immunities which individuals in fact have enjoyed in the past.

In the last resort these legal guaranties of certain fundamental rights are no more than part of the safeguards of individual liberty.
which constitutionalism provides, and they cannot give greater security against legislative infringements of liberty than the constitutions themselves. As we have seen, they can do no more than give protection against hasty and improvident action of current legislation and cannot prevent any suppression of rights by the deliberate action of the ultimate legislator. The only safeguard against this is clear awareness of the dangers on the part of public opinion. Such provisions are important mainly because they impress upon the public mind the value of these individual rights and make them part of a political creed which the people will defend even when they do not fully understand its significance.

9. We have up to this point represented those guaranties of individual freedom as if they were absolute rights which could never be infringed. In actual fact they cannot mean more than that the normal running of society is based on them and that any departure from them requires special justification. Even the most fundamental principles of a free society, however, may have to be temporarily sacrificed when, but only when, it is a question of preserving liberty in the long run, as in the case of war. Concerning the need of such emergency powers of government in such instances (and of safeguards against their abuse) there exists widespread agreement.

It is not the occasional necessity of withdrawing some of the civil liberties by a suspension of habeas corpus or the proclamation of a state of siege that we need to consider further, but the conditions under which the particular rights of individual or groups may occasionally be infringed in the public interest. That even such fundamental rights as freedom of speech may have to be curtailed in situations of "clear and present danger," or that the government may have to exercise the right of eminent domain for the compulsory purchase of land, can hardly be disputed. But if the rule of law is to be preserved, it is necessary that such actions be confined to exceptional cases defined by rule, so that their justification does not rest on the arbitrary decision of any authority but can be reviewed by an independent court; and, second, it is necessary that the individuals affected be not harmed by the disappointment of their legitimate expectations but be fully indemnified for any damage they suffer as a result of such action.

The principle of "no expropriation without just compensation" has always been recognized wherever the rule of law has pre-
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vailed. It is, however, not always recognized that this is an integral and indispensable element of the principle of the supremacy of the law. Justice requires it; but what is more important is that it is our chief assurance that those necessary infringements of the private sphere will be allowed only in instances where the public gain is clearly greater than the harm done by the disappointment of normal individual expectations. The chief purpose of the requirement of full compensation is indeed to act as a curb on such infringements of the private sphere and to provide a means of ascertaining whether the particular purpose is important enough to justify an exception to the principle on which the normal working of society rests. In view of the difficulty of estimating the often intangible advantages of public action and of the notorious tendency of the expert administrator to overestimate the importance of the particular goal of the moment, it would even seem desirable that the private owner should always have the benefit of the doubt and that compensation should be fixed as high as possible without opening the door to outright abuse. This means, after all, no more than that the public gain must clearly and substantially exceed the loss if an exception to the normal rule is to be allowed.

10. We have now concluded the enumeration of the essential factors which together make up the rule of law, without considering those procedural safeguards such as habeas corpus, trial by jury, and so on, which, in the Anglo-Saxon countries, appear to most people as the chief foundations of their liberty. English and American readers will probably feel that I have put the cart before the horse and concentrated on minor features while leaving out what is fundamental. This has been quite deliberate.

I do not wish in any way to disparage the importance of these procedural safeguards. Their value for the preservation of liberty can hardly be overstated. But while their importance is generally recognized, it is not understood that they presuppose for their effectiveness the acceptance of the rule of law as here defined and that, without it, all procedural safeguards would be valueless. True, it is probably the reverence for these procedural safeguards that has enabled the English-speaking world to preserve the medieval conception of the rule of law over men. Yet this is no proof that liberty will be preserved if the basic belief in the existence of abstract rules of law which bind all authority in their action is shaken. Judicial forms are intended to insure that deci-
Procedural Safeguards

sions will be made according to rules and not according to the relative desirability of particular ends or values. All the rules of judicial procedure, all the principles intended to protect the individual and to secure impartiality of justice, presuppose that every dispute between individuals or between individuals and the state can be decided by the application of general law. They are designed to make the law prevail, but they are powerless to protect justice where the law deliberately leaves the decision to the discretion of authority. It is only where the law decides—and this means only where independent courts have the last word—that the procedural safeguards are safeguards of liberty.

I have here concentrated on the fundamental conception of law which the traditional institutions presuppose because the belief that adherence to the external forms of judicial procedure will preserve the rule of law seems to me the greatest threat to its preservation. I do not question, but rather wish to emphasize, that the belief in the rule of law and the reverence for the forms of justice belong together and that neither will be effective without the other. But it is the first which is chiefly threatened today; and it is the illusion that it will be preserved by scrupulous observance of the forms of justice that is one of the chief causes of this threat. "Society is not going to be saved by importing the forms and rules of judicial procedure into places where they do not naturally belong."

To use the trappings of judicial form where the essential conditions for a judicial decision are absent, or to give judges power to decide issues which cannot be decided by the application of rules, can have no effect but to destroy the respect for them even where they deserve it.
CHAPTER FIFTEEN

Economic Policy and the Rule of Law

The house of representatives ... can make no law which will not have its full operation on themselves and their friends, as well as the great mass of society. This [circumstance] has always been deemed one of the strongest bonds by which human policy can connect the rulers and the people together. It creates between them that communion of interest, and sympathy of sentiments, of which few governments have furnished examples; but without which every government degenerates into tyranny.

James Madison

1. The classical argument for freedom in economic affairs rests on the tacit postulate that the rule of law should govern policy in this as in all other spheres. We cannot understand the nature of the opposition of men like Adam Smith or John Stuart Mill to government "intervention" unless we see it against this background. Their position was therefore often misunderstood by those who were not familiar with that basic conception; and confusion arose in England and America as soon as the conception of the rule of law ceased to be assumed by every reader. Freedom of economic activity had meant freedom under the law, not the absence of all government action. The "interference" or "intervention" of government which those writers opposed as a matter of principle therefore meant only the infringement of that private sphere which the general rules of law were intended to protect. They did not mean that government should never concern itself with any economic matters. But they did mean that there were certain kinds of
governmental measures which should be precluded on principle and which could not be justified on any grounds of expediency.

To Adam Smith and his immediate successors the enforcement of the ordinary rules of common law would certainly not have appeared as government interference; nor would they ordinarily have applied this term to an alteration of these rules or the passing of a new rule by the legislature so long as it was intended to apply equally to all people for an indefinite period of time. Though they perhaps never explicitly said so, interference meant to them the exercise of the coercive power of government which was not regular enforcement of the general law and which was designed to achieve some specific purpose. The important criterion was not the aim pursued, however, but the method employed. There is perhaps no aim which they would not have regarded as legitimate if it was clear that the people wanted it; but they excluded as generally inadmissible in a free society the method of specific orders and prohibitions. Only indirectly, by depriving government of some means by which alone it might be able to attain certain ends, may this principle deprive government of the power to pursue those ends.

The later economists bear a good share of the responsibility for the confusion on these matters. True, there are good reasons why all governmental concern with economic matters is suspect and why, in particular, there is a strong presumption against government's actively participating in economic efforts. But these arguments are quite different from the general argument for economic freedom. They rest on the fact that the great majority of governmental measures which have been advocated in this field are, in fact, inexpedient, either because they will fail or because their costs will outweigh the advantages. This means that, so long as they are compatible with the rule of law, they cannot be rejected out of hand as government intervention but must be examined in each instance from the viewpoint of expediency. The habitual appeal to the principle of non-interference in the fight against all ill-considered or harmful measures has had the effect of blurring the fundamental distinction between the kinds of measures which are and those which are not compatible with a free system. And the opponents of free enterprise have been only too ready to help this confusion by insisting that the desirability or undesirability of a particular measure could never be a matter of principle but is always one of expediency.
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In other words, it is the character rather than the volume of government activity that is important. A functioning market economy presupposes certain activities on the part of the state; there are some other such activities by which its functioning will be assisted; and it can tolerate many more, provided that they are of the kind which are compatible with a functioning market. But there are those which run counter to the very principle on which a free system rests and which must therefore be altogether excluded if such a system is to work. In consequence, a government that is comparatively inactive but does the wrong things may do much more to cripple the forces of a market economy than one that is more concerned with economic affairs but confines itself to actions which assist the spontaneous forces of the economy.

It is the purpose of this chapter to show that the rule of law provides the criterion which enables us to distinguish between those measures which are and those which are not compatible with a free system. Those that are may be examined further on the grounds of expediency. Many such measures will, of course, still be undesirable or even harmful. But those that are not must be rejected even if they provide an effective, or perhaps the only effective, means to a desirable end. We shall see that the observation of the rule of law is a necessary, but not yet a sufficient, condition for the satisfactory working of a free economy. But the important point is that all coercive action of government must be unambiguously determined by a permanent legal framework which enables the individual to plan with a degree of confidence and which reduces human uncertainty as much as possible.

2. Let us consider, first, the distinction between the coercive measures of government and those pure service activities where coercion does not enter or does so only because of the need of financing them by taxation. In so far as the government merely undertakes to supply services which otherwise would not be supplied at all (usually because it is not possible to confine the benefits to those prepared to pay for them), the only question which arises is whether the benefits are worth the cost. Of course, if the government claimed for itself the exclusive right to provide particular services, they would cease to be strictly non-coercive. In general, a free society demands not only that the government have the monopoly of coercion but that it have the monopoly only of
coercion and that in all other respects it operate on the same terms as everybody else.

A great many of the activities which governments have universally undertaken in this field and which fall within the limits described are those which facilitate the acquisition of reliable knowledge about facts of general significance. The most important function of this kind is the provision of a reliable and efficient monetary system. Others scarcely less important are the setting of standards of weights and measures; the providing of information gathered from surveying, land registration, statistics, etc.; and the support, if not also the organization, of some kind of education.

All these activities of government are part of its effort to provide a favorable framework for individual decisions; they supply means which individuals can use for their own purposes. Many other services of a more material kind fall into the same category. Though government must not use its power of coercion to reserve for itself activities which have nothing to do with the enforcement of the general rules of law, there is no violation of principle in its engaging in all sorts of activities on the same terms as the citizens. If in the majority of fields there is no good reason why it should do so, there are fields in which the desirability of government action can hardly be questioned.

To this latter group belong all those services which are clearly desirable but which will not be provided by competitive enterprise because it would be either impossible or difficult to charge the individual beneficiary for them. Such are most sanitary and health services, often the construction and maintenance of roads, and many of the amenities provided by municipalities for the inhabitants of cities. Included also are the activities which Adam Smith described as "those public works, which, though they may be in the highest degree advantageous to a great society, are, however, of such a nature, that the profit could never repay the expense to any individual or small number of individuals." And there are many other kinds of activity in which the government may legitimately wish to engage, in order perhaps to maintain secrecy in military preparations or to encourage the advancement of knowledge in certain fields. But though government may at any moment be best qualified to take the lead in such fields, this provides no justification for assuming that this will always be so and therefore for giving it exclusive responsibility. In most in-
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stances, moreover, it is by no means necessary that government engage in the actual management of such activities; the services in question can generally be provided, and more effectively provided, by the government's assuming some or all of the financial responsibility but leaving the conduct of the affairs to independent and in some measure competitive agencies.

There is considerable justification for the distrust with which business looks on all state enterprise. There is great difficulty in ensuring that such enterprise will be conducted on the same terms as private enterprise; and it is only if this condition is satisfied that it is not objectionable in principle. So long as government uses any of its coercive powers, and particularly its power of taxation, in order to assist its enterprises, it can always turn their position into one of actual monopoly. To prevent this, it would be necessary that any special advantages, including subsidies, which government gives to its own enterprises in any field, should also be made available to competing private agencies. There is no need to emphasize that it would be exceedingly difficult for government to satisfy these conditions and that the general presumption against state enterprise is thereby considerably strengthened. But this does not mean that all state enterprise must be excluded from a free system. Certainly it ought to be kept within narrow limits; it may become a real danger to liberty if too large a section of economic activity comes to be subject to the direct control of the state. But what is objectionable here is not state enterprise as such but state monopoly.

3. Furthermore, a free system does not exclude on principle all those general regulations of economic activity which can be laid down in the form of general rules specifying conditions which everybody who engages in a certain activity must satisfy. They include, in particular, all regulations governing the techniques of production. We are not concerned here with the question of whether such regulations will be wise, which they probably will be only in exceptional cases. They will always limit the scope of experimentation and thereby obstruct what may be useful developments. They will normally raise the cost of production or, what amounts to the same thing, reduce over-all productivity. But if this effect on cost is fully taken into account and it is still thought worthwhile to incur the cost to achieve a given end, there is little more to be said about it. The economist will remain suspicious
and hold that there is a strong presumption against such measures because their over-all cost is almost always underestimated and because one disadvantage in particular—namely, the prevention of new developments—can never be fully taken into account. But if, for instance, the production and sale of phosphorus matches is generally prohibited for reasons of health or permitted only if certain precautions are taken, or if night work is generally prohibited, the appropriateness of such measures must be judged by comparing the over-all costs with the gain; it cannot be conclusively determined by appeal to a general principle. This is true of most of the wide field of regulations known as “factory legislation.”

It is often maintained today that these or similar tasks which are generally acknowledged to be proper functions of government could not be adequately performed if the administrative authorities were not given wide discretionary powers and all coercion were limited by the rule of law. There is little reason to fear this. If the law cannot always name the particular measures which the authorities may adopt in a particular situation, it can be so framed as to enable any impartial court to decide whether the measures adopted were necessary to achieve the general effect aimed at by the law. Though the variety of circumstances in which the authorities may have to act cannot be foreseen, the manner in which they will have to act, once a certain situation has arisen, can be made predictable to a high degree. The destroying of a farmer’s cattle in order to stop the spreading of a contagious disease, the tearing-down of houses to prevent the spreading of a fire, the prohibition of an infected well, the requirement of protective measures in the transmission of high-tension electricity, and the enforcement of safety regulations in buildings undoubtedly demand that the authorities be given some discretion in applying general rules. But this need not be a discretion unlimited by general rules or of the kind which need to be exempt from judicial-review.

We are so used to such measures being referred to as evidence of the necessity of conferring discretionary powers that it comes somewhat as a surprise that, as recently as thirty years ago, an eminent student of administrative law could still point out that “health and safety statutes are, generally speaking, by no means conspicuous for the use of discretionary power; on the contrary, in much of that legislation such powers are conspicuously absent. . . . Thus British factory legislation has found it possible to rely
practically altogether on general rules (though to a large extent framed by administrative regulation)... many building codes are framed with a minimum of administrative discretion, practically all regulations being limited to requirements capable of standardization... In all these cases the consideration of flexibility yielded to the higher consideration of certainty of private right, without any apparent sacrifice of public interest."

In all such instances the decisions are derived from general rules and not from particular preferences which guide the government of the moment or from any opinion as to how particular people ought to be situated. The coercive powers of government still serve general and timeless purposes, not specific ends. It must not make any distinctions between different people. The discretion conferred on it is a limited discretion in that the agent is to apply the sense of a general rule. That this rule cannot be made completely unambiguous in its application is a consequence of human imperfection. The problem, nevertheless, is one of applying a rule, which is shown by the fact that an independent judge, who in no way represents the particular wishes or values of the government or of the majority of the moment, will be able to decide not only whether the authority had a right to act at all but also whether it was required by law to do exactly what it did.

The point at issue here has nothing to do with the question of whether the regulations justifying the actions of government are uniform for the whole country or whether they have been laid down by a democratically elected assembly. There is clearly need for some regulations to be passed by local ordinances, and many of them, such as building codes, will necessarily be only in form and never in substance the product of majority decisions. The important question again concerns not the origin but the limits of the powers conferred. Regulations drawn up by the administrative authority itself but duly published in advance and strictly adhered to will be more in conformity with the rule of law than will vague discretionary powers conferred on the administrative organs by legislative action.

Though there have always been pleas on the ground of administrative convenience that these strict limits should be relaxed, this is certainly not a necessary requirement for the achievement of the aims we have considered so far. It was only after the rule of law had been breached for other aims that its preservation no longer seemed to outweigh considerations of administrative efficiency.
Measures Excluded in Principle

4. We must now turn to the kinds of governmental measures which the rule of law excludes in principle because they cannot be achieved by merely enforcing general rules but, of necessity, involve arbitrary discrimination between persons. The most important among them are decisions as to who is to be allowed to provide different services or commodities, at what prices or in what quantities—in other words, measures designed to control the access to different trades and occupations, the terms of sale, and the amounts to be produced or sold.

So far as the entry into different occupations is concerned, our principle does not necessarily exclude the possible advisability in some instances of permitting it only to those who possess certain ascertainable qualifications. The restriction of coercion to the enforcement of general rules requires, however, that any one possessing these qualifications have an enforceable claim to such permission and that the grant of the permission depend only on his satisfying the conditions laid down as a general rule and not on any particular circumstances (such as "local need") which would have to be determined by the discretion of the licensing authority. Even the need for such controls could probably be rendered unnecessary in most instances by merely preventing people from pretending to qualifications which they do not possess, that is, by applying the general rules preventing fraud and deception. For this purpose the protection of certain designations or titles expressing such qualifications might well be sufficient (it is by no means evident that even in the case of doctors this would not be preferable to the requirement of a license to practice). But it is probably undeniable that in some instances, such as where the sale of poisons or firearms is involved, it is both desirable and unobjectionable that only persons satisfying certain intellectual and moral qualities should be allowed to practice such trades. So long as everybody possessing the necessary qualifications has the right to practice the occupation in question and, if necessary, can have his claim examined and enforced by an independent court, the basic principle is satisfied.

There are several reasons why all direct control of prices by government is irreconcilable with a functioning free system, whether the government actually fixes prices or merely lays down rules by which the permissible prices are to be determined. In the first place, it is impossible to fix prices according to long-term rules which will effectively guide production. Appropriate prices
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depend on circumstances which are constantly changing and must be continually adjusted to them. On the other hand, prices which are not fixed outright but determined by some rule (such as that they must be in a certain relation to cost) will not be the same for all sellers and, for this reason, will prevent the market from functioning. A still more important consideration is that, with prices different from those that would form on a free market, demand and supply will not be equal, and if the price control is to be effective, some method must be found for deciding who is to be allowed to buy or sell. This would necessarily be discretionary and must consist of \textit{ad hoc} decisions that discriminate between persons on essentially arbitrary grounds. As experience has amply confirmed, price controls can be made effective only by quantitative controls, by decisions on the part of authority as to how much particular persons or firms are to be allowed to buy or sell. And the exercise of all controls of quantities must, of necessity, be discretionary, determined not by rule but by the judgment of authority concerning the relative importance of particular ends.

It is thus not because the economic interests with which such measures interfere are more important than others that price and quantity controls must be altogether excluded in a free system, but because this kind of controls cannot be exercised according to rule but must in their very nature be discretionary and arbitrary. To grant such powers to authority means in effect to give it power arbitrarily to determine what is to be produced, by whom, and for whom.

5. Strictly speaking, then, there are two reasons why all controls of prices and quantities are incompatible with a free system: one is that all such controls must be arbitrary, and the other is that it is impossible to exercise them in such a manner as to allow the market to function adequately. A free system can adapt itself to almost any set of data, almost any general prohibition or regulation, so long as the adjusting mechanism itself is kept functioning. And it is mainly changes in prices that bring about the necessary adjustments. This means that, for it to function properly, it is not sufficient that the rules of law under which it operates be general rules, but their content must be such that the market will work tolerably well. The case for a free system is not that any system will work satisfactorily where coercion is confined by general rules, but that under it such rules can be given a form that
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will enable it to work. If there is to be an efficient adjustment of the different activities in the market, certain minimum requirements must be met; the more important of these are, as we have seen, the prevention of violence and fraud, the protection of property and the enforcement of contracts, and the recognition of equal rights of all individuals to produce in whatever quantities and sell at whatever prices they choose. Even when these basic conditions have been satisfied, the efficiency of the system will still depend on the particular content of the rules. But if they are not satisfied, government will have to achieve by direct orders what individual decisions guided by price movements will.

The relation between the character of the legal order and the functioning of the market system has received comparatively little study, and most of the work in this field has been done by men who were critical of the competitive order rather than by its supporters. The latter have usually been content to state the minimal requirements for the functioning of the market which we have just mentioned. A general statement of these conditions, however, raises almost as many questions as the answers it provides. How will the market will function depends on the character of the particular rules. The decision to rely on voluntary contracts as the main instrument for organizing the relations between individuals does not determine what the specific content of the law of contract ought to be; and the recognition of the right of private property does not determine what exactly should be the content of this right in order that the market mechanism will work as effectively and beneficially as possible. Though the principle of private property raises comparatively few problems so far as movable things are concerned, it does raise exceedingly difficult ones where property in land is concerned. The effect which the use of any one piece of land often has on neighboring land clearly makes it undesirable to give the owner unlimited power to use or abuse his property as he likes.

But, while it is to be regretted that economists have on the whole contributed little to the solution of these problems, there are some good reasons for this. General speculation about the character of a social order cannot produce much more than equally general statements of the principles that the legal order must follow. The application in detail of these general principles must be left largely to experience and gradual evolution. It presupposes concern with concrete cases, which is more the province of the lawyer.
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than of the economist. At any rate, it is probably because the task of gradually amending our legal system to make it more conducive to the smooth working of competition is such a slow process that it has had little appeal for those who seek an outlet for their creative imagination and are impatient to draw up blueprints for further development.

6. There is still another point we must consider a little more closely. Since the time of Herbert Spencer it has become customary to discuss many aspects of our problem under the heading of “freedom of contract.” And for a period of time this point of view played an important role in American jurisdiction. There is indeed a sense in which freedom of contract is an important part of individual freedom. But the phrase also gives rise to misconceptions. In the first place, the question is not what contracts individuals will be allowed to make but rather what contracts the state will enforce. No modern state has tried to enforce all contracts, nor is it desirable that it should. Contracts for criminal or immoral purposes, gambling contracts, contracts in restraint of trade, contracts permanently binding the services of a person, or even some contracts for specific performances are not enforced.

Freedom of contract, like freedom in all other fields, really means that the permissibility of a particular act depends only on general rules and not on its specific approval by authority. It means that the validity and enforceability of a contract must depend only on those general, equal, and known rules by which all other legal rights are determined, and not on the approval of its particular content by an agency of the government. This does not exclude the possibility of the law’s recognizing only those contracts which satisfy certain general conditions or of the state’s laying down rules for the interpretation of contracts which will supplement the explicitly agreed terms. The existence of such recognized standard forms of contract which, so long as no contrary terms are stipulated, will be presumed to be part of the agreement often greatly facilitates private dealings.

A much more difficult question is whether the law should ever provide for obligations arising out of a contract which may be contrary to the intentions of both parties, as, for example, in the case of liability for industrial accidents irrespective of negligence. But even this is probably more a question of expediency than of principle. The enforceability of contracts is a tool which the law provides
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for us, and what consequences will follow upon concluding a contract is for the law to say. So long as these consequences can be predicted from a general rule and the individual is free to use the available types of contracts for his own purposes, the essential conditions of the rule of law are satisfied.

7. The range and variety of government action that is, at least in principle, reconcilable with a free system is thus considerable. The old formulae of laissez faire or non-intervention do not provide us with an adequate criterion for distinguishing between what is and what is not admissible in a free system. There is ample scope for experimentation and improvement within that permanent legal framework which makes it possible for a free society to operate most efficiently. We can probably at no point be certain that we have already found the best arrangements or institutions that will make the market economy work as beneficially as it could. It is true that after the essential conditions of a free system have been established, all further institutional improvements are bound to be slow and gradual. But the continuous growth of wealth and technological knowledge which such a system makes possible will constantly suggest new ways in which government might render services to its citizens and bring such possibilities within the range of the practicable.

Why, then, has there been such persistent pressure to do away with those limitations upon government that were erected for the protection of individual liberty? And if there is so much scope for improvement within the rule of law, why have the reformers striven so constantly to weaken and undermine it? The answer is that during the last few generations certain new aims of policy have emerged which cannot be achieved within the limits of the rule of law. A government which cannot use coercion except in the enforcement of general rules has no power to achieve particular aims that require means other than those explicitly entrusted to its care and, in particular, cannot determine the material position of particular people or enforce distributive or "social" justice. In order to achieve such aims, it would have to pursue a policy which is best described—since the word "planning" is so ambiguous—by the French word dirigisme, that is, a policy which determines for what specific purposes particular means are to be used.

This, however, is precisely what a government bound by the rule of law cannot do. If the government is to determine how par-
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ticular people ought to be situated, it must be in a position to
determine also the direction of individual efforts. We need not
repeat here the reasons why, if government treats different people
equally, the results will be unequal, or why, if it allows people to
make what use they like of the capacities and means at their dis­
posal, the consequences for the individuals will be unpredictable.
The restrictions which the rule of law imposes upon government
thus preclude all those measures which would be necessary to
insure that individuals will be rewarded according to another's
conception of merit or desert rather than according to the value
that their services have for their fellows—or, what amounts to the
same thing, it precludes the pursuit of distributive, as opposed to
commutative, justice. Distributive justice requires an allocation
of all resources by a central authority; it requires that people be
told what to do and what ends to serve. Where distributive justice
is the goal, the decisions as to what the different individuals must
be made to do cannot be derived from general rules but must be
made in the light of the particular aims and knowledge of the
planning authority. As we have seen before, when the opinion of
the community decides what different people shall receive, the
same authority must also decide what they shall do.

This conflict between the ideal of freedom and the desire to
"correct" the distribution of incomes so as to make it more "just"
is usually not clearly recognized. But those who pursue distribu­tive justice will in practice find themselves obstructed at every
move by the rule of law. They must, from the very nature of their
aim, favor discriminatory and discretionary action. But, as they
are usually not aware that their aim and the rule of law are in
principle incompatible, they begin by circumventing or disregarding
in individual cases a principle which they often would wish to
see preserved in general. But the ultimate result of their efforts will
necessarily be, not a modification of the existing order, but its
complete abandonment and its replacement by an altogether dif­
ferent system—the command economy.

While it is certainly not true that such a centrally planned sys­
tem would be more efficient than one based on a free market, it is
true that only a centrally directed system could attempt to insure
that the different individuals would receive what someone thought
they deserved on moral grounds. Within the limits set by the rule
of law, a great deal can be done to make the market work more
effectively and smoothly; but, within these limits, what people
now regard as distributive justice can never be achieved. We shall have to examine the problems which have arisen in some of the most important fields of contemporary policy as a result of the pursuit of distributive justice. Before we do so, however, we must consider the intellectual movements which have done so much during the last two or three generations to discredit the rule of law and which, by disparaging this ideal, have seriously undermined the resistance to a revival of arbitrary government.
CHAPTER SIXTEEN

The Decline of the Law

The dogma, that absolute power may, by the hypothesis of popular origin, be as legitimate as constitutional freedom, began . . . to darken the air.

LORD ACTON

1. Earlier in our discussion we devoted more attention than is usual to developments in Germany, partly because it was in that country that the theory, if not the practice, of the rule of law was developed furthest, and partly because it was necessary to understand the reaction against it which commenced there. As is true of so much of socialist doctrine, the legal theories which undermined the rule of law originated in Germany and spread from there to the rest of the world.

The interval between the victory of liberalism and the turn toward socialism or a kind of welfare state was shorter in Germany than elsewhere. The institutions meant to secure the rule of law had scarcely been completed before a change in opinion prevented their serving the aims for which they had been created. Political circumstances and developments which were purely intellectual combined to accelerate a development which proceeded more slowly in other countries. The fact that the unification of the country had at last been achieved by the artifice of statesmanship rather than by gradual evolution strengthened the belief that deliberate design should remodel society according to a preconceived pattern. The social and political ambitions which this situation encouraged were strongly supported by philosophical trends then current in Germany.

The demand that government should enforce not merely “for-
mal” but “substantive” (i.e., “distributive” or “social”) justice had been advanced recurrently since the French Revolution. Toward the end of the nineteenth century these ideas had already profoundly affected legal doctrine. By 1890 a leading socialist theorist of the law could thus express what was increasingly becoming the dominant doctrine: “By treating in a perfectly equal manner all citizens regardless of their personal qualities and economic position, and by allowing unlimited competition between them, it came about that the production of goods was increased without limit; but the poor and weak had only a small share in that output. The new economic and social legislation therefore attempts to protect the weak against the strong and to secure for them a moderate share in the good things of life. This is because today it is understood that there is no greater injustice than to treat as equal what is in fact unequal [!]”¹ And there was Anatole France, who scoffed at “the majestic equality of the law that forbids the rich as well as the poor to sleep under bridges, to beg in the streets and to steal bread.”² This famous phrase has been repeated countless times by well-meaning but unthinking people who did not understand that they were undermining the foundations of all impartial justice.

2. The ascendancy of these political views was greatly assisted by the increasing influence of various theoretical conceptions which had arisen earlier in the century and which, though in many respects strongly opposed to one another, had in common the dislike of any limitation of authority by rules of law and shared the desire to give the organized forces of government greater power to shape social relations deliberately according to some ideal of social justice. The four chief movements which operated in this direction were, in descending order of importance, legal positivism, historicism, the “free law” school, and the school of “jurisprudence of interest.” We shall only briefly consider the last three before we turn to the first, which must detain us a little longer.

The tradition which only later became known as “jurisprudence of interest” was a form of sociological approach somewhat similar to the “legal realism” of contemporary America. At least in its more radical forms it wanted to get away from the kind of logical construction which is involved in the decision of disputes by the application of strict rules of law and to replace it by a direct
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assessment of the particular "interests" at stake in the concrete case. The "free law" school was in a way a parallel movement concerned mainly with criminal law. Its objective was to free the judge as far as possible from the shackles of fixed rules and permit him to decide individual cases mainly on the basis of his "sense of justice." It has often been pointed out how much the latter in particular prepared the way for the arbitrariness of the totalitarian state.

Historicism, which must be precisely defined so that it may be sharply distinguished from the great historical schools (in jurisprudence and elsewhere) that preceded it, was a school that claimed to recognize necessary laws of historical development and to be able to derive from such insight knowledge of what institutions were appropriate to the existing situation. This view led to an extreme relativism which claimed, not that we are the product of our own time and bound in a large measure by the views and ideas we have inherited, but that we can transcend those limitations and explicitly recognize how our present views are determined by circumstances and use this knowledge to remake our institutions in a manner appropriate to our time. Such a view would naturally lead to a rejection of all rules that cannot be rationally justified or have not been deliberately designed to achieve a specific purpose. In this respect historicism supports what we shall presently see is the main contention of legal positivism.

3. The doctrines of legal positivism have been developed in direct opposition to a tradition which, though it has for two thousand years provided the framework within which our central problems have been mainly discussed, we have not explicitly considered. This is the conception of a law of nature, which to many still offers the answer to our most important question. We have so far deliberately avoided discussing our problems with reference to this conception because the numerous schools which go under this name hold really different theories and an attempt to sort them out would require a separate book. But we must at least recognize here that these different schools of the law of nature have one point in common, which is that they address themselves to the same problem. What underlies the great conflict between the defenders of natural law and the legal positivists is that, while the former recognize the existence
of that problem, the latter deny that it exists at all, or at least that it has a legitimate place within the province of jurisprudence. What all the schools of natural law agree upon is the existence of rules which are not of the deliberate making of any lawgiver. They agree that all positive law derives its validity from some rules that have not in this sense been made by men but which can be "found" and that these rules provide both the criterion for the justice of positive law and the ground for men's obedience to it. Whether they seek the answer in divine inspiration or in the inherent powers of human reason, or in principles which are not themselves part of human reason but constitute non-rational factors that govern the working of the human intellect, or whether they conceive of the natural law as permanent and immutable or as variable in content, they all seek to answer a question which positivism does not recognize. For the latter, law by definition consists exclusively of deliberate commands of a human will.

For this reason, legal positivism from the very beginning could have no sympathy with and no use for those meta-legal principles which underlie the ideal of the rule of law or the Rechtsstaat in the original meaning of this concept, for those principles which imply a limitation upon the power of legislation. In no other country did this positivism gain such undisputed sway in the second half of the last century as it did in Germany. It was consequently here that the ideal of the rule of law was first deprived of real content. The substantive conception of the Rechtsstaat, which required that the rules of law possess definite properties, was displaced by a purely formal concept which required merely that all action of the state be authorized by the legislature. In short, a "law" was that which merely stated that whatever a certain authority did should be legal. The problem thus became one of mere legality. By the turn of the century it had become accepted doctrine that the "individualist" ideal of the substantive Rechtsstaat was a thing of the past, "vanquished by the creative powers of national and social ideas." Or, as an authority on administrative law described the situation shortly before the outbreak of the first World War: "We have returned to the principles of the police state [!] to such an extent that we again recognize the idea of a Kulturstaat. The only difference is in the means. On the basis of laws the modern state permits itself everything, much more than the police state
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did. Thus, in the course of the nineteenth century, the term *Rechtsstaat* was given a new meaning. We understand by it a state whose whole activity takes place on the basis of laws and in legal form. On the purpose of the state and the limits of its competence the term *Rechtsstaat* in its present-day meaning says nothing."

It was, however, only after the first World War that these doctrines were given their most effective form and began to exert a great influence which extended far beyond the limits of Germany. This new formulation, known as the "pure theory of law" and expounded by Professor H. Kelsen, signaled the definite eclipse of all traditions of limited government. His teaching was avidly taken up by all those reformers who had found the traditional limitations an irritating obstacle to their ambitions and who wanted to sweep away all restrictions on the power of the majority. Kelsen himself had early observed how the "fundamentally irretrievable liberty of the individual gradually recedes into the background and the liberty of the social collective occupies the front of the stage" and that this change in the conception of freedom meant an "emancipation of democratism from liberalism," which he evidently welcomed. The basic conception of his system is the identification of the state and the legal order. Thus the *Rechtsstaat* becomes an extremely formal concept and an attribute of all states, even a despotic one. There are no possible limits to the power of the legislator, and there are no "so-called fundamental liberties"; and any attempt to deny to an arbitrary despotism the character of a legal order represents "nothing but the naïveté and presumption of natural-law thinking." Every effort is made not only to obscure the fundamental distinction between true laws in the substantive sense of abstract, general rules and laws in the merely formal sense (including all acts of a legislature) but also to render indistinguishable from them the orders of any authority, no matter what they are, by including them all in the vague term "norm." Even the distinction between jurisdiction and administrative acts is practically obliterated. In short, every single tenet of the traditional conception of the rule of law is represented as a metaphysical superstition.

This logically most consistent version of legal positivism illustrates the ideas which by the 1920's had come to dominate German thinking and were rapidly spreading to the rest of the
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world. At the end of that decade they had so completely con­quered Germany that "to be found guilty of adherence to natural law theories [was] a kind of intellectual disgrace." The possi­bilities which this state of opinion created for an unlimited dic­tatorship were already clearly seen by acute observers at the time Hitler was trying to gain power. In 1930 a German legal scholar, in a detailed study of the effects of the "efforts to realize the socialist State, the opposite of the Rechtsstaat," was able to point out that these "doctrinal developments have already removed all obstacles to the disappearance of the Rechtsstaat, and opened the doors to the victory of the fascist and bolshevist will of the State." The increasing concern over these develop­ments which Hitler was finally to complete was given expression by more than one speaker at a congress of German constitutional lawyers. But it was too late. The antilibertarian forces had learned too well the positivist doctrine that the state must not be bound by law. In Hitler Germany and in Fascist Italy, as well as in Russia, it came to be believed that under the rule of law the state was "unfree," a "prisoner of the law," and that, in order to act "justly," it must be released from the fetters of abstract rules. A "free" state was to be one that could treat its subjects as it pleased.

4. The inseparability of personal freedom from the rule of law is shown most clearly by the absolute denial of the latter, even in theory, in the country where modern despotism has been carried furthest. The history of the development of legal theory in Russia during the early stages of communism, when the ideals of socialism were still taken seriously and the problem of the role of law in such a system was extensively discussed, is very instructive. In their ruthless logic the arguments advanced in these discussions show the nature of the problem more clearly than does the position taken by Western socialists, who usually try to have the best of both worlds.

The Russian legal theorists deliberately continued in a direction which, they recognized, had long been established in western Europe. As one of them put it, the conception of law itself was generally disappearing, and "the center of gravity was shifting more and more from the passing of general norms to individual decisions and instructions which regulate, assist, and co-ordinate activities of administration." Or, as another contended at the
same time, "since it is impossible to distinguish between laws and administrative regulations, this contrast is a mere fiction of bourgeois theory and practice." The best description of these developments we owe to a non-Communist Russian scholar, who observed that what "distinguishes the Soviet system from all other despotic government is that... it represents an attempt to found the state on principles which are the opposite of those of the rule of law... [and it] has evolved a theory which exempts the rulers from every obligation or limitation." Or, as a Communist theorist expressed it, "the fundamental principle of our legislation and our private law, which the bourgeois theorist will never recognize, is: everything is prohibited which is not specially permitted."

Finally, the Communist attacks came to be directed at the conception of law itself. In 1927 the president of the Soviet Supreme Court explained in an official handbook of private law: "Communism means not the victory of socialist law, but the victory of socialism over any law, since with the abolition of classes with antagonistic interests, law will disappear altogether."

The reasons for this stage of the development were most clearly explained by the legal theorist E. Pashukanis, whose work for a time attracted much attention both inside and outside Russia but who later fell into disgrace and disappeared. He wrote: "To the administrative technical direction by subordination to a general economic plan corresponds the method of direct, technologically determined direction in the shape of programs for production and distribution. The gradual victory of this tendency means the gradual extinction of law as such." In short: "As, in a socialist community, there was no scope for autonomous private legal relations, but only for regulation in the interest of the community, all law is transformed into administration; all fixed rules into discretion and considerations of utility."

5. In England developments away from the rule of law had started early but for a long time remained confined to the sphere of practice and received little theoretical attention. Though, by 1915, Dicey could observe that "the ancient veneration for the rule of law has in England suffered during the last thirty years a marked decline," the increasingly frequent infringements of the principle attracted little notice. Even when in 1929 a
book called *The New Despotism* appeared, in which Lord Justice Hewart pointed out how little in accord with the rule of law was the situation which had developed, it achieved a succès de scandale but could do little to change the complacent belief that the liberties of Englishmen were safely protected by that tradition. The book was treated as a mere reactionary pamphlet, and the venom which was directed at it is difficult to understand a quarter of a century later, when not only liberal organs like *The Economist* but also socialist authors have come to speak of the danger in the same terms. The book did indeed lead to the appointment of an official “Committee on Ministers’ Powers”; but its Report, while mildly reasserting Dicey’s doctrines, tended on the whole to minimize the dangers. Its main effect was that it made the opposition to the rule of law articulate and evoked an extensive literature which outlined an antirule-of-law doctrine which has since come to be accepted by many besides socialists.

This movement was led by a group of socialist lawyers and political scientists gathered around the late Professor Harold J. Laski. The attack was opened by Dr. (now Sir Ivor) Jennings in reviews of the *Report* and the *Documents* on which the latter was based. Completely accepting the newly fashionable positivist doctrine, he argued that “the conception of the rule of law, in the sense in which it was used in that Report, that is, meaning equality before the law, the ordinary law of the land, administered by ordinary courts . . . taken literally . . . is just nonsense.” This rule of law, he contended, “is either common to all nations or does not exist.” Though he had to concede that “the fixity and certainty of the law . . . have been part of the English tradition for centuries,” he did so only with evident impatience at the fact that this tradition was “but reluctantly breaking down.” For the belief shared “by most of the members of the Committee and most of the witnesses . . . that there was a clear distinction between the function of a judge and the function of an administrator,” Dr. Jennings had only scorn.

He later expounded these views in a widely used textbook, in which he expressly denied that “the rule of law and discretionary powers are contradictory” or that there is any opposition “between ‘regular law’ and ‘administrative powers.’” The principle in Dicey’s sense, namely, that public authorities ought not to have wide discretionary powers, was “a rule of action for Whigs and may be ignored by others.” Though Dr. Jennings recognized
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that "to a constitutional lawyer of 1870, or even 1880, it might have seemed that the British Constitution was essentially based on the individualist rule of law, and that the British State was the Rechtsstaat of individualist political and legal theory,"51 this meant to him merely that "the Constitution frowned on 'discretionary' powers, unless they were exercised by judges. When Dicey said that Englishmen 'are ruled by the law, and by the law alone' he meant that 'Englishmen are ruled by judges, and by judges alone.' That would have been an exaggeration, but it was good individualism."52 That it was a necessary consequence of the ideal of liberty under the law that only experts in the law and no other experts, and especially no administrators concerned with particular aims, should be entitled to order coercive action seems not to have occurred to the author.

It should be added that further experience appears to have led Sir Ivor to modify his views considerably. He begins and concludes a recent popular book53 with sections in praise of the rule of law and even gives a somewhat idealized picture of the degree to which it still prevails in Britain. But this change did not come before his attacks had had a wide effect. In a popular Vocabulary of Politics,54 for instance, which had appeared in the same series only a year before the book just mentioned, we find it argued that "it is therefore odd that there should be a prevalent view that the Rule of Law is something which some people have but other people do not have, like motor cars and telephones. What does it mean, then, to be without the Rule of Law? Is it to have no law at all?" I fear this question correctly represents the position of most of the younger generation, grown up under the exclusive influence of positivist teaching.

Equally important and influential has been the treatment of the rule of law in a widely used treatise on administrative law by another member of the same group, Professor W. A. Robson. His discussion combines a commendable zeal for regularizing the chaotic state of the control over administrative action with an interpretation of the task of administrative tribunals which, if applied, would make them entirely ineffective as a means of protecting individual liberty. He aims explicitly at accelerating the "break-away from that Rule of Law which the late Professor A. V. Dicey regarded as an essential feature of the English constitutional system."55 The argument commences with an attack on "that antique and rickety chariot," the "legendary separation
The whole distinction between law and policy is to him "utterly false," and the conception that the judge is not concerned with governmental ends but with the administration of justice a matter for ridicule. He even represents as one of the main advantages of administrative tribunals that they "can enforce a policy unhampered by rules of law and judicial precedents. . . . Of all the characteristics of administrative law, none is more advantageous, when rightly used for the public good, than the power of the tribunal to decide the cases coming before it with the avowed object of furthering a policy of social improvement in some particular field; and of adapting their attitude towards the controversy so as to fit the needs of that policy."

Few other discussions of these problems show as clearly how reactionary many of the "progressive" ideas of our time really are! It is therefore not too surprising that such a view as Professor Robson's has rapidly found favor with the conservatives and that a recent Conservative party pamphlet on the Rule of Law echoes him in commending administrative tribunals for the fact that "flexible and unbound by rules of law or precedent, they can be of real assistance to their minister in carrying out policy." This acceptance of socialist doctrine by the conservatives is perhaps the most alarming feature of the development. It has gone so far that it could be said of a conservative symposium on Liberty in the Modern State: "So far have we travelled from the conception of the Englishman protected by the courts from the risks of oppression by the Government or its servants that no one of the contributors suggests that it would now be possible for us to go back to that nineteenth century ideal."

Where these views can lead to is shown by the more indiscreet statements of some of the less-well-known members of that group of socialist lawyers. One commences an essay on The Planned State and the Rule of Law by "redefining" the rule of law. It emerges from the mauling as "whatever parliament as the supreme lawgiver makes it." This enables the author "to assert with confidence that the incompatibility of planning with the rule of law [first suggested by socialist authors!] is a myth sustainable only by prejudice or ignorance." Another member of the same group even finds it possible to reply to the question as to whether, if Hitler had obtained power in a constitutional manner, the rule of law would still have prevailed in Nazi Germany: "The answer is Yes; the majority would be right: the Rule of Law would
be in operation, if the majority voted him into power. The majority might be unwise, and it might be wicked, but the Rule of Law would prevail. For in a democracy right is what the majority makes it to be. Here we have the most fatal confusion of our time expressed in the most uncompromising terms.

It is not surprising, then, that under the influence of such conceptions there has been in Great Britain during the last two or three decades a rapid growth of very imperfectly checked powers of administrative agencies over the private life and property of the citizen. The new social and economic legislation has conferred ever increasing discretionary powers on those bodies and has provided only occasional and highly defective remedies in the form of a medley of tribunals of committees for appeal. In extreme instances the law has even gone so far as to give administrative agencies the power to determine "the general principles" whereby what amounted to expropriation could be applied, the executive authority then refusing to tie itself down by any firm rules. Only lately, and especially after a flagrant instance of highhanded bureaucratic action was brought to the attention of the public by the persistent efforts of a wealthy and public spirited man, has the disquiet over these developments long felt by a few informed observers spread to wider circles and produced the first signs of a reaction, to which we shall refer later.

6. It is somewhat surprising to find that in many respects developments in this direction have gone hardly less far in the United States. In fact, both the modern trends in legal theory and the conceptions of the "expert administrator" without legal training have had an even greater influence here than in Great Britain; it may even be said that the British socialist lawyers we have just considered have usually found their inspiration more often in American than in British legal philosophers. The circumstances which have brought this about are little understood even in the United States and deserve to be better known.

The United States is, in fact, unique in that the stimulation received from European reform movements early crystallized into what came to be known significantly as the "public administration movement." It played a role somewhat similar to that of the Fabian movement in Britain or of the "socialists of the chair" movement in Germany. With efficiency in government
as its watchword, it was skilfully designed to enlist the support of the business community for basically socialist ends. The members of this movement, generally with the sympathetic support of the “progressives,” directed their heaviest attack against the traditional safeguards of individual liberty, such as the rule of law, constitutional restraints, judicial review, and the conception of a “fundamental law.” It was characteristic of these “experts in administration” that they were equally antagonistic to (and commonly largely ignorant of) both law and economics. In their efforts to create a “science” of administration, they were guided by a rather naive conception of “scientific” procedure and showed all the contempt for tradition and principles characteristic of the extreme rationalist. It was they who did most to popularize the idea that “liberty for liberty’s sake is clearly a meaningless notion; it must be liberty to do and enjoy something. If more people are buying automobiles and taking vacations, there is more liberty.”

It was mainly because of their efforts that Continental European conceptions of administrative powers were introduced into the United States rather earlier than into England. Thus, as early as 1921, one of the most distinguished American students of jurisprudence could speak of “a tendency away from courts and law and a reversion to justice without law in the form of a revival of the executive and even legislative justice and reliance on arbitrary governmental powers.” A few years later a standard work on administrative law could already represent it as accepted doctrine that “every public officer has, marked out for him by law, a certain area of ‘jurisdiction.’ Within the boundaries of that area he can act freely according to his own discretion, and the courts will respect his action as final and not inquire into its rightfulness. But if he oversteps those bounds, then the court will intervene. In this form, the law of court review of the acts of public officers becomes simply a branch of the law ultra vires. The only question before the courts is one of jurisdiction, and the court has no control of the officer’s exercise of discretion within that jurisdiction.”

The reaction against the tradition of stringent control of the courts over not only administrative but also legislative action had, in fact, commenced some time before the first World War. As an issue of practical politics it became important for the first time in Senator La Follette’s campaign for the presidency.
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in 1924, when he made the curbing of the power of the courts an important part of his platform. It is mainly because of this tradition which the Senator established that, in the United States more than elsewhere, the progressives have become the main advocates of the extension of the discretionary powers of the administrative agency. By the end of the 1930's, this characteristic of the American progressives had become so marked that even European socialists, "when first faced with the dispute between American liberals and American conservatives concerning the questions of administrative law and administrative discretion," were inclined "to warn them against the inherent dangers of the rise of administrative discretion, and to tell them that we [i.e., the European socialists] could vouch for the truth of the stand of the American conservatives."

But they were soon mollified when they discovered how greatly this attitude of the progressives facilitated the gradual and unnoticed movement of the American system toward socialism.

The conflict referred to above reached its height, of course, during the Roosevelt era, but the way had already been prepared for the developments of that time by the intellectual trends of the preceding decade. The 1920's and early 1930's had seen a flood of antirule-of-law literature which had considerable influence on the later developments. We can mention here only two characteristic examples. One of the most active of those who led the frontal attack on the American tradition of a "government of law and not of men" was Professor Charles G. Haines, who not only represented the traditional ideal as an illusion but seriously pleaded that "the American people should establish governments on a theory of trust in men in public affairs." To realize how completely this is in conflict with the whole conception underlying the American Constitution, one need merely remember Thomas Jefferson's statement that "free government is founded in jealousy not in confidence, it is jealousy and not confidence which prescribes limited constitutions, to bind those we are obliged to trust with power . . . our Constitution has accordingly fixed the limits to which, and no further, our confidence may go. In questions of power, then, let no more be heard of confidence in man, but bind him down from mischief by the chains of the Constitution."

Perhaps even more characteristic of the intellectual tendencies of the time is a work by the late Judge Jerome Frank, called Law and the Modern Mind, which, when it first appeared in
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1930, enjoyed a success which for the reader of today is not quite easy to understand. It constitutes a violent attack on the whole ideal of the certainty of the law, which the author ridicules as the product of "a childish need for an authoritative father." Basing itself on psychoanalytic theory, the work supplied just the kind of justification for a contempt for the traditional ideals that a generation unwilling to accept any limitation on collective action wanted. It was the young men brought up on such ideas who became the ready instruments of the paternalistic policies of the New Deal.

Toward the end of the 1930's there was increasing uneasiness over these developments, which led to the appointment of a committee of investigation, the U.S. Attorney-General's Committee on Administrative Procedure, whose task was similar to that of the British committee of ten years earlier. But this, too, even more than the British committee, tended in its Majority Report to represent what was happening as both inevitable and harmless. The general tenor of the report is best described in the words of Dean Roscoe Pound: "Even if quite unintended, the majority are moving in the line of administrative absolutism which is a phase of the rising absolutism throughout the world. Ideas of the disappearance of law, of a society in which there will be no law, or only one law, namely that there are no laws but only administrative orders; doctrines that there are no such things as rights and that laws are only threats of exercise of state force, rules and principles being nothing but superstition and pious wish, a teaching that separation of powers is an outmoded eighteenth century fashion of thought, that the common law doctrine of the supremacy of law had been outgrown, and expounding of a public law which is to be a 'subordinating law,' subordinating the interests of the individual to those of the public official and allowing the latter to identify one side of a controversy with the public interest and so give it a greater value and ignore the others: and finally a theory that law is whatever is done officially and so whatever is done officially is law and beyond criticism by lawyers—such is the setting in which the proposals of the majority must be seen."

Fortunately, there are clear signs in many countries of a reaction against these developments of the last two generations. They are perhaps most conspicuous in the countries that have gone
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through the experience of totalitarian regimes and have learned the dangers of relaxing the limits on the powers of the state. Even among those socialists who not long ago had nothing but ridicule for the traditional safeguards of individual liberty, a much more respectful attitude can be observed. Few men have so frankly expressed this change of view as the distinguished dean of socialist legal philosophers, the late Gustav Radbruch, who in one of his last works said: “Though democracy is certainly a praiseworthy value, the Rechtsstaat is like the daily bread, the water we drink and the air we breathe; and the greatest merit of democracy is that it alone is adapted to preserve the Rechtsstaat.”

That democracy does not in fact necessarily or invariably do so is only too clear from Radbruch’s description of developments in Germany. It would probably be truer to say that democracy will not exist long unless it preserves the rule of law.

The advance of the principle of judicial review since the war and the revival of the interest in the theories of natural law in Germany are other symptoms of the same tendencies. In other Continental countries similar movements are under way. In France, G. Ripert has made a significant contribution with his study of The Decline of Law, in which he rightly concludes that “above all, we must put the blame on the jurists. It was they who for half a century undermined the conception of individual rights without being aware that they thereby delivered these rights to the omnipotence of the political state. Some of them wished to prove themselves progressive, while others believed that they were rediscovering traditional doctrine which the liberal individualism of the nineteenth century had obliterated. Scholars often show a certain single-mindedness which prevents them from seeing the practical conclusions which others will draw from their disinterested doctrines.”

There has been no lack of similar warning voices in Great Britain, and the first outcome of the increasing apprehension has been a renewed tendency in recent legislation to restore the courts of law as the final authority in administrative disputes. Encouraging signs are also to be found in a recent report of a committee of inquiry into procedure for appeals to other than ordinary courts. In it the committee not only made important suggestions for eliminating the numerous anomalies and defects of the existing system but also admirably reaffirmed the basic distinction between
"what is judicial, its antithesis being what is administrative, and the notion of what is according to the rule of law, its antithesis being what is arbitrary." It then went on to state: "The rule of law stands for the view that decisions should be made by known principles or laws. In general such decisions will be predictable, and the citizen will know where he is."

But there still remains in Britain a "considerable field of administration in which no special tribunal or enquiry is provided" (which problem was outside the terms of reference of the committee) and where the conditions remain as unsatisfactory as ever and the citizen in effect is still at the mercy of an arbitrary administrative decision. If the process of erosion of the rule of law is to be halted, there seems to be urgent need for some independent court to which appeal lies in all such cases, as has been proposed from several quarters.

Finally, we might mention, as an effort on an international scale, the "Act of Athens" adopted in June, 1955, at a congress of the International Commission of Jurists, in which the importance of the rule of law is strongly reaffirmed.

It can hardly be said, however, that the widespread desire to revive an old tradition is accompanied by a clear awareness of what this would involve or that people would be prepared to uphold the principles of this tradition even when they are obstacles in the most direct and obvious route to some desired aim. These principles which not long ago seemed commonplace hardly worth restating and which perhaps even today will seem more obvious to the layman than to the contemporary lawyer have been so forgotten that a detailed account of both their history and their character seemed necessary. It is only on this basis that we can attempt in the next part to examine in more detail the different ways in which the various modern aspirations of economic and social policy can or cannot be achieved within the framework of a free society.
PART III

Freedom in the Welfare State

Above this race of men stands an immense and tutelary power, which takes upon itself alone to secure their gratifications and to watch over their fate. That power is absolute, minute, regular, provident, and mild. It would be like the authority of a parent if, like that authority, its object was to prepare men for manhood; but it seeks, on the contrary, to keep them in perpetual childhood: it is well content that the people should rejoice, provided they think of nothing but rejoicing. For their happiness such a government willingly labors, but it chooses to be the sole agent and the only arbiter of that happiness; it provides for their security, foresees and supplies their necessities, facilitates their pleasures, manages their principal concerns, directs their industry, regulates the descent of property, and subdivides their inheritances; what remains, but to spare them all care of thinking and all the trouble of living?

A. de Tocqueville
CHAPTER SEVENTEEN

The Decline of Socialism and the Rise of the Welfare State

Experience should teach us to be most on our guard to protect liberty when the Government's purposes are beneficent. Men born to freedom are naturally alert to repel invasion of their liberty by evil-minded rulers. The greatest dangers to liberty lurk in insidious encroachment by men of zeal, well meaning but without understanding.

L. Brandeis

1. Efforts toward social reform, for something like a century, have been inspired mainly by the ideals of socialism—during part of this period even in countries like the United States which never has had a socialist party of importance. Over the course of these hundred years socialism captured a large part of the intellectual leaders and came to be widely regarded as the ultimate goal toward which society was inevitably moving. This development reached its peak after the second World War, when Britain plunged into her socialist experiment. This seems to have marked the high tide of the socialist advance. Future historians will probably regard the period from the revolution of 1848 to about 1948 as the century of European socialism.

During this period socialism had a fairly precise meaning and a definite program. The common aim of all socialist movements was the nationalization of the "means of production, distribution, and
Decline of Socialism and Rise of the Welfare State

exchange,” so that all economic activity might be directed according to a comprehensive plan toward some ideal of social justice. The various socialist schools differed mainly in the political methods by which they intended to bring about the reorganization of society. Marxism and Fabianism differed in that the former was revolutionary and the latter gradualist; but their conceptions of the new society they hoped to create were basically the same. Socialism meant the common ownership of the means of production and their “employment for use, not for profit.”

The great change that has occurred during the last decade is that socialism in this strict sense of a particular method of achieving social justice has collapsed. It has not merely lost its intellectual appeal; it has also been abandoned by the masses so unmistakably that socialist parties everywhere are searching for a new program that will insure the active support of their followers. They have not abandoned their ultimate aim, their ideal of social justice. But the methods by which they had hoped to achieve this and for which the name “socialism” had been coined have been discredited. No doubt the name will be transferred to whatever new program the existing socialist parties will adopt. But socialism in the old definite sense is now dead in the Western world.

Though such a sweeping statement will still cause some surprise, a survey of the stream of disillusionist literature from socialist sources in all countries and the discussions inside the socialist parties amply confirm it. To those who watch merely the developments inside a single country, the decline of socialism may still seem no more than a temporary setback, the reaction to political defeat. But the international character and the similarity of the developments in the different countries leave no doubt that it is more than that. If, fifteen years ago, doctrinaire socialism appeared as the main danger to liberty, today it would be tilting at windmills to direct one’s argument against it. Most of the arguments that were directed at socialism proper can now be heard from within the socialist movements as arguments for a change of program.

2. The reasons for this change are manifold. So far as the socialist school which at one time was most influential is concerned, the example of the “greatest social experiment” of our time was decisive: Marxism was killed in the Western world by the
example of Russia. But for a long time comparatively few intellectuals comprehended that what had happened in Russia was the necessary outcome of the systematic application of the traditional socialist program. Today, however, it is an effective argument, even within socialist circles, to ask: “If you want one hundred percent socialism, what’s wrong with the Soviet Union?”³ But the experience of that country has in general discredited only the Marxist brand of socialism. The widespread disillusionment with the basic methods of socialism is due to more direct experiences.

The chief factors contributing to the disillusionment were probably three: the increasing recognition that a socialist organization of production would be not more but much less productive than private enterprise; an even clearer recognition that, instead of leading to what had been conceived as greater social justice, it would mean a new arbitrary and more inescapable order of rank than ever before; and the realization that, instead of the promised greater freedom, it would mean the appearance of a new despotism.

The first to be disappointed were those labor unions which found that, when they had to deal with the state instead of a private employer, their power was greatly reduced. But the individuals also soon discovered that to be confronted everywhere by the authority of the state was no improvement upon their position in a competitive society. This happened at a time when the general rise in the standard of living of the working class (especially of the manual workers) destroyed the conception of a distinct proletarian class and, with it, the class-consciousness of the workers—creating in most of Europe a situation similar to that which in the United States had always prevented the growth of an organized socialist movement.⁴ In the countries that had experienced a totalitarian regime there also took place a strong individualist reaction among the younger generation, who became deeply distrustful of all collective activities and suspicious of all authority.⁵

Perhaps the most important factor in the disillusionment of socialist intellectuals has been the growing apprehension among them that socialism would mean the extinction of individual liberty. Though the contention that socialism and individual liberty were mutually exclusive had been indignantly rejected by them when advanced by an opponent,⁶ it made a deep impression when stated in powerful literary form by one from their own midst.⁷ More recently the situation has been very frankly described by one of the leading intellectuals of the British Labour
Decline of Socialism and Rise of the Welfare State

Party. Mr. R. H. S. Crossman, in a pamphlet entitled *Socialism and the New Despotism*, records how "more and more serious-minded people are having second thoughts about what once seemed to them the obvious advantages of central planning and the extension of State ownership"; and he continues to explain that "the discovery that the Labour Government's 'Socialism' meant the establishment of vast bureaucratic corporations," of "a vast centralized State bureaucracy [which] constitutes a grave potential threat to democracy," had created a situation in which "the main task of socialists today is to convince the nation that its liberties are threatened by this new feudalism."

3. But, though the characteristic methods of collectivist socialism have few defenders left in the West, its ultimate aims have lost little of their attraction. While the socialists no longer have a clear-cut plan as to how their goals are to be achieved, they still wish to manipulate the economy so that the distribution of incomes will be made to conform to their conception of social justice. The most important outcome of the socialist epoch, however, has been the destruction of the traditional limitations upon the powers of the state. So long as socialism aimed at a complete reorganization of society on new principles, it treated the principles of the existing system as mere encumbrances to be swept away. But now that it no longer has any distinctive principles of its own, it can only present its new ambitions without any clear picture of the means. As a result, we approach the new tasks set by the ambition of modern man as un-principled, in the original meaning of this word, as never before.

What is significant is that, in consequence, though socialism has been generally abandoned as a goal to be deliberately striven for, it is by no means certain that we shall not still establish it, albeit unintentionally. The reformers who confine themselves to whatever methods appear to be the most effective for their particular purposes and pay no attention to what is necessary to preserve an effective market mechanism are likely to be led to impose more and more central control over economic decisions (though private property may be preserved in name) until we get that very system of central planning which few now consciously wish to see established. Furthermore, many of the old socialists have discovered that we have already drifted so far in the direction of a redistributive state that it now appears much easier to push further in that
direction than to press for the somewhat discredited socialization of the means of production. They seem to have recognized that by increasing governmental control of what nominally remains private industry, they can more easily achieve that redistribution of incomes that had been the real aim of the more spectacular policy of expropriation.

It is sometimes regarded as unfair, as blind conservative prejudice, to criticize those socialist leaders who have so frankly abandoned the more obviously totalitarian forms of "hot" socialism, for having now turned to a "cold" socialism which in effect may not be very different from the former. We are in danger, however, unless we succeed in distinguishing those of the new ambitions which can be achieved in a free society from those which require for their realization the methods of totalitarian collectivism.

4. Unlike socialism, the conception of the welfare state has no precise meaning. The phrase is sometimes used to describe any state that "concerns" itself in any manner with problems other than those of the maintenance of law and order. But, though a few theorists have demanded that the activities of government should be limited to the maintenance of law and order, such a stand cannot be justified by the principle of liberty. Only the coercive measures of government need be strictly limited. We have already seen (in chap. xv) that there is undeniably a wide field for non-coercive activities of government and that there is a clear need for financing them by taxation.

Indeed, no government in modern times has ever confined itself to the "individualist minimum" which has occasionally been described, nor has such confinement of governmental activity been advocated by the "orthodox" classical economists. All modern governments have made provision for the indigent, unfortunate, and disabled and have concerned themselves with questions of health and the dissemination of knowledge. There is no reason why the volume of these pure service activities should not increase with the general growth of wealth. There are common needs that can be satisfied only by collective action and which can be thus provided for without restricting individual liberty. It can hardly be denied that, as we grow richer, that minimum of sustenance which the community has always provided for those not able to look after themselves, and which can be provided outside the market, will gradually rise, or that government may, usefully and
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without doing any harm, assist or even lead in such endeavors. There is little reason why the government should not also play some role, or even take the initiative, in such areas as social insurance and education, or temporarily subsidize certain experimental developments. Our problem here is not so much the aims as the methods of government action.

References are often made to those modest and innocent aims of governmental activity to show how unreasonable is any opposition to the welfare state as such. But, once the rigid position that government should not concern itself at all with such matters is abandoned—a position which is defensible but has little to do with freedom—the defenders of liberty commonly discover that the program of the welfare state comprises a great deal more that is represented as equally legitimate and unobjectionable. If, for instance, they admit that they have no objection to pure-food laws, this is taken to imply that they should not object to any government activity directed toward a desirable end. Those who attempt to delimit the functions of government in terms of aims rather than methods thus regularly find themselves in the position of having to oppose state action which appears to have only desirable consequences or of having to admit that they have no general rule on which to base their objections to measures which, though effective for particular purposes, would in their aggregate effect destroy a free society. Though the position that the state should have nothing to do with matters not related to the maintenance of law and order may seem logical so long as we think of the state solely as a coercive apparatus, we must recognize that, as a service agency, it may assist without harm in the achievement of desirable aims which perhaps could not be achieved otherwise. The reason why many of the new welfare activities of government are a threat to freedom, then, is that, though they are presented as mere service activities, they really constitute an exercise of the coercive powers of government and rest on its claiming exclusive rights in certain fields.

5. The current situation has greatly altered the task of the defender of liberty and made it much more difficult. So long as the danger came from socialism of the frankly collectivist kind, it was possible to argue that the tenets of the socialists were simply false: that socialism would not achieve what the socialists wanted and that it would produce other consequences which they would
not like. We cannot argue similarly against the welfare state, for this term does not designate a definite system. What goes under that name is a conglomerate of so many diverse and even contradictory elements that, while some of them may make a free society more attractive, others are incompatible with it or may at least constitute potential threats to its existence.

We shall see that some of the aims of the welfare state can be realized without detriment to individual liberty, though not necessarily by the methods which seem the most obvious and are therefore most popular; that others can be similarly achieved to a certain extent, though only at a cost much greater than people imagine or would be willing to bear, or only slowly and gradually as wealth increases; and that, finally, there are others—and they are those particularly dear to the hearts of the socialists—that cannot be realized in a society that wants to preserve personal freedom.

There are all kinds of public amenities which it may be in the interest of all members of the community to provide by common effort, such as parks and museums, theaters and facilities for sports—though there are strong reasons why they should be provided by local rather than national authorities. There is then the important issue of security, of protection against risks common to all, where government can often either reduce these risks or assist people to provide against them. Here, however, an important distinction has to be drawn between two conceptions of security: a limited security which can be achieved for all and which is, therefore, no privilege, and absolute security, which in a free society cannot be achieved for all. The first of these is security against severe physical privation, the assurance of a given minimum of sustenance for all; and the second is the assurance of a given standard of life, which is determined by comparing the standard enjoyed by a person or a group with that of others. The distinction, then, is that between the security of an equal minimum income for all and the security of a particular income that a person is thought to deserve. The latter is closely related to the third main ambition that inspires the welfare state: the desire to use the powers of government to insure a more even or more just distribution of goods. Insofar as this means that the coercive powers of government are to be used to insure that particular people get particular things, it requires a kind of discrimination between, and an unequal treatment of, different people which is irreconcilable.
with a free society. This is the kind of welfare state that aims at "social justice" and becomes "primarily a redistributor of income." It is bound to lead back to socialism and its coercive and essentially arbitrary methods.

6. Though some of the aims of the welfare state can be achieved only by methods inimical to liberty, all its aims may be pursued by such methods. The chief danger today is that, once an aim of government is accepted as legitimate, it is then assumed that even means contrary to the principles of freedom may be legitimately employed. The unfortunate fact is that, in the majority of fields, the most effective, certain, and speedy way of reaching a given end will seem to be to direct all available resources toward the now visible solution. To the ambitious and impatient reformer, filled with indignation at a particular evil, nothing short of the complete abolition of that evil by the quickest and most direct means will seem adequate. If every person now suffering from unemployment, ill health, or inadequate provision for his old age is at once to be relieved of his cares, nothing short of an all-comprehensive and compulsory scheme will suffice. But if, in our impatience to solve such problems immediately, we give government exclusive and monopolistic powers, we may find that we have been shortsighted. If the quickest way to a now visible solution becomes the only permissible one and all alternative experimentation is precluded, and if what now seems the best method of satisfying a need is made the sole starting point for all future development, we may perhaps reach our present goal sooner, but we shall probably at the same time prevent the emergence of more effective alternative solutions. It is often those who are most anxious to use our existing knowledge and powers to the full that do most to impair the future growth of knowledge by the methods they use. The controlled single-channel development toward which impatience and administrative convenience have frequently inclined the reformer and which, especially in the field of social insurance, has become characteristic of the modern welfare state may well become the chief obstacle to future improvement.

If government wants not merely to facilitate the attainment of certain standards by the individuals but to make certain that everybody attains them it can do so only by depriving individuals of any choice in the matter. Thus the welfare state becomes a household state in which a paternalistic power controls most of
Expansion of the Administrative State

the income of the community and allocates it to individuals in the forms and quantities which it thinks they need or deserve.

In many fields persuasive arguments based on considerations of efficiency and economy can be advanced in favor of the state's taking sole charge of a particular service; but when the state does so, the result is usually not only that those advantages soon prove illusory but that the character of the services becomes entirely different from that which they would have had if they had been provided by competing agencies. If, instead of administering limited resources put under its control for a specific service, government uses its coercive powers to insure that men are given what some expert thinks they need; if people thus can no longer exercise any choice in some of the most important matters of their lives, such as health, employment, housing, and provision for old age, but must accept the decisions made for them by appointed authority on the basis of its evaluation of their need; if certain services become the exclusive domain of the state, and whole professions—be it medicine, education, or insurance—come to exist only as unitary bureaucratic hierarchies, it will no longer be competitive experimentation but solely the decisions of authority that will determine what men shall get.¹⁷

The same reasons that generally make the impatient reformer wish to organize such services in the form of government monopolies lead him also to believe that the authorities in charge should be given wide discretionary powers over the individual. If the objective were merely to improve opportunities for all by supplying certain specific services according to a rule, this could be attained on essentially business lines. But we could then never be sure that the results for all individuals would be precisely what we wanted. If each individual is to be affected in some particular way, nothing short of the individualizing, paternalistic treatment by a discretionary authority with powers of discriminating between persons will do.

It is sheer illusion to think that when certain needs of the citizen have become the exclusive concern of a single bureaucratic machine, democratic control of that machine can then effectively guard the liberty of the citizen. So far as the preservation of personal liberty is concerned, the division of labor between a legislature which merely says that this or that should be done¹⁸ and an administrative apparatus which is given exclusive power to carry out these instructions is the most dangerous arrangement possible.

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All experience confirms what is “clear enough from American as well as from English experience, that the zeal of the administrative agencies to achieve the immediate ends they see before them leads them to see their function out of focus and to assume that constitutional limitations and guaranteed individual rights must give way before their zealous efforts to achieve what they see as a paramount purpose of government.”

It would scarcely be an exaggeration to say that the greatest danger to liberty today comes from the men who are most needed and most powerful in modern government, namely, the efficient expert administrators exclusively concerned with what they regard as the public good. Though theorists may still talk about the democratic control of these activities, all who have direct experience in this matter agree that (as one recent English writer put it) “if the Minister’s control . . . has become a myth, the control of Parliament is and always has been the merest fairy tale.” It is inevitable that this sort of administration of the welfare of the people should become a self-willed and uncontrollable apparatus before which the individual is helpless, and which becomes increasingly invested with all the mystique of sovereign authority—the Hoheitsverwaltung or Herrschajtstaat of the German tradition that used to be so unfamiliar to Anglo-Saxons that the strange term “hegemonic” had to be coined to render its meaning.

7. It is not the aim of the following chapters to expound a complete program of economic policy for a free society. We shall be concerned mainly with those comparatively new aspirations whose place in a free society is still uncertain, concerning which our various positions are still floundering between extremes, and where the need for principles which will help us to sort out the good from the bad is most urgent. The problems we shall select are chiefly those which seem particularly important if we are to rescue some of the more modest and legitimate aims from the discredit which over-ambitious attempts may well bring to all actions of the welfare state.

There are many parts of government activity which are of the highest importance for the preservation of a free society but which we cannot examine satisfactorily here. First of all, we shall have to leave aside the whole complex of problems which arise from international relations—not only because any serious attempt to consider these issues would unduly expand this book but also because
an adequate treatment would require philosophical foundations other than those we have been able to provide. Satisfactory solutions to these problems will probably not be found as long as we have to accept as the ultimate units of international order the historically given entities known as sovereign nations. And to what groups we should entrust the various powers of government if we had the choice is far too difficult a question to answer briefly. The moral foundations for a rule of law on an international scale seem to be completely lacking still, and we should probably lose whatever advantages it brings within the nation if today we were to entrust any of the new powers of government to supra-national agencies. I will merely say that only makeshift solutions to problems of international relations seem possible so long as we have yet to learn how to limit the powers of all government effectively and how to divide these powers between the tiers of authority. It should also be said that modern developments in national policies have made the international problems very much more difficult than they would have been in the nineteenth century. I wish to add here my opinion that, until the protection of individual freedom is much more firmly secured than it is now, the creation of a world state probably would be a greater danger to the future of civilization than even war.

Hardly less important than the problems of international relations is that of centralization versus decentralization of governmental functions. In spite of its traditional connection with most of the problems we shall be discussing, we shall not be able to consider it systematically. While it has always been characteristic of those favoring an increase in governmental powers to support maximum concentration of these powers, those mainly concerned with individual liberty have generally advocated decentralization. There are strong reasons why action by local authorities generally offers the next-best solution where private initiative cannot be relied upon to provide certain services and where some sort of collective action is therefore needed; for it has many of the advantages of private enterprise and fewer of the dangers of the coercive action of government. Competition between local authorities or between larger units within an area where there is freedom of movement provides in a large measure that opportunity for experimentation with alternative methods which will secure most of the advantages of free growth. Though the majority of individuals may never contemplate a change of residence, there will usually be
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enough people, especially among the young and more enterprising, to make it necessary for the local authorities to provide as good services at as reasonable costs as their competitors. It is usually the authoritarian planner who, in the interest of uniformity, governmental efficiency, and administrative convenience, supports the centralist tendencies and in this receives the strong support of the poorer majorities, who wish to be able to tap the resources of the wealthier regions.

8. There are several other important problems of economic policy that we can mention only in passing. Nobody will deny that economic stability and the prevention of major depressions depends in part on government action. We shall have to consider this problem under the subjects of employment and monetary policy. But a systematic survey would lead us into highly technical and controversial issues of economic theory, where the position I should have to take as the result of my specialized work in this field would be largely independent of the principles discussed in the present book.

Similarly, the subsidization of particular efforts out of funds raised by taxation, which we shall have to consider in connection with housing, agriculture, and education, raises problems of a more general nature. We cannot dismiss them simply by maintaining that no government subsidies should ever be given, since in some unquestioned fields of government activity, such as defense, it is probably often the best and least dangerous method of stimulating necessary developments and is often to be preferred to the government's taking over completely. Probably the only general principle that can be laid down with respect to subsidies is that they can never be justified in terms of the interest of the immediate beneficiary (whether it be the provider of the subsidized service or its consumer) but only in terms of the general benefits which may be enjoyed by all citizens—i.e., the general welfare in the true sense. Subsidies are a legitimate tool of policy, not as a means of income redistribution, but only as a means of using the market to provide services which cannot be confined to those who individually pay for them.

The most conspicuous gap in the following survey is probably the omission of any systematic discussion of enterprise monopoly. The subject was excluded after careful consideration mainly because it seemed not to possess the importance commonly attached
Monopoly and Other Minor Problems

to it. 25 For liberals antimonopoly policy has usually been the main object of their reformatory zeal. I believe I have myself in the past used the tactical argument that we cannot hope to curb the coercive powers of labor unions unless we at the same time attack enterprise monopoly. I have, however, become convinced that it would be disingenuous to represent the existing monopolies in the field of labor and those in the field of enterprise as being of the same kind. This does not mean that I share the position of some authors 26 who hold that enterprise monopoly is in some respects beneficial and desirable. I still feel, as I did fifteen years ago, 27 that it may be a good thing if the monopolist is treated as a sort of whipping boy of economic policy; and I recognize that, in the United States, legislation has succeeded in creating a climate of opinion unfavorable to monopoly. So far as the enforcement of general rules (such as that of non-discrimination) can curb monopolistic powers, such action is all to the good. But what can be done effectively in this field must take the form of that gradual improvement of our law of corporations, patents, and taxation, on which little that is useful can be said briefly. I have become increasingly skeptical, however, about the beneficial character of any discretionary action of government against particular monopolies, and I am seriously alarmed at the arbitrary nature of all policy aimed at limiting the size of individual enterprises. And when policy creates a state of affairs in which, as is true of some enterprises in the United States, large firms are afraid to compete by lowering prices because this may expose them to antitrust action, it becomes an absurdity.

Current policy fails to recognize that it is not monopoly as such, or bigness, but only obstacles to entry into an industry or trade and certain other monopolistic practices that are harmful. Monopoly is certainly undesirable, but only in the same sense in which scarcity is undesirable; in neither case does this mean that we can avoid it. 28 It is one of the unpleasant facts of life that certain capacities (and also certain advantages and traditions of particular organizations) cannot be duplicated, as it is a fact that certain goods are scarce. It does not make sense to disregard this fact and to attempt to create conditions “as if” competition were effective. The law cannot effectively prohibit states of affairs but only kinds of action. All we can hope for is that, whenever the possibility of competition again appears, nobody will be prevented from taking advantage of it. Where monopoly rests on man-made
obstacles to entry into a market, there is every case for removing them. There is also a strong case for prohibiting price discrimination so far as is possible by the application of general rules. But the record of governments in this field is so deplorable that it is astounding that anyone should still expect that giving governments discretionary powers will do anything but increase those obstacles. It has been the experience of all countries that discretionary powers in the treatment of monopoly are soon used to distinguish between "good" and "bad" monopolies and that authority soon becomes more concerned with protecting the supposedly good than with preventing the bad. I doubt whether there are any "good" monopolies that deserve protection. But there will always be inevitable monopolies whose transitory and temporary character is often turned into a permanent one by the solicitude of government.

But, though very little is to be hoped for from any specific government action against enterprise monopoly, the situation is different where governments have deliberately fostered the growth of monopoly and even failed to perform the primary function of government—the prevention of coercion, by granting exceptions from the general rules of law—as they have been doing for a long time in the field of labor. It is unfortunate that in a democracy, after a period in which measures in favor of a particular group have been popular, the argument against privilege becomes an argument against the groups that in recent times have enjoyed the special favor of the public because they were thought to need and deserve special help. There can be no question, however, that the basic principles of the rule of law have nowhere in recent times been so generally violated and with such serious consequences as in the case of labor unions. Policy with respect to them will therefore be the first major problem that we shall consider.
CHAPTER EIGHTEEN

Labor Unions and Employment

Government, long hostile to other monopolies, suddenly sponsored and promoted widespread labor monopolies, which democracy cannot endure, cannot control without destroying, and perhaps cannot destroy without destroying itself.

HENRY C. SIMONS

1. Public policy concerning labor unions has, in little more than a century, moved from one extreme to the other. From a state in which little the unions could do was legal if they were not prohibited altogether, we have now reached a state where they have become uniquely privileged institutions to which the general rules of law do not apply. They have become the only important instance in which governments signal fail in their prime function—the prevention of coercion and violence.

This development has been greatly assisted by the fact that unions were at first able to appeal to the general principles of liberty1 and then retain the support of the liberals long after all discrimination against them had ceased and they had acquired exceptional privileges. In few other areas are progressives so little willing to consider the reasonableness of any particular measure but generally ask only whether it is "for or against unions" or, as it is usually put, "for or against labor." Yet the briefest glance at the history of the unions should suggest that the reasonable position must lie somewhere between the extremes which mark their evolution.

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Most people, however, have so little realization of what has happened that they still support the aspirations of the unions in the belief that they are struggling for "freedom of association," when this term has in fact lost its meaning and the real issue has become the freedom of the individual to join or not to join a union. The existing confusion is due in part to the rapidity with which the character of the problem has changed; in many countries voluntary associations of workers had only just become legal when they began to use coercion to force unwilling workers into membership and to keep non-members out of employment. Most people probably still believe that a "labor dispute" normally means a disagreement about remuneration and the conditions of employment, while as often as not its sole cause is an attempt on the part of the unions to force unwilling workers to join.

The acquisition of privilege by the unions has nowhere been as spectacular as in Britain, where the Trade Dispute Act of 1906 conferred "upon a trade union a freedom from civil liability for the commission of even the most heinous wrong by the union or its servant, and in short confer[red] upon every trade union a privilege and protection not possessed by any other person or body of persons, whether corporate or incorporate."

Similar friendly legislation helped the unions in the United States, where first the Clayton Act of 1914 exempted them from the antimonopoly provisions of the Sherman Act; the Norris-LaGuardia Act of 1932 "went a long way to establish practically complete immunity of labor organizations for torts"; and, finally, the Supreme Court in a crucial decision sustained "the claim of a union to the right to deny participation in the economic world to an employer."

More or less the same situation had gradually come to exist in most European countries by the 1920's, "less through explicit legislative permission than by the tacit toleration by authorities and courts."

Everywhere the legalization of unions was interpreted as a legalization of their main purpose and as recognition of their right to do whatever seemed necessary to achieve this purpose—namely, monopoly. More and more they came to be treated not as a group which was pursuing a legitimate selfish aim and which, like every other interest, must be kept in check by competing interests possessed of equal rights, but as a group whose aim—the exhaustive and comprehensive organization of all labor—must be supported for the good of the public.

Although flagrant abuses of their powers by the unions have
Union Coercion and Wages

often shocked public opinion in recent times and uncritical pro-union sentiment is on the wane, the public has certainly not yet become aware that the existing legal position is fundamentally wrong and that the whole basis of our free society is gravely threatened by the powers arrogated by the unions. We shall not be concerned here with those criminal abuses of union power that have lately attracted much attention in the United States, although they are not entirely unconnected with the privileges that unions legally enjoy. Our concern will be solely with those powers that unions today generally possess, either with the explicit permission of the law or at least with the tacit toleration of the law-enforcing authorities. Our argument will not be directed against labor unions as such; nor will it be confined to the practices that are now widely recognized as abuses. But we shall direct our attention to some of their powers which are now widely accepted as legitimate, if not as their "sacred rights." The case against these is strengthened rather than weakened by the fact that unions have often shown much restraint in exercising them. It is precisely because, in the existing legal situation, unions could do infinitely more harm than they do, and because we owe it to the moderation and good sense of many union leaders, that the situation is not much worse that we cannot afford to allow the present state of affairs to continue. 8

2. It cannot be stressed enough that the coercion which unions have been permitted to exercise contrary to all principles of freedom under the law is primarily the coercion of fellow workers. Whatever true coercive power unions may be able to wield over employers is a consequence of this primary power of coercing other workers; the coercion of employers would lose most of its objectionable character if unions were deprived of this power to exact unwilling support. Neither the right of voluntary agreement between workers nor even their right to withhold their services in concert is in question. It should be said, however, that the latter—the right to strike—though a normal right, can hardly be regarded as an inalienable right. There are good reasons why in certain employments it should be part of the terms of employment that the worker should renounce this right; i.e., such employments should involve long-term obligations on the part of the workers, and any concerted attempts to break such contracts should be illegal.
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It is true that any union effectively controlling all potential workers of a firm or industry can exercise almost unlimited pressure on the employer and that, particularly where a great amount of capital has been invested in specialized equipment, such a union can practically expropriate the owner and command nearly the whole return of his enterprise. The decisive point, however, is that this will never be in the interest of all workers—except in the unlikely case where the total gain from such action is equally shared among them, irrespective of whether they are employed or not—and that, therefore, the union can achieve this only by coercing some workers against their interest to support such a concerted move.

The reason for this is that workers can raise real wages above the level that would prevail on a free market only by limiting the supply, that is, by withholding part of labor. The interest of those who will get employment at the higher wage will therefore always be opposed to the interest of those who, in consequence, will find employment only in the less highly paid jobs or who will not be employed at all.

The fact that unions will ordinarily first make the employer agree to a certain wage and then see to it that nobody will be employed for less makes little difference. Wage fixing is quite as effective a means as any other of keeping out those who could be employed only at a lower wage. The essential point is that the employer will agree to the wage only when he knows that the union has the power to keep out others. As a general rule, wage fixing (whether by unions or by authority) will make wages higher than they would otherwise be only if they are also higher than the wage at which all willing workers can be employed.

Though unions may still often act on a contrary belief, there can now be no doubt that they cannot in the long run increase real wages for all wishing to work above the level that would establish itself in a free market—though they may well push up the level of money wages, with consequences that will occupy us later. Their success in raising real wages beyond that point, if it is to be more than temporary, can benefit only a particular group at the expense of others. It will therefore serve only a sectional interest even when it obtains the support of all. This means that strictly voluntary unions, because their wage policy would not be in the interest of all workers, could not long receive the support of all. Unions that had no power to coerce outsiders would thus not be strong enough.
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to force up wages above the level at which all seeking work could be employed, that is, the level that would establish itself in a truly free market for labor in general.

But, while the real wages of all the employed can be raised by union action only at the price of unemployment, unions in particular industries or crafts may well raise the wages of their members by forcing others to stay in less-well-paid occupations. How great a distortion of the wage structure this in fact causes is difficult to say. If one remembers, however, that some unions find it expedient to use violence in order to prevent any influx into their trade and that others are able to charge high premiums for admission (or even to reserve jobs in the trade for children of present members), there can be little doubt that this distortion is considerable. It is important to note that such policies can be employed successfully only in relatively prosperous and highly paid occupations and that they will therefore result in the exploitation of the relatively poor by the better-off. Even though within the scope of any one union its actions may tend to reduce differences in remuneration, there can be little doubt that, so far as relative wages in major industries and trades are concerned, unions today are largely responsible for an inequality which has no function and is entirely the result of privilege. This means that their activities necessarily reduce the productivity of labor all around and therefore also the general level of real wages; because, if union action succeeds in reducing the number of workers in the highly paid jobs and in increasing the number of those who have to stay in the less remunerative ones, the result must be that the over-all average will be lower. It is, in fact, more than likely that, in countries where unions are very strong, the general level of real wages is lower than it would otherwise be. This is certainly true of most countries of Europe, where union policy is strengthened by the general use of restrictive practices of a "make-work" character.

If many still accept as an obvious and undeniable fact that the general wage level has risen as fast as it has done because of the efforts of the unions, they do so in spite of these unambiguous conclusions of theoretical analysis—and in spite of empirical evidence to the contrary. Real wages have often risen much faster when unions were weak than when they were strong; furthermore, even the rise in particular trades or industries where labor was not organized has frequently been much faster than in highly organ-
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ized and equally prosperous industries. The common impression to the contrary is due partly to the fact that wage gains, which are today mostly obtained in union negotiations, are for that reason regarded as obtainable only in this manner and even more to the fact that, as we shall presently see, union activity does in fact bring about a continuous rise in money wages exceeding the increase in real wages. Such increase in money wages is possible without producing general unemployment only because it is regularly made ineffective by inflation—indeed, it must be if full employment is to be maintained.

3. If unions have in fact achieved much less by their wage policy than is generally believed, their activities in this field are nevertheless economically very harmful and politically exceedingly dangerous. They are using their power in a manner which tends to make the market system ineffective and which, at the same time, gives them a control of the direction of economic activity that would be dangerous in the hands of government but is intolerable if exercised by a particular group. They do so through their influence on the relative wages of different groups of workers and through their constant upward pressure on the level of money wages, with its inevitable inflationary consequences.

The effect on relative wages is usually greater uniformity and rigidity of wages within any one union-controlled group and greater and non-functional differences in wages between different groups. This is accompanied by a restriction of the mobility of labor, of which the former is either an effect or a cause. We need say no more about the fact that this may benefit particular groups but can only lower the productivity and therefore the incomes of the workers in general. Nor need we stress here the fact that the greater stability of the wages of particular groups which unions may secure is likely to involve greater instability of employment. What is important is that the accidental differences in union power of the different trades and industries will produce not only gross inequalities in remuneration among the workers which have no economic justification but uneconomic disparities in the development of different industries. Socially important industries, such as building, will be greatly hampered in their development and will conspicuously fail to satisfy urgent needs simply because their character offers the unions special opportunities for coercive monopolistic practices. Because unions are most powerful where
Methods of Union Coercion

capital investments are heaviest, they tend to become a deterrent to investment—at present probably second only to taxation. Finally, it is often union monopoly in collusion with enterprise that becomes one of the chief foundations of monopolistic control of the industry concerned.

The chief danger presented by the current development of unionism is that, by establishing effective monopolies in the supply of the different kinds of labor, the unions will prevent competition from acting as an effective regulator of the allocation of all resources. But if competition becomes ineffective as a means of such regulation, some other means will have to be adopted in its place. The only alternative to the market, however, is direction by authority. Such direction clearly cannot be left in the hands of particular unions with sectional interests, nor can it be adequately performed by a unified organization of all labor, which would thereby become not merely the strongest power in the state but a power completely controlling the state. Unionism as it is now tends, however, to produce that very system of over-all socialist planning which few unions want and which, indeed, it is in their best interest to avoid.

4. The unions cannot achieve their principal aims unless they obtain complete control of the supply of the type of labor with which they are concerned; and, since it is not in the interest of all workers to submit to such control, some of them must be induced to act against their own interest. This may be done to some extent through merely psychological and moral pressure, encouraging the erroneous belief that the unions benefit all workers. Where they succeed in creating a general feeling that every worker ought, in the interest of his class, to support union action, coercion comes to be accepted as a legitimate means of making a recalcitrant worker do his duty. Here the unions have relied on a most effective tool, namely, the myth that it is due to their efforts that the standard of living of the working class has risen as fast as it has done and that only through their continued efforts will wages continue to increase as fast as possible—a myth in the assiduous cultivation of which the unions have usually been actively assisted by their opponents. A departure from such a condition can come only from a truer insight into the facts, and whether this will be achieved depends on how effectively economists do their job of enlightening public opinion.
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But though this kind of moral pressure exerted by the unions may be very powerful, it would scarcely be sufficient to give them the power to do real harm. Union leaders apparently agree with the students of this aspect of unionism that much stronger forms of coercion are needed if the unions are to achieve their aims. It is the techniques of coercion that unions have developed for the purpose of making membership in effect compulsory, what they call their "organizational activities" (or, in the United States, "union security"—a curious euphemism) that give them real power. Because the power of truly voluntary unions will be restricted to what are common interests of all workers, they have come to direct their chief efforts to the forcing of dissenters to obey their will.

They could never have been successful in this without the support of a misguided public opinion and the active aid of government. Unfortunately, they have to a large extent succeeded in persuading the public that complete unionization is not only legitimate but important to public policy. To say that the workers have a right to form unions, however, is not to say that the unions have a right to exist independently of the will of the individual workers. Far from being a public calamity, it would indeed be a highly desirable state of affairs if the workers should not feel it necessary to form unions. Yet the fact that it is a natural aim of the unions to induce all workers to join them has been so interpreted as to mean that the unions ought to be entitled to do whatever seems necessary to achieve this aim. Similarly, the fact that it is legitimate for unions to try to secure higher wages has been interpreted to mean that they must also be allowed to do whatever seems necessary to succeed in their effort. In particular, because striking has been accepted as a legitimate weapon of unions, it has come to be believed that they must be allowed to do whatever seems necessary to make a strike successful. In general, the legalization of unions has come to mean that whatever methods they regard as indispensable for their purposes are also to be treated as legal.

The present coercive powers of unions thus rest chiefly on the use of methods which would not be tolerated for any other purpose and which are opposed to the protection of the individual's private sphere. In the first place, the unions rely—to a much greater extent than is commonly recognized—on the use of the picket line as an instrument of intimidation. That even so-called "peaceful" picketing in numbers is severely coercive and the con-
Legitimate Functions of Unions

donning of it constitutes a privilege conceded because of its presumed legitimate aim is shown by the fact that it can be and is used by persons who themselves are not workers to force others to form a union which they will control, and that it can also be used for purely political purposes or to give vent to animosity against an unpopular person. The aura of legitimacy conferred upon it because the aims are often approved cannot alter the fact that it represents a kind of organized pressure upon individuals which in a free society no private agency should be permitted to exercise.

Next to the toleration of picketing, the chief factor which enables unions to coerce individual workers is the sanction by both legislation and jurisdiction of the closed or union shop and its varieties. These constitute contracts in restraint of trade, and only their exemption from the ordinary rules of law has made them legitimate objects of the “organizational activities” of the unions. Legislation has frequently gone so far as to require not only that a contract concluded by the representatives of the majority of the workers of a plant or industry be available to any worker who wishes to take advantage of it, but that it apply to all employees, even if they should individually wish and be able to obtain a different combination of advantages. We must also regard as inadmissible methods of coercion all secondary strikes and boycotts which are used not as an instrument of wage bargaining but solely as a means of forcing other workers to fall in with union policies.

Most of these coercive tactics of the unions can be practiced, moreover, only because the law has exempted groups of workers from the ordinary responsibility of joint action, either by allowing them to avoid formal incorporation or by explicitly exempting their organizations from the general rules applying to corporate bodies. There is no need to consider separately various other aspects of contemporary union policies such as, to mention one, industry-wide or nation-wide bargaining. Their practicability rests on the practices already mentioned, and they would almost certainly disappear if the basic coercive power of the unions were removed.

5. It can hardly be denied that raising wages by the use of coercion is today the main aim of unions. Even if this were their sole aim, legal prohibition of unions would however, not be justifiable. In a free society much that is undesirable has to be tolerated if it cannot be prevented without discriminatory legislation. But
the control of wages is even now not the only function of the unions; and they are undoubtedly capable of rendering services which are not only unobjectionable but definitely useful. If their only purpose were to force up wages by coercive action, they would probably disappear if deprived of coercive power. But unions have other useful functions to perform, and, though it would be contrary to all our principles even to consider the possibility of prohibiting them altogether, it is desirable to show explicitly why there is no economic ground for such action and why, as truly voluntary and non-coercive organizations, they may have important services to render. It is in fact more than probable that unions will fully develop their potential usefulness only after they have been diverted from their present antisocial aims by an effective prevention of the use of coercion.

Unions without coercive powers would probably play a useful and important role even in the process of wage determination. In the first place, there is often a choice to be made between wage increases, on the one hand, and, on the other, alternative benefits which the employer could provide at the same cost but which he can provide only if all or most of the workers are willing to accept them in preference to additional pay. There is also the fact that the relative position of the individual on the wage scale is often nearly as important to him as his absolute position. In any hierarchical organization it is important that the differentials between the remuneration for the different jobs and the rules of promotion are felt to be just by the majority. The most effective way of securing consent is probably to have the general scheme agreed to in collective negotiations in which all the different interests are represented. Even from the employer's point of view it would be difficult to conceive of any other way of reconciling all the different considerations that in a large organization have to be taken into account in arriving at a satisfactory wage structure. An agreed set of standard terms, available to all who wish to take advantage of them, though not excluding special arrangements in individual cases, seems to be required by the needs of large-scale organizations.

The same is true to an even greater extent of all the general problems relating to conditions of work other than individual remuneration, those problems which truly concern all employees and which, in the mutual interest of workers and employers, should be regulated in a manner that takes account of as many
Constraining Coercion

desires as possible. A large organization must in a great measure be governed by rules, and such rules are likely to operate most effectively if drawn up with the participation of the workers. Because a contract between employers and employees regulates not only relations between them but also relations between the various groups of employees, it is often expedient to give it the character of a multilateral agreement and to provide in certain respects, as in grievance procedure, for a degree of self-government among the employees.

There is, finally, the oldest and most beneficial activity of the unions, in which as “friendly societies” they undertake to assist members in providing against the peculiar risks of their trade. This is a function which must in every respect be regarded as a highly desirable form of self-help, albeit one which is gradually being taken over by the welfare state. We shall leave the question open, however, as to whether any of the above arguments justify unions of a larger scale than that of the plant or corporation.

An entirely different matter, which we can mention here only in passing, is the claim of unions to participation in the conduct of business. Under the name of “industrial democracy” or, more recently, under that of “co-determination,” this has acquired considerable popularity, especially in Germany and to a lesser degree in Britain. It represents a curious recrudescence of the ideas of the syndicalist branch of nineteenth-century socialism, the least-thought-out and most impractical form of that doctrine. Though these ideas have a certain superficial appeal, they reveal inherent contradictions when examined. A plant or industry cannot be conducted in the interest of some permanent distinct body of workers if it is at the same time to serve the interests of the consumers. Moreover, effective participation in the direction of an enterprise is a full-time job, and anybody so engaged soon ceases to have the outlook and interest of an employee. It is not only from the point of view of the employers, therefore, that such a plan should be rejected; there are very good reasons why in the United States union leaders have emphatically refused to assume any responsibility in the conduct of business. For a fuller examination of this problem we must, however, refer the reader to the careful studies, now available, of all its implications.

6. Though it may be impossible to protect the individual against all union coercion so long as general opinion regards it as
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legitimate, most students of the subject agree that comparatively few and, as they may seem at first, minor changes in law and jurisdiction would suffice to produce far-reaching and probably decisive changes in the existing situation. The mere withdrawal of the special privileges either explicitly granted to the unions or arrogated by them with the toleration of the courts would seem enough to deprive them of the more serious coercive powers which they now exercise and to channel their legitimate selfish interests so that they would be socially beneficial.

The essential requirement is that true freedom of association be assured and that coercion be treated as equally illegitimate whether employed for or against organization, by the employer or by the employees. The principle that the end does not justify the means and that the aims of the unions do not justify their exemption from the general rules of law should be strictly applied. Today this means, in the first place, that all picketing in numbers should be prohibited, since it is not only the chief and regular cause of violence but even in its most peaceful forms is a means of coercion. Next, the unions should not be permitted to keep non-members out of any employment. This means that closed- and union-shop contracts (including such varieties as the "maintenance of membership" and "preferential hiring" clauses) must be treated as contracts in restraint of trade and denied the protection of the law. They differ in no respect from the "yellow-dog contract" which prohibits the individual worker from joining a union and which is commonly prohibited by the law.

The invalidating of all such contracts would, by removing the chief objects of secondary strikes and boycotts, make these and similar forms of pressure largely ineffective. It would be necessary, however, also to rescind all legal provisions which make contracts concluded with the representatives of the majority of workers of a plant or industry binding on all employees and to deprive all organized groups of any right of concluding contracts binding on men who have not voluntarily delegated this authority to them. Finally, the responsibility for organized and concerted action in conflict with contractual obligations or the general law must be firmly placed on those in whose hands the decision lies, irrespective of the particular form of organized action adopted.

It would not be a valid objection to maintain that any legislation making certain types of contracts invalid would be contrary to the principle of freedom of contract. We have seen before (in

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chap. xv) that this principle can never mean that all contracts will be legally binding and enforceable. It means merely that all contracts must be judged according to the same general rules and that no authority should be given discretionary power to allow or disallow particular contracts. Among the contracts to which the law ought to deny validity are contracts in restraint of trade. Closed- and union-shop contracts fall clearly into this category. If legislation, jurisdiction, and the tolerance of executive agencies had not created privileges for the unions, the need for special legislation concerning them would probably not have arisen in common-law countries. That there is such a need is a matter for regret, and the believer in liberty will regard any legislation of this kind with misgivings. But, once special privileges have become part of the law of the land, they can be removed only by special legislation. Though there ought to be no need for special "right-to-work laws," it is difficult to deny that the situation created in the United States by legislation and by the decisions of the Supreme Court may make special legislation the only practicable way of restoring the principles of freedom.24

The specific measures which would be required in any given country to reinstate the principles of free association in the field of labor will depend on the situation created by its individual development. The situation in the United States is of special interest, for here legislation and the decisions of the Supreme Court have probably gone further than elsewhere25 in legalizing union coercion and very far in conferring discretionary and essentially irresponsible powers on administrative authority. But for further details we must refer the reader to the important study by Professor Petro on The Labor Policy of the Free Society,26 in which the reforms required are fully described.

Though all the changes needed to restrain the harmful powers of the unions involve no more than that they be made to submit to the same general principles of law that apply to everybody else, there can be no doubt that the existing unions will resist them with all their power. They know that the achievement of what they at present desire depends on that very coercive power which will have to be restrained if a free society is to be preserved. Yet the situation is not hopeless. There are developments under way which sooner or later will prove to the unions that the existing state cannot last. They will find that, of the alternative courses of further development open to them, submitting to the general
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principle that prevents all coercion will be greatly preferable in
the long run to continuing their present policy; for the latter is
bound to lead to one of two unfortunate consequences.

7. While labor unions cannot in the long run substantially alter
the level of real wages that all workers can earn and are, in fact,
more likely to lower than to raise them, the same is not true of the
level of money wages. With respect to them, the effect of union
action will depend on the principles governing monetary policy.
What with the doctrines that are now widely accepted and the
policies accordingly expected from the monetary authorities, there
can be little doubt that current union policies must lead to con­
tinuous and progressive inflation. The chief reason for this is that
the dominant “full-employment” doctrines explicitly relieve the
unions of the responsibility for any unemployment and place the
duty of preserving full employment on the monetary and fiscal
authorities. The only way in which the latter can prevent union
policy from producing unemployment is, however, to counter
through inflation whatever excessive rises in real wages unions
tend to cause.

In order to understand the situation into which we have been
led, it will be necessary to take a brief look at the intellectual,
ources of the full-employment policy of the “Keynesian” type.
The development of Lord Keynes’s theories started from the cor­
rect insight that the regular cause of extensive unemployment is
real wages that are too high. The next step consisted in the propo­
sition that a direct lowering of money wages could be brought
about only by a struggle so painful and prolonged that it could
not be contemplated. Hence he concluded that real wages must
be lowered by the process of lowering the value of money. This is
really the reasoning underlying the whole “full-employment”
policy, now so widely accepted. If labor insists on a level of
money wages too high to allow of full employment, the supply of
money must be so increased as to raise prices to a level where the
real value of the prevailing money wages is no longer greater than
the productivity of the workers seeking employment. In practice,
this necessarily means that each separate union, in its attempt to
overtake the value of money, will never cease to insist on further
increases in money wages and that the aggregate effort of the
unions will thus bring about progressive inflation.

This would follow even if individual unions did no more than
prevent any reduction in the money wages of any particular group. Where unions make such wage reductions impracticable and wages have generally become, as the economists put it, "rigid downward," all the changes in relative wages of the different groups made necessary by the constantly changing conditions must be brought about by raising all money wages except those of the group whose relative real wages must fall. Moreover, the general rise in money wages and the resulting increase in the cost of living will generally lead to attempts, even on the part of the latter group, to push up money wages, and several rounds of successive wage increases will be required before any readjustment of relative wages is produced. Since the need for adjustment of relative wages occurs all the time, this process alone produces the wage-price spiral that has prevailed since the second World War, that is, since full-employment policies became generally accepted.

The process is sometimes described as though wage increases directly produced inflation. This is not correct. If the supply of money and credit were not expanded, the wage increases would rapidly lead to unemployment. But under the influence of a doctrine that represents it as the duty of the monetary authorities to provide enough money to secure full-employment at any given wage level, it is politically inevitable that each round of wage increases should lead to further inflation. Or it is inevitable until the rise of prices becomes sufficiently marked and prolonged to cause serious public alarm. Efforts will then be made to apply the monetary brakes. But, because by that time the economy will have become geared to the expectation of further inflation and much of the existing employment will depend on continued monetary expansion, the attempt to stop it will rapidly produce substantial unemployment. This will bring a renewed and irresistible pressure for more inflation. And, with ever bigger doses of inflation, it may be possible for quite a long time to prevent the appearance of the unemployment which the wage pressure would otherwise cause. To the public at large it will seem as if progressive inflation were the direct consequence of union wage policy rather than of an attempt to cure its consequences.

Though this race between wages and inflation is likely to go on for some time, it cannot go on indefinitely without people coming to realize that it must somehow be stopped. A monetary policy that would break the coercive powers of the unions by producing extensive and protracted unemployment must be excluded, for it
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would be politically and socially fatal. But if we do not succeed in time in curbing union power at its source, the unions will soon be faced with a demand for measures that will be much more distasteful to the individual workers, if not the union leaders, than the submission of the unions to the rule of law: the clamor will soon be either for the fixing of wages by government or for the complete abolition of the unions.

8. In the field of labor, as in any other field, the elimination of the market as a steering mechanism would necessitate the replacement of it by a system of administrative direction. In order to approach even remotely the ordering function of the market, such direction would have to co-ordinate the whole economy and therefore, in the last resort, have to come from a single central authority. And though such an authority might at first concern itself only with the allocation and remuneration of labor, its policy would necessarily lead to the transformation of the whole of society into a centrally planned and administered system, with all its economic and political consequences.

In those countries in which inflationary tendencies have operated for some time, we can observe increasingly frequent demands for an "over-all wage policy." In the countries where these tendencies have been most pronounced, notably in Great Britain, it appears to have become accepted doctrine among the intellectual leaders of the Left that wages should generally be determined by a "unified policy," which ultimately means that government must do the determining. If the market were thus irretrievably deprived of its function, there would be no efficient way of distributing labor throughout the industries, regions, and trades, other than having wages determined by authority. Step by step, through setting up an official conciliation and arbitration machinery with compulsory powers, and through the creation of wage boards, we are moving toward a situation in which wages will be determined by what must be essentially arbitrary decisions of authority.

All this is no more than the inevitable outcome of the present policies of labor unions, who are led by the desire to see wages determined by some conception of "justice" rather than by the forces of the market. But in no workable system could any group of people be allowed to enforce by the threat of violence what it believes it should have. And when not merely a few privileged groups but most of the important sections of labor have become
effectively organized for coercive action, to allow each to act independently would not only produce the opposite of justice but result in economic chaos. When we can no longer depend on the impersonal determination of wages by the market, the only way we can retain a viable economic system is to have them determined authoritatively by government. Such determination must be arbitrary, because there are no objective standards of justice that could be applied. As is true of all other prices or services, the wage rates that are compatible with an open opportunity for all to seek employment do not correspond to any assessable merit or any independent standard of justice but must depend on conditions which nobody can control.

Once government undertakes to determine the whole wage structure and is thereby forced to control employment and production, there will be a far greater destruction of the present powers of the unions than their submission to the rule of equal law would involve. Under such a system the unions will have only the choice between becoming the willing instrument of governmental policy and being incorporated into the machinery of government, on the one hand, and being totally abolished, on the other. The former alternative is more likely to be chosen, since it would enable the existing union bureaucracy to retain their position and some of their personal power. But to the workers it would mean complete subjection to the control by a corporative state. The situation in most countries leaves us no choice but to await some such outcome or to retrace our steps. The present position of the unions cannot last, for they can function only in a market economy which they are doing their best to destroy.

9. The problem of labor unions constitutes both a good test of our principles and an instructive illustration of the consequences if they are infringed. Having failed in their duty of preventing private coercion, governments are now driven everywhere to exceed their proper function in order to correct the results of that failure and are thereby led into tasks which they can perform only by being as arbitrary as the unions. So long as the powers that the unions have been allowed to acquire are regarded as unassailable, there is no way to correct the harm done by them but to give the state even greater arbitrary power of coercion. We are indeed already experiencing a pronounced decline of the rule of law in the field of labor. Yet all that is really needed to remedy the
situation is a return to the principles of the rule of law and to their consistent application by legislative and executive authorities.

This path is still blocked, however, by the most fatuous of all fashionable arguments, namely, that “we cannot turn the clock back.” One cannot help wondering whether those who habitually use this cliché are aware that it expresses the fatalistic belief that we cannot learn from our mistakes, the most abject admission that we are incapable of using our intelligence. I doubt whether anybody who takes a long-range view believes that there is another satisfactory solution which the majority would deliberately choose if they fully understood where the present developments were leading. There are some signs that farsighted union leaders are also beginning to recognize that, unless we are to resign ourselves to the progressive extinction of freedom, we must reverse that trend and resolve to restore the rule of law and that, in order to save what is valuable in their movement, they must abandon the illusions which have guided it for so long.  

Nothing less than a rededication of current policy to principles already abandoned will enable us to avert the threatening danger to freedom. What is required is a change in economic policy, for in the present situation the tactical decisions which will seem to be required by the short-term needs of government in successive emergencies will merely lead us further into the thicket of arbitrary controls. The cumulative effects of those palliatives which the pursuit of contradictory aims makes necessary must prove strategically fatal. As is true of all problems of economic policy, the problem of labor unions cannot be satisfactorily solved by ad hoc decisions on particular questions but only by the consistent application of a principle that is uniformly adhered to in all fields. There is only one such principle that can preserve a free society: namely, the strict prevention of all coercion except in the enforcement of general abstract rules equally applicable to all.
CHAPTER NINETEEN

Social Security

The doctrine of the safety net, to catch those who fall, has been made meaningless by the doctrine of fair shares for those of us who are quite able to stand.

The Economist

1. In the Western world some provision for those threatened by the extremes of indigence or starvation due to circumstances beyond their control has long been accepted as a duty of the community. The local arrangements which first supplied this need became inadequate when the growth of large cities and the increased mobility of men dissolved the old neighborhood ties; and (if the responsibility of the local authorities was not to produce obstacles to movement) these services had to be organized nationally and special agencies created to provide them. What we now know as public assistance or relief, which in various forms is provided in all countries, is merely the old poor law adapted to modern conditions. The necessity of some such arrangement in an industrial society is unquestioned—be it only in the interest of those who require protection against acts of desperation on the part of the needy.

It is probably inevitable that this relief should not long be confined to those who themselves have not been able to provide against such needs (the “deserving poor,” as they used to be called) and that the amount of relief now given in a comparatively wealthy society should be more than is absolutely necessary to keep alive and in health. We must also expect that the availability of this assistance will induce some to neglect such provision against emergencies as they would have been able to make on
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their own. It seems only logical, then, that those who will have a claim to assistance in circumstances for which they could have made provision should be required to make such provision themselves. Once it becomes the recognized duty of the public to provide for the extreme needs of old age, unemployment, sickness, etc., irrespective of whether the individuals could and ought to have made provision themselves, and particularly once help is assured to such an extent that it is apt to reduce individuals' efforts, it seems an obvious corollary to compel them to insure (or otherwise provide) against those common hazards of life. The justification in this case is not that people should be coerced to do what is in their individual interest but that, by neglecting to make provision, they would become a charge to the public. Similarly, we require motorists to insure against third-party risks, not in their interest but in the interest of others who might be harmed by their action.

Finally, once the state requires everybody to make provisions of a kind which only some had made before, it seems reasonable enough that the state should also assist in the development of appropriate institutions. Since it is the action of the state which makes necessary the speeding-up of developments that would otherwise have proceeded more slowly, the cost of experimenting with and developing new types of institutions may be regarded as no less the responsibility of the public than the cost of research or the dissemination of knowledge in other fields that concern the public interest. The aid given out of the public purse for this purpose should be temporary in nature, a subsidy designed to assist in the acceleration of a development made necessary by a public decision and intended only for a transitional period, terminating when the existing institution has grown and developed to meet the new demand.

Up to this point the justification for the whole apparatus of "social security" can probably be accepted by the most consistent defenders of liberty. Though many may think it unwise to go so far, it cannot be said that this would be in conflict with the principles we have stated. Such a program as has been described would involve some coercion, but only coercion intended to forestall greater coercion of the individual in the interest of others; and the argument for it rests as much on the desire of individuals to protect themselves against the consequences of the extreme misery of their fellows as on any wish to force individuals to provide more effectively for their own needs.
The Tendencies of Recent Developments

2. It is only when the proponents of "social security" go a step further that the crucial issues arise. Even at the beginning stage of "social insurance" in Germany in the 1880's, individuals were not merely required to make provision against those risks which, if they did not, the state would have to provide for, but were compelled to obtain this protection through a unitary organization run by the government. Although the inspiration for the new type of organization came from the institutions created by the workers on their own initiative, particularly in England, and although where such institutions had also sprung up in Germany—notably in the field of sickness insurance—they were allowed to continue, it was decided that wherever new developments were necessary, as in the provision for old age, industrial accidents, disability, dependents, and unemployment, these should take the form of a unified organization which would be the sole provider of these services and to which all those to be protected had to belong.

"Social insurance" thus from the beginning meant not merely compulsory insurance but compulsory membership in a unitary organization controlled by the state. The chief justification for this decision, at one time widely contested but now usually accepted as irrevocable, was the presumed greater efficiency and administrative convenience (i.e., economy) of such a unitary organization. It was often claimed that this was the only way to assure sufficient provision at a single stroke for all those in need.

There is an element of truth in this argument, but it is not conclusive. It is probably true that, at any given moment, a unified organization designed by the best experts that authority can select will be the most efficient that can be created. But it is not likely to remain so for long if it is made the only starting point for all future developments and if those initially put in charge also become the sole judges of what changes are necessary. It is an error to believe that the best or cheapest way of doing anything can, in the long run, be secured by advance design rather than by the constant re-evaluation of available resources. The principle that all sheltered monopolies become inefficient in the course of time applies here as much as elsewhere.

True, if we want at any time to make sure that we achieve as quickly as we can all that is definitely known to be possible, the deliberate organization of all the resources to be devoted to that end is the best way. In the field of social security, to rely on the gradual evolution of suitable institutions would undoubtedly mean that some individual needs which a centralized organization would
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at once care for might for some time get inadequate attention. To the impatient reformer, who will be satisfied with nothing short of the immediate abolition of all avoidable evils, the creation of a single apparatus with full powers to do what can be done now appears therefore as the only appropriate method. In the long run, however, the price we have to pay for this, even in terms of the achievement in a particular field, may be very high. If we commit ourselves to a single comprehensive organization because its immediate coverage is greater, we may well prevent the evolution of other organizations whose eventual contribution to welfare might have been greater.

If initially it was chiefly efficiency that was stressed in support of the single compulsory organization, there were other considerations clearly also present in the minds of its advocates from the beginning. There are, in fact, two distinct, though connected, aims which a governmental organization with coercive powers can achieve but which are beyond the reach of any agency operating on business lines. A private agency can offer only specific services based on contract, that is, it can provide only for a need which will arise independently of the deliberate action of the beneficiary and which can be ascertained by objective criteria; and it can provide in this manner only for foreseeable needs. However far we extend any system of true insurance, the beneficiary will never get more than satisfaction of a contractual claim—i.e., he will not get whatever he may be judged to need according to his circumstances. A monopolistic government service, on the other hand, can act on the principle of allocation according to need, irrespective of contractual claim. Only such an agency with discretionary powers will be in a position to give individuals whatever they “ought” to have, or make them do whatever they “ought” to do to achieve a uniform “social standard.” It will also be in a position—and this is the second chief point—to redistribute income among persons or groups as seems desirable. Though all insurance involves a pooling of risks, private competitive insurance can never effect a deliberate transfer of income from one previously designated group of people to another.

Such a redistribution of income has today become the chief purpose of what is still called social “insurance”—a misnomer even in the early days of these schemes. When in 1935 the United States introduced the scheme, the term “insurance” was retained—by “a stroke of promotional genius”—simply to make it more
The Tendencies of Recent Developments

palatable. From the beginning, it had little to do with insurance and has since lost whatever resemblance to insurance it may ever have had. The same is now true of most of those countries which originally started with something more closely akin to insurance.

Though a redistribution of incomes was never the avowed initial purpose of the apparatus of social security, it has now become the actual and admitted aim everywhere. No system of monopolistic compulsory insurance has resisted this transformation into something quite different, an instrument for the compulsory redistribution of income. The ethics of such a system, in which it is not a majority of givers who determine what should be given to the unfortunate few, but a majority of takers who decide what they will take from a wealthier minority, will occupy us in the next chapter. At the moment we are concerned only with the process by which an apparatus originally meant to relieve poverty is generally being turned into a tool of egalitarian redistribution. It is as a means of socializing income, of creating a sort of household state which allocates benefits in money or in kind to those who are thought to be most deserving, that the welfare state has for many become the substitute for old-fashioned socialism. Seen as an alternative to the now discredited method of directly steering production, the technique of the welfare state, which attempts to bring about a "just distribution" by handing out income in such proportions and forms as it sees fit, is indeed merely a new method of pursuing the old aims of socialism. The reason why it has come to be so much more widely accepted than the older socialism is that it was at first regularly presented as though it were no more than an efficient method of providing for the specially needy. But the acceptance of this seemingly reasonable proposal for a welfare organization was then interpreted as a commitment to something very different. It was mainly through decisions that seemed to most people to concern minor technical issues, where the essential distinctions were often deliberately obscured by an assiduous and skilful propaganda, that the transformation was effected. It is essential that we become clearly aware of the line that separates a state of affairs in which the community accepts the duty of preventing destitution and of providing a minimum level of welfare from that in which it assumes the power to determine the "just" position of everybody and allocates to each what it thinks he deserves. Freedom is critically threatened when the government is given exclusive powers to provide certain
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services—powers which, in order to achieve its purpose, it must use for the discretionary coercion of individuals. 6

3. The extreme complexity and consequent incomprehensibility of the social security systems create for democracy a serious problem. It is hardly an exaggeration to say that, though the development of the immense social security apparatus has been a chief factor in the transformation of our economy, it is also the least understood. This is seen not only in the persisting belief 3 that the individual beneficiary has a moral claim to the services, since he has paid for them, but also in the curious fact that major pieces of social security legislation are sometimes presented to the legislatures in a manner which leaves them no choice but to accept or reject them whole and which precludes any modifications by them. 7 And it produces the paradox that the same majority of the people whose assumed inability to choose wisely for themselves is made the pretext for administering a large part of their income for them is in its collective capacity called upon to determine by whom the individual incomes are to be spent. 8

It is not only the lay members of the general public, however, to whom the intricacies of social security are largely a mystery. The ordinary economist or sociologist or lawyer is today nearly as ignorant of the details of that complex and ever changing system. As a result, the expert has come to dominate in this field as in others.

The new kind of expert, whom we also find in such fields as labor, agriculture, housing, and education, is an expert in a particular institutional setup. The organizations we have created in these fields have grown so complex that it takes more or less the whole of a person’s time to master them. The institutional expert is not necessarily a person who knows all that is needed to enable him to judge the value of the institution, but frequently he is the only one who understands its organization fully and who therefore is indispensable. The reasons why he has become interested in and approves of the particular institution have often little to do with any expert qualifications. But, almost invariably, this new kind of expert has one distinguishing characteristic: he is unhesitatingly in favor of the institutions on which he is expert. This is so not merely because only one who approves of the aims of the institution will have the interest and the patience to master the details, but even more because such an effort would hardly be worth

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the while of anybody else: the views of anybody who is not prepared to accept the principles of the existing institutions are not likely to be taken seriously and will carry no weight in the discussions determining current policy.\(^9\)

It is a fact of considerable importance that, as a result of this development, in more and more fields of policy nearly all the recognized “experts” are, almost by definition, persons who are in favor of the principles underlying the policy. This is indeed one of the factors which tend to make so many contemporary developments self-accelerating. The politician who, in recommending some further development of current policies, claims that “all the experts favor it,” is often perfectly honest, because only those who favor the development have become experts in this institutional sense, and the uncommitted economists or lawyers who oppose are not counted as experts. Once the apparatus is established, its future development will be shaped by what those who have chosen to serve it regard as its needs.\(^10\)

4. It is something of a paradox that the state should today advance its claims for the superiority of the exclusive single-track development by authority in a field that illustrates perhaps more clearly than any other how new institutions emerge not from design but by a gradual evolutionary process. Our modern conception of providing against risks by insurance is not the result of any one’s ever having seen the need and devising a rational solution. We are so familiar with the operation of insurance that we are likely to imagine that any intelligent man, after a little reflection, would rapidly discover its principles. In fact, the way in which insurance has evolved is the most telling commentary on the presumption of those who want to confine future evolution to a single channel enforced by authority. It has been well said that “no man ever aimed at creating marine insurance as social insurance was later created” and that we owe our present techniques to a gradual growth in which the successive steps due to “the uncounted contributions of anonymous or historical individuals have in the end created a work of such perfection that in comparison with the whole all the clever conceptions due to single creative intelligences must seem very primitive.”\(^11\)

Are we really so confident that we have achieved the end of all wisdom that, in order to reach more quickly certain now visible goals, we can afford to dispense with the assistance which
we received in the past from unplanned development and from our gradual adaptation of old arrangements to new purposes? Significantly enough, in the two main fields which the state threatens to monopolize—the provision for old age and for medical care—we are witnessing the most rapid spontaneous growth of new methods wherever the state has not yet taken complete control, a variety of experiments which are almost certain to produce new answers to current needs, answers which no advance planning can contemplate. Is it really likely, then, that in the long run we shall be better off under state monopoly? To make the best available knowledge at any given moment the compulsory standard for all future endeavor may well be the most certain way to prevent new knowledge from emerging.

5. We have seen how the practice of providing out of the public purse for those in great want, in combination with that of compelling people to provide against these wants so that they should not become a burden on the rest, have in the end produced almost everywhere a third and different system, under which people in certain circumstances, such as sickness or old age, are provided for, irrespective of want and irrespective of whether or not they have made provisions for themselves. Under this system all are provided with that standard of welfare which it is thought they should enjoy, irrespective of what they can do for themselves, what personal contributions they have made, or what further contribution they are still capable of making.

The transition to this third system has generally been effected by first supplementing out of public funds what was obtained through compulsory insurance and then giving to the people as a matter of right what they have only to a small extent paid for. Making these compulsory income transfers a legal right cannot, of course, alter the fact that they can be justified only on the score of special need and that they are therefore still charity. But this character is usually disguised by giving this right to all or nearly all and simply taking out of the pockets of those who are better off a multiple of what they receive. The alleged aversion of the majority to receiving anything they know they have not earned and is given only in consideration of personal need, and their dislike of a "means test," have been made the pretext of so wrapping up the whole arrangement that the individual can no longer know what he has and what he has not paid for. This is all
Expansionism of the Social Security Apparatus

part of the endeavor to persuade public opinion, through concealment, to accept a new method of income distribution, which the managers of the new machine seem from the beginning to have regarded as a merely transitional half-measure which must be developed into an apparatus expressly aimed at redistribution. This development can be prevented only if, from the outset, the distinction is clearly made between benefits for which the recipient has fully paid, to which he has therefore a moral as well as a legal right, and those based on need and therefore dependent on proof of need.

In this connection we must note still another peculiarity of the unitary state machine of social security: its power to use funds raised by compulsory means to make propaganda for an extension of this compulsory system. The fundamental absurdity of a majority taxing itself in order to maintain a propaganda organization aimed at persuading the same majority to go further than it is yet willing should be obvious. Although, at least in the United States, the employment by public agencies of "public relations" techniques that are legitimate enough in private business has come to be widely accepted, the propriety of such agencies in a democracy spending public funds on publicity in favor of extending their activities must remain questionable. And in no other field has this become so general a phenomenon, on both a national and an international scale, as in that of social security. It amounts to nothing less than a group of specialists interested in a particular development being allowed to use public funds for the purpose of manipulating public opinion in its favor. The result is that both voters and legislators receive their information almost exclusively from those whose activities they ought to direct. It is difficult to overestimate the extent to which this factor has helped to accelerate development far beyond what the public would otherwise have allowed. Such subsidized propaganda, which is conducted by a single tax-maintained organization, can in no way be compared with competitive advertising. It confers on the organization a power over minds that is in the same class with the powers of a totalitarian state which has the monopoly of the means of supplying information.

Though in a formal sense the existing social security systems have been created by democratic decisions, one may well doubt whether the majority of the beneficiaries would really approve of them if they were fully aware of what they involved. The
burden which they accept by allowing the state to divert a part of their incomes to ends of its choosing is particularly heavy in the relatively poor countries, where increase in material productivity is most urgently needed. Does anyone really believe that the average semiskilled worker in Italy is better off because 44 per cent of his employer's total outlay for his work is handed over to the state or, in concrete figures, because of the 49 cents which his employer pays for an hour of his work, he receives only 27 cents, while 22 cents are spent for him by the state? Or that, if the worker understood the situation and were given the choice between this and having his disposable income nearly doubled without social security, he would choose the former? Or that in France, where the figure for all workers amounts to an average of about one-third of total labor cost, the percentage is not more than the workers would willingly surrender for the services that the state offers in return? Or that in Germany, where about 20 per cent of the total national income is placed in the hands of the social security administration, this is not a compulsory diversion of a share of resources much greater than the people would expressly wish? Can it be seriously denied that most of those people would be better off if the money were handed over to them and they were free to buy their insurance from private concerns?

6. We can consider more specifically only the chief branches of social security here: the provision for old age, for permanent disablement from other causes, and for loss of the breadwinner of the family; the provision of medical and hospital care; and the protection against loss of income through unemployment. The numerous other services that are supplied in various countries either as part of those or separately, such as maternity and children's allowances, raise distinct problems in that they are conceived as part of what is called "population policy," an aspect of modern policy which we shall not consider.

The field in which most countries have committed themselves furthest and which is likely to create the most serious problems is the provision for old age and dependents (except perhaps in Great Britain, where the establishment of a free National Health Service has created problems of a similar magnitude). The problem of the aged is particularly serious, for in most parts of the Western world today it is the fault of governments that the old have been
Provisions for Old Age
deprived of the means of support that they may have endeavored
to provide for themselves. By failing to keep faith and not disch­
arging their duty of maintaining a stable currency, governments
everywhere have created a situation in which the generation going
into retirement in the third quarter of our century has been
robbed of a great part of what they had attempted to put aside
for their retirement and in which many more people than there
would otherwise have been are undeservedly facing poverty,
despite their earlier efforts to avoid such a predicament. It
cannot be said too often that inflation is never an unavoidable
natural disaster; it is always the result of the weakness or ignorance
of those in charge of monetary policy—though the division of
responsibility may be spread so wide that nobody is alone to blame.
The authorities may have regarded whatever they tried to avert
through inflation as greater evils; it is always their choice of policy,
however, that brings about inflation.

Yet, even if we approach the problem of provision for old
age, as we ought to, in full awareness of the special responsibil­
ity which governments have incurred, we can but question whether
the damage done to one generation (which, in the last resort, shares the responsibility) can justify the imposition upon a
nation of a permanent system under which the normal source of
income above a certain age is a politically determined pension
paid out of current taxation. The whole Western world is, however,
tending toward this system, which is bound to produce problems
that will dominate future policy to an extent yet uncompre­
hended by most. In our efforts to remedy one ill, we may well
saddle future generations with a burden greater than they will
be willing to bear, so tying their hands that, after many efforts
to extricate themselves, they will probably in the end do so by an
even greater breach of faith than we have committed.

The problem arises in serious form as soon as government under­
takes to secure not only a minimum but an “adequate” provision
for all the aged, regardless of the individual’s need or the contribu­
tions made by him. There are two critical steps that are almost
invariably taken, once the state assumes the monopoly of provid­
ing this protection: first, the protection is granted not only to
those who have through their contributions gained a claim to it,
but to those who have not yet had time to do so; and, second,
when the pensions are due, they are not paid out of the yield of
an additional capital accumulated for the purpose and therefore
out of additional income due to the efforts of the beneficiary, but are a transfer of part of the fruits of the work of those currently producing. This holds equally true whether the government nominally builds up a reserve fund and "invests" it in government securities (i.e., lends it to itself and in fact currently spends the money) or whether it openly covers current obligations by current taxation. (The conceivable, but never practiced, alternative of the government's investing the reserve funds in productive capital would rapidly produce an ever increasing governmental control of the capital of industry.) These two regular consequences of old age pensions' being provided by the state are usually also the chief reasons why this kind of organization is insisted upon.

It is easy to see how such a complete abandonment of the insurance character of the arrangement, with the recognition of the right of all over a certain age (and all the dependents or incapacitated) to an "adequate" income that is currently determined by the majority (of which the beneficiaries form a substantial part), must turn the whole system into a tool of politics, a play ball for vote-catching demagogues. It is vain to believe that any objective standard of justice will set a limit on the extent to which those who have reached the privileged age, even if capable of continued work, can insist on being "adequately" maintained by those still at work—who in turn will find consolation only in the thought that at some future date, when they will be proportionally even more numerous and possess correspondingly greater voting strength, they will be in a still better position to make those at work provide for their needs.

Assiduous propaganda has completely obscured the fact that this scheme of adequate pensions for all must mean that many who have at last reached the long-hoped-for time of retirement and who can retire on their savings will nevertheless be the recipients of a gratuity at the expense of those who have not yet reached it, many of whom would at once retire if they were assured of the same income, and that in a wealthy society not devastated by inflation it is normal that a large proportion of the retired should be more comfortably off than those still at work. How seriously public opinion has been deliberately misguided in this matter is well illustrated by the often quoted assertion (accepted by the United States Supreme Court) that in the United States in 1935, "approximately 3 out of 4 persons 65 and older were probably dependent partly or wholly on others for

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support"—a statement based on statistics which explicitly assumed that all property held by old couples was owned by the husbands and that consequently all the wives were “dependent.”

An inevitable result of this situation, which has become a normal feature in other countries besides the United States, is that at the beginning of every election year there is speculation as to how much social security benefits will again be raised. That there is no limit to the demands that will be pressed for is most clearly shown by a recent pronouncement of the British Labour Party to the effect that a really adequate pension “means the right to go on living in the same neighbourhood, to enjoy the same hobbies and to be able to mix with the same circle of friends.” It will probably not be long before it is argued that, because the retired have more time to spend money, they must be given more than those still at work; and, with the age distribution we are approaching, there is no reason why the majority over forty should not soon attempt to make those of a lower age toil for them. It may be only at that point that the physically stronger will rebel and deprive the old of both their political rights and their legal claims to be maintained.

The British Labour document just mentioned is significant also because, besides being motivated by the desire to help the aged, it so clearly betrays the wish to make them unable to help themselves and to make them exclusively dependent on government support. An animosity toward all private pension schemes or other similar arrangements pervades it; and what is even more noteworthy is the cool assumption underlying the figures of the proposed plan that prices will double between 1960 and 1980. If this is the degree of inflation planned for in advance, the real outcome is indeed likely to be such that most of those who will retire at the end of the century will be dependent on the charity of the younger generation. And ultimately not morals but the fact that the young supply the police and the army will decide the issue: concentration camps for the aged unable to maintain themselves are likely to be the fate of an old generation whose income is entirely dependent on coercing the young.

7. The provision against sickness presents not only most of the problems which we have already considered but peculiar ones of its own. They result from the fact that the problem of “need” cannot be treated as though it were the same for all
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who satisfy certain objective criteria, such as age; each case of need raises problems of urgency and importance which have to be balanced against the cost of meeting it, problems which must be decided either by the individual or for him by somebody else.

There is little doubt that the growth of health insurance is a desirable development. And perhaps there is also a case for making it compulsory since many who could thus provide for themselves might otherwise become a public charge. But there are strong arguments against a single scheme of state insurance; and there seems to be an overwhelming case against a free health service for all. From what we have seen of such schemes, it is probable that their inexpediency will become evident in the countries that have adopted them, although political circumstances make it unlikely that they can ever be abandoned, now that they have been adopted. One of the strongest arguments against them is, indeed, that their introduction is the kind of politically irrevocable measure that will have to be continued, whether it proves a mistake or not.

The case for a free health service is usually based on two fundamental misconceptions. They are, first, the belief that medical needs are usually of an objectively ascertainable character and such that they can and ought to be fully met in every case without regard to economic considerations and, second, that this is economically possible because an improved medical service normally results in a restoration of economic effectiveness or earning power and so pays for itself. Both contentions mistake the nature of the problem involved in most decisions concerning the preservation of health and life. There is no objective standard for judging how much care and effort are required in a particular case; also, as medicine advances, it becomes more and more clear that there is no limit to the amount that might profitably be spent in order to do all that is objectively possible. Moreover, it is also not true that, in our individual valuation, all that might yet be done to secure health and life has an absolute priority over other needs. As in all other decisions in which we have to deal not with certainties but with probabilities and chances, we constantly take risks and decide on the basis of economic considerations whether a particular precaution is worthwhile, i.e., by balancing the risk against other needs. Even the richest man will normally not do all that medical knowledge makes possible to preserve
his health, perhaps because other concerns compete for his time and energy. Somebody must always decide whether an additional effort and additional outlay of resources are called for. The real issue is whether the individual concerned is to have a say and be able, by an additional sacrifice, to get more attention or whether this decision is to be made for him by somebody else. Though we all dislike the fact that we have to balance immaterial values like health and life against material advantages and wish that the choice were unnecessary, we all do have to make the choice because of facts we cannot alter.

The conception that there is an objectively determinable standard of medical services which can and ought to be provided for all, a conception which underlies the Beveridge scheme and the whole British National Health Service, has no relation to reality. In a field that is undergoing as rapid change as medicine is today, it can, at most, be the bad average standard of service that can be provided equally for all. But since in every progressive field what is objectively possible to provide for all depends on what has already been provided for some, the effect of making it too expensive for most to get better than average service, must, before long, be that this average will be lower than it otherwise would be.

The problems raised by a free health service are made even more difficult by the fact that the progress of medicine tends to increase its efforts not mainly toward restoring working capacity but toward the alleviation of suffering and the prolongation of life; these, of course, cannot be justified on economic but only on humanitarian grounds. Yet, while the task of combating the serious diseases which befall and disable some in manhood is a relatively limited one, the task of slowing down the chronic processes which must bring about the ultimate decay of all of us is unlimited. The latter presents a problem which can, under no conceivable condition, be solved by an unlimited provision of medical facilities and which, therefore, must continue to present a painful choice between competing aims. Under a system of state medicine this choice will have to be imposed by authority upon the individuals. It may seem harsh, but it is probably in the interest of all that under a free system those with full earning capacity should often be rapidly cured of a temporary and not dangerous disablement at the expense of some neglect of the aged and mortally ill. Where systems of state medicine operate, we
generally find that those who could be promptly restored to full activity have to wait for long periods because all the hospital facilities are taken up by people who will never again contribute to the needs of the rest.\textsuperscript{31}

There are so many serious problems raised by the nationalization of medicine that we cannot mention even all the more important ones. But there is one the gravity of which the public has scarcely yet perceived and which is likely to be of the greatest importance. This is the inevitable transformation of doctors, who have been members of a free profession primarily responsible to their patients, into paid servants of the state, officials who are necessarily subject to instruction by authority and who must be released from the duty of secrecy so far as authority is concerned. The most dangerous aspect of the new development may well prove to be that, at a time when the increase in medical knowledge tends to confer more and more power over the minds of men to those who possess it, they should be made dependent on a unified organization under single direction and be guided by the same reasons of state that generally govern policy. A system that gives the indispensable helper of the individual, who is at the same time an agent of the state, an insight into the other’s most intimate concerns and creates conditions in which he must reveal this knowledge to a superior and use it for the purposes determined by authority opens frightening prospects. The manner in which state medicine has been used in Russia as an instrument of industrial discipline\textsuperscript{32} gives us a foretaste of the uses to which such a system can be put.

8. The branch of social security which seemed the most important in the period before the last war, the provision against unemployment, has become relatively unimportant in recent years. Though there can be no question that the prevention of large-scale unemployment is more important than the method of providing for the unemployed, we cannot be certain that we have permanently solved the former problem and that the latter will not again assume major importance. Nor can we be sure that the character of our provision for the unemployed will not prove to be one of the most important factors determining the extent of unemployment.

We shall again take for granted the availability of a system of public relief which provides a uniform minimum for all instances
Unemployment

of proved need, so that no member of the community need be in want of food or shelter. The special problem raised by the unemployed is that of how and by whom any further assistance based on their normal earnings should be provided for them, if at all, and, in particular, whether this need justifies a coercive redistribution of income according to some principle of justice.

The chief argument in support of a provision in excess of the minimum that is assured to all is that sudden and unforeseeable changes in the demand for labor occur as a result of circumstances which the worker can neither foresee nor control. There is force in this argument, so far as widespread unemployment during a major depression is concerned. But there are many other causes of unemployment. Recurrent and foreseeable unemployment occurs in most seasonal trades, and here it is clearly in the general interest either that the labor supply be so limited that the seasonal earnings will suffice to maintain the worker during the year, or that the flow of labor be maintained by periodic movements from and to other occupations. There is also the important instance in which unemployment is the direct effect of wages being too high in a particular trade, either because they have been pushed too high by union action or because of a decline in the industry concerned. In both cases the cure of unemployment demands flexibility of wages and mobility of the workers themselves; however, these are both reduced by a system which assures to all the unemployed a certain percentage of the wages they used to earn.

There is undoubtedly a case for genuine insurance against unemployment wherever practicable, insurance in which the different risks of the various trades are reflected in the premiums paid. Insofar as an industry, because of its peculiar instability, requires a reserve of unemployed most of the time, it is desirable that it induce a sufficient number to hold themselves in readiness by offering wages high enough to compensate for this particular risk. For various reasons, such a system of insurance did not seem immediately practicable in certain occupations (such as agricultural labor and domestic service), and it has been largely for this reason that state schemes for "insurance" were adopted, schemes which in fact subsidized earnings among such groups out of funds levied from contributions by other workers or by general taxation. When, however, the risk of unemployment peculiar to a particular trade is not covered out of the earnings in that trade but from
outside, it means that the labor supply of such trades is subsidized to expand beyond the point which is economically desirable.

The chief significance of the comprehensive systems of unemployment compensation that have been adopted in all Western countries, however, is that they operate in a labor market dominated by the coercive action of unions and that they have been designed under strong union influence with the aim of assisting the unions in their wage policies. A system in which a worker is regarded as unable to find employment and therefore is entitled to benefit because the workers in the firm or industry in which he seeks employment are on strike necessarily becomes a major support of union wage pressure. Such a system, which relieves the unions of the responsibility for the unemployment that their policies create and which places on the state the burden not merely of maintaining but of keeping content those who are kept out of jobs by them, can in the long run only make the employment problem more acute. 34

The reasonable solution of these problems in a free society would seem to be that, while the state provides only a uniform minimum for all who are unable to maintain themselves and endeavors to reduce cyclical unemployment as much as possible by an appropriate monetary policy, any further provision required for the maintenance of the accustomed standard should be left to competitive and voluntary efforts. It is in this field that labor unions, once they have been deprived of all coercive power, can make their most beneficial contribution; indeed, they were well on the way to supplying the need when the state largely relieved them of the task. 35 But a compulsory scheme of so-called unemployment insurance will always be used to "correct" the relative remunerations of different groups, to subsidize the unstable trades at the expense of the stable, and to support wage demands that are irreconcilable with a high level of employment. It is therefore likely in the long run to aggravate the evil it is meant to cure.

9. The difficulties which social insurance systems are facing everywhere and which have become the cause of recurrent discussion of the "crisis of social security" are the consequence of the fact that an apparatus designed for the relief of poverty has been turned into an instrument for the redistribution of income, a redistribution supposedly based on some non-existing principle of social justice but in fact determined by ad hoc deci-
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sions. It is true, of course, that even the provision of a uniform minimum for all those who cannot provide for themselves involves some redistribution of income. But there is a great deal of difference between the provision of such a minimum for all those who cannot maintain themselves on their earnings in a normally functioning market and a redistribution aiming at a “just” remuneration in all the more important occupations—between a redistribution wherein the great majority earning their living agree to give to those unable to do so, and a redistribution wherein a majority takes from a minority because the latter has more. The former preserves the impersonal method of adjustment under which people can choose their occupation; the latter brings us nearer and nearer to a system under which people will have to be told by authority what to do.

It seems to be the fate of all unitary, politically directed schemes for the provision of such services to be turned rapidly into instruments for determining the relative incomes of the great majority and thus for controlling economic activity generally. The Beveridge plan, which was not conceived by its author as an instrument of income redistribution but was promptly turned into such by the politicians, is merely the best-known instance among many. But while in a free society it is possible to provide a minimum level of welfare for all, such a society is not compatible with sharing out income according to some preconceived notion of justice. The assurance of an equal minimum for all in distress presupposes that this minimum is provided only on proof of need and that nothing which is not paid for by personal contribution is given without such proof. The wholly irrational objection to a “means test” for services which are supposed to be based on need has again and again led to the absurd demand that all should be assisted irrespective of need, in order that those who really need help should not feel inferior. It has produced a situation in which generally an attempt is made to assist the needy and at the same time allow them to feel that what they get is the product of their own effort or merit.

Though the traditional liberal aversion to any discretionary powers of authority may have played some role in making this development possible, it should be noted that the objection against discretionary coercion can really provide no justification for allowing any responsible person an unconditional claim to assistance and the right to be the ultimate judge of his own needs. There
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can be no principle of justice in a free society that confers a right to "non-deterring" or "non-discretionary" support irrespective of proved need. If such claims have been introduced under the disguise of "social insurance" and through an admitted deception of the public—a deception which is a source of pride to its authors—they have certainly nothing to do with the principle of equal justice under the law.

The hope is now sometimes expressed by liberals that "the whole Welfare State apparatus must be regarded as a passing phenomenon," a kind of transitional phase of evolution which the general growth of wealth will soon make unnecessary. It must seem doubtful, however, whether there exists such a distinct phase of evolution in which the net effects of those monopolistic institutions are likely to be beneficial, and still more whether, once they have been created, it will ever be politically possible again to get rid of them. In poor countries the burden of the ever growing machinery is likely to slow down considerably the growth of wealth (not to mention its tendency to aggravate the problem of overpopulation) and thus to postpone indefinitely the time when it will be thought unnecessary, while in the richer countries it will prevent the evolution of alternative institutions that could take over some of its functions.

There perhaps exists no insuperable obstacle to a gradual transformation of the sickness and unemployment allowance systems into systems of true insurance under which the individuals pay for benefits offered by competing institutions. It is much more difficult to see how it will ever be possible to abandon a system of provision for the aged under which each generation, by paying for the needs of the preceding one, acquires a similar claim to support by the next. It would almost seem as if such a system, once introduced, would have to be continued in perpetuity or allowed to collapse entirely. The introduction of such a system therefore puts a strait jacket on evolution and places on society a steadily growing burden from which it will in all probability again and again attempt to extricate itself by inflation. Neither this outlet, however, nor a deliberate default on obligation already incurred can provide the basis for a decent society. Before we can hope to solve these problems sensibly, democracy will have to learn that it must pay for its own follies and that it cannot draw unlimited checks on the future to solve its present problems.

It has been well said that, while we used to suffer from social
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evils, we now suffer from the remedies for them. The difference is that, while in former times the social evils were gradually disappearing with the growth of wealth, the remedies we have introduced are beginning to threaten the continuance of that growth of wealth on which all future improvement depends. Instead of the "five giants" which the welfare state of the Beveridge report was designed to combat, we are now raising new giants which may well prove even greater enemies of a decent way of life. Though we may have speeded up a little the conquest of want, disease, ignorance, squalor, and idleness, we may in the future do worse even in that struggle when the chief dangers will come from inflation, paralyzing taxation, coercive labor unions, an ever increasing dominance of government in education, and a social service bureaucracy with far-reaching arbitrary powers—dangers from which the individual cannot escape by his own efforts and which the momentum of the overextended machinery of government is likely to increase rather than mitigate.
CHAPTER TWENTY

Taxation and Redistribution

It lies in the nature of things that the beginnings are slight, but unless great care is taken, the rates will multiply rapidly and finally will reach a point that no one could have foreseen.

F. Guicciardini (ca. 1538)

1. In many ways I wish I could omit this chapter. Its argument is directed against beliefs so widely held that it is bound to offend many. Even those who have followed me so far and have perhaps regarded my position as on the whole reasonable are likely to think my views on taxation doctrinaire, extremist, and impractical. Many would probably be willing to restore all the freedom for which I have been pleading, provided that the injustice that they believe this would cause were corrected by appropriate measures of taxation. Redistribution by progressive taxation has come to be almost universally accepted as just. Yet it would be disingenuous to avoid discussing this issue. Moreover, to do so would mean to ignore what seems to me not only the chief source of irresponsibility of democratic action but the crucial issue on which the whole character of future society will depend. Though it may require considerable effort to free one’s self of what has become a dogmatic creed in this matter, it should become evident, once the issue has been clearly stated, that it is here that, more than elsewhere, policy has moved toward arbitrariness.

After a long period in which there was practically no questioning of the principle of progressive taxation and in which little discussion took place that was new, there has lately appeared—a much
more critical approach to the problem.\(^1\) There is, however, still a great need for a more searching review of the whole subject. Unfortunately, we can attempt to present only a brief summary of our objections in this chapter.

It should be said at once that the only progression with which we shall be concerned and which we believe cannot in the long run be reconciled with free institutions is the progression of taxation as a whole, that is, the more than proportionally heavy taxation of the larger incomes when all taxes are considered together. Individual taxes, and especially the income tax, may be graduated for a good reason—that is, so as to compensate for the tendency of many indirect taxes to place a proportionally heavier burden on the smaller incomes. This is the only valid argument in favor of progression. It applies, however, only to particular taxes as part of a given tax structure and cannot be extended to the tax system as a whole. We shall discuss here mainly the effects of a progressive income tax because in recent times it has been used as the main instrument for making taxation as a whole steeply progressive. The question of the appropriate mutual adjustment of the different kinds of taxes within a given system will not concern us.

We shall also not consider separately the problems which arise from the fact that, though progressive taxation is today the chief instrument of income redistribution, it is not the only method by which the latter can be achieved. It is clearly possible to bring about considerable redistribution under a system of proportional taxation. All that is necessary is to use a substantial part of the revenue to provide services which benefit mainly a particular class or to subsidize it directly. One wonders, however, to what extent the people in the lower-income brackets would be prepared to have their freely spendable income reduced by taxation in return for free services. It is also difficult to see how this method could substantially alter the differentials of the higher-income groups. It might well bring about a considerable transfer of income from the rich as a class to the poor as a class. But it would not produce that flattening of the top of the income pyramid which is the chief effect of progressive taxation. For the comparatively well-to-do it would probably mean that, while they would all be taxed proportionately on their whole incomes, the differences in the services they receive would be negligible. It is in this class, however, that the changes in relative incomes produced
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by progressive taxation are most significant. Technical progress, the allocation of resources, incentives, social mobility, competition, and investment—the effects of progressive taxation on all these operate mainly through its effects on this class. Whatever may happen in the future, for the present at any rate, progressive taxation is the chief means of redistributing incomes, and, without it, the scope of such a policy would be very limited.

2. As is true of many similar measures, progressive taxation has assumed its present importance as a result of having been smuggled in under false pretenses. When at the time of the French Revolution and again during the socialist agitation preceding the revolutions of 1848 it was frankly advocated as a means of redistributing incomes, it was decisively rejected. "One ought to execute the author, and not the project," was the liberal Turgot's indignant response to some early proposals of this sort. When in the 1830's they came to be more widely advocated, J. R. McCulloch expressed the chief objection in the often quoted statement: "The moment you abandon the cardinal principle of exacting from all individuals the same proportion of their income or of their property, you are at sea without rudder or compass, and there is no amount of injustice and folly you may not commit." In 1848 Karl Marx and Friedrich Engels frankly proposed "a heavy progressive or graduated income tax" as one of the measures by which, after the first stage of the revolution, "the proletariat will use its political supremacy to wrest, by degrees, all capital from the bourgeois, to centralize all instruments of production in the hands of the state." And these measures they described as "means of despotic inroads on the right of property, and on the condition of bourgeois production... measures... which appear economically insufficient and untenable but which, in the course of the movement outstrip themselves, necessitate further inroads upon the old social order and are unavoidable as a means of entirely revolutionizing the mode of production." But the general attitude was still well summed up in A. Thiers's statement that "proportionality is a principle, but progression is simply hateful arbitrariness," or John Stuart Mill's description of progression as "a mild form of robbery."

But after this first onslaught had been repelled, the agitation for progressive taxation reappeared in a new form. The social reformers, while generally disavowing any desire to alter the distribution of incomes, began to contend that the total tax burden,
assumed to be determined by other considerations, should be
distributed according to “ability to pay” in order to secure
“equality of sacrifice” and that this would be best achieved by
taxing incomes at progressive rates. Of the numerous arguments
advanced in support of this, which still survive in the textbooks
on public finance, one which looked most scientific carried the
day in the end. It requires brief consideration because some
still believe that it provides a kind of scientific justification of
progressive taxation. Its basic conception is that of the decreasing
marginal utility of successive acts of consumption. In spite of,
or perhaps because of, its abstract character, it has had great
influence in making scientifically respectable what before had
been admittedly based on arbitrary postulates.

Modern developments within the field of utility analysis itself
have, however, completely destroyed the foundations of this
argument. It has lost its validity partly because the belief in
the possibility of comparing the utilities to different persons
has been generally abandoned and partly because it is more than
doubtful whether the conception of decreasing marginal utility
can legitimately be applied at all to income as a whole, i.e.,
whether it has meaning if we count as income all the advantages
a person derives from the use of his resources. From the now
generally accepted view that utility is a purely relative concept
(i.e., that we can only say that a thing has greater, equal, or
less utility compared with another and that it is meaningless
to speak of the degree of utility of a thing by itself), it follows
that we can speak of utility (and of decreasing utility) of income
only if we express utility of income in terms of some other desired
good, such as leisure (or the avoidance of effort). But if we
were to follow up the implications of the contention that the
utility of income in terms of effort is decreasing, we would arrive
at curious conclusions. It would, in effect, mean that, as a person’s
income grows, the incentive in terms of additional income which
would be required to induce the same marginal effort would
increase. This might lead us to argue for regressive taxation,
but certainly not for progressive. It is, however, scarcely worth-
while to follow this line of thought further. There can now be
little doubt that the use of utility analysis in the theory of taxation
was all a regrettable mistake (in which some of the most dis-
tinguished economists of the time shared) and that the sooner we
can rid ourselves of the confusion it has caused, the better.

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3. Those who advocated progressive taxation during the latter part of the nineteenth century generally stressed that their aim was only to achieve equality of sacrifice and not a redistribution of income; also they generally held that this aim could justify only a “moderate” degree of progression and that its “excessive” use (as in fifteenth-century Florence, where rates had been pushed up to 50 per cent) was, of course, to be condemned. Though all attempts to supply an objective standard for an appropriate rate of progression failed and though no answer was offered when it was objected that, once the principle was accepted, there would be no assignable limit beyond which progression might not be carried with equal justification, the discussion moved entirely in a context of contemplated rates which made any effect on the distribution of income appear negligible. The suggestion that rates would not stay within these limits was treated as a malicious distortion of the argument, betraying a reprehensible lack of confidence in the wisdom of democratic government.

It was in Germany, then the leader in “social reform,” that the advocates of progressive taxation first overcame the resistance and its modern evolution began. In 1891, Prussia introduced a progressive income tax rising from 0.67 to 4 per cent. In vain did Rudolf von Gneist, the venerable leader of the then recently consummated movement for the Rechtsstaat, protest in the Diet that this meant the abandonment of the fundamental principle of equality before the law, “of the most sacred principle of equality,” which provided the only barrier against encroachment on property. The very smallness of the burden involved in the new schemes made ineffective any attempt to oppose it as a matter of principle.

Though some other Continental countries soon followed Prussia, it took nearly twenty years for the movement to reach the great Anglo-Saxon powers. It was only in 1910 and 1913 that Great Britain and the United States adopted graduated income taxes rising to the then spectacular figures of 8\(\frac{1}{2}\) and 7 per cent, respectively. Yet within thirty years these figures had risen to 97\(\frac{1}{2}\) and 91 per cent.

Thus in the space of a single generation what nearly all the supporters of progressive taxation had for half a century asserted could not happen came to pass. This change in the absolute rates, of course, completely changed the character of the problem, making it different not merely in degree but in kind. All attempt to
justify these rates on the basis of capacity to pay was, in conse­quence, soon abandoned, and the supporters reverted to the original, but long avoided, justification of progression as a means of bringing about a more just distribution of income. It has come to be generally accepted once more that the only ground on which a progressive scale of over-all taxation can be defended is the desirability of changing the distribution of income and that this defense cannot be based on any scientific argument but must be recognized as a frankly political postulate, that is, as an attempt to impose upon society a pattern of distribution determined by majority decision.

4. An explanation of this development that is usually offered is that the great increase in public expenditure in the last forty years could not have been met without resort to steep progression, or at least that, without it, an intolerable burden would have had to be placed on the poor and that, once the necessity of relieving the poor was admitted, some degree of progression was inevitable. On examination, however, the explanation dissolves into pure myth. Not only is the revenue derived from the high rates levied on large incomes, particularly in the highest brackets, so small compared with the total revenue as to make hardly any difference to the burden borne by the rest; but for a long time after the introduction of progression it was not the poorest who benefited from it but entirely the better-off working class and the lower strata of the middle class who provided the largest number of voters. It would probably be true, on the other hand, to say that the illusion that by means of progressive taxation the burden can be shifted substantially onto the shoulders of the wealthy has been the chief reason why taxation has increased as fast as it has done and that, under the influence of this illusion, the masses have come to accept a much heavier load than they would have done otherwise. The only major result of the policy has been the severe limitation of the incomes that could be earned by the most successful and thereby gratification of the envy of the less-well-off.

How small is the contribution of progressive tax rates (particu­larly of the high punitive rates levied on the largest incomes) to total revenue may be illustrated by a few figures for the United States and for Great Britain. Concerning the former it has been stated (in 1956) that "the entire progressive super-
structure produces only about 17 per cent of the total revenue derived from the individual income tax—or about 8\(\frac{1}{2}\) per cent of all federal revenue—and that, of this, “half is taken from taxable income brackets up through $16,000–$18,000, where the tax rate reaches 50 per cent [while] the other half comes from the higher brackets and rates.” As for Great Britain, which has an even steeper scale of progression and a greater proportional tax burden, it has been pointed out that “all surtax (on both earned and unearned incomes) only brings in about 2\(\frac{1}{2}\) per cent of all public revenue, and that if we collar every £1 of income over £2,000 p.a. [$5,600], we would only net an extra 1\(\frac{1}{2}\) per cent of revenue. . . . Indeed the massive contribution to income tax and sur-tax comes from incomes between £750 p.a. and £3,000 p.a. [$2,100–$8,400]—i.e. just those which begin with foremen and end with managers, or begin with public servants just taking responsibility and end with those at the head of our civil and other services.”

Generally speaking and in terms of the progressive character of the two tax systems as a whole, it would seem that the contribution made by progression in the two countries is between 2\(\frac{1}{2}\) and 8\(\frac{1}{2}\) per cent of total revenue, or between \(\frac{1}{4}\) and 2 per cent of gross national income. These figures clearly do not suggest that progression is the only method by which the revenue required can be obtained. It seems at least probable (though nobody can speak on this with certainty) that under progressive taxation the gain to revenue is less than the reduction of real income which it causes.

If the belief that the high rates levied on the rich make an indispensable contribution to total revenue is thus illusory, the claim that progression has served mainly to relieve the poorest classes is belied by what happened in the democracies during the greater part of the period since progression was introduced. Independent studies in the United States, Great Britain, France, and Prussia agree that, as a rule, it was those of modest income who provided the largest number of voters that were let off most lightly, while not only those who had more income but also those who had less carried a much heavier proportional burden of total taxation. The best illustration of this situation, which appears to have been fairly general until the last war, is provided by the results of a detailed study of conditions in Britain, where in 1936–37 the total burden of taxation on fully earned income of families with two children was 18 per cent for those with
an annual income of £100 per annum, which then gradually fell to a minimum of 11 per cent at £350 and then rose again, to reach 19 per cent only at £1,000. What these figures (and the similar data for other countries) clearly show is not only that, once the principle of proportional taxation is abandoned, it is not necessarily those in greatest need but more likely the classes with the greatest voting strength that will profit, but also that all that was obtained by progression could undoubtedly have been obtained by taxing the masses with modest incomes as heavily as the poorest groups.

It is true, of course, that developments since the last war in Britain, and probably elsewhere, have so increased the progressive character of the income tax as to make the burden of taxation progressive throughout and that, through redistributive expenditure on subsidies and services, the income of the very lowest classes has been increased (so far as these things can be meaningfully measured: what can be shown is always only the cost and not the value of the services rendered) by as much as 22 per cent. But the latter development is little dependent on the present high rates of progression but is financed mainly by the contributions of the middle and upper ranges of the middle class.

5. The real reason why all the assurances that progression would remain moderate have proved false and why its development has gone far beyond the most pessimistic prognostications of its opponents is that all arguments in support of progression can be used to justify any degree of progression. Its advocates may realize that beyond a certain point the adverse effects on the efficiency of the economic system may become so serious as to make it inexpedient to push it any further. But the argument based on the presumed justice of progression provides for no limitation, as has often been admitted by its supporters, before all incomes above a certain figure are confiscated and those below left untaxed. Unlike proportionality, progression provides no principle which tells us what the relative burden of different persons ought to be. It is no more than a rejection of proportionality in favor of a discrimination against the wealthy without any criterion for limiting the extent of this discrimination. Because "there is no ideal rate of progression that can be demonstrated by formula," it is only the newness of the principle that has prevented its being carried at once to punitive rates. But there
is no reason why "a little more than before" should not always be represented as just and reasonable.

It is no slur on democracy, no ignoble distrust of its wisdom, to maintain that, once it embarks upon such a policy, it is bound to go much further than originally intended. This is not to say that "free and representative institutions are a failure" or that it must lead to "a complete distrust in democratic government," but that democracy has yet to learn that, in order to be just, it must be guided in its action by general principles. What is true of individual action is equally true of collective action, except that a majority is perhaps even less likely to consider explicitly the long-term significance of its decision and therefore is even more in need of guidance by principles. Where, as in the case of progression, the so-called principle adopted is no more than an open invitation to discrimination and, what is worse, an invitation to the majority to discriminate against a minority, the pretended principle of justice must become the pretext for pure arbitrariness.

What is required here is a rule which, while still leaving open the possibility of a majority's taxing itself to assist a minority, does not sanction a majority's imposing upon a minority whatever burden it regards as right. That a majority, merely because it is a majority, should be entitled to apply to a minority a rule which does not apply to itself is an infringement of a principle much more fundamental than democracy itself, a principle on which the justification of democracy rests. We have seen before (in chaps. x and xiv) that if the classifications of persons which the law must employ are to result neither in privilege nor in discrimination, they must rest on distinctions which those inside the group singled out, as well as those outside it, will recognize as relevant.

It is the great merit of proportional taxation that it provides a rule which is likely to be agreed upon by those who will pay absolutely more and those who will pay absolutely less and which, once accepted, raises no problem of a separate rule applying only to a minority. Even if progressive taxation does not name the individuals to be taxed at a higher rate, it discriminates by introducing a distinction which aims at shifting the burden from those who determine the rates onto others. In no sense can a progressive scale of taxation be regarded as a general rule applicable equally to all—in no sense can it be said that a tax of 20 per cent on one person's income and a tax of 75 per cent...
on the larger income of another person are equal. Progression provides no criterion whatever of what is and what is not to be regarded as just. It indicates no halting point for its application, and the "good judgment" of the people on which its defenders are usually driven to rely as the only safeguard is nothing more than the current state of opinion shaped by past policy.

That the rates of progression have, in fact, risen as fast as they have done is, however, also due to a special cause which has been operating during the last forty years, namely, inflation. It is now well understood that a rise in aggregate money incomes tends to lift everybody into a higher tax bracket, even though their real income has remained the same. As a result, members of the majorities have found themselves again and again unexpectedly the victims of the discriminatory rates for which they had voted in the belief that they would not be affected.

This effect of progressive taxation is often represented as a merit, because it tends to make inflation (and deflation) in some measure self-correcting. If a budget deficit is the source of inflation, revenue will rise proportionately more than incomes and may thus close the gap; and if a budget surplus has produced deflation, the resulting fall of incomes will soon bring an even greater reduction in revenue and wipe out the surplus. It is very doubtful, however, whether, with the prevailing bias in favor of inflation, this is really an advantage. Even without this effect, budgetary needs have in the past been the main source of recurrent inflations; and it has been only the knowledge that an inflation, once started, is difficult to stop that in some measure has acted as a deterrent. With a tax system under which inflation produces a more than proportional increase in revenue through a disguised increase in taxes which requires no vote of the legislature, this device may become almost irresistibly tempting.

6. It is sometimes contended that proportional taxation is as arbitrary a principle as progressive taxation and that, apart from an apparently greater mathematical neatness, it has little to recommend it. There are, however, other strong arguments in its favor besides the one we have already mentioned—i.e., that it provides a uniform principle on which people paying different amounts are likely to agree. There also is still much to be said for the old argument that, since almost all economic activity benefits from the basic services of government, these
services form a more or less constant ingredient of all we consume and enjoy and that, therefore, a person who commands more of the resources of society will also gain proportionately more from what the government has contributed.

More important is the observation that proportional taxation leaves the relations between the net remunerations of different kinds of work unchanged. This is not quite the same as the old maxim, "No tax is a good tax unless it leaves individuals in the same relative position as it finds them." It concerns the effect, not on the relations between individual incomes, but on the relations between the net remunerations for particular services performed, and it is this which is the economically relevant factor. It also does not, as might be said of the old maxim, beg the issue by simply postulating that the proportional size of the different incomes should be left unchanged.

There may be a difference of opinion as to whether the relation between two incomes remains the same when they are reduced by the same amount or in the same proportion. There can be no doubt, however, whether or not the net remunerations for two services which before taxation were equal still stand in the same relation after taxes have been deducted. And this is where the effects of progressive taxation are significantly different from those of proportional taxation. The use that will be made of particular resources depends on the net reward for services, and, if the resources are to be used efficiently, it is important that taxation leave the relative recompeneses that will be received for particular services as the market determines them. Progressive taxation alters this relation substantially by making net remuneration for a particular service dependent upon the other earnings of the individual over a certain period, usually a year. If, before taxation, a surgeon gets as much for an operation as an architect for planning a house, or a salesman gets as much for selling ten cars as a photographer for taking forty portraits, the same relation will still hold if proportional taxes are deducted from their receipts. But with progressive taxation of incomes this relation may be greatly changed. Not only may services which before taxation receive the same remuneration bring very different rewards; but a man who receives a relatively large payment for a service may in the end be left with less than another who receives a smaller payment.

This means that progressive taxation necessarily offends against
what is probably the only universally recognized principle of economic justice, that of “equal pay for equal work.” If what each of two lawyers will be allowed to retain from his fees for conducting exactly the same kind of case as the other depends on his other earnings during the year—they will, in fact, often derive very different gains from similar efforts. A man who has worked very hard, or for some reason is in greater demand, may receive a much smaller reward for further effort than one who has been idle or less lucky. Indeed, the more the consumers value a man’s services, the less worthwhile will it be for him to exert himself further.

This effect on incentive, in the usual sense of the term, though important and frequently stressed, is by no means the most harmful effect of progressive taxation. Even here the objection is not so much that people may, as a result, not work as hard as they otherwise would, as it is that the change in the net remunerations for different activities will often divert their energies to activities where they are less useful than they might be. The fact that with progressive taxation the net remuneration for any service will vary with the time rate at which the earning accrues thus becomes a source not only of injustice but also of a misdirection of resources.

There is no need to dwell here on the familiar and insoluble difficulties which progressive taxation creates in all instances where effort (or outlay) and reward are not approximately coincident in time, i.e., where effort is expended in expectation of a distant and uncertain result—in short, in all instances where human effort takes the form of a long and risky investment. No practicable scheme of averaging incomes can do justice to the author or inventor, the artist or actor, who reaps the rewards of perhaps decades of effort in a few years. Nor should it be necessary to elaborate further on the effects of steeply progressive taxation on the willingness to undertake risky capital investments. It is obvious that such taxation discriminates against those risky ventures which are worthwhile only because, in case of success, they will bring a return big enough to compensate for the great risk of total loss. It is more than likely that what truth there is in the alleged “exhaustion of investment opportunities” is due largely to a fiscal policy which effectively eliminates a wide range of ventures that private capital might profitably undertake.

We must pass rapidly over these harmful effects on incentive
and on investment, not because they are unimportant but because they are on the whole well enough known. We shall devote our limited space, then, to other effects which are less understood but at least equally important. Of these, one which perhaps still deserves emphasis is the frequent restriction or reduction of the division of labor. This effect is particularly noticeable where professional work is not organized on business lines and much of the outlay that in fact would tend to increase a man's productivity is not counted as part of the cost. The tendency to "do it yourself" comes to produce the most absurd results when, for instance, a man who wishes to devote himself to more productive activities may have to earn in an hour twenty or even forty times as much in order to be able to pay another whose time is less valuable for an hour's services. 25

We can also only briefly mention the very serious effect of progressive taxation on the supply of savings. If twenty-five years ago the argument that savings were too high and should be reduced may have had some degree of plausibility, few responsible persons today will doubt that, if we are to achieve even part of the tasks we have set ourselves, we want as high a rate of saving as people are prepared to supply. The socialist answer to those who are concerned about this effect on savings is, in fact, no longer that these savings are not needed but that they should be supplied by the community, i.e., out of funds raised from taxation. This, however, can be justified only if the long-term aim is socialism of the old kind, namely, government ownership of the means of production.

7. One of the chief reasons why progressive taxation has come to be so widely accepted is that the great majority of people have come to think of an appropriate income as the only legitimate and socially desirable form of reward. They think of income not as related to the value of the services rendered but as conferring what is regarded as an appropriate status in society. This is shown very clearly in the argument, frequently used in support of progressive taxation, that "no man is worth £10,000 a year, and, in our present state of poverty, with the great majority of people earning less than £6 a week, only a few very exceptional men deserve to exceed £2,000 a year." 29 That this contention lacks all foundation and appeals only to emotion and prejudice will be at once obvious when we see that what it means is that no act
that any individual can perform in a year or, for that matter, in an hour can be worth more to society than £10,000 ($28,000). Of course, it can and sometimes will have many times that value. There is no necessary relation between the time an action takes and the benefit that society will derive from it.

The whole attitude which regards large gains as unnecessary and socially undesirable springs from the state of mind of people who are used to selling their time for a fixed salary or fixed wages and who consequently regard a remuneration of so much per unit of time as the normal thing. But though this method of remuneration has become predominant in an increasing number of fields, it is appropriate only where people sell their time to be used at another's direction or at least act on behalf of and in fulfilment of the will of others. It is meaningless for men whose task is to administer resources at their own risk and responsibility and whose main aim is to increase the resources under their control out of their own earnings. For them the control of resources is a condition for practicing their vocation, just as the acquisition of certain skills or of particular knowledge is such a condition in the professions. Profits and losses are mainly a mechanism for redistributing capital among these men rather than a means of providing their current sustenance. The conception that current net receipts are normally intended for current consumption, though natural to the salaried man, is alien to the thinking of those whose aim is to build up a business. Even the conception of income itself is in their case largely an abstraction forced upon them by the income tax. It is no more than an estimate of what, in view of their expectations and plans, they can afford to spend without bringing their prospective power of expenditure below the present level. I doubt whether a society consisting mainly of "self-employed" individuals would ever have come to take the concept of income so much for granted as we do or would ever have thought of taxing the earnings from a certain service according to the rate at which they accrued in time.

It is questionable whether a society which will recognize no reward other than what appears to its majority as an appropriate income, and which does not regard the acquisition of a fortune in a relatively short time as a legitimate form of remuneration for certain kinds of activities, can in the long run preserve a system of private enterprise. Though there may be no difficulty in widely dispersing ownership of well-established enterprises among a large
number of small owners and in having them run by managers in a position intermediate between that of an entrepreneur and that of a salaried employee, the building-up of new enterprises is still and probably always will be done mainly by individuals controlling considerable resources. New developments, as a rule, will still have to be backed by a few persons intimately acquainted with particular opportunities; and it is certainly not to be wished that all future evolution should be dependent on the established financial and industrial corporations.

Closely connected with this problem is the effect of progressive taxation on an aspect of capital formation which is different from that already discussed, namely, the place of formation. It is one of the advantages of a competitive system that successful new ventures are likely for a short time to bring very large profits and that thus the capital needed for development will be formed by the persons who have the best opportunity of using it. The large gains of the successful innovator meant in the past that, having shown the capacity for profitably employing capital in new ventures, he would soon be able to back his judgment with larger means. Much of the individual formation of new capital, since it is offset by capital losses of others, should be realistically seen as part of a continuous process of redistribution of capital among the entrepreneurs. The taxation of such profits, at more or less confiscatory rates, amounts to a heavy tax on that turnover of capital which is part of the driving force of a progressive society.

The most serious consequence, however, of the discouragement of individual capital formation where there are temporary opportunities for large profits is the restriction of competition. The system tends generally to favor corporate as against individual saving and particularly to strengthen the position of the established corporations against newcomers. It thus assists to create quasi-monopolistic situations. Because taxes today absorb the greater part of the newcomer’s “excessive” profits, he cannot, as has been well said, “accumulate capital; he cannot expand his own business; he will never become big business and a match for the vested interests. The old firms do not need to fear his competition: they are sheltered by the tax collector. They may with impunity indulge in routine, they may defy the wishes of the public and become conservative. It is true, the income tax prevents them, too, from accumulating new capital. But what is more important for them is that it prevents the dangerous newcomer.
from accumulating any capital. They are virtually privileged by the tax system. In this sense progressive taxation checks economic progress and makes for rigidity."28

An even more paradoxical and socially grave effect of progressive taxation is that, though intended to reduce inequality, it in fact helps to perpetuate existing inequalities and eliminates the most important compensation for that inequality which is inevitable in a free-enterprise society. It used to be the redeeming feature of such a system that the rich were not a closed group and that the successful man might in a comparatively short time acquire large resources.29 Today, however, the chances of rising into the class are probably already smaller in some countries, such as Great Britain, than they have been at any time since the beginning of the modern era. One significant effect of this is that the administration of more and more of the world’s capital is coming under the control of men who, though they enjoy very large incomes and all the amenities that this secures, have never on their own account and at their personal risk controlled substantial property. Whether this is altogether a gain remains to be seen.

It is also true that the less possible it becomes for a man to acquire a new fortune, the more must the existing fortunes appear as privileges for which there is no justification. Policy is then certain to aim at taking these fortunes out of private hands, either by the slow process of heavy taxation of inheritance or by the quicker one of outright confiscation. A system based on private property and control of the means of production presupposes that such property and control can be acquired by any successful man. If this is made impossible, even the men who otherwise would have been the most eminent capitalists of the new generation are bound to become the enemies of the established rich.

8. In those countries where taxation of incomes reaches very high rates, greater equality is, in effect, brought about by setting a limit to the net income that anybody can earn. (In Great Britain, during the last war, the largest net income after taxation was approximately £5,000, or $14,000—though this was partly tempered by the fact that capital gains were not treated as income.) We have seen that, considering the insignificant contribution which progressive taxation of the higher brackets makes to revenue, it can be justified only by the view that nobody should command a large income. But what a large income is depends

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on the views of the particular community and, in the last resort, on its average wealth. The poorer a country, therefore, the lower will its permissible maximum incomes be, and the more difficult for any of its inhabitants to reach income levels that in wealthier countries are considered only moderate. Where this may lead is illustrated by a recent proposal, only narrowly defeated, of the National Planning Commission of India, according to which a ceiling of $6,300 per annum was to be fixed for all incomes (and a ceiling of $4,300 for salary incomes).30 One need only to think of the same principle being applied to the different regions of any one country, or internationally, to see its implications. These consequences certainly are a commentary on the moral basis of the belief that the majority of a particular group should be entitled to decide on the appropriate limit of incomes and on the wisdom of those who believe that in this manner they will assist the well-being of the masses. Can there be much doubt that poor countries, by preventing individuals from getting rich, will also slow down the general growth of wealth? And does not what applies to the poor countries apply equally to the rich?

In the last resort, the problem of progressive taxation is, of course, an ethical problem, and in a democracy the real problem is whether the support that the principle now receives would continue if the people fully understood how it operates. It is probable that the practice is based on ideas which most people would not approve if they were stated abstractly. That a majority should be free to impose a discriminatory tax burden on a minority; that, in consequence, equal services should be remunerated differently; and that for a whole class, merely because its incomes are not in line with those of the rest, the normal incentives should be practically made ineffective—all these are principles which cannot be defended on grounds of justice. If, in addition, we consider the waste of energy and effort which progressive taxation in so many ways leads to,31 it should not be impossible to convince reasonable people of its undesirability. Yet experience in this field shows how rapidly habit blunts the sense of justice and even elevates into a principle what in fact has no better basis than envy.

If a reasonable system of taxation is to be achieved, people must recognize as a principle that the majority which determines what the total amount of taxation should be must also bear it at the maximum rate. There can be no justified objection to the same majority deciding to grant to an economically weak minority.
some relief in the form of a proportionately lower taxation. The task of erecting a barrier against abuse of progression is complicated by the fact that, as we have seen, some progression in personal income taxation is probably justified as a way of compensating for the effects of indirect taxation. Is there a principle which has any prospect of being accepted and which would effectively prevent those temptations inherent in progressive taxation from getting out of hand? Personally, I do not believe that setting an upper limit which progression is not to exceed would achieve its purpose. Such a percentage figure would be as arbitrary as the principle of progression and would be as readily altered when the need for additional revenue seemed to require it.

What is needed is a principle that will limit the maximum rate of direct taxation in some relation to the total burden of taxation. The most reasonable rule of the kind would seem to be one that fixed the maximum admissible (marginal) rate of direct taxation at that percentage of the total national income which the government takes in taxation. This would mean that if the government took 25 per cent of the national income, 25 per cent would also be the maximum rate of direct taxation of any part of individual incomes. If a national emergency made it necessary to raise this proportion, the maximum admissible rate would be raised to the same figure; and it would be correspondingly reduced when the over-all tax burden was reduced. This would still leave taxation somewhat progressive, since those paying the maximum rate on their incomes would also pay some indirect taxes which could bring their total proportional burden above the national average. Adherence to this principle would have the salutary consequence that every budget would have to be prefaced by an estimate of the share of national income which the government proposed to take as taxes. This percentage would provide the standard rate of direct taxation of incomes which, for the lower incomes, would be reduced in proportion as they were taxed indirectly. The net result would be a slight over-all progression in which, however, the marginal rate of taxation of the largest incomes could never exceed the rate at which incomes were taxed on the average by more than the amount of indirect taxation.
CHAPTER TWENTY-ONE

The Monetary Framework

There is no subtler, no surer means of overturning the existing basis of society than to debauch the currency. The process engages all the hidden forces of economic law on the side of destruction, and does it in a manner which not one man in a million is able to diagnose.

J. M. Keynes

1. The experience of the last fifty years has taught most people the importance of a stable monetary system. Compared with the preceding century, this period has been one of great monetary disturbances. Governments have assumed a much more active part in controlling money, and this has been as much a cause as a consequence of instability. It is only natural, therefore, that some people should feel it would be better if governments were deprived of their control over monetary policy. Why, it is sometimes asked, should we not rely on the spontaneous forces of the market to supply whatever is needed for a satisfactory medium of exchange as we do in most other respects?

It is important to be clear at the outset that this is not only politically impracticable today but would probably be undesirable if it were possible. Perhaps, if governments had never interfered, a kind of monetary arrangement might have evolved which would not have required deliberate control; in particular, if men had not come extensively to use credit instruments as money or close substitutes for money, we might have been able to rely on some self-regulating mechanism. This choice, however, is now closed to us. We know of no substantially different alternatives to the credit institutions on which the organization of modern business
Money and Government has come largely to rely; and historical developments have created conditions in which the existence of these institutions makes necessary some deliberate control of the interacting money and credit systems. Moreover, other circumstances which we certainly could not hope to change by merely altering our monetary arrangements make it, for the time being, inevitable that this control should be largely exercised by governments.

The three fundamental reasons for this state of affairs are of different degrees of generality and validity. The first refers to all money at all times and explains why changes in the relative supply of money are so much more disturbing than changes in any of the other circumstances that affect prices and production. The second refers to all monetary systems in which the supply of money is closely related to credit—the kind on which all modern economic life rests. The third refers to the present volume of government expenditure and thus to a circumstance which we may hope to change eventually but which we must accept, for the time being, in all decisions about monetary policy.

The first of these facts makes money a kind of loose joint in the otherwise self-steering mechanism of the market, a loose joint that can sufficiently interfere with the adjusting mechanism to cause recurrent misdirections of production unless these effects are anticipated and deliberately counteracted. The reason for this is that money, unlike ordinary commodities, serves not by being used up but by being handed on. The consequence of this is that the effects of a change in the supply of money (or in the demand for it) do not directly lead to a new equilibrium. Monetary changes are, in a peculiar sense, “self-reversing.” If, for example, an addition to the stock of money is first spent on a particular commodity or service, it not merely creates a new demand which in its nature is temporary and passing, but also sets up a train of further effects which will reverse the effects of the initial increase in demand. Those who first received the money will in turn spend it on other things. Like the ripples on a pool when a pebble has been thrown into it, the increase in demand will spread itself throughout the whole economic system, at each point temporarily altering relative prices in a way which will persist as long as the quantity of money continues to increase but which will be reversed when the increase comes to an end. Exactly the same applies if any part of the stock of money is destroyed, or even if people start holding larger or smaller amounts.
of cash, in relation to their receipts and outlay, than they normally do; each change of this sort will give rise to a succession of changes in demand which do not correspond to a change in the underlying real factors and which will therefore cause changes in prices and production which upset the equilibrium between demand and supply.3

If, for this reason, changes in the supply of money are particularly disturbing, the supply of money as we know it is also particularly apt to change in a harmful manner. What is important is that the rate at which money is spent should not fluctuate unduly. This means that when at any time people change their minds about how much cash they want to hold in proportion to the payments they make (or, as the economist calls it, they decide to be more or less liquid), the quantity of money should be changed correspondingly. However we define “cash,” people’s propensity to hold part of their resources in this form is subject to considerable fluctuation both over short and over long periods, and various spontaneous developments (such as, for instance, the credit card and the traveler’s check) are likely to affect it profoundly. No automatic regulation of the supply of money is likely to bring about the desirable adjustments before such changes in the demand for money or in the supply of substitutes for it have had a strong and harmful effect on prices and employment.

Still worse, under all modern monetary systems, not only will the supply of money not adjust itself to such changes in demand, but it will tend to change in the opposite direction. Whenever claims for money come to serve in the place of money—and it is difficult to see how this can be prevented—the supply of such substitutes for money tends to be “perversely elastic.”4 This is a result of the simple fact that the same considerations which will make people want to hold more money will also make those who supply claims for money by lending produce fewer such claims, and vice versa. The familiar fact that, when everybody else wants to be more liquid, the banks for the same reasons will also wish to be more liquid and therefore supply less credit, is merely one instance of a general tendency inherent in most forms of credit.

These spontaneous fluctuations in the supply of money can be prevented only if somebody has the power to change deliberately the supply of some generally accepted medium of exchange in the opposite direction. This is a function which it has generally
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been found necessary to entrust to a single national institution, in the past the central banks. Even countries like the United States, which long resisted the establishment of such an institution, found in the end that, if recurrent panics were to be avoided, a system which made extensive use of bank credit must rest on such a central agency which is always able to provide cash and which, through this control of the supply of cash, is able to influence the total supply of credit.

There are strong and probably still valid reasons which make it desirable that these institutions should be independent of government and its financial policy as much as possible. Here, however, we come to the third point to which we have referred—a historical development which, though not strictly irrevocable, we must accept for the immediate future. A monetary policy independent of financial policy is possible so long as government expenditure constitutes a comparatively small part of all payments and so long as the government debt (and particularly its short-term debt) constitutes only a small part of all credit instruments. Today this condition no longer exists. In consequence, an effective monetary policy can be conducted only in co-ordination with the financial policy of government. Co-ordination in this respect, however, inevitably means that whatever nominally independent monetary authorities still exist have in fact to adjust their policy to that of the government. The latter, whether we like it or not, thus necessarily becomes the determining factor.

This more effective control over monetary conditions by government which, it would seem, can thus be achieved is welcomed by some people. Whether we have really been placed in a better position to pursue a desirable monetary policy we shall have to consider later. For the moment the important fact is that, as long as government expenditure constitutes as large a part of the national income as it now does everywhere, we must accept the fact that government will necessarily dominate monetary policy and that the only way in which we could alter this would be to reduce government expenditure greatly.

2. With government in control of monetary policy, the chief threat in this field has become inflation. Governments everywhere and at all times have been the chief cause of the depreciation of the currency. Though there have been occasional prolonged falls in the value of a metallic money, the major inflations of the past
have been the result of governments’ either diminishing the coin or issuing excessive quantities of paper money. It is possible that the present generation is more on its guard against those cruder ways in which currencies were destroyed when governments paid their way by issuing paper money. The same can be done nowadays, however, by subtler procedures that the public is less likely to notice.

We have seen how every one of the chief features of the welfare state which we have considered tends to encourage inflation. We have seen how wage pressures from the labor unions, combined with the current full-employment policies, work in this manner and how the heavy financial burden which governments are assuming through old age pensions are likely to lead them to repeated attempts to lighten them by reducing the value of money. We should also note here, although this may not necessarily be connected, that governments seem invariably to have resorted to inflation to lighten the burden of their fixed obligations whenever the share of national income which they took exceeded about 25 per cent. And we have also seen that, because under a system of progressive taxation inflation tends to increase tax revenue proportionately more than incomes, the temptation to resort to inflation becomes very great.

If it is true, however, that the institutions of the welfare state tend to favor inflation, it is even more true that it was the effects of inflation which strengthened the demand for welfare measures. This is true not only of some of those measures we have already considered but also of many others which we have yet to examine or can merely mention here, such as rent restrictions on dwellings, food subsidies, and all kinds of controls of prices and expenditures. The extent to which the effects of inflation have in recent times provided the chief arguments for an extension of government controls is too well known to need more illustration. But the extent to which, for over forty years now, developments throughout the whole world have been determined by an unprecedented inflationary trend is not sufficiently understood. It is perhaps best seen in the influence that it has had on the efforts of the generation whose working life covers that period to provide for their old age.

It will help us to see what inflation has done to the savings of the generation now on the point of retiring if we look at the results of a little statistical inquiry. The aim of the inquiry
was to determine what would be the present value in various countries of the accumulated savings of a person who for a period of forty-five years, from 1913 to 1958, had put aside every year the equivalent in money of the same real value and invested it at a fixed rate of interest of 4 per cent. This corresponds approximately to the return which the small saver in Western countries could have obtained from the kind of investment accessible to him, whether its actual form was a savings account, government bonds, or life insurance. We shall represent as 100 the amount that the saver would have possessed at the end of the period if the value of money had remained constant. What part of this real value would such a saver actually have had in 1958?

It seems that there is only one country in the world, namely, Switzerland, where the amount would have been as much as 70 per cent. The saver in the United States and Canada would still have been relatively well off, having been able to retain about 58 per cent. For most of the countries of the British Commonwealth and the other members of the “sterling bloc” the figure would have been around 50 per cent, and for Germany, in spite of the loss of all pre-1924 savings, still as much as 37 per cent. The investors in all those countries were still fortunate, however, compared with those in France or Italy, who would have retained only between 11 and 12 per cent of what the value of their savings over the period ought to have been at the beginning of 1958.

It is usual today to dismiss the importance of this long and world-wide inflationary trend with the comment that things have always been like that and that history is largely a history of inflation. However true this may be in general, it is certainly not true of the period during which our modern economic system developed and during which wealth and incomes grew at an unprecedented rate. During the two hundred years preceding 1914, when Great Britain adhered to the gold standard, the price level, so far as it can be meaningfully measured over such a period, fluctuated around a constant level, ending up pretty well where it started and rarely changing by more than a third above or below that average level (except during the period of the Napoleonic wars, when the gold standard was abandoned).

Similarly, in the United States, during the period 1749–1939 there also does not seem to have occurred a significant upward trend of prices. Compared with this, the rate at which prices
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have risen during the last quarter of a century in these and other countries represents a major change.

3. Although there are a few people who deliberately advocate a continuous upward movement of prices, the chief source of the existing inflationary bias is the general belief that deflation, the opposite of inflation, is so much more to be feared that, in order to keep on the safe side, a persistent error in the direction of inflation is preferable. But, as we do not know how to keep prices completely stable and can achieve stability only by correcting any small movement in either direction, the determination to avoid deflation at any cost must result in cumulative inflation. Also, the fact that inflation and deflation will often be local or sectional phenomena which must occur necessarily as part of the mechanism redistributing the resources of the economy means that attempts to prevent any deflation affecting a major area of the economy must result in overall inflation.

It is, however, rather doubtful whether, from a long-term point of view, deflation is really more harmful than inflation. Indeed, there is a sense in which inflation is infinitely more dangerous and needs to be more carefully guarded against. Of the two errors, it is the one much more likely to be committed. The reason for this is that moderate inflation is generally pleasant while it proceeds, whereas deflation is immediately and acutely painful. There is little need to take precautions against any practice the bad effects of which will be immediately and strongly felt; but there is need for precautions wherever action which is immediately pleasant or relieves temporary difficulties involves much greater harm that will be felt only later. There is, indeed, more than a mere superficial similarity between inflation and drug-taking, a comparison which has often been made.

Inflation and deflation both produce their peculiar effects by causing unexpected price changes, and both are bound to disappoint expectations twice. The first time is when prices prove to be higher or lower than they were expected to be and the second when, as must sooner or later happen, these price changes come to be expected and cease to have the effect which their unforeseen occurrence had. The difference between inflation and deflation is that, with the former, the pleasant surprise comes first and the reaction later, while, with the latter, the first effect on business is depressing. The effects of both, however, are self-reversing.
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For a time the forces which bring about either tend to feed on themselves, and the period during which prices move faster than expected may thus be prolonged. But unless price movements continue in the same direction at an ever accelerating rate, expectations must catch up with them. As soon as this happens, the character of the effects changes.

Inflation at first merely produces conditions in which more people make profits and in which profits are generally larger than usual. Almost everything succeeds, there are hardly any failures. The fact that profits again and again prove to be greater than had been expected and that an unusual number of ventures turn out to be successful produces a general atmosphere favorable to risk-taking. Even those who would have been driven out of business without the windfalls caused by the unexpected general rise in prices are able to hold on and to keep their employees in the expectation that they will soon share in the general prosperity. This situation will last, however, only until people begin to expect prices to continue to rise at the same rate. Once they begin to count on prices being so many per cent higher in so many months' time, they will bid up the prices of the factors of production which determine the costs to a level corresponding to the future prices they expect. If prices then rise no more than had been expected, profits will return to normal, and the proportion of those making a profit also will fall; and since, during the period of exceptionally large profits, many have held on who would otherwise have been forced to change the direction of their efforts, a higher proportion than usual will suffer losses.

The stimulating effect of inflation will thus operate only so long as it has not been foreseen; as soon as it comes to be foreseen, only its continuation at an increased rate will maintain the same degree of prosperity. If in such a situation prices rose less than expected, the effect would be the same as that of unforeseen deflation. Even if they rose only as much as was generally expected, this would no longer provide the exceptional stimulus but would lay bare the whole backlog of adjustments that had been postponed while the temporary stimulus lasted. In order for inflation to retain its initial stimulating effect, it would have to continue at a rate always faster than expected.

We cannot consider here all the complications which make it impossible for adaptations to an expected change in prices ever to become perfect, and especially for long-term and short-term
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expectations to become equally adjusted; nor can we go into the
different effects on current production and on investment which
are so important in any full examination of industrial fluctuations.
It is enough for our purpose to know that the stimulating effects
of inflation must cease to operate unless its rate is progressively
accelerated and that, as it proceeds, certain unfavorable conse-
quences of the fact that complete adaptation is impossible become
more and more serious. The most important of these is that the
methods of accounting on which all business decisions rest make
sense only so long as the value of money is tolerably stable. With
prices rising at an accelerating rate, the techniques of capital and
cost accounting that provide the basis for all business planning
would soon lose all meaning. Real costs, profits, or income
would soon cease to be ascertainable by any conventional or gen-
erally acceptable method. And, with the principles of taxation
being what they are, more and more would be taken in taxes as
profits that in fact should be reinvested merely to maintain
capital.

Inflation thus can never be more than a temporary fillip,
and even this beneficial effect can last only as long as somebody
continues to be cheated and the expectations of some people
unnecessarily disappointed. Its stimulus is due to the errors
which it produces. It is particularly dangerous because the harmful
aftereffects of even small doses of inflation can be staved off
only by larger doses of inflation. Once it has continued for some
time, even the prevention of further acceleration will create
a situation in which it will be very difficult to avoid a spontaneous
deflation. Once certain activities that have become extended
can be maintained only by continued inflation, their simultaneous
discontinuation may well produce that vicious and rightly feared
process in which the decline of some incomes leads to the decline
of other incomes, and so forth. From what we know, it still
seems probable that we should be able to prevent serious depres-
sions by preventing the inflations which regularly precede them,
but that there is little we can do to cure them, once they have
set in. The time to worry about depressions is, unfortunately,
when they are furthest from the minds of most people.

The manner in which inflation operates explains why it is so
difficult to resist when policy mainly concerns itself with particular
situations rather than with general conditions and with short-term
rather than with long-term problems. It is usually the easy way
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out of any temporary difficulties for both government and private business—the path of least resistance and sometimes also the easiest way to help the economy get over all the obstacles that government policy has placed in its way. It is the inevitable result of a policy which regards all the other decisions as data to which the supply of money must be adapted so that the damage done by other measures will be as little noticed as possible. In the long run, however, such a policy makes governments the captives of their own earlier decisions, which often force them to adopt measures that they know to be harmful. It is no accident that the author whose views, perhaps mistakenly interpreted, have given more encouragement to these inflationary propensities than any other man's is also responsible for the fundamentally antiliberal aphorism, "in the long run we are all dead." The inflationary bias of our day is largely the result of the prevalence of the short-term view, which in turn stems from the great difficulty of recognizing the more remote consequences of current measures, and from the inevitable preoccupation of practical men, and particularly politicians, with the immediate problems and the achievement of near goals.

Because inflation is psychologically and politically so much more difficult to prevent than deflation and because it is, at the same time, technically so much more easily prevented, the economist should always stress the dangers of inflation. As soon as deflation makes itself felt, there will be immediate attempts to combat it—often when it is only a local and necessary process that should not be prevented. There is more danger in untimely fears of deflation than in the possibility of our not taking necessary countermeasures. While nobody is likely to mistake local or sectional prosperity for inflation, people often demand wholly inappropriate monetary countermeasures when there is a local or sectional depression.

These considerations would seem to suggest that, on balance, probably some mechanical rule which aims at what is desirable in the long run and ties the hands of authority in its short-term decisions is likely to produce a better monetary policy than principles which give to the authorities more power and discretion and thereby make them more subject to both political pressure and their own inclination to overestimate the urgency of the circumstances of the moment. This, however, raises issues which we must approach more systematically.
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4. The case for "rules versus authorities in monetary policy" has been persuasively argued by the late Henry Simons in a well-known essay. The arguments advanced there in favor of strict rules are so strong that the issue is now largely on of how far it is practically possible to tie down monetary authority by appropriate rules. It may still be true that if there were full agreement as to what monetary policy ought to aim for, an independent monetary authority, fully protected against political pressure and free to decide on the means to be employed in order to achieve the ends it has been assigned, might be the best arrangement. The old arguments in favor of independent central banks still have great merit. But the fact that the responsibility for monetary policy today inevitably rests in part with agencies whose main concern is with government finance probably strengthens the case against allowing much discretion and for making decisions on monetary policy as predictable as possible.

It should perhaps be explicitly stated that the case against discretion in monetary policy is not quite the same as that against discretion in the use of the coercive powers of government. Even if the control of money is in the hands of a monopoly, its exercise does not necessarily involve coercion of private individuals. The argument against discretion in monetary policy rests on the view that monetary policy and its effects should be as predictable as possible. The validity of the argument depends, therefore, on whether we can devise an automatic mechanism which will make the effective supply of money change in a more predictable and less disturbing manner than will any discretionary measures likely to be adopted. The answer is not certain. No automatic mechanism is known which will make the total supply of money adapt itself exactly as we would wish, and the most we can say in favor of any mechanism (or action determined by rigid rules) is that it is doubtful whether in practice any deliberate control would do better. The reason for this doubt is partly that the conditions in which monetary authorities have to make their decisions are usually not favorable to the prevailing of long views, partly that we are not too certain what they should do in particular circumstances and that, therefore, uncertainty about what they will do is necessarily greater when they do not act according to fixed rules.

The problem has remained acute ever since the destruction of the gold standard by the policies of the 1920's and 1930's.
The Illusions of Inflation

It is only natural that some people should regard a return to that tried system as the only real solution. And an even larger number would probably agree today that the defects of the gold standard have been greatly exaggerated and that it is doubtful whether its abandonment was a gain. This does not mean, however, that its restoration is at present a practical proposition.

It must be remembered, in the first place, that no single country could effectively restore it by independent action. Its operation rested on its being an international standard, and if, for example, the United States today returned to gold, it would chiefly mean that United States policy would determine the value of gold and not necessarily that gold would determine the value of the dollar.

Second, and no less important, the functioning of the international gold standard rested on certain attitudes and beliefs which have probably ceased to exist. It operated largely on the basis of the general opinion that to be driven off the gold standard was a major calamity and a national disgrace. It is not likely to have much influence even as a fair-weather standard when it is known that no country is prepared to take painful measures in order to preserve it. I may be mistaken in my belief that this mystique of gold has disappeared for good, but, until I see more evidence to the contrary, I do not believe that an attempt to restore the gold standard can be more than temporarily successful.

The case for the gold standard is closely connected with the general argument in favor of an international, as against a national standard. Within the limitations we have accepted here, we cannot pursue this problem further. We will merely add that if a standard is desired which is highly automatic and can at the same time be made international, a commodity reserve standard which has been worked out in some detail appears to me still the best plan for achieving all the advantages attributed to the gold standard without its defects. But, though the proposals for such a standard deserve more attention than they have received, they hardly offer a practical alternative for the near future. Even if there were a chance of such a scheme being immediately adopted, there would be very little prospect of its being run as it should be, i.e., for the purpose of stabilizing only the aggregate price of the large group of commodities selected and not the prices of any of the individual commodities included.

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5. I certainly have no wish to weaken the case for any arrangement that will force the authorities to do the right thing. The case for such a mechanism becomes stronger as the likelihood of the monetary policy's being affected by considerations of public finance becomes greater; but it would weaken, rather than strengthen, the argument if we exaggerated what can be achieved by it. It is probably undeniable that, though we can limit discretion in this field, we never can eliminate it; in consequence, what can be done within the unavoidable range of discretion not only is very important but is likely in practice to determine even whether or not the mechanism will ever be allowed to operate.

There is one basic dilemma, which all central banks face, which makes it inevitable that their policy must involve much discretion. A central bank can exercise only an indirect and therefore limited control over all the circulating media. Its power is based chiefly on the threat of not supplying cash when it is needed. Yet at the same time it is considered to be its duty never to refuse to supply this cash at a price when needed. It is this problem, rather than the general effects of policy on prices or the value of money, that necessarily preoccupies the central banker in his day-to-day actions. It is a task which makes it necessary for the central bank constantly to forestall or counteract developments in the realm of credit, for which no simple rules can provide sufficient guidance.

The same is nearly as true of the measures intended to affect prices and employment. They must be directed more at forestalling changes before they occur than at correcting them after they have occurred. If a central bank always waited until rule or mechanism forced it to take action, the resulting fluctuations would be much greater than they need be. And if, within the range of its discretion, it takes measures in a direction opposite to those which mechanism or rule will later impose upon it, it will probably create a situation in which the mechanism will not long be allowed to operate. In the last resort, therefore, even where the discretion of the authority is greatly restricted, the outcome is likely to depend on what the authority does within the limits of its discretion.

This means in practice that under present conditions we have little choice but to limit monetary policy by prescribing its goals rather than its specific actions. The concrete issue today is whether
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it ought to keep stable some level of employment or some level of prices. Reasonably interpreted and with due allowance made for the inevitability of minor fluctuations around a given level, these two aims are not necessarily in conflict, provided that the requirements for monetary stability are given first place and the rest of economic policy is adapted to them. A conflict arises, however, if “full employment” is made the chief objective and this is interpreted, as it sometimes is, as that maximum of employment which can be produced by monetary means in the short run. That way lies progressive inflation.

The reasonable goal of a high and stable level of employment can probably be secured as well as we know how while aiming at the stability of some comprehensive price level. For practical purposes, it probably does not greatly matter precisely how this price level is defined, except that it should not refer exclusively to final products (for if it did, it might in times of rapid technological advance still produce a significant inflationary tendency) and that it should be based as much as possible on international rather than local prices. Such a policy, if pursued simultaneously by two or three of the major countries, should also be reconcilable with stability of exchange rates. The important point is that there will be definite known limits which the monetary authorities will not allow price movements to exceed—or even to approach to the point of making drastic reversals of policy necessary.

6. Though there may be some people who explicitly advocate continuous inflation, it is certainly not because the majority wants it that we are likely to get it. Few people would be willing to accept it when it is pointed out that even such a seemingly moderate increase in prices as 3 per cent per annum means that the price level will double every twenty-three and a half years and that it will nearly quadruple over the normal span of a man’s working life. The danger that inflation will continue is not so much due to the strength of those who deliberately advocate it as to the weakness of the opposition. In order to prevent it, it is necessary for the public to become clearly aware of the things we can do and of the consequences of not doing them. Most competent students agree that the difficulty of preventing inflation is only political and not economic. Yet almost no one seems to believe that the monetary authorities have the power to prevent
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it and will exercise it. The greatest optimism about the short-term miracles that monetary policy will achieve is accompanied by a complete fatalism about what it will produce in the long run.

There are two points which cannot be stressed enough: first, it seems certain that we shall not stop the drift toward more and more state control unless we stop the inflationary trend; and, second, any continued rise in prices is dangerous because, once we begin to rely on its stimulating effect, we shall be committed to a course that will leave us no choice but that between more inflation, on the one hand, and paying for our mistake by a recession or depression, on the other. Even a very moderate degree of inflation is dangerous because it ties the hands of those responsible for policy by creating a situation in which, every time a problem arises, a little more inflation seems the only easy way out.

We have not had space to touch on the various ways in which the efforts of individuals to protect themselves against inflation, such as sliding-scale contracts, not only tend to make the process self-accelerating but also increase the rate of inflation necessary to maintain its stimulating effect. Let us simply note, then, that inflation makes it more and more impossible for people of moderate means to provide for their old age themselves; that it discourages saving and encourages running into debt; and that, by destroying the middle class, it creates that dangerous gap between the completely propertyless and the wealthy that is so characteristic of societies which have gone through prolonged inflations and which is the source of so much tension in those societies. Perhaps even more ominous is the wider psychological effect, the spreading among the population at large of that disregard of long-range views and exclusive concern with immediate advantages which already dominate public policy.

It is no accident that inflationary policies are generally advocated by those who want more government control—though, unfortunately, not by them alone. The increased dependence of the individual upon government which inflation produces and the demand for more government action to which this leads may for the socialist be an argument in its favor. Those who wish to preserve freedom should recognize, however, that inflation is probably the most important single factor in that vicious circle wherein one kind of government action makes more and more government control necessary. For this reason, all those who wish to stop the drift toward increasing government control
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should concentrate their efforts on monetary policy. There is perhaps nothing more disheartening than the fact that there are still so many intelligent and informed people who in most other respects will defend freedom and yet are induced by the immediate benefits of an expansionist policy to support what, in the long run, must destroy the foundations of a free society.
Housing and Town Planning

If the government simultaneously abolished housing subsidies and cut working class taxation by an amount exactly equal to the subsidies the working classes would be no worse off financially; but they would then without any doubt prefer to spend the money in other ways than on housing, and would live in overcrowded and inadequately provided houses, some because they do not know the advantages of better housing, and others because they value these too lightly in comparison with other ways of spending their money. That is the case, and the only case for housing subsidies, and it is put here in its crudest form because the matter is so often discussed in left wing literature without facing reality.

W. A. Lewis

1. Civilization as we know it is inseparable from urban life. Almost all that distinguishes civilized from primitive society is intimately connected with the large agglomerations of population that we call "cities," and when we speak of "urbanity," "civility," or "politeness," we refer to the manner of life in cities. Even most of the differences between the life of the present rural population and that of primitive people are due to what the cities provide. It is also the possibility of enjoying the products of the city in the country that in advanced civilizations often makes a leisured life in the country appear the ideal of a cultured life.

Yet the advantages of city life, particularly the enormous increases in productivity made possible by its industry, which equips a small part of the population remaining in the country to feed all the rest, are bought at great cost. City life is not
only more productive than rural life; it is also much more costly. Only those whose productivity is much increased by life in the city will reap a net advantage over and above the extra cost of this kind of life. Both the costs and the kinds of amenities which come with city life are such that the minimum income at which a decent life is possible is much higher than in the country. Life at a level of poverty which is still bearable in the country not only is scarcely tolerable in the city but produces outward signs of squalor which are shocking to fellow men. Thus the city, which is the source of nearly all that gives civilization its value and which has provided the means for the pursuit of science and art as well as of material comfort, is at the same time respon-
sible for the darkest blotches on this civilization.

Moreover, the costs involved in large numbers living in great density not only are very high but are also to a large extent communal, i.e., they do not necessarily or automatically fall on those who cause them but may have to be borne by all. In many respects, the close contiguity of city life invalidates the assumptions underlying any simple division of property rights. In such conditions it is true only to a limited extent that whatever an owner does with his property will affect only him and nobody else. What economists call the "neighborhood effects," i.e., the effects of what one does to one's property on that of others, assume major importance. The usefulness of almost any piece of property in a city will in fact depend in part on what one's immediate neighbors do and in part on the communal services without which effective use of the land by separate owners would be nearly impossible.

The general formulas of private property or freedom of contract do not therefore provide an immediate answer to the complex problems which city life raises. It is probable that, even if there had been no authority with coercive powers, the superior advantages of larger units would have led to the development of new legal institutions—some division of the right of control between the holders of a superior right to determine the character of a large district to be developed and the owners of inferior rights to the use of smaller units, who, within the framework determined by the former, would be free to decide on particular issues. In many respects the functions which the organized municipal corporations are learning to exercise correspond to those of such a superior owner.
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It must be admitted that, until recently, economists gave regrettably little attention to the problems of the co-ordination of all the different aspects of city development. Though some of them have been among the foremost critics of the evils of urban housing (some fifty years ago a satirical German weekly could suggest that an economist be defined as a man who went around measuring workmen's dwellings, saying they were too small!), so far as the important issues of urban life are concerned, they have long followed the example of Adam Smith, who explained in his lectures that the problem of cleanliness and security, "to wit, the proper method of carrying dirt from the streets, and the execution of justice, so far as it regards regulations for preventing crimes or the method of keeping a city guard, though useful, are too mean to be considered in a discourse of this kind." In view of this neglect by his profession of the study of a highly important subject, an economist perhaps ought not to complain that it is in a very unsatisfactory state. Development of opinion in this field has, in fact, been led almost exclusively by men concerned with the abolition of particular evils, and the central question of how the separate efforts are to be mutually adjusted has been much neglected. Yet the problem of how the effective utilization of the knowledge and skill of the individual owners is to be reconciled with keeping their actions within limits where they will not gain at somebody else's expense is here of peculiar importance. We must not overlook the fact that the market has, on the whole, guided the evolution of cities more successfully, though imperfectly, than is commonly realized and that most of the proposals to improve upon this, not by making it work better, but by superimposing a system of central direction, show little awareness of what such a system would have to accomplish, even to equal the market in effectiveness.

Indeed, when we look at the haphazard manner in which governments, with seemingly no clear conception of the forces that determined the development of cities, have generally dealt with these difficult problems, we wonder that the evils are not greater than they are. Many of the policies intended to combat particular evils have actually made them worse. And some of the more recent developments have created greater potentialities for a direct control by authority of the private life of the individual than may be seen in any other field of policy.

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Rent Restriction

2. We must first consider a measure which, though always introduced as a device to meet a passing emergency and never defended as a permanent arrangement, has in fact regularly become a lasting feature and in much of western Europe has probably done more to restrict freedom and prosperity than any other measure, excepting only inflation. This is rent restriction or the placing of ceilings on the rents of dwellings. Originally introduced to prevent rents from rising during the first World War, it was retained in many countries for more than forty years through major inflations, with the result that rents were reduced to a fraction of what they would be in a free market. Thus house property was in effect expropriated. Probably more than any other measure of this kind, it worsened in the long run the evil it was meant to cure and produced a situation in which administrative authorities acquired highly arbitrary powers over the movement of men. It also contributed much toward weakening the respect for property and the sense of individual responsibility. To those who have not experienced its effects over a long period, these remarks may seem unduly strong. But whoever has seen the progressive decay of housing conditions and the effects on the general manner of life of the people of Paris, of Vienna, or even of London, will appreciate the deadly effect that this one measure can have on the whole character of an economy—and even of a people.

In the first place, any fixing of rents below the market price inevitably perpetuates the housing shortage. Demand continues to exceed supply, and, if ceilings are effectively enforced (i.e., the appearance of “premiums” prevented), a mechanism for allocating dwelling space by authority must be established. Mobility is greatly reduced and in the course of time the distribution of people between districts and types of dwellings ceases to correspond to needs or desires. The normal rotation, in which a family during the period of full earning power of the head occupies more space than a very young or retired couple, is suspended. Since people cannot be ordered to move around, they just hold on to what they have, and the rented premises become a sort of inalienable property of the family which is handed down from generation to generation, irrespective of need. Those who have inherited a rented dwelling are often better off than they would be otherwise, but an ever increasing proportion of the
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population either cannot get a separate dwelling at all or can do so only by grace of official favor or by a sacrifice of capital they can ill afford or by some illegal or devious means. At the same time, the owner loses all interest in investing in the maintenance of buildings beyond what the law allows him to recover from the tenants for that specific purpose. In cities like Paris, where inflation has reduced the real value of rents to a twentieth or less of what they once were, the rate at which houses are falling into an unprecedented state of decay is such that their replacement will be impracticable for decades to come.

It is not the material damage, however, that is the most important. Because of rent restriction, large sections of the population in Western countries have become subject to arbitrary decisions of authority in their daily affairs and accustomed to looking for permission and direction in the main decisions of their lives. They have come to regard it as a matter of course that the capital which pays for the roof over their heads should be provided free by somebody else and that individual economic well-being should depend on the favor of the political party in power, which often uses its control over housing to assist its supporters.

What has done so much to undermine the respect for property and for the law and the courts is the fact that authority is constantly called upon to decide on the relative merits of needs, to allocate essential services, and to dispose of what is still nominally private property according to its judgment of the urgency of different individual needs. For example, whether "an owner, with an invalid wife and three young children, who wishes to obtain occupation of his house [would] suffer more hardship if his request were refused than the tenant, with only one child but a bed-ridden mother-in-law, would suffer if it were granted" is a problem that cannot be settled by appeal to any recognized principles of justice but only by the arbitrary intervention of authority. How great a power this sort of control over the most important decisions of one's private life confers on authority is clearly shown by a recent decision of the German Administrative Court of Appeal, which found it necessary to declare as illegal the refusal of a local government labor exchange to find work for a man living in a different area unless he first obtained from the housing authority permission to move and promise of accommodation—not because neither authority was entitled to refuse his request but because their refusal involved an "inadmissible coupling of separate in-
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terests of administration." Indeed, the co-ordination of the ac-
tivities of different authorities, which the planners so dearly
want, is liable to turn what otherwise is merely arbitrariness in
particular decisions into despotic power over the whole life of the
individual.

3. While rent restriction, even where it has been in force
as far back as most people can remember, is still regarded as
an emergency measure which has become politically impossible
to abandon, efforts to reduce the cost of housing for the poorer
sections of the population by public housing or building subsidies
have come to be accepted as a permanent part of the welfare
state. It is little understood that, unless very carefully limited
in scope and method, such efforts are likely to produce results
very similar to those of rent restriction.

The first point to note is that any group of people whom
the government attempts to assist through a public supply of
housing will benefit only if the government undertakes to supply
all the new housing they will get. Provision of only part of the
supply of dwellings by authority will in effect be not an addition
to, but merely a replacement of, what has been provided by
private building activity. Second, cheaper housing provided by
government will have to be strictly limited to the class it is in-
tended to help, and, merely to satisfy the demand at the lower
rents, government will have to supply considerably more housing
than that class would otherwise occupy. Third, such limitation
of public housing to the poorest families will generally be practi-
cable only if the government does not attempt to supply dwellings
which are both cheaper and substantially better than they had
before; otherwise the people thus assisted would be better housed
than those immediately above them on the economic ladder;
and pressure from the latter to be included in the scheme would
become irresistible, a process which would repeat itself and
progressively bring in more and more people.

A consequence of this is that, as has again and again been
emphasized by the housing reformers, any far-reaching change
in housing conditions by public action will be achieved only if
practically the whole of the housing of a city is regarded as a
public service and paid for out of public funds. This means,
however, not only that people in general will be forced to spend
more on housing than they are willing to do, but that their personal
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liberty will be gravely threatened. Unless the authority succeeds in supplying as much of this better and cheaper housing as will be demanded at the rents charged, a permanent system of allocating the available facilities by authority will be necessary—that is, a system whereby authority determines how much people should spend on housing and what sort of accommodation each family or individual ought to get. It is easy to see what powers over individual life authority would possess if the obtaining of an apartment or house were generally dependent on its decision.

It should also be realized that the endeavor to make housing a public service has already in many instances become the chief obstacle to the general improvement of housing conditions, by counteracting those forces which produce a gradual lowering of the cost of building. All monopolists are notoriously uneconomical, and the bureaucratic machinery of government even more so; and the suspension of the mechanism of competition and the tendency of any centrally directed development to ossify are bound to obstruct the attainment of the desirable and technically not impossible goal—a substantial and progressive reduction of the costs at which all the housing needs can be met.

Public housing (and subsidized housing) can thus, at best, be an instrument of assisting the poor, with the inevitable consequence that it will make those who take advantage of it dependent on authority to a degree that would be politically very serious if they constituted a large part of the population. Like any assistance to an unfortunate minority, such a measure is not reconcilable with a general system of freedom. But it raises very grave problems that should be squarely faced if it is not to produce dangerous consequences.

4. The greater earning power and other advantages that city life offers are to a considerable degree offset by its higher costs, which generally increase with the size of the city. Those whose productivity is greatly increased by working in the city will derive a net advantage, even though they have to pay much more for their limited dwelling space and may also have to pay for daily transportation over long distances. Others will gain a net advantage only if they do not have to spend money on travel or expensive quarters or if they do not mind living in crowded conditions so long as they have more to spend on other things. The old buildings which at most stages of the growth of a city will exist
in its center, on land which is already in such great demand for other purposes that it is no longer profitable to build new dwellings on it, and which are no longer wanted by the better-off, will often provide for those of low productivity an opportunity to benefit from what the city offers at the price of very congested living. So long as they are prepared to live in them, to leave these old houses standing will often be the most profitable way of using the land. Thus, paradoxically, the poorest inhabitants of a city frequently live in districts where the value of the land is very high and the landlords draw very large incomes from what is likely to be the most delapidated part of the city. In such a situation property of this sort continues to be available for housing only because the old buildings, with little spent on them for repair or maintenance, are occupied at great density. If they were not available or could not be used in this manner, the opportunities for increasing their earnings by more than the additional costs of living in the city would not exist for most of the people who live there.

The existence of such slums, which in a more or less aggravated form appear during the growth of most cities, raises two sets of problems which ought to be distinguished but are commonly confused. It is unquestionably true that the presence of such un­sanitary quarters, with their generally squalid and often lawless conditions, may have a deleterious effect on the rest of the city and will force the city administration or the other inhabitants to bear costs which those who come to live in the slums do not take into account. Insofar as it is true that the slum dwellers find it to their advantage to live in the center of the city only because they do not pay for all the costs caused by their decision, there is a case for altering the situation by charging the slum properties with all these costs—with the probable result that they will disappear and be replaced by buildings for commercial or indus­trial purposes. This would clearly not assist the slum dwellers. The case for action here is not based on their interest; the problems are raised by “neighborhood effects” and belong to the questions of city planning, which we shall have to consider later.

Quite different from this are the arguments for slum clearance based on the presumed interests or needs of slum dwellers. These pose a genuine dilemma. It is often only because people live in crowded old buildings that they are able to derive some gain from the extra earning opportunities of the city. If we want
to abolish the slums, we must choose one of two alternatives: we must either prevent these people from taking advantage of what to them is part of their opportunity, by removing the cheap but squalid dwellings from where their earning opportunities lie, and effectively squeeze them out of the cities by insisting on certain minimum standards for all town dwellings; or we must provide them with better facilities at a price which does not cover costs and thus subsidize both their staying in the city and the movement into the city of more people of the same kind. This amounts to a stimulation of the growth of cities beyond the point where it is economically justifiable and to a deliberate creation of a class dependent on the community for the provision of what they are presumed to need. We can hardly expect this service to be provided for long without the authorities also claiming the right to decide who is and who is not to be allowed to move into a given city.

As happens in many fields, the policies pursued here aim at providing for a given number of people without taking into account the additional numbers that will have to be provided for as a result. It is true that a part of the slum population of most cities consists of old inhabitants who know only city life and who would be even less able to earn an adequate living in rural conditions. But the more acute problem is that raised by the influx of large numbers from poorer and still predominantly rural regions, to whom the cheap accommodation in the old and decaying buildings of the city offers a foothold on the ladder that may lead to greater prosperity. They find it to their advantage to move into the city in spite of the crowded and unsanitary conditions in which they have to live. Providing them with much better quarters at an equally low cost will attract a great many more. The solution of the problem would be either to let the economic deterrents act or to control directly the influx of population; those who believe in liberty will regard the former as the lesser evil.

The housing problem is not an independent problem which can be solved in isolation: it is part of the general problem of poverty and can be solved only by a general rise in incomes. This solution, however, will be delayed if we subsidize people to move from where their productivity is still greater than the cost of living to places where it will be less, or if we prevent from mov-
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ing those who believe that, by doing so, they can improve their prospects at the price of living in conditions which to us seem deplorable.

There is no space here to consider all the other municipal measures which, though designed to relieve the needs of a given population, really tend to subsidize the growth of giant cities beyond the economically justifiable point. Most of the policies concerning public utility rates which are immediately aimed at relieving congestion and furthering the growth of the outlying districts by providing services below costs only make matters worse in the long run. What has been said of current housing policies in England is equally true about most other countries: "We have drifted into a practice of encouraging financially, out of taxes collected from the whole nation, the maintenance of over-grown and over-concentrated urban fabrics and, in the case of large cities still growing, the continuance of fundamentally uneconomic growth."8

5. A different set of problems is raised by the fact that in the close contiguity of city living the price mechanism reflects only imperfectly the benefit or harm to others that a property owner may cause by his actions. Unlike the situation which generally prevails with mobile property, where the advantages or disadvantages arising from its use are usually confined to those who control it, the use made of a piece of land often necessarily affects the usefulness of neighboring pieces. Under the conditions of city life this applies to the actions of private owners and even more to the use made of communally owned land, such as that used for streets and the public amenities which are so essential to city life. In order that the market may bring about an efficient co-ordination of individual endeavors, both the individual owners and the authorities controlling communal property should be so placed as to enable them to take into account at least the more important effects of their actions on other property. Only when the value of the property of individuals as well as of the city authorities reflects all the effects of the use they make of it, will the price mechanism function as it should. Without special arrangements, this condition will exist only to a limited degree. The value of any piece of property will be affected by the manner in which the neighbors use theirs and even more by the services
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provided and the regulations enforced by the authorities; and un­
less the various decisions take these effects into account, there is little likelihood that total benefits will exceed total costs. 9

But though the price mechanism is an imperfect guide for the use of urban land, it is still an indispensable guide if develop­
ment is to be left to private initiative and if all the knowledge and foresight dispersed among many men is to be used. There is a strong case for taking whatever practical measures can be found to cause the mechanism to operate more efficiently by making owners take into consideration all the possible effects of their decisions. The framework of rules within which the de­
cisions of the private owner are likely to agree with the public interest will therefore in this case have to be more detailed and more adjusted to particular local circumstances than is neces­
sary with other kinds of property. Such “town planning,” which operates largely through its effects on the market and through the establishing of general conditions to which all developments of a district or neighborhood must conform but which, within these conditions, leaves the decisions to the individual owner, is part of the effort to make the market mechanism more effective.

There is a very different type of control, however, which is also practiced under the name of “town planning.” Unlike the other, this is motivated by the desire to dispense with the price mechanism and to replace it by central direction. Much of the town planning that is in fact carried out, particularly by architects and engineers who have never understood the role that prices play in co-ordinating individual activities,10 is of this kind. Even where it is not aimed at tying future developments to a pre­
conceived plan which prescribes the use of every piece of land, it tends to lead to this by making the market mechanism increas­
ingly inoperative.

The issue is therefore not whether one ought or ought not to be for town planning but whether the measures to be used are to supplement and assist the market or to suspend it and put central direction in its place. The practical problems which policy raises here are of great complexity, and no perfect solution is to be expected. The beneficial character of any measures will show itself in contributing to a desirable development, the details of which, however, will be largely unpredictable.

The main practical difficulties arise from the fact that most measures of town planning will enhance the value of some individu­
ual properties and reduce that of others. If they are to be beneficial, the sum of the gains must exceed the sum of the losses. If an effective offsetting is to be achieved, it is necessary that both gains and losses due to a measure accrue to the planning authority, who must be able to accept the responsibility of charging the individual owners for the increase in the value of their property (even if the measures causing it have been taken against the will of some of the owners) and of compensating those whose property has suffered. This can be achieved without conferring on authority arbitrary and uncontrollable powers by giving it only the right of expropriation at fair market value. This is generally sufficient to enable the authority both to capture any increments in value that its actions will cause and to buy out those who oppose the measure because it reduces the value of their property. In practice, the authority will normally not have to buy, but, backed by its power of compulsory purchase, it will be able to negotiate an agreed charge or compensation with the owner. So long as expropriation at market value is its only coercive power, all legitimate interests will be protected. It will be a somewhat imperfect instrument, of course, since in such circumstances "market value" is not an unambiguous magnitude and opinions about what is a fair market value may vary widely. The important point, however, is that such disputes can be decided in the last resort by independent courts and need not be left to the discretion of the planning authority.

The dangers come largely from the desire of many planners to be released from the necessity of counting all the costs of their schemes. They often plead that if they are made to compensate at market value, the cost of carrying out some improvements becomes prohibitive. Wherever this is the case, it means, however, that the proposed plan should not be carried out. Nothing ought to be treated with more suspicion than arguments used by town planners to justify expropriation below fair market value, arguments regularly based on the false contention that they can thereby reduce the social costs of the scheme. All that such a scheme amounts to is that certain costs will not be taken into account: the planners make it appear advantageous simply by placing some of the costs on the shoulders of private persons and then disregarding them.

Most of what is valid in the argument for town planning is, in effect, an argument for making the planning unit for some
purposes larger than the usual size of individually owned property. Some of the aims of planning could be achieved by a division of the contents of the property rights in such a way that certain decisions would rest with the holder of the superior right, i.e., with some corporation representing the whole district or region and possessing powers to assess benefits and charges to individual subowners. Estate development in which the developer retains some permanent control over the use of the individual plots offers at least one alternative to the exercise of such control by political authority. There is also the advantage that the larger planning unit will still be one of many and that it will be restrained in the exercise of its powers by the necessity of competing with other similar units.

To some extent, of course, even competition between municipalities or other political subdivisions will have a similar restraining effect. Town planners, however, frequently demand town planning on a regional or even national scale. It is true that there will always be some factors in planning which only the larger units can consider. But it is still more true that, as the area of unified planning is extended, particular knowledge of local circumstances will, of necessity, be less effectively used. Nation-wide planning means that, instead of the unit of competition becoming larger, competition will be eliminated altogether. This is certainly not a desirable solution. There is probably no perfect answer to the real difficulties which the complexity of the problem creates. But only a method which operates mainly through the inducements and data offered to the private owner and which leaves him free in the use of a particular piece of land is likely to produce satisfactory results, since no other method will make as full use of the dispersed knowledge of the prospects and possibilities of development as the market does.

There still exist some organized groups who contend that all these difficulties could be solved by the adoption of the "single-tax" plan, that is, by transferring the ownership of all land to the community and merely leasing it at rents determined by the market to private developers. This scheme for the socialization of land is, in its logic, probably the most seductive and plausible of all socialist schemes. If the factual assumptions on which it is based were correct, i.e., if it were possible to distinguish clearly between the value of "the permanent and indestructible powers of the soil," on the one hand, and, on the other, the value due to
control of land use

the two different kinds of improvement—that due to communal efforts and that due to the efforts of the individual owner—the argument for its adoption would be very strong. Almost all the difficulties we have mentioned, however, stem from the fact that no such distinction can be drawn with any degree of certainty. In order to give the necessary scope for private development of any one piece of land, the leases that would have to be granted at fixed rents would have to be for such long periods (they would also have to be made freely transferable) as to become little different from private property, and all the problems of individual property would reappear. Though we might often wish that things were as simple as the single-tax program assumes, we will find in it no solution to any of the problems with which we are concerned.

6. The administrative despotism to which town planners are inclined to subject the whole economy is well illustrated by the drastic provisions of the British Town and Country Planning Act of 1947. Though they had to be repealed after a few years, they have not lacked admirers elsewhere and have been held up as an example to be imitated in the United States. They provided for nothing less than the complete expropriation of all gains by the owner of urban property from any major change in the use made of his land—and a gain was defined as any increase in the value of the land over what it would be if a change in its use were altogether prohibited, which might, of course, be zero. The compensation for this confiscation of all development rights was to be a share in a lump sum set aside for that purpose.

The conception underlying the scheme was that people should be free to sell and buy land only at a price based on the assumption that the particular piece of land would be permanently devoted to its present use: any gain made from changing its use was to go to the planning authority as the price for the permission to make the change, while any loss caused by a fall in the value of the land in its present use would affect only the owner. In instances where a piece of land had ceased to bring any return in its present use, the “development charges,” as the levy was called, would therefore have amounted to the full value of the land in any new use to which it could be put.

As the authority created to administer these provisions of the law was thus given complete control of all changes in the use of
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land outside agriculture, it was in effect given a monopoly in deciding the use of any land in Britain for new industrial or commercial uses and complete authority to employ this power to exercise effective control of all such developments. This is a power which, by its nature, cannot be limited by rules, and the Central Land Board intrusted with it made it clear from the beginning that it did not mean to limit itself by any self-imposed rules to which it would consistently adhere. The Practice Notes it issued at the beginning of its activities stated this with a frankness that has rarely been equaled. They explicitly reserved the right to deviate from its announced working rules whenever "for special reasons the normal rules do not apply" and "from time to time to vary [its] policy" and to treat the "general working rule [as] variable if it does not fit a particular case." 14

It is not surprising that these features of the act were found unworkable and had to be repealed after seven years and before any of the compensations for the "nationalization of the development value" of all land had been paid. What remains is a situation in which all development of land is by permission of the planning authority, which permission, however, is presumed to be obtainable if the development is not contrary to an announced over-all plan. The individual owner thus again has an interest in putting his land to better use. The whole experiment might be regarded as a curious episode and an illustration of the follies of ill-considered legislation, if it were not in fact the logical outcome of conceptions which are widely held. All endeavors to suspend the market mechanism in land and to replace it by central direction must lead to some such system of control that gives authority complete power over all development. The abortive British experiment has not attracted wider attention because, while the law was in force, the mechanism which its administration required never came into full operation. The law and the apparatus required to administer it were so complex that nobody except the unfortunate few who got caught in its meshes ever came to understand what it was all about.

7. Similar to the problems of general town planning in many respects are those of building regulations. Though they do not raise important questions of principle, they must be briefly considered. There are two reasons why some regulation of build-
Building Regulations

ings permitted in cities is unquestionably desirable. The first is the now familiar consideration of the harm that may be done to others by the erection of buildings which constitute fire or health hazards; in modern conditions the people to be considered include the neighbors and all the users of a building who are not occupants but customers or clients of occupants and who need some assurance (or at least some means of ascertaining) that the building they enter is safe. The second is that, in the case of building, the enforcement of certain standards is perhaps the only effective way of preventing fraud and deception on the part of the builder: the standards laid down in building codes serve as a means of interpreting building contracts and insure that what are commonly understood to be appropriate materials and techniques will in fact be used unless the contract explicitly specifies otherwise.

Though the desirability of such regulations can hardly be disputed, there are few fields in which government regulations offer the same opportunity for abuse or have in fact been used so much to impose harmful or wholly irrational restrictions on development and so often help to strengthen the quasi-monopolistic positions of local producers. Wherever such regulations go beyond the requirement of minimum standards, and particularly where they tend to make what at a given time and place is the standard method the only permitted method, they can become serious obstructions to desirable economic developments. By preventing experimentation with new methods and by supporting local monopolies of enterprise and labor, they are often partly to blame for the high building costs and are largely responsible for housing shortages and overcrowding. This is particularly true where regulations not merely require that the buildings satisfy certain conditions or tests but prescribe particular techniques to be employed. It should be especially emphasized that “performance codes” of the former kind impose less restrictions on spontaneous developments than “specification codes” and are therefore to be preferred. The latter may at first seem to agree more with our principles because they confer less discretion on authority; the discretion which “performance codes” confer is, however, not of the objectionable kind. Whether or not a given technique satisfies criteria of performance laid down in a rule can be ascertained by independent experts, and any dispute, if it arises, can be decided by a court.

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Another issue of some importance and difficulty is whether building regulations should be laid down by local or by central authorities. It is perhaps true that local regulations will be more liable to be abused under the influence of local monopolies and are also in other respects more likely to be obstructive. There are probably strong arguments in favor of a carefully thought-out national standard or pattern which local authorities can adopt with whatever modifications seem appropriate to them. In general, however, it seems probable that if the codes are determined locally, the competition between local authorities will bring about a more rapid elimination of obstructive and unreasonable restrictions than would be possible if the codes were uniformly laid down by law for a whole country or large region.

8. Problems of the kind raised by town planning are likely to assume great importance in the future in connection with the location of industries on a national scale. The subject is beginning to occupy the attention of the planners more and more, and it is in this area that we now encounter most often the contention that the results of free competition are irrational and harmful.

How much is there in this alleged irrationality of the actual location of industry and the supposed possibility of improving upon it by central planning? It is, of course, true that, had developments been correctly foreseen, many decisions about the location of plants would have been different and that in this sense what has happened in the past appears in retrospect as unwise. This does not mean, however, that, with the knowledge which was then available, a different decision could have been expected or that the results would have been more satisfactory if developments had been under the control of a national authority. Though we again have to deal here with a problem wherein the price mechanism operates only imperfectly and does not take into account many things we would wish to see taken into account, it is more than doubtful whether a central planner could guide developments as successfully as the market does. It is remarkable how much the market does accomplish in this respect by making individuals take into account those facts which they do not know directly but which are merely reflected in the prices. The best-known critical examination of these problems has indeed led A. Lösch to conclude that "the most important result of this book is prob-
ably the demonstration of the surprising extent to which the free forces operate favorably.” He then goes on to say that the market “respects all human wishes, sight unseen, whether they are wholesome or unwholesome” and that “the free market mechanism works much more to the common good than is generally suspected, though with certain exceptions.”}16
CHAPTER TWENTY-THREE

Agriculture and Natural Resources

"My opinion is against an overdoing of any sort of administration, and more especially against this most momentous of all meddling on the part of authority; the meddling with the subsistence of the people."

Edmund Burke

1. The increase in the urban and industrial population which always accompanies the growth of wealth and civilization has in the modern Western world brought about a decrease not only in the proportion but in the absolute numbers of the agricultural population. Technological advance has so increased the productivity of human effort in the production of food that fewer men than ever before can supply the needs of a larger population. But, though an increase in population causes a proportional increase in the demand for food, as the population increase slows down and further advance mainly takes the form of a growth of income per head, less and less of this additional income is spent on an increased consumption of food. People may still be induced to spend more on food if preferred kinds are offered, but, after a certain point, per capita consumption of the cereal staples ceases to increase and may actually decrease. This increase in productivity combined with an inelastic demand means that if those engaged in agriculture are to maintain their average income (let alone keep up with the general increase in incomes), their number will have to decrease.

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If such a redistribution of manpower between agriculture and other occupations takes place, there is no reason why in the long run those remaining in agriculture should not derive as much benefit from economic advance as the rest. But as long as the agricultural population is relatively too large, the change, while it proceeds, is bound to operate to their disadvantage. Spontaneous movements out of agriculture will be induced only if incomes in agriculture are reduced relative to those in urban occupations. The greater the reluctance of the farmers or peasants to shift to other occupations, the greater the differences in incomes will be during the transitional period. Particularly when the change continues over several generations, the differences will be kept small only if the movements are relatively fast.

Policy, however, has everywhere delayed this adjustment, with the result that the problem has steadily grown in magnitude. The part of the population which has been kept in agriculture by deliberate acts of policy has grown so large that equalizing productivity between the agricultural and the industrial population would in many cases require a shift of numbers which seems altogether impracticable within any limited period of time.

This policy has been pursued for a variety of reasons. In the European countries in which industrialization proceeded rapidly, the policy initially resulted from some vague notion about a “proper balance” between industry and agriculture, where “balance” meant little more than the maintenance of the traditional proportion between the two. In the countries which, as a consequence of their industrialization, tended to become dependent on imported food, those arguments were supported by the strategic consideration of self-sufficiency in wartime. Also it was often believed that the necessity of a transfer of population was a non-recurring one and that the problem could therefore be eased by spreading the process over a longer period. But the dominant consideration which almost everywhere led governments to interfere with it was the assurance of an “adequate income” to the people engaged in agriculture at the moment.

The support which the policy received from the general public was often due to the impression that the whole of the agricultural population, rather than only the less productive sections of it, was unable to earn a reasonable income. This belief was founded on the fact that the prices of agricultural products tended to fall much lower before the necessary readjustments were effected.
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than they would have to do permanently. But it is also only this pressure of prices, which not only produces the necessary reduction in the agricultural population but leads to the adoption of the new in agricultural techniques, that will lower cost and make the survival of the suitable units possible.

The elimination of the marginal land and farms, which will reduce average costs and, by reducing supply, stop and perhaps even partly reverse the fall in product prices, is only part of the necessary readjustment. Equally important for restoring the prosperity of agriculture are the changes in its internal structure which will be induced by the changes in the relative prices of its different products. The policies pursued to assist agriculture in its difficulties, however, usually prevent those very adjustments that would make it profitable.

We can give here only one significant instance of this. As has already been said, once the general rise in incomes has exceeded a certain level, people are not likely to increase their expenditure on food unless they are offered preferred kinds. In the Western world this means mainly a substitution of high-protein foods, such as meat and dairy products, for cereals and other starchy foods. This process would be assisted if agriculture were led to produce more of these desired products at reduced relative costs. This would be brought about if the cereals were allowed to fall in price until it became profitable to use them as feed for cattle and thus indirectly produce the food that the consumers want. Such a development would prevent the total consumption of grain from shrinking as much as it would otherwise and, at the same time, decrease the costs of meat, etc. It is usually made impossible, however, by a policy of maintaining the prices of cereals at such a level that human consumption will not absorb the supply and they cannot be profitably put to other uses.

This example must suffice here as an illustration of the various ways in which the policies pursued have prevented agriculture from adapting itself to the changed conditions. With proper adaptation, a smaller number of producers (but still larger than would otherwise succeed) could increase their productivity so as to share in the general growth of prosperity. It is true, of course, that part of the trouble of agriculture is that both the character of its processes and that of the producers tend to make it peculiarly sluggish in its adaptation to change. But the remedy clearly cannot lie in making it still more resistant to adaptation. This,
Price Control and "Parity"

however, is what most of the important measures of control adopted by governments, and particularly all measures of price control, do.

2. It should hardly be necessary to repeat that in the long run price controls serve no desirable purpose and that, even for a limited period, they can be made effective only if combined with direct controls of production. If they are to benefit the producers, they must be supplemented in one way or another by decisions of authority as to who is to produce, how much, and what. Since the intention is to enable the people now tilling the land to stay there and to earn an income which satisfies them, and since consumers are not willing to spend enough on food to maintain them at that level, authority must resort to forcible transfer of income. How far this is likely to be carried is best shown by the example of Great Britain, where it is expected that the total financial assistance to agriculture will soon reach "something like two thirds of the aggregate net income of agriculture."

Two things should be especially noted about this development. One is that in most countries the process of taking agriculture out of the market mechanism and subjecting it to increasing government direction began before the same was done in industry and that it was usually carried out with the support, or even on the initiative, of the conservatives, who have shown themselves little averse to socialistic measures if they serve ends of which they approve. The second is that the tendency was perhaps even stronger in countries where the agricultural population constituted a comparatively small part of the total but, because of a peculiar political position, was given privileges which no similar group had yet attained and which could be granted to all in no sort of system. There are few developments which give one so much cause for doubt concerning the ability of democratic government to act rationally or to pursue any intelligent designs, once it throws principles to the wind and undertakes to assure the status of particular groups. We have reached a state of affairs in agriculture where almost everywhere the more thoughtful specialists no longer ask what would be a rational policy to pursue but only which of the courses that seem politically feasible would do the least harm.

In a book such as this we can pay no attention, however,
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to the political necessities which the existing state of opinion imposes upon current decisions. We must confine ourselves to showing that agricultural policy has been dominated in most Western countries by conceptions which not only are self-defeating but, if generally applied, would lead to a totalitarian control of all economic activity. We cannot apply the principles of socialism for the benefit of one group only; if we do, we cannot expect to resist the demand of other groups to have their incomes similarly determined by authority according to supposed principles of justice.

The best illustration of the consequences of such policies is probably the situation which has arisen in the United States after twenty years of effort to apply the conception of "parity." The attempt to assure to the agricultural producers prices that stand in a fixed relation to the prices of industrial products must lead to a suspension of the forces which would bring about the necessary restriction of agricultural production to those producers operating at the lowest costs and to those products which can still be profitably produced. It is undeniable that, if these forces are to operate, the growth of incomes in agriculture during the period of transition will lag behind that of the rest of the population. But nothing we can do, short of stopping the progress of technology and wealth, will avoid the necessity of these adaptations; and the attempt to mitigate its effects by compulsory transfers of income from the urban to the agricultural population must, by delaying it, produce an ever greater backlog of postponed adaptations and so increase the difficulty of the problem.

The results of this policy in the United States—the ever mounting accumulation of surplus stocks, the existence of which has become a new threat to the stability not only of American but of world agriculture, the fundamentally arbitrary and yet ineffective and irrational allocation of acreages, and so on—are too well known to need description. Few people will deny that the main problem has become that of how policy can extricate itself from the situation it has produced and that American agriculture would be in a healthier state if the government had never meddled with prices and quantities and methods of production.

3. Though the irrationality and absurdity of modern agricultural policy is perhaps most easily seen in the United States, we must turn to other countries if we are to become aware of the
full extent to which such policies, systematically pursued, are liable to impose restrictions on the farmer (whose "sturdy independence" is at the same time often referred to as an argument for maintaining him at public expense) and turn him into the most regimented and supervised of all producers.

This development has probably gone furthest in Great Britain, where a degree of supervision and control of most farming activities has been established that is not equaled this side of the iron curtain. Perhaps it is inevitable that, once farming is conducted largely at public expense, certain standards should also be enforced, and even that the penalty for what the authorities regard as bad farming should be that the offender is driven from his own property. It is, however, a curious illusion to expect that farming will more effectively adapt itself to changing conditions if methods of cultivation are made subject to the control of a committee of neighbors and if what the majority or some superior authority regards as good farming is made the standard method universally enforced. Such restrictions may be the best way of preserving the kind of farming which we know and which many people (most of whom, one suspects, live in the city) wish to see preserved for sentimental reasons; but they can result only in the agricultural population's becoming more and more dependent.

In fact, the remarkable solicitude which the public shows in England for the fate of farming is probably due more to aesthetic than to economic considerations. The same is true to an even greater degree of the concern shown by the public in countries like Austria or Switzerland for the preservation of the mountain peasants. In all these instances a heavy burden is accepted because of the fear that the familiar face of the countryside would be changed by the disappearance of the present farming techniques and that the farmer or peasant, if he were not specially protected, would disappear altogether. It is this apprehension which causes people to be alarmed over any reduction in the agricultural population and to conjure up in their minds a picture of completely deserted villages or valleys as soon as some homesteads are abandoned.

It is, however, this very "conservation" which is the archenemy of a viable agriculture. It is hardly ever true that all farmers or peasants are equally threatened by any development. There are as great gaps between prosperity and poverty among farmers
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working under similar conditions as exist in any other occupation.\footnote{The contention that there is in agriculture no case for control of prices or production or for any kind of over-all planning, and that most of the measures of this sort have been both economically unwise and a threat to individual liberty, does not mean that there are not genuine and important problems of agricultural policy, or that government has no important functions to perform in this field. But here, as elsewhere, these tasks involve, on the one hand, the gradual improvement of the legal institutions which will make the market function more effectively and induce the individual to take fuller account of the effects of his actions and, on the other, those true service activities in which government as the agent of the people provides certain facilities, mainly in the form of information, which, at least in certain stages of development, is not likely to be provided in any other way, though here, too, government should never arrogate to itself...}

As in all other fields, if there is to be a continuous adaptation to changing circumstances in agriculture, it is essential that the example of those individuals who are successful because they have discovered the appropriate response to a change be followed by the rest. This always means that certain types will disappear. In agriculture in particular, it means that the farmer or peasant, if he is to succeed, must progressively become a businessman—a necessary process that many people deplore and want to prevent. But the alternative for the agricultural population would be to become more and more a sort of appendage to a national park, quaint folk preserved to people the scenery, and deliberately prevented from making the mental and technological adjustments that would enable them to be self-supporting.

Such attempts to preserve particular members of the agricultural population by sheltering them against the necessity of changing strong traditions and habits must turn them into permanent wards of government, pensioners living off the rest of the population, and lastingly dependent for their livelihood on political decisions. It would certainly be the lesser evil if some remote homesteads disappeared and in some places pastures or even forests replaced what in different conditions had been arable land. Indeed, we should be showing more respect for the dignity of man if we allowed certain ways of life to disappear altogether instead of preserving them as specimens of a past age.
exclusive rights but rather facilitate the growth of voluntary efforts which may in time take over these functions.

To the first category belong all those problems which in agriculture no less than in urban affairs arise from the neighborhood effects and from the more far-reaching consequences which the use of a particular piece of land may have for the rest of the community. Some of these problems we shall have to consider a little later in connection with the general problem of the conservation of natural resources. There are also, however, specifically agricultural problems with regard to which our legal framework and particularly the law concerning ownership and tenure could be improved. Many of the more serious defects in the working of the price mechanism can be remedied only by the evolution of appropriate units of enterprise under single control, and sometimes perhaps only by appropriate groups collaborating for certain purposes. How far such an evolution of appropriate forms of organization will go will depend largely on the character of the land law, including the possibilities that it provides, under the necessary safeguards, for compulsory expropriation. There can be little question that the consolidation of dispersed holdings inherited in Europe from the Middle Ages or the enclosures of the commons in England were necessary legislative measures to make improvements by individual efforts possible. And it is at least conceivable, though the actual experience with "land reforms" gives little ground for confidence, that in certain circumstances changes in the land law may assist the breakup of latifundia which have become uneconomical but are kept in existence by certain features of the existing law. While there is room for such gradual improvement in the legal framework, the greater the freedom of experimentation allowed in the existing arrangements, the greater will be the likelihood that the changes will be made in the right direction.

There is also much scope for government action of a service character, especially in the form of spreading information. One of the real difficulties of agriculture in a dynamic society is that the very character of an agricultural population makes it likely that it will be less in touch with the advances and changes in knowledge than others. Where this means, as it often does with a peasantry adhering to traditional methods of cultivation, that most individuals do not even know that there is useful knowledge available and worth paying for, it will often be an advantageous
investment for the community to bear some of the costs of spreading such knowledge. We all have an interest in our fellow citizens' being put in a position to choose wisely, and if some have not yet awakened to the possibilities which technological developments offer, a comparatively small outlay may often be sufficient to induce the individuals to take advantage of new opportunities and thence to advance further on their own initiative. Again the government should not become the sole dispenser of knowledge, with the power of deciding what the individual should and should not know. It is also possible that too much activity on the part of government will do harm by preventing the growth of more effective forms of voluntary effort. At any rate, there can be no objection of principle against such services being rendered by government; and the question as to which of these services will be worth while and to what extent they should be carried is one of expediency and raises no further fundamental issues.

5. Though we cannot attempt here to consider seriously the peculiar problems of "underdeveloped countries," we cannot leave the subject of agriculture without commenting briefly on the paradoxical fact that, while the old countries involve themselves in the most absurd complexities to prevent a shrinkage of their agricultural population, the new countries seem even more anxious to speed up the growth of the industrial population by artificial means. Much of this endeavor on the latter's part seems to be based on a rather naïve fallacy of the post hoc ergo propter hoc variety: because historically the growth of wealth has regularly been accompanied by rapid industrialization, it is assumed that industrialization will bring about a more rapid growth of wealth. This involves a clear confusion of an intermediate effect with a cause. It is true that, as productivity per head increases as a result of the investment of more capital in tools, and even more as a result of investment in knowledge and skill, more and more of the additional output will be wanted in the form of industrial products. It is also true that a substantial increase in the production of food in those countries will require an increased supply of tools. But neither of these considerations alters the fact that if large-scale industrialization is to be the most rapid way of increasing average income, there must be an agricultural surplus available so that an industrial population
can be fed. If unlimited amounts of capital were available and if the mere availability of sufficient capital could speedily change the knowledge and attitudes of an agricultural population, it might be sensible for such countries to impose a planned reconstruction of their economies on the model of the most advanced capitalist countries. This, however, is clearly not within the range of actual possibilities. It would seem, indeed, that if such countries as India and China are to effect a rapid rise in the standard of living, only a small portion of such capital as becomes available should be devoted to the creation of elaborate industrial equipment and perhaps none of it to the kind of highly automatized, "capital-intensive" plants that are characteristic of countries where the value of labor is very high, and that these countries should aim at spreading such capital as widely and thinly as possible among those uses that will directly increase the production of food.

The essentially unpredictable developments that may be produced by the application of advanced technological knowledge to economies extremely poor in capital are more likely to be speeded up if opportunity for free development is provided than if a pattern is imposed which is borrowed from societies in which the proportion between capital and labor is altogether different from what it will be in the newer economies in the foreseeable future. However strong a case there may exist in such countries for the government's taking the initiative in providing examples and spending freely on spreading knowledge and education, it seems to me that the case against over-all planning and direction of all economic activity is even stronger there than in more advanced countries. I say this on both economic and cultural grounds. Only free growth is likely to enable such countries to develop a viable civilization of their own, capable of making a distinct contribution to the needs of mankind.

6. Most sensible people in the West are aware that the problem of agricultural policy now is to extricate governments from a system of controls in which they have become entangled and to restore the working of the market. But in the related field of the exploitation of natural resources, prevalent opinion still is that the peculiar situation existing here requires governments to undertake far-reaching controls. This view is particularly strong in the United States, where the "conservation movement" has to a
great extent been the source of the agitation for economic planning and has contributed much to the indigenous ideology of the radical economic reformers. Few arguments have been used so widely and effectively to persuade the public of the "wastefulness of competition" and the desirability of a central direction of important economic activities as the alleged squandering of natural resources by private enterprise.

There are several reasons why, in a new country that was rapidly settled by immigrants bringing with them an advanced technology, the problem of resource conservation should become more acute than it ever did in Europe. While there the evolution had been gradual and some sort of equilibrium had established itself long before (partly, no doubt, because exploitation had done its worst at an early stage, as in the deforestation and consequent erosion of much of the southern slopes of the Alps), the rapid occupation in America of enormous tracts of virgin lands raised problems of a different order of magnitude. That the changes involved in bringing the whole of a continent for the first time under cultivation in the course of a single century should have caused upsets in the balance of nature which in retrospect seem regrettable need not surprise us. Most of those who complain about what has happened, however, are being wise after the event, and there is little reason to believe that, with the knowledge available at the time, even the most intelligent governmental policy could have prevented those effects which are now most deplored.

It is not to be denied that there has been real waste; it must be emphasized, however, that the most important instance of this—the depletion of the forests—was largely due to the fact that they did not become private property but were retained as public land and given over to private exploitation on terms which gave the exploiters no incentive for conservation. It is true that, with some kinds of natural resources, property arrangements that are generally adequate will not secure an efficient use and that special provisions of the law may be desirable with regard to them. Different kinds of natural resources raise separate problems in this respect which we must consider in turn.

With some natural resources, such as deposits of minerals, their exploitation necessarily means that they are gradually used up, while others can be made to bring a continuous return for an indefinite period. The usual complaint of the conservationists
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is that the former—the "stock resources"—are used up too rapidly, while the latter—the "flow resources"—are not used so as to give as high a permanent return as they would be capable of. These contentions are based partly on the belief that the private exploiter does not take a long enough view or does not have as much foreknowledge of future developments as the government and partly, as we shall see, on a simple fallacy which invalidates a great part of the usual conservationist argument.

There arises also in this connection the problem of the neighborhood effects, which may in certain instances lead to wasteful methods of exploitation unless the units of property are of such size that at least all the more important effects of any one owner's actions are reflected in the value of his own property. This problem arises in particular in connection with the various types of "fugitive resources," such as game, fish, water, oil, or natural gas (and perhaps rain, too, in the near future) which we can appropriate only by using them up and which no individual exploiter will have an interest in conserving, since what he does not take will be taken by others. They give rise to situations in which either private property cannot exist (as with deep-sea fisheries and most other forms of wild-life resources), and we have, in consequence, to find some substitute arrangement, or where private property will lead to rational use only if the scope of unified control is made coextensive with the range within which the same resource can be tapped, as with a pool of oil. It is undeniable that where for such technological reasons we cannot have exclusive control of particular resources by individual owners, we must resort to alternative forms of regulation.

In a sense, of course, most consumption of irreplaceable resources rests on an act of faith. We are generally confident that, by the time the resource is exhausted, something new will have been discovered which will either satisfy the same need or at least compensate us for what we no longer have, so that we are, on the whole, as well off as before. We are constantly using up resources on the basis of the mere probability that our knowledge of available resources will increase indefinitely—and this knowledge does increase in part because we are using up what is available at such a fast rate. Indeed, if we are to make full use of the available resources, we must act on the assumption that it will continue to increase, even if some of our particular expectations are bound to be disappointed. Industrial
development would have been greatly retarded if sixty or eighty years ago the warning of the conservationists about the threatening exhaustion of the supply of coal had been heeded; and the internal combustion engine would never have revolutionized transport if its use had been limited to the then known supplies of oil (during the first few decades of the era of the automobile and the airplane the known resources of oil at the current rate of use would have been exhausted in ten years). Though it is important that on all these matters the opinion of the experts about the physical facts should be heard, the result in most instances would have been very detrimental if they had had the power to enforce their views on policy.

7. The chief arguments that have persuaded people of the necessity of central direction of the conservation of natural resources are that the community has a greater interest in and a greater foreknowledge of the future than the individuals and that the preservation of particular resources raises problems different from those of the provision for the future in general.

The implications of the contention that the community has a greater interest in providing for the future than do individuals go far beyond the problems of the conservation of natural resources. The contention is not merely that certain future needs, such as security or defense, can be provided for only by the community as a whole. It is also that the community should generally devote a larger proportion of its resources to provision for the future than will result from the separate decisions of the individuals. Or, as it is often put, future needs should be valued more highly (or discounted at a lower rate of interest) by the community than is done by individuals. If valid, this contention would indeed justify central planning of most economic activity. There is, however, nothing to support this but the arbitrary judgment of those who maintain it.

There is no more justification in a free society for relieving the individuals of the responsibility for the future than there is for claiming that past generations ought to have made more provision for us than they did. The contention is made no more conclusive by the often-used fallacious argument that, because government can borrow at cheaper rates, it is in a better position to take care of future needs. It is fallacious because the advantage which governments have in this respect rests solely on the fact
that the risk of failure in its investments is not borne by them but by the taxpayer; in fact, the risk is no less, so far as judgment of the worthwhileness of the particular investment is concerned. But, since governments that can recoup themselves by taxation if the investment does not bring the expected return usually count only the interest they actually pay as costs of the capital they are using, the argument operates in fact against, rather than in favor of, government investment.

The claim that the government possesses superior knowledge raises a more complex problem. It cannot be denied that there are some facts concerning probable future developments which the government is more likely to know than most of the individual owners of natural resources. Many of the more recent achievements of science illustrate this. There will always exist, however, an even greater store of knowledge of special circumstances that ought to be taken into account in decisions about specific resources which only the individual owners will possess and which can never be concentrated within a single authority. Thus, if it is true that the government is likely to know some facts known to few others, it is equally true that the government will be necessarily ignorant of an even greater number of relevant facts known to some others. We can bring together all the knowledge that is relevant to particular problems only by dispersing downward the generic knowledge available to the government, not by centralizing all the special knowledge possessed by individuals. There is probably no instance where authority can possess superior knowledge of all the facts that ought to influence a specific decision; and, while it is possible to communicate to the owners of particular resources the more general considerations that they ought to take into account, it is not possible for authority to learn all the different facts known to the individuals.

This appears perhaps most clearly where the problem concerns the rate at which stock resources, such as mineral deposits, ought to be used up. An intelligent decision presupposes a rational estimate of the future course of prices of the materials in question, and this in turn depends on forecasts of future technological and economic developments which the small individual owner is usually not in a position to make intelligently. This does not mean, however, that the market will not induce individual owners to act as if they took these considerations explicitly into account, or that such decisions should not be left to them who alone know
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many of the circumstances which determine the present usefulness of a particular deposit. Though they may know little about probable future developments, they will be influenced in their decisions by the knowledge of others who make it their concern to estimate such probabilities and who will be prepared to offer for the resources prices determined by these estimates. If the owner can get a higher return by selling to those who want to conserve than by exploiting the particular resource himself, he will do so. There will normally exist a potential sale price of the resource which will reflect opinion about all the factors likely to affect its future value, and a decision based on the comparison of its value as a salable asset with what it would bring if exploited now will probably take into account more of all the relevant knowledge than could any decision of a central authority.

It has often been demonstrated that, in the case of rare natural resources, exploitation by a monopoly is likely to extend their use over a longer period and that this is perhaps the only instance where such monopolies are likely to be formed and to persist in a free economy. I cannot go all the way with those who use this as an argument in favor of such monopolies, because I am not persuaded that the greater degree of conservation which a monopoly would practice is desirable from a social point of view. But for those who want more conservation because they believe that the market habitually underestimates future needs, the monopolies that are likely to develop spontaneously in such instances provide the answer.

8. Much of the argument for conservation, however, rests simply on an unreasoned prejudice. Its proponents take for granted that there is something particularly desirable about the flow of services that a given resource can provide at any one time and that this rate of output should be permanently maintained. Though they recognize that this is impossible with regard to stock resources, they consider it a calamity if the rate of return of flow resources is diminished below the level at which it is physically possible to maintain it. This position is often taken with regard to both the fertility of the soil in general and the stock of game, fish, etc.

To bring out the crucial point most strongly, we shall consider here the most conspicuous instance of this prejudice, where most people are inclined to accept uncritically the fallacy of much
of the conservationist argument. It is the belief that the natural fertility of the soil should in all circumstances be preserved and that what is branded as "soil mining" should in all circumstances be avoided. It can be easily shown that as a general proposition, this is unsound and that the level at which fertility ought to be maintained has little to do with the initial condition of a given piece of land. In fact, "soil mining" may in certain circumstances be as much in the long-range interest of a community as the using-up of any stock resource.

A tract of land is often built up by cumulative deposits of organic substance to a level of fertility which, once the land is brought under cultivation, can be maintained only at costs in excess of the returns. As in certain circumstances it will be desirable to build up the fertility of a piece of land by artificially enriching it to a level at which what is annually put in will be repaid by the increase of the product, so in certain other circumstances it will be desirable to allow the fertility to decline to the level at which investments will still pay. In some instances this may even mean that it is uneconomical to aim at permanent cultivation and that, after the accumulated natural fertility has been exhausted, the land ought to be abandoned, because in the given geographic or climatic conditions it cannot with advantage be permanently cultivated.

To use up a free gift of nature once and for all is in such instances no more wasteful or reprehensible than a similar exploitation of a stock resource. There may, of course, be other effects, known or probable, which a lasting change in the character of a tract of land may have and which ought to be taken into account: for example, as a result of temporary cultivation it may lose properties or potentialities that it possessed before and which could have been utilized for some other purpose. But this is a separate problem, one which does not concern us. We are concerned solely with examining the belief that, wherever possible, the flow of services from any natural resource should be kept at the highest level attainable. This may be accidentally valid in a particular instance, but never because of considerations which concern the attributes of a given piece of land or some other resource.

Such resources share with most of the capital of society the property of being exhaustible, and if we want to maintain or increase our income, we must be able to replace each resource.
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that is being used up with a new one that will make at least an equal contribution to future income. This does not mean, however, that it should be preserved in kind or replaced by another of the same kind, or even that the total stock of natural resources should be kept intact. From a social as well as from an individual point of view, any natural resource represents just one item of our total endowment of exhaustible resources, and our problem is not to preserve this stock in any particular form, but always to maintain it in a form that will make the most desirable contribution to total income. The existence of a particular natural resource merely means that, while it lasts, its temporary contribution to our income will help us to create new ones which will similarly assist us in the future. This normally will not mean that we should replace any one resource with one of the same kind. One of the considerations which we shall have to keep in mind is that if one kind of resource becomes scarcer, the products depending on it will also be more scarce in the future. The foreseeable rise in the prices of products consequent upon the growing scarcity of a natural resource will indeed be one of the factors determining the amount of investment that will go to preserving this kind of resource.¹³

Perhaps the best way of concisely stating the chief point is to say that all resource conservation constitutes investment and should be judged by precisely the same criteria as all other investment.¹⁴ There is nothing in the preservation of natural resources as such which makes it a more desirable object of investment than man-made equipment or human capacities; and, so long as society anticipates the exhaustion of particular resources and channels its investment in such a manner that its aggregate income is made as great as the funds available for investment can make it, there is no further economic case for preserving any one kind of resource. To extend investment in the conservation of a particular natural resource to a point where the return is lower than the capital it uses would bring elsewhere would reduce future income below what it would otherwise be. As has been well said, “the conservationist who urges us ‘to make greater provision for the future’ is in fact urging a lesser provision for posterity.”¹⁵

9. While most of the arguments advanced in favor of governmental control of private activity in the interest of conservation
of natural resources are thus invalid and while there is little in
them beyond an argument for providing more information and
knowledge, the situation is different where the aim is the provision
of amenities of or opportunities for recreation, or the preservation
of natural beauty or of historical sites or places of scientific
interest, etc. The kinds of services that such amenities render to
the public at large, which often enable the individual beneficiary
to derive advantages for which he cannot be charged a price,
and the size of the tracts of land usually required make this
an appropriate field for collective effort.

The case for natural parks, nature reservations, etc., is exactly
of the same sort as that for similar amenities which municipalities
provide on a smaller scale. There is much to be said for their being
provided as far as possible by voluntary organizations, such as
the National Trust in Great Britain, rather than through the
compulsory powers of government. But there can be no objection
to the government's providing such amenities where it happens
to be the owner of the land in question or, indeed, where it has
to acquire it out of funds raised by taxation or perhaps even
by compulsory purchase, so long as the community approves
this, in full awareness of the cost, and realizes that this is one
aim competing with others and not a unique objective overriding
all other needs. If the taxpayer knows the full extent of the
bill he will have to foot and has the last word in the decision,
there is nothing further to be said about these problems in
general terms.
CHAPTER TWENTY-FOUR

Education and Research

A general State education is a mere contrivance for moulding people to be exactly like one another: and the mould in which it casts them is that which pleases the predominant power in the government, whether this be a monarch, a priesthood, an aristocracy, or the majority of the existing generation; in proportion as it is efficient and successful, it establishes a despotism over the mind, leading by natural tendency to one over the body.

J. S. Mill

1. Knowledge is perhaps the chief good that can be had at a price, but those who do not already possess it often cannot recognize its usefulness. More important still, access to the sources of knowledge necessary for the working of modern society presupposes the command of certain techniques—above all, that of reading—which people must acquire before they can judge well for themselves what will be useful to them. Though our case for freedom rests to a great extent on the contention that competition is one of the most powerful instruments for the dissemination of knowledge and that it will usually demonstrate the value of knowledge to those who do not possess it, there is no doubt that the utilization of knowledge can be greatly increased by deliberate efforts. Ignorance is one of the chief reasons why men's endeavors are often not channeled so that they are most useful to their fellows; and there are various reasons why it may be in the interest of the whole community that knowledge be brought to people who have little incentive to seek it or to make some sacrifice to acquire it. These reasons are particularly compelling in the case of children, but some of the arguments apply no less to adults.

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With regard to children the important fact is, of course, that they are not responsible individuals to whom the argument for freedom fully applies. Though it is generally in the best interest of children that their bodily and mental welfare be left in the care of their parents or guardians, this does not mean that parents should have unrestricted liberty to treat their children as they like. The other members of the community have a genuine stake in the welfare of the children. The case for requiring parents or guardians to provide for those under their care a certain minimum of education is clearly very strong.¹

In contemporary society, the case for compulsory education up to a certain minimum standard is twofold. There is the general argument that all of us will be exposed to less risks and will receive more benefits from our fellows if they share with us certain basic knowledge and beliefs. And in a country with democratic institutions there is the further important consideration that democracy is not likely to work, except on the smallest local scale, with a partly illiterate people.²

It is important to recognize that general education is not solely, and perhaps not even mainly, a matter of communicating knowledge. There is a need for certain common standards of values, and, though too great emphasis on this need may lead to very illiberal consequences, peaceful common existence would be clearly impossible without any such standards. If in long-settled communities with a predominantly indigenous population, this is not likely to be a serious problem, there are instances, such as the United States during the period of large immigration, where it may well be one. That the United States would not have become such an effective "melting pot" and would probably have faced extremely difficult problems if it had not been for a deliberate policy of "Americanization" through the public school system seems fairly certain.

The fact that all education must be and ought to be guided by definite values is, however, also the source of real dangers in any system of public education. One has to admit that in this respect most nineteenth-century liberals were guided by a naïve overconfidence in what mere communication of knowledge could achieve. In their rationalistic liberalism they often presented the case for general education as though the dispersion of knowledge would solve all major problems and as though it were necessary only to convey to the masses that little extra knowledge which
the educated already possessed in order that this “conquest of ignorance” should initiate a new era. There is not much reason to believe that, if at any one time the best knowledge which some possess were made available to all, the result would be a much better society. Knowledge and ignorance are very relative concepts, and there is little evidence that the difference in knowledge which at any one time exists between the more and the less educated of a society can have such a decisive influence on its character.

2. If we accept the general argument for compulsory education, there remain these chief problems: How is this education to be provided? How much of it is to be provided for all? How are those who are to be given more to be selected and at whose expense? It is probably a necessary consequence of the adoption of compulsory education that for those families to whom the cost would be a severe burden it should be defrayed out of public funds. There is still the question, however, how much education should be provided at public expense and in what manner it should be provided. It is true that, historically, compulsory education was usually preceded by the governments’ increasing opportunities by providing state schools. The earliest experiments with making education compulsory, those in Prussia at the beginning of the eighteenth century, were in fact confined to those districts where the government had provided schools. There can be little doubt that in this manner the process of making education general was greatly facilitated. Imposing general education on a people largely unfamiliar with its institutions and advantages would indeed be difficult. This does not mean, however, that compulsory education or even government-financed general education today requires the educational institutions to be run by the government.

It is a curious fact that one of the first effective systems under which compulsory education was combined with the provision of most educational institutions by the government was created by one of the great advocates of individual liberty, Wilhelm von Humboldt, only fifteen years after he had argued that public education was harmful because it prevented variety in accomplishments and unnecessary because in a free nation there would be no lack of educational institutions. “Education,” he had said, “seems me to to lie wholly beyond the limits within which political agency should be properly confined.” It was the plight of Prussia
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during the Napoleonic wars and the needs of national defense
that made him abandon his earlier position. The desire for "the
development of the individual personalities in their greatest vari­
ety," which had inspired his earlier work became secondary
when desire for a strong organized state led him to devote much
of his later life to the building of a system of state education that
became a model for the rest of the world. It can scarcely be
denied that the general level of education which Prussia thus
attained was one of the chief causes of her rapid economic rise
and later that of all Germany. One may well ask, however, whether
this success was not bought at too high a price. The role played
by Prussia during the succeeding generations may make one doubt
whether the much lauded Prussian schoolmaster was an unmixed
blessing for the world, or even for Prussia.

The very magnitude of the power over men's minds that
a highly centralized and government-dominated system of educa­
tion places in the hands of the authorities ought to make one
hesitate before accepting it too readily. Up to a point, the argu­
ments that justify compulsory education also require that govern­
ment should prescribe some of the content of this education.
As we have already mentioned, there may be circumstances in
which the case for authority's providing a common cultural
background for all citizens becomes very strong. Yet we must
remember that it is the provision of education by government
which creates such problems as that of the segregation of Negroes
in the United States—difficult problems of ethnic or religious
minorities which are bound to arise where government takes con­
trol of the chief instruments of transmitting culture. In multi­
national states the problem of who is to control the school system
tends to become the chief source of friction between nationalities.
To one who has seen this happen in countries like the old Austria-
Hungary, there is much force in the argument that it may be
better even that some children should go without formal education
than that they should be killed in fighting over who is to control
that education.

Even in ethnically homogeneous states, however, there are
strong arguments against entrusting to government that degree
of control of the contents of education which it will possess
if it directly manages most of the schools that are accessible to
the great masses. Even if education were a science which provided
us with the best of methods of achieving certain goals, we could
hardly wish the latest methods to be applied universally and to the complete exclusion of others—still less that the aims should be uniform. Very few of the problems of education, however, are scientific questions in the sense that they can be decided by any objective tests. They are mostly either outright questions of value, or at least the kind of questions concerning which the only ground for trusting the judgment of some people rather than that of others is that the former have shown more good sense in other respects. Indeed, the very possibility that, with a system of government education, all elementary education may come to be dominated by the theories of a particular group who genuinely believe that they have scientific answers to those problems (as has happened to a large extent in the United States during the last thirty years) should be sufficient to warn us of the risks involved in subjecting the whole educational system to central direction.

3. In fact, the more highly one rates the power that education can have over men’s minds, the more convinced one should be of the danger of placing this power in the hands of any single authority. But even if one does not rate its power to do good as highly as did some of the rationalistic liberals of the nineteenth century, however, the mere recognition of this power should lead us to conclusions almost the opposite of theirs. And if, at present, one of the reasons why there should be the greatest variety of educational opportunities is that we really know so little about what different educational techniques may achieve, the argument for variety would be even stronger if we knew more about the methods of producing certain types of results—as we soon may.

In the field of education perhaps more than in any other, the greatest dangers to freedom are likely to come from the development of psychological techniques which may soon give us far greater power than we ever had to shape men’s minds deliberately. But knowledge of what we can make of human beings if we can control the essential conditions of their development, though it will offer a frightful temptation, does not necessarily mean that we shall by its use improve upon the human being who has been allowed to develop freely. It is by no means clear that it would be a gain if we could produce the human types that it was generally thought we needed. It is not at all unlikely that
the great problem in this field will soon be that of preventing the use of powers which we do possess and which may present a strong temptation to all those who regard a controlled result as invariably superior to an uncontrolled one. Indeed, we may soon find that the solution has to lie in government ceasing to be the chief dispenser of education and becoming the impartial protector of the individual against all uses of such newly found powers.

Not only is the case against the management of schools by government now stronger than ever, but most of the reasons which in the past could have been advanced in its favor have disappeared. Whatever may have been true then, there can be little doubt that today, with the traditions and institutions of universal education firmly established and with modern transport solving most of the difficulties of distance, it is no longer necessary that education be not only financed but also provided by government.

As has been shown by Professor Milton Friedman, it would now be entirely practicable to defray the costs of general education out of the public purse without maintaining government schools, by giving the parents vouchers covering the cost of education of each child which they could hand over to schools of their choice. It may still be desirable that government directly provide schools in a few isolated communities where the number of children is too small (and the average cost of education therefore too high) for privately run schools. But with respect to the great majority of the population, it would undoubtedly be possible to leave the organization and management of education entirely to private efforts, with the government providing merely the basic finance and ensuring a minimum standard for all schools where the vouchers could be spent. Another great advantage of this plan is that parents would no longer be faced with the alternative of having to accept whatever education the government provides or of paying the entire cost of a different and slightly more expensive education themselves; and if they should choose a school out of the common run, they would be required to pay only the additional cost.

4. A more difficult problem is how much education is to be provided at public expense and for whom such education is to be provided beyond the minimum assured to all. It can hardly be doubted that the number of those whose contribution to the
common needs will be increased by education extended beyond a certain stage sufficiently to justify the cost will always be only a small proportion of the total population. Also, it is probably undeniable that we have no certain methods of ascertaining beforehand who among the young people will derive the greatest benefit from an advanced education. Moreover, whatever we do, it seems inevitable that many of those who get an advanced education will later enjoy material advantages over their fellows only because someone else felt it worthwhile to invest more in their education, and not because of any greater natural capacity or greater effort on their part.

We shall not stop to consider how much education is to be provided for all or how long all children should be required to attend school. The answer must depend in part on particular circumstances, such as the general wealth of the community, the character of its economy, and perhaps even climatic conditions affecting the age of adolescence. In wealthier communities the problem usually is no longer one of what schooling will increase economic efficiency but rather one of how to occupy children, until they are allowed to earn a living, in a manner that will later assist them in better using their leisure.

The really important issue is that of the manner in which those whose education is to be prolonged beyond the general minimum are to be selected. The costs of a prolonged education, in terms of material resources and still more of human ones, are so considerable even for a rich country that the desire to give a large fraction of the population an advanced education will always in some degree conflict with the desire to prolong the education for all. It also seems probable that a society that wishes to get a maximum economic return from a limited expenditure on education should concentrate on the higher education of a comparatively small elite, which today would mean increasing that part of the population getting the most advanced type of education rather than prolonging education for large numbers. Yet, with government education, this would not seem practicable in a democracy, nor would it be desirable that authority should determine who is to get such an education.

As in all other fields, the case for subsidization of higher education (and of research) must rest not on the benefit it confers on the recipient but on the resulting advantages for the community at large. There is, therefore, little case for subsidizing any kind
of vocational training, where the greater proficiency acquired will be reflected in greater earning power, which will constitute a fairly adequate measure of the desirability of investing in training of this kind. Much of the increased earnings in occupations requiring such training will be merely a return on the capital invested in it. The best solution would seem to be that those in whom such investment would appear to promise the largest return should be enabled to borrow the capital and later repay it out of their increased earnings, though such an arrangement would meet with considerable practical difficulties. 7

The situation is somewhat different, however, where the costs of a higher education are not likely to result in a corresponding increase in the price at which the services of the better-trained man can be sold to other individuals (as is the case in the professions of medicine, the law, engineering, and so on) but where the aim is the further dispersion and increase in knowledge throughout the community at large. The benefits that a community receives from its scientists and scholars cannot be measured by the price at which these men can sell particular services, since much of their contribution becomes freely available to all. There is therefore a strong case for assisting at least some of those who show promise and inclination for the pursuit of such studies.

It is a different matter, however, to assume that all who are intellectually capable of acquiring a higher education have a claim to it. That it is in the general interest to enable all the specially intelligent to become learned is by no means evident or that all of them would materially profit by such an advanced education, or even that such an education should be restricted to those who have an unquestionable capacity for it and be made the normal or perhaps the exclusive path to higher positions. As has been pointed out recently, a much sharper division between classes might come to exist, and the less fortunate might become seriously neglected, if all the more intelligent were deliberately and successfully brought into the wealthy group and it became not only a general presumption but a universal fact that the relatively poor were less intelligent. There is also another problem which has assumed serious proportions in some European countries and which we ought to keep in mind, and this is the problem of having more intellectuals than we can profitably employ. There are few greater dangers to political stability than the existence of an intellectual proletariat who find no outlet for their learning.
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The general problem we are faced with in all higher education, then, is this: by some method, certain young people must be selected, at an age when one cannot know with any certainty who will profit most, to be given an education that will enable them to earn a higher income than the rest; and to justify the investment, they must be selected so that, on the whole, they will be qualified to earn a higher income. Finally, we have to accept the fact that, since as a rule somebody else will have to pay for the education, those who benefit from it will thus be enjoying an "unearned" advantage.

5. In recent times the difficulties of this problem have been greatly increased and a reasonable solution made almost impossible by the increasing use of government education as an instrument for egalitarian aims. Though a case can be made for assuring opportunities for an advanced education as far as possible to those most likely to profit from them, the control of government over education has in large measure been used to equalize the prospects of all, which is something very different. Though egalitarians usually protest against the imputation that their goal is any sort of mechanical equality which would deprive some people of advantages which cannot be provided for all, there is in education a clear indication that such is the tendency. This egalitarian stand is usually not so explicitly argued as in R. H. Tawney's Equality, in which influential tract the author contends that it would be unjust "to spend less liberally on the education of the slow than on that of the intelligent." But to some extent the two conflicting desires of equalizing opportunity and of adjusting opportunity to capacity (which, as we know, has little to do with merit in any moral sense) have become everywhere confused.

It should be admitted that, so far as education at public expense is concerned, the argument for equal treatment of all is strong. When it is combined, however, with an argument against permitting any special advantages to the more fortunate ones, it means in effect that all must be given what any child gets and that none should have what cannot be provided for all. Consistently pursued, it would mean that no more must be spent on the education of any child than can be spent on the education of every child. If this were the necessary consequence of public education, it would constitute a strong argument against government's concerning itself with education beyond the elementary level, which can
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indeed be given to all, and for leaving all advanced education in private hands.

At any rate, the fact that certain advantages must be limited to some does not mean that a single authority should have exclusive power to decide to whom they should go. It is not likely that such power in the hands of authority would in the long run really advance education or that it would create social conditions that would be felt to be more satisfactory or just than they would otherwise have been. On the first point it should be clear that no single authority should have the monopoly of judging how valuable a particular kind of education is and how much should be invested in more education or in which of the different kinds of education. There is not—and cannot be in a free society—a single standard by which we can decide on the relative importance of different aims or the relative desirability of different methods. Perhaps in no other field is the continued availability of alternative ways so important as in that of education, where the task is to prepare young people for an ever changing world.

So far as justice is concerned, we should be clear that those who in the general interest most "deserve" an advanced education are not necessarily those who by effort and sacrifice have earned the greatest subjective merit. Natural capacity and inborn aptitude are as much "unfair advantages" as accidents of environment, and to confine the advantages of higher education to those that we can confidently foresee profiting most from them will necessarily increase rather than decrease the discrepancy between economic status and subjective merit.

The desire to eliminate the effects of accident, which lies at the root of the demand for "social justice," can be satisfied in the field of education, as elsewhere, only by eliminating all those opportunities which are not subject to deliberate control. But the growth of civilization rests largely on the individuals' making the best use of whatever accidents they encounter, of the essentially unpredictable advantages that one kind of knowledge will in new circumstances confer on one individual over others.

However commendable may be the motives of those who fervently desire that, in the interest of justice, all should be made to start with the same chances, theirs is an ideal that is literally impossible to realize. Furthermore, any pretense that it has been achieved or even closely approached can only make
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matters worse for the less successful. Though there is every case for removing whatever special obstacles existing institutions may put in the way of some, it is neither possible nor desirable to make all start with the same chances, since this can be achieved only by depriving some of possibilities that cannot be provided for all. While we wish everybody’s opportunities to be as great as possible, we should certainly decrease those of most if we were to prevent them from being any greater than those of the least fortunate. To say that all who live at the same time in any given country should start at the same place is no more reconcilable with a developing civilization than to say that this kind of equality should be assured to people living at different times or at different places.

It may be in the interest of the community that some who show exceptional capacities for scholarly or scientific pursuits should be given an opportunity to follow them irrespective of family means. But this does not confer a right on anyone to such opportunity; nor does it mean that only those whose exceptional capacities can be ascertained ought to have the opportunity or that nobody should have it unless it can be assured to all who can pass the same objective tests.

Not all the qualities which enable one to make special contributions are ascertainable by examinations or tests, and it is more important that at least some of those who possess such qualities have an opportunity than that it be given to all who satisfy the same requirements. A passionate desire for knowledge or an unusual combination of interests may be more important than the more visible gifts or any testable capacities; and a background of general knowledge and interests or a high esteem for knowledge produced by family environment often contributes more to achievement than natural capacity. That there are some people who enjoy the advantages of a favorable home atmosphere is an asset to society which egalitarian policies can destroy but which cannot be utilized without the appearance of unmerited inequalities. And since a desire for knowledge is a bent that is likely to be transmitted through the family, there is a strong case for enabling parents who greatly care for education to secure it for their children by a material sacrifice, even if on other grounds these children may appear less deserving than others who will not get it.
6. The insistence that education should be given only to those of proved capacity produces a situation in which the whole population is graded according to some objective test and in which one set of opinions as to what kind of person qualifies for the benefits of an advanced education prevails throughout. This means an official ranking of people into a hierarchy, with the certified genius on top and the certified moron at the bottom, a hierarchy made much worse by the fact that it is presumed to express "merit" and will determine access to the opportunities in which value can show itself. Where exclusive reliance on a system of government education is intended to serve "social justice," a single view of what constitutes an advanced education—and then of the capacities which qualify for it—will apply throughout, and the fact that somebody has received an advanced education will be presumed to indicate that he had "deserved" it.

In education, as in other fields, the admitted fact that the public has an interest in assisting some must not be taken to mean that only those who are judged by some agreed view to deserve assistance out of public funds should be allowed access to an advanced education, or that nobody should be allowed to assist specific individuals on other grounds. There is probably much to be said for some members of each of the different groups of the population being given a chance, even if the best from some groups seem less qualified than members of other groups who do not get it. For this reason, different local, religious, occupational, or ethnic groups should be able to assist some of the young members, so that those who receive a higher education will represent their respective group somewhat in proportion to the esteem in which the latter hold education.

It must at least seem doubtful that a society in which educational opportunities were universally awarded according to presumed capacity would be more tolerable for the unsuccessful ones than one in which accidents of birth admittedly played a great role. In Britain, where the postwar reform of education has gone a long way toward establishing a system based on presumed capacity, the consequences already cause concern. A recent study of social mobility suggests that it now "will be the grammar schools which will furnish the new elite, an elite apparently much less assailable because it is selected for 'measured intelligence.' The selection process will tend to reinforce the prestige of occupa-
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tions already high in social status and to divide the population into streams which many may come to regard, indeed already regard, as distinct as sheep and goats. Not to have been to a grammar school will be a more serious disqualification than in the past, when social inequality in the educational system was known to exist. And the feeling of resentment may become more rather than less acute just because the individual concerned realizes that there is some validity in the selection process which has kept him out of grammar school. In this respect apparent justice may be more difficult to bear than injustice. Or, as another British writer has observed more generally, "it is one unexpected result of the Welfare State that it should make the social pattern not less rigid but more so."

Let us by all means endeavor to increase opportunities for all. But we ought to do so in the full knowledge that to increase opportunities for all is likely to favor those better able to take advantage of them and may often at first increase inequalities. Where the demand for "equality of opportunity" leads to attempts to eliminate such "unfair advantages," it is only likely to do harm. All human differences, whether they are differences in natural gifts or in opportunities, create unfair advantages. But, since the chief contribution of any individual is to make the best use of the accidents he encounters, success must to a great extent be a matter of chance.

7. On the highest level the dissemination of knowledge by instruction becomes inseparable from the advance of knowledge by research. The introduction to those problems which are on the boundaries of knowledge can be given only by men whose main occupation is research. During the nineteenth century the universities, particularly those on the European Continent, in fact developed into institutions which, at their best, provided education as a by-product of research and where the student acquired knowledge by working as an apprentice to the creative scientist or scholar. Since then, because of the increased amount of knowledge that must be mastered before the boundaries of knowledge are reached, and because of the increasing numbers receiving a university education without any intention of ever reaching that stage, the character of the universities has greatly changed. The greater part of what is still called "university work" is today in character and substance merely a continuation of
school instruction. Only the “graduate” or “postgraduate” schools—in fact, only the best of these—are still mainly devoted to the kind of work that characterized the Continental universities of the last century.

There is no reason to think, however, that we are not as much in need of the more advanced type of work. It is still this kind of work on which the general level of the intellectual life of a country chiefly depends. And while in the experimental sciences research institutes in which the young scientists serve their apprenticeship are in some measure fulfilling this need, there is danger that in some fields of scholarship the democratic broadening of education may be detrimental to the pursuit of that original work that keeps knowledge alive.

There is, probably less cause for concern about the supposedly inadequate number of university-trained specialists that are currently being produced in the Western world than about the inadequate output of men of really top quality. And though, at least in the United States, and to an increasing extent also elsewhere, the responsibility for this rests mainly with the inadequate preparation by the schools and with the utilitarian bias of institutions concerned primarily with conferring professional qualifications, we must not overlook the democratic preference for providing better material opportunities for large numbers over the advancement of knowledge, which will always be the work of the relatively few and which indeed has the strongest claim for public support.

The reason why it still seems probable that institutions like the old universities, devoted to research and teaching at the boundaries of knowledge, will continue to remain the chief sources of new knowledge is that only such institutions can offer that freedom in the choice of problems and those contacts between representatives of the different disciplines that provide the best conditions for the conception and pursuit of new ideas. However greatly progress in a known direction may be accelerated by the deliberate organization of work aiming at some known goal, the decisive and unforeseeable steps in the general advance usually occur not in the pursuit of specific ends but in the exploitation of those opportunities which the accidental combination of particular knowledge and gifts and special circumstances and contacts have placed in the way of some individual. Though the specialized research institution may be the most efficient for all tasks that
are of an "applied" character, such institutional research is always in some measure directed research, the aim of which is determined by the specialized equipment, the particular team assembled, and the concrete purpose to which the institution is dedicated. But in "fundamental" research on the outskirts of knowledge there are often no fixed subjects or fields, and the decisive advances will frequently be due to the disregard of the conventional division of disciplines.

8. The problem of supporting the advance of knowledge in the most effective manner is therefore closely connected with the issue of "academic freedom." The conceptions for which this term stands were developed in the countries of the European Continent, where the universities were generally state institutions; thus they were directed almost entirely against political interference with the work of these institutions. The real issue, however, is a much wider one. There would be nearly as strong a case against any unitary planning and direction of all research by a senate composed of the most highly reputed scientists and scholars as there is against such direction by more extraneous authorities. Though it is natural that the individual scientist should most resent interference with his choice or pursuit of problems when it is motivated by what to him seem irrelevant considerations, it might be still less harmful if there were a multiplicity of such institutions, each subject to different outside pressures, than if they were all under the unified control of one single conception of what at a given moment was in the best scientific interest.

Academic freedom cannot mean, of course, that every scientist should do what seems most desirable to him. Nor does it mean self-government of science as a whole. It means rather that there should be as many independent centers of work as possible, in which at least those men who have proved their capacity to advance knowledge and their devotion to their task can themselves determine the problems on which they are to spend their energies and where they can expound the conclusions they have reached, whether or not these conclusions are palatable to their employer or the public at large.

In practice, this means that those men who have already proved themselves in the eyes of their peers, and who, for this reason, have been given senior positions in which they can deter-
mine both their own work and that of their juniors, should be given security of tenure. This is a privilege conferred for reason similar to those which have made it desirable to make the position of judges secure, and it is conferred not in the interest of the individual but because it is rightly believed that persons in such positions will, on the whole, serve the public interest best if they are protected against pressure from outside opinion. It is of course not an unlimited privilege, and it means merely that, once it is granted, it cannot be withdrawn except for reasons specifically provided for in the original appointment.

There is no reason why these terms should not be altered for new appointments as we gain new experience, though such new conditions cannot apply to those who already possess what in the United States is called “tenure.” For example, recent experience seems to suggest that the terms of appointment should specify that the occupant of such a position forfeits the privilege if he knowingly joins or supports any movement that is opposed to the very principles on which this privilege rests. Tolerance should not include the advocacy of intolerance. On this ground I feel that a Communist should not be given “tenure,” though, once he has been given it without such explicit limitations, it would have to be respected like any other similar appointment.

All this applies, however, only to the special privilege of “tenure.” Apart from these considerations pertinent to tenure, there exists little justification for anyone claiming as a matter of right the freedom to do or teach what he likes or, on the other hand, for any hard-and-fast rule stating that anyone holding a particular opinion should be universally excluded. Though an institution aiming at high standards will soon discover that it can attract first-class talent only if it grants even its youngest members a wide choice of pursuits and opinions, no one has the right to be employed by an institution irrespective of the interests and views he holds.

9. The need for protecting institutions of learning against the cruder kind of interference by political or economic interests is so well recognized today that there is not much danger of its being successfully exercised in reputable institutions. There is still need for watchfulness, especially in the social sciences, where the pressure is often exercised in the name of highly idealistic and widely approved aims. Pressure against an unpopular view is
more harmful than opposition to a popular one. It should certainly be a warning to us that even Thomas Jefferson argued that in the field of government the principles taught and the texts to be followed in the University of Virginia should be prescribed by authority, because the next professor might be “one of the school of quondam federalism”!15

Today the danger lies, however, not so much in obvious outside interference as in the increased control which the growing financial needs of research give to those who hold the purse strings. It constitutes a real threat to the interests of scientific advance because the ideal of a unified and centralized direction of all scientific efforts which it might be made to serve is shared by some of the scientists themselves. Although the first great attack which, in the name of planning of science and under strong Marxist influence, was launched in the 1930’s has been successfully repelled,16 and the discussions to which it gave rise have created a greater awareness of the importance of freedom in this field, it seems probable that the attempts to “organize” scientific effort and to direct it to particular goals will reappear in new forms.

The conspicuous successes which the Russians have achieved in certain fields and which are the cause of the renewed interest in the deliberate organization of scientific effort should not have surprised us and should give us no reason for altering our opinion about the importance of freedom. That any one goal, or any limited number of objectives, which are already known to be achievable, are likely to be reached sooner if they are given priority in a central allocation of all resources cannot be disputed. This is the reason why a totalitarian organization is indeed likely to be more effective in a short war—and why such a government is so dangerous to the others when it is in a position to choose the most favorable moment for war. But this does not mean that the advance of knowledge in general is likely to be faster if all efforts are directed to what now seem the most important goals or that, in the long run, the nation that has more deliberately organized its efforts will be the stronger.17

Another factor that has contributed to the belief in the superiority of directed research is the somewhat exaggerated conception of the extent to which modern industry owes its progress to the organized teamwork of the great industrial laboratories. In fact, as has been shown recently in some detail,18 a much greater proportion than is generally believed even of the chief technological
advances of recent times has come from individual efforts, often from men pursuing an amateur interest or who were led to their problems by accident. And what appears to be true of the more applied fields is certainly even more true of basic research, where the important advances are, by their nature, more difficult to foresee. In this field there may indeed be danger in the current emphasis on teamwork and co-operation, and it may well be the greater individualism of the European (which is partly owing to his being less used to and therefore less dependent on ample material support) which still seems to give him some advantage over the American scientist in the most original sphere of fundamental research.

There is perhaps no more important application of our main theses than that the advance of knowledge is likely to be fastest where scientific pursuits are not determined by some unified conception of their social utility, and where each proved man can devote himself to the tasks in which he sees the best chance of making a contribution. Where, as is increasingly the case in all the experimental fields, this opportunity can no longer be given by assuring to every qualified student the possibility of deciding how to use his own time, but where large material means are required for most kinds of work, the prospects of advance would be most favorable if, instead of the control of funds being in the hands of a single authority proceeding according to a unitary plan, there were a multiplicity of independent sources so that even the unorthodox thinker would have a chance of finding a sympathetic ear.

Though we still have much to learn about the best manner of managing independent funds devoted to the support of research and though it may not be certain whether the influence of the very large foundations (with their inevitable dependence on majority opinion and consequent tendency to accentuate the swings of scientific fashion) has always been as beneficial as it might have been, there can be little doubt that the multiplicity of private endowments interested in limited fields is one of the most promising features of the American situation. But though present tax laws may have temporarily increased the flow of such funds, we should also remember that the same laws make the accumulation of new fortunes more difficult, and that to that extent these sources are likely to dry up in the future. As elsewhere, the preservation of freedom in the spheres of the mind and of the
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spirit will depend, in the long run, on the dispersal of the control of the material means and on the continued existence of individuals who are in a position to devote large funds to purposes which seem important to them.

10. Nowhere is freedom more important than where our ignorance is greatest—at the boundaries of knowledge, in other words, where nobody can predict what lies a step ahead. Though freedom has been threatened even there, it is still the field where we can count on most men rallying to its defense when they recognize the threat. If in this book we have been concerned mainly with freedom in other fields, it is because we so often forget today that intellectual freedom rests on a much wider foundation of freedom and cannot exist without it. But the ultimate aim of freedom is the enlargement of those capacities in which man surpasses his ancestors and to which each generation must endeavor to add its share—its share in the growth of knowledge and the gradual advance of moral and aesthetic beliefs, where no superior must be allowed to enforce one set of views of what is right or good and where only further experience can decide what should prevail.

It is wherever man reaches beyond his present self, where the new emerges and assessment lies in the future, that liberty ultimately shows its value. The problems of education and research have thus brought us back to the leading theme of this book, from where the consequences of freedom and restriction are more remote and less visible to where they most directly affect the ultimate values. And we cannot think of better words to conclude than those of Wilhelm von Humboldt which a hundred years ago John Stuart Mill put in front of his essay On Liberty: "The grand, the leading principle, towards which every argument unfolded in these pages directly converges, is the absolute and essential importance of human development in its richest diversity."
POSTSCRIPT

Why I Am Not a Conservative

At all times sincere friends of freedom have been rare, and its triumphs have been due to minorities, that have prevailed by associating themselves with auxiliaries whose objects often differed from their own; and this association, which is always dangerous, has sometimes been disastrous, by giving to opponents just grounds of opposition.

Lord Acton
Why I Am Not a Conservative

1. At a time when most movements that are thought to be progressive advocate further encroachments on individual liberty, those who cherish freedom are likely to expend their energies in opposition. In this they find themselves much of the time on the same side as those who habitually resist change. In matters of current politics today they generally have little choice but to support the conservative parties. But, though the position I have tried to define is also often described as "conservative," it is very different from that to which this name has been traditionally attached. There is danger in the confused condition which brings the defenders of liberty and the true conservatives together in common opposition to developments which threaten their different ideals equally. It is therefore important to distinguish clearly the position taken here from that which has long been known—perhaps more appropriately—as conservatism.

Conservatism proper is a legitimate, probably necessary, and certainly widespread attitude of opposition to drastic change. It has, since the French Revolution, for a century and a half played an important role in European politics. Until the rise of socialism its opposite was liberalism. There is nothing corresponding to this conflict in the history of the United States, because what in Europe was called "liberalism" was here the common tradition on which the American polity had been built: thus the defender of the American tradition was a liberal in the European sense. This already existing confusion was made worse by the recent attempt to transplant to America the European type of conservatism, which, being alien to the American tradition, has acquired a somewhat odd character. And some time before this, American radicals and socialists began calling themselves "liberals." I will nevertheless continue for the moment to describe as liberal the position which I hold and which I believe differs...
as much from true conservatism as from socialism. Let me say at once, however, that I do so with increasing misgivings, and I shall later have to consider what would be the appropriate name for the party of liberty. The reason for this is not only that the term "liberal" in the United States is the cause of constant misunderstandings today, but also that in Europe the predominant type of rationalistic liberalism has long been one of the pacemakers of socialism.

Let me now state what seems to me the decisive objection to any conservatism which deserves to be called such. It is that by its very nature it cannot offer an alternative to the direction in which we are moving. It may succeed by its resistance to current tendencies in slowing down undesirable developments, but, since it does not indicate another direction, it cannot prevent their continuance. It has, for this reason, invariably been the fate of conservatism to be dragged along a path not of its own choosing. The tug of war between conservatives and progressives can only affect the speed, not the direction, of contemporary developments.

But, though there is need for a "brake on the vehicle of progress," I personally cannot be content with simply helping to apply the brake. What the liberal must ask, first of all, is not how fast or how far we should move, but where we should move. In fact, he differs much more from the collectivist radical of today than does the conservative. While the last generally holds merely a mild and moderate version of the prejudices of his time, the liberal today must more positively oppose some of the basic conceptions which most conservatives share with the socialists.

2. The picture generally given of the relative position of the three parties does more to obscure than to elucidate their true relations. They are usually represented as different positions on a line, with the socialists on the left, the conservatives on the right, and the liberals somewhere in the middle. Nothing could be more misleading. If we want a diagram, it would be more appropriate to arrange them in a triangle with the conservatives occupying one corner, with the socialists pulling toward the second and the liberals toward the third. But, as the socialists have for a long time been able to pull harder, the conservatives have tended to follow the socialist rather than the liberal direction and have adopted at appropriate intervals of time those ideas made respectable by radical propaganda. It has been regularly the conservatives
who have compromised with socialism and stolen its thunder. Advocates of the Middle Way with no goal of their own, conservatives have been guided by the belief that the truth must lie somewhere between the extremes—with the result that they have shifted their position every time a more extreme movement appeared on either wing.

The position which can be rightly described as conservative at any time depends, therefore, on the direction of existing tendencies. Since the development during the last decades has been generally in a socialist direction, it may seem that both conservatives and liberals have been mainly intent on retarding that movement. But the main point about liberalism is that it wants to go elsewhere, not to stand still. Though today the contrary impression may sometimes be caused by the fact that there was a time when liberalism was more widely accepted and some of its objectives closer to being achieved, it has never been a backward-looking doctrine. There has never been a time when liberal ideals were fully realized and when liberalism did not look forward to further improvement of institutions. Liberalism is not averse to evolution and change; and where spontaneous change has been smothered by government control, it wants a great deal of change of policy. So far as much of current governmental action is concerned, there is in the present world very little reason for the liberal to wish to preserve things as they are. It would seem to the liberal, indeed, that what is most urgently needed in most parts of the world is a thorough sweeping-away of the obstacles to free growth.

This difference between liberalism and conservatism must not be obscured by the fact that in the United States it is still possible to defend individual liberty by defending long-established institutions. To the liberal they are valuable not mainly because they are long established or because they are American but because they correspond to the ideals which he cherishes.

3. Before I consider the main points on which the liberal attitude is sharply opposed to the conservative one, I ought to stress that there is much that the liberal might with advantage have learned from the work of some conservative thinkers. To their loving and reverential study of the value of grown institutions we owe (at least outside the field of economics) some profound insights which are real contributions to our understanding
of a free society. However reactionary in politics such figures as Coleridge, Bonald, De Maistre, Justus Möser, or Donoso Cortés may have been, they did show an understanding of the meaning of spontaneously grown institutions such as language, law, morals, and conventions that anticipated modern scientific approaches and from which the liberals might have profited. But the admiration of the conservatives for free growth generally applies only to the past. They typically lack the courage to welcome the same undesigned change from which new tools of human endeavors will emerge.

This brings me to the first point on which the conservative and the liberal dispositions differ radically. As has often been acknowledged by conservative writers, one of the fundamental traits of the conservative attitude is a fear of change, a timid distrust of the new as such, while the liberal position is based on courage and confidence, on a preparedness to let change run its course even if we cannot predict where it will lead. There would not be much to object to if the conservatives merely disliked too rapid change in institutions and public policy; here the case for caution and slow process is indeed strong. But the conservatives are inclined to use the powers of government to prevent change or to limit its rate to whatever appeals to the more timid mind. In looking forward, they lack the faith in the spontaneous forces of adjustment which makes the liberal accept changes without apprehension, even though he does not know how the necessary adaptations will be brought about. It is, indeed, part of the liberal attitude to assume that, especially in the economic field, the self-regulating forces of the market will somehow bring about the required adjustments to new conditions, although no one can foretell how they will do this in a particular instance. There is perhaps no single factor contributing so much to people’s frequent reluctance to let the market work as their inability to conceive how some necessary balance, between demand and supply, between exports and imports, or the like, will be brought about without deliberate control. The conservative feels safe and content only if he is assured that some higher wisdom watches and supervises change, only if he knows that some authority is charged with keeping the change “orderly.”

This fear of trusting uncontrolled social forces is closely related to two other characteristics of conservatism: its fondness for authority and its lack of understanding of economic forces. Since
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it distrusts both abstract theories and general principles, it neither understands those spontaneous forces on which a policy of freedom relies nor possesses a basis for formulating principles of policy. Order appears to the conservatives as the result of the continuous attention of authority, which, for this purpose, must be allowed to do what is required by the particular circumstances and not be tied to rigid rule. A commitment to principles presupposes an understanding of the general forces by which the efforts of society are co-ordinated, but it is such a theory of society and especially of the economic mechanism that conservatism conspicuously lacks. So unproductive has conservatism been in producing a general conception of how a social order is maintained that its modern votaries, in trying to construct a theoretical foundation, invariably find themselves appealing almost exclusively to authors who regarded themselves as liberal. Macaulay, Tocqueville, Lord Acton, and Lecky certainly considered themselves liberals, and with justice; and even Edmund Burke remained an Old Whig to the end and would have shuddered at the thought of being regarded as a Tory.

Let me return, however, to the main point, which is the characteristic complacency of the conservative toward the action of established authority and his prime concern that this authority be not weakened rather than that its power be kept within bounds. This is difficult to reconcile with the preservation of liberty. In general, it can probably be said that the conservative does not object to coercion or arbitrary power so long as it is used for what he regards as the right purposes. He believes that if government is in the hands of decent men, it ought not be too much restricted by rigid rules. Since he is essentially opportunist and lacks principles, his main hope must be that the wise and the good will rule—not merely by example, as we all must wish, but by authority given to them and enforced by them. Like the socialist, he is less concerned with the problem of how the powers of government should be limited than with that of who wields them; and, like the socialist, he regards himself as entitled to force the value he holds on other people.

When I say that the conservative lacks principles, I do not mean to suggest that he lacks moral conviction. The typical conservative is indeed usually a man of very strong moral convictions. What I mean is that he has no political principles which enable him to work with people whose moral values differ from
his own for a political order in which both can obey their convictions. It is the recognition of such principles that permits the coexistence of different sets of values that makes it possible to build a peaceful society with a minimum of force. The acceptance of such principles means that we agree to tolerate much that we dislike. There are many values of the conservative which appeal to me more than those of the socialists; yet for a liberal the importance he personally attaches to specific goals is no sufficient justification for forcing others to serve them. I have little doubt that some of my conservative friends will be shocked by what they will regard as “concessions” to modern views that I have made in Part III of this book. But, though I may dislike some of the measures concerned as much as they do and might vote against them, I know of no general principles to which I could appeal to persuade those of a different view that those measures are not permissible in the general kind of society which we both desire. To live and work successfully with others requires more than faithfulness to one’s concrete aims. It requires an intellectual commitment to a type of order in which, even on issues which to one are fundamental, others are allowed to pursue different ends.

It is for this reason that to the liberal neither moral nor religious ideals are proper objects of coercion, while both conservatives and socialists recognize no such limits. I sometimes feel that the most conspicuous attribute of liberalism that distinguishes it as much from conservatism as from socialism is the view that moral beliefs concerning matters of conduct which do not directly interfere with the protected sphere of other persons do not justify coercion. This may also explain why it seems to be so much easier for the repentant socialist to find a new spiritual home in the conservative fold than in the liberal.

In the last resort, the conservative position rests on the belief that in any society there are recognizably superior persons whose inherited standards and values and position ought to be protected and who should have a greater influence on public affairs than others. The liberal, of course, does not deny that there are some superior people—he is not an egalitarian—but he denies that anyone has authority to decide who these superior people are. While the conservative inclines to defend a particular established hierarchy and wishes authority to protect the status of those whom he values, the liberal feels that no respect for established values
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can justify the resort to privilege or monopoly or any other coercive power of the state in order to shelter such people against the forces of economic change. Though he is fully aware of the important role that cultural and intellectual elites have played in the evolution of civilization, he also believes that these elites have to prove themselves by their capacity to maintain their position under the same rules that apply to all others.

Closely connected with this is the usual attitude of the conservative to democracy. I have made it clear earlier that I do not regard majority rule as an end but merely as a means, or perhaps even as the least evil of those forms of government from which we have to choose. But I believe that the conservatives deceive themselves when they blame the evils of our time on democracy. The chief evil is unlimited government, and nobody is qualified to wield unlimited power. The powers which modern democracy possesses would be even more intolerable in the hands of some small elite.

Admittedly, it was only when power came into the hands of the majority that further limitation of the power of government was thought unnecessary. In this sense democracy and unlimited government are connected. But it is not democracy but unlimited government that is objectionable, and I do not see why the people should not learn to limit the scope of majority rule as well as that of any other form of government. At any rate, the advantages of democracy as a method of peaceful change and of political education seem to be so great compared with those of any other system that I can have no sympathy with the anti-democratic strain of conservatism. It is not who governs but what government is entitled to do that seems to me the essential problem.

That the conservative opposition to too much government control is not a matter of principle but is concerned with the particular aims of government is clearly shown in the economic sphere. Conservatives usually oppose collectivist and directivist measures in the industrial field, and here the liberal will often find allies in them. But at the same time conservatives are usually protectionists and have frequently supported socialist measures in agriculture. Indeed, though the restrictions which exist today in industry and commerce are mainly the result of socialist views, the equally important restrictions in agriculture were usually introduced by conservatives at an even earlier date. And in their

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... efforts to discredit free enterprise many conservative leaders have vied with the socialists.9

4. I have already referred to the differences between conservatism and liberalism in the purely intellectual field, but I must return to them because the characteristic conservative attitude here not only is a serious weakness of conservatism but tends to harm any cause which allies itself with it. Conservatives feel instinctively that it is new ideas more than anything else that cause change. But, from its point of view rightly, conservatism fears new ideas because it has no distinctive principles of its own to oppose to them; and, by its distrust of theory and its lack of imagination concerning anything except that which experience has already proved, it deprives itself of the weapons needed in the struggle of ideas. Unlike liberalism with its fundamental belief in the long-range power of ideas, conservatism is bound by the stock of ideas inherited at a given time. And since it does not really believe in the power of argument, its last resort is generally a claim to superior wisdom, based on some self-arrogated superior quality.

This difference shows itself most clearly in the different attitudes of the two traditions to the advance of knowledge. Though the liberal certainly does not regard all change as progress, he does regard the advance of knowledge as one of the chief aims of human effort and expects from it the gradual solution of such problems and difficulties as we can hope to solve. Without preferring the new merely because it is new, the liberal is aware that it is of the essence of human achievement that it produces something new; and he is prepared to come to terms with new knowledge, whether he likes its immediate effects or not.

Personally, I find that the most objectionable feature of the conservative attitude is its propensity to reject well-substantiated new knowledge because it dislikes some of the consequences which seem to follow from it—or, to put it bluntly, its obscurantism. I will not deny that scientists as much as others are given to fads and fashions and that we have much reason to be cautious in accepting the conclusions that they draw from their latest theories. But the reasons for our reluctance must themselves be rational and must be kept separate from our regret that the new theories upset our cherished beliefs. I can have little patience...
The Weakness of Conservatism

with those who oppose, for instance, the theory of evolution or what are called "mechanistic" explanations of the phenomena of life simply because of certain moral consequences which at first seem to follow from these theories, and still less with those who regard it as irreverent or impious to ask certain questions at all. By refusing to face the facts, the conservative only weakens his own position. Frequently the conclusions which rationalist presumption draws from new scientific insights do not at all follow from them. But only by actively taking part in the elaboration of the consequences of new discoveries do we learn whether or not they fit into our world picture and, if so, how. Should our moral beliefs really prove to be dependent on factual assumptions shown to be incorrect, it would be hardly moral to defend them by refusing to acknowledge facts.

Connected with the conservative distrust of the new and the strange is its hostility to internationalism and its proneness to a strident nationalism. Here is another source of its weakness in the struggle of ideas. It cannot alter the fact that the ideas which are changing our civilization respect no boundaries. But refusal to acquaint one's self with new ideas merely deprives one of the power of effectively countering them when necessary. The growth of ideas is an international process, and only those who fully take part in the discussion will be able to exercise a significant influence. It is no real argument to say that an idea is un-American, un-British, or un-German, nor is a mistaken or vicious ideal better for having been conceived by one of our compatriots.

A great deal more might be said about the close connection between conservatism and nationalism, but I shall not dwell on this point because it may be felt that my personal position makes me unable to sympathize with any form of nationalism. I will merely add that it is this nationalistic bias which frequently provides the bridge from conservatism to collectivism: to think in terms of "our" industry or resource is only a short step away from demanding that these national assets be directed in the national interest. But in this respect the Continental liberalism which derives from the French Revolution is little better than conservatism. I need hardly say that nationalism of this sort is something very different from patriotism and that an aversion to nationalism is fully compatible with a deep attachment to
national traditions. But the fact that I prefer and feel reverence for some of the traditions of my society need not be the cause of hostility to what is strange and different.

Only at first does it seem paradoxical that the anti-internationalism of the conservative is so frequently associated with imperialism. But the more a person dislikes the strange and thinks his own ways superior, the more he tends to regard it as his mission to “civilize” others—not by the voluntary and unhampered intercourse which the liberal favors, but by bringing them the blessings of efficient government. It is significant that here again we frequently find the conservatives joining hands with the socialists against the liberals—not only in England, where the Webbs and their Fabians were outspoken imperialists, or in Germany, where state socialism and colonial expansionism went together and found the support of the same group of “socialists of the chair,” but also in the United States, where even at the time of the first Roosevelt it could be observed: “the Jingoists and the Social Reformers have gotten together; and have formed a political party, which threatened to capture the Government and use it for their program of Caesaristic paternalism, a danger which now seems to have been averted only by the other parties having adopted their program in a somewhat milder degree and form.”

5. There is one respect, however, in which there is justification for saying that the liberal occupies a position midway between the socialist and the conservative: he is as far from the crude rationalism of the socialist, who wants to reconstruct all social institutions according to a pattern prescribed by his individual reason, as from the mysticism to which the conservative so frequently has to resort. What I have described as the liberal position shares with conservatism a distrust of reason to the extent that the liberal is very much aware that we do not know all the answers and that he is not sure that the answers he has are certainly the right ones or even that we can find all the answers. He also does not disdain to seek assistance from whatever non-rational institutions or habits have proved their worth. The liberal differs from the conservative in his willingness to face this ignorance and to admit how little we know, without claiming the authority of supernatural sources of knowledge where his reason fails him. It has to be admitted that in some respects the liberal is fundamentally a skeptic—but it seems to require a certain
degree of diffidence to let others seek their happiness in their own fashion and to adhere consistently to that tolerance which is an essential characteristic of liberalism.

There is no reason why this need mean an absence of religious belief on the part of the liberal. Unlike the rationalism of the French Revolution, true liberalism has no quarrel with religion, and I can only deplore the militant and essentially illiberal antireligionism which animated so much of nineteenth-century Continental liberalism. That this is not essential to liberalism is clearly shown by its English ancestors, the Old Whigs, who, if anything, were much too closely allied with a particular religious belief. What distinguishes the liberal from the conservative here is that, however profound his own spiritual beliefs, he will never regard himself as entitled to impose them on others and that for him the spiritual and the temporal are different spheres which ought not to be confused.

6. What I have said should suffice to explain why I do not regard myself as a conservative. Many people will feel, however, that the position which emerges is hardly what they used to call "liberal." I must, therefore, now face the question of whether this name is today the appropriate name for the party of liberty. I have already indicated that, though I have all my life described myself as a liberal, I have done so more recently with increasing misgivings—not only because in the United States this term constantly gives rise to misunderstanding, but also because I have become more and more aware of the great gulf that exists between my position and the rationalistic Continental liberalism or even the English liberalism of the utilitarians.

If liberalism still meant what it meant to an English historian who in 1827 could speak of the revolution of 1688 as "the triumph of those principles which in the language of the present day are denominated liberal or constitutional" or if one could still, with Lord Acton, speak of Burke, Macaulay, and Gladstone as the three greatest liberals; or if one could still, with Harold Laski, regard Tocqueville and Lord Acton as "the essential liberals of the nineteenth century," I should indeed be only too proud to describe myself by that name. But, much as I am tempted to call their liberalism true liberalism, I must recognize that the majority of Continental liberals stood for ideas to which these men were strongly opposed, and that they were led
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more by a desire to impose upon the world a preconceived rational pattern than to provide opportunity for free growth. The same is largely true of what has called itself Liberalism in England at least since the time of Lloyd George.

It is thus necessary to recognize that what I have called "liberalism" has little to do with any political movement that goes under that name today. It is also questionable whether the historical associations which that name carries today are conducive to the success of any movement. Whether in these circumstances one ought to make an effort to rescue the term from what one feels is its misuse is a question on which opinions may well differ. I myself feel more and more that to use it without long explanations causes too much confusion and that as a label it has become more of a ballast than a source of strength.

In the United States, where it has become almost impossible to use "liberal" in the sense in which I have used it, the term "libertarian" has been used instead. It may be the answer; but for my part I find it singularly unattractive. For my taste it carries too much the flavor of a manufactured term and of a substitute. What I should want is a word which describes the party of life, the party that favors free growth and spontaneous evolution. But I have racked my brain unsuccessfully to find a descriptive term which commends itself.

7. We should remember, however, that when the ideals which I have been trying to restate first began to spread through the Western world, the party which represented them had a generally recognized name. It was the ideals of the English Whigs that inspired what later came to be known as the liberal movement in the whole of Europe and that provided the conceptions that the American colonists carried with them and which guided them in their struggle for independence and in the establishment of their constitution. Indeed, until the character of this tradition was altered by the accretions due to the French Revolution, with its totalitarian democracy and socialist leanings, "Whig" was the name by which the party of liberty was generally known.

The name died in the country of its birth partly because for a time the principles for which it stood were no longer distinctive of a particular party, and partly because the men who bore the name did not remain true to those principles. The Whig parties of the nineteenth century, in both Britain and the United
States, finally brought discredit to the name among the radicals. But it is still true that, since liberalism took the place of Whiggism only after the movement for liberty had absorbed the crude and militant rationalism of the French Revolution, and since our task must largely be to free that tradition from the overrationalistic, nationalistic, and socialistic influences which have intruded into it, Whiggism is historically the correct name for the ideas in which I believe. The more I learn about the evolution of ideas, the more I have become aware that I am simply an unrepentant Old Whig—with the stress on the “old.”

To confess one’s self an Old Whig does not mean, of course, that one wants to go back to where we were at the end of the seventeenth century. It has been one of the purposes of this book to show that the doctrines then first stated continued to grow and develop until about seventy or eighty years ago, even though they were no longer the chief aim of a distinct party. We have since learned much that should enable us to restate them in a more satisfactory and effective form. But, though they require restatement in the light of our present knowledge, the basic principles are still those of the Old Whigs. True, the later history of the party that bore that name has made some historians doubt where there was a distinct body of Whig principles; but I can but agree with Lord Acton that, though some of “the patriarchs of the doctrine were the most infamous of men, the notion of a higher law above municipal codes, with which Whiggism began, is the supreme achievement of Englishmen and their bequest to the nation”—and, we may add, to the world. It is the doctrine which is at the basis of the common tradition of the Anglo-Saxon countries. It is the doctrine from which Continental liberalism took what is valuable in it. It is the doctrine on which the American system of government is based. In its pure form it is represented in the United States, not by the radicalism of Jefferson, nor by the conservatism of Hamilton or even of John Adams, but by the ideas of James Madison, the “father of the Constitution.”

I do not know whether to revive that old name is practical politics. That to the mass of people, both in the Anglo-Saxon world and elsewhere, it is today probably a term without definite associations is perhaps more an advantage than a drawback. To those familiar with the history of ideas it is probably the only name that quite expresses what the tradition means. That, both
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for the genuine conservative and still more for the many socialists turned conservative, Whiggism is the name for their pet aversion shows a sound instinct on their part. It has been the name for the only set of ideals that has consistently opposed all arbitrary power.

8. It may well be asked whether the name really matters so much. In a country like the United States, which on the whole still has free institutions and where, therefore, the defense of the existing is often a defense of freedom, it might not make so much difference if the defenders of freedom call themselves conservatives, although even here the association with the conservatives by disposition will often be embarrassing. Even when men approve of the same arrangements, it must be asked whether they approve of them because they exist or because they are desirable in themselves. The common resistance to the collectivist tide should not be allowed to obscure the fact that the belief in integral freedom is based on an essentially forward-looking attitude and not on any nostalgic longing for the past or a romantic admiration for what has been.

The need for a clear distinction is absolutely imperative, however, where, as is true in many parts of Europe, the conservatives have already accepted a large part of the collectivist creed—a creed that has governed policy for so long that many of its institutions have come to be accepted as a matter of course and have become a source of pride to “conservative” parties who created them. Here the believer in freedom cannot but conflict with the conservative and take an essentially radical position, directed against popular prejudices, entrenched positions, and firmly established privileges. Follies and abuses are no better for having long been established principles of policy.

Though quieta non movere may at times be a wise maxim for the statesman, it cannot satisfy the political philosopher. He may wish policy to proceed gingerly and not before public opinion is prepared to support it, but he cannot accept arrangements merely because current opinion sanctions them. In a world where the chief need is once more, as it was at the beginning of the nineteenth century, to free the process of spontaneous growth from the obstacles and encumbrances that human folly has erected, his hopes must rest on persuading and gaining the support of those who by disposition are “progressives,” those who, though
they may now be seeking change in the wrong direction, are at least willing to examine critically the existing and to change it wherever necessary.

I hope I have not misled the reader by occasionally speaking of “party” when I was thinking of groups of men defending a set of intellectual and moral principles. Party politics of any one country has not been the concern of this book. The question of how the principles I have tried to reconstruct by piecing together the broken fragments of a tradition can be translated into a program with mass appeal, the political philosopher must leave to “that insidious and crafty animal, vulgarly called a statesman or politician, whose councils are directed by the momentary fluctuations of affairs.” The task of the political philosopher can only be to influence public opinion, not to organize people for action. He will do so effectively only if he is not concerned with what is now politically possible but consistently defends the “general principles which are always the same.” In this sense I doubt whether there can be such a thing as a conservative political philosophy. Conservatism may often be a useful practical maxim, but it does not give us any guiding principles which can influence long-range developments.
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So much of what I have been trying to say in this book has been said before in a manner on which I cannot improve, but in places widely dispersed or in works with which the modern reader is not likely to be familiar, that it seemed desirable to expand the notes beyond mere references into what is in part almost an anthology of individualist liberal thought. These quotations are meant to show that what today may often seem strange and unfamiliar ideas were once the common heritage of our civilization, but also that, while we are building on this tradition, the task of uniting them into a coherent body of thought directly applicable to our day is one which still needed to be undertaken. It is in order to present the building stones from which I have tried to fashion a new edifice that I have allowed these notes to run to this length. They nevertheless do not provide a complete bibliography of the subject. A helpful list of relevant works can be found in H. Hazlitt, The Free Man’s Library (New York, 1956).

These notes are also far from being an adequate acknowledgment of my indebtedness. The process in which I formed the ideas expressed in this book necessarily preceded the plan of stating them in this form. After I decided on this exposition I read little of the work of authors with whom I expected to agree, usually because I had learned so much from them in the past. In my reading I rather aimed at discovering the objections I had to meet, the arguments I had to counter, and at finding the forms in which these ideas have been expressed in the past. In consequence, the names of those who have contributed most to shaping my ideas, whether as my teachers or as fellow strugglers, appear rarely in these pages. If I had regarded it as my task to acknowledge all indebtedness and to notice all agreement, these notes would have been studded with references to the work of Ludwig von Mises, Frank H. Knight, and Edwin Cannan; of Walter Eucken and Henry C. Simons, of Wilhelm Röpke and Lionel Robbins; of
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Karl R. Popper, Michael Polanyi, and Bertrand de Jouvenel. Indeed, if I had decided to express not my aim but my indebtedness in the dedication of this book, it would have been most appropriate to dedicate it to the members of the Mont Pèlerin Society and in particular to their two intellectual leaders, Ludwig von Mises and Frank H. Knight.

There are, however, more specific obligations which I wish to acknowledge here. E. Banfield, C. I. Barnard, W. H. Book, John Davenport, P. F. Goodrich, W. Fröhlich, David Grene, F. A. Harper, D. G. Hutton, A. Kemp, F. H. Knight, William L. and Shirley Letwin, Fritz Machlup, L. W. Martin, L. von Mises, A. Morin, F. Morley, S. Petro, J. H. Reiss, G. Stourzh, Ralph Turvey, C. Y. Wang, and R. Ware have read various parts of an earlier draft of this book and assisted me with their comments. Many of them and A. Director, V. Ehrenberg, D. Forbes, M. Friedman, M. Ginsberg, C. W. Guillebaud, B. Leoni, J. U. Nef, Margaret G. Reid, M. Rheinstein, H. Rothsels, H. Schoeck, Irene Shils, T. F. T. Plucknett, and Jacob Viner have supplied me with important references or facts, though I hesitate to mention their names since I am almost bound to forget some of the many who have helped me in this way.

In the final states of the preparation of the book I have had the invaluable benefit of the assistance of Mr. Edwin McClellan. It is mainly due to his and (I understand) Mrs. McClellan's sympathetic efforts to straighten out my involved sentences if the book is more readable than I could ever have made it. It has received further polish from the hands of my friend Henry Hazlitt, who was good enough to read and comment upon part of the final typescript. I am also indebted to Mrs. Lois Fern for checking all the quotations in the notes and to Miss Vernelia Crawford for preparing the Subject Index.

Though the book is not the product of the now common kind of collective effort—I have never learned even to avail myself of the aid of a research assistant—it has in other ways greatly benefited from opportunities and facilities which various foundations and institutions have provided. To the Volker, Guggenheim, Earhart, and Relm foundations I owe in this connection a great debt. Lectures given at Cairo, Zurich, Mexico City, Buenos Aires, and Rio de Janeiro and at various American universities and colleges have provided an opportunity not only to try out on audiences some of the ideas expounded in the book, but also to gain
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experiences that were important in writing it. Places of publication of earlier drafts of some of the chapters are mentioned in the notes, and I am grateful to the various editors and publishers for permission to reprint them. I also wish to acknowledge the help of the University of Chicago Library, on which I have relied almost exclusively in the work on this book, and whose Inter-Library Loan Service has invariably procured whatever I needed; and to the Social Science Research Committee and the typing staff of the Social Science Division of the University of Chicago who have provided the funds and the labor for typing successive drafts of this book.

My greatest debt, however, is to the Committee on Social Thought of the University of Chicago and to its chairman, Professor John U. Nef, who made it possible for me for some years to regard as my main task the completion of this book, which was facilitated rather than hindered by my other duties on the Committee.
Acknowledgments and Notes

The following list of abbreviations of some frequently occurring titles includes only those works whose titles are somewhat long.


**A.E.R.: American Economic Review.**


**E.J.: Economic Journal (London).**

**E.S.S.: Encyclopaedia of the Social Sciences. 15 vols. New York, 1930-35.**


**J.P.E.: Journal of Political Economy (Chicago).**

**Lloyd’s B.R.: Lloyds Bank Review (London).**

**MENGER, Untersuchungen: Untersuchungen über die Methode der Socialwissenschaften und der politischen Ökonomie insbesondere, by CARL MENGER. Leipzig, 1883.**

**J. S. MILL, Principles: Principles of Political Economy, with Some of Their Applications to Social Philosophy, by JOHN STUART MILL. Edited by W. J. ASHLEY. London, 1909.**


**TOCQUEVILLE, Democracy: Democracy in America, by ALEXIS DE TOCQUEVILLE. Translated by HENRY REEVE. Edited by PHILLIPS BRADLEY. 2 vols. New York, 1945.**

**U.S.: United States Reports: Cases Adjudged in the Supreme Court. Washington: Government Printing Office. (According to American standard legal practice, references to this and such earlier reports of federal cases as “Dallas,”**
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"Cranch," "Wheaton," and "Wallace," and to reports of cases in state courts, are preceded by the number of the volume and followed by the number of the page on which the report of the case begins and, where necessary, the page to which reference is made.

(Op. cit., loc. cit., or ibid. references always refer to a work by the same author quoted in an earlier note to the same chapter.)


Introduction

The quotation at the head is taken from Pericles' Funeral Oration as reported by Thucydides, The Peloponnesian War ii. 37–39, trans. R. Crawley ('Modern Library' ed., p. 104).

1. There are sayings which gain currency because they express what at one time seemed an important truth, continue to be used when this truth has become known to everybody, and are still used when, through frequent and mechanical use, they have ceased to carry a distinct meaning. They are finally dropped because they no longer provoke any thought. They are rediscovered only after they have been dormant for a generation and then can be used with new force to convey something like their original meaning—only to go through the same cycle once more if they are successful.

2. The last comprehensive attempt to restate the principles of a free society, already much qualified and in the restrained form expected of an academic textbook, is H. Sidgwick, The Elements of Politics (London, 1891). Though in many respects an admirable work, it scarcely represents what must be regarded as the British liberal tradition and is already strongly tainted with that rationalist utilitarianism which led to socialism.

3. In England, where the tradition of liberty lasted longer than in other European countries, as early as 1885 a writer whose work was then widely read among liberals could say of these liberals that "the reconstruction of society, not the liberation of individuals, is now their most pressing task" (F. C. Montague, The Limits of Individual Liberty [London, 1885], p. 16).


5. I also hope that I shall not lay myself open to the reminder addressed to Edmund Burke by S. T. Coleridge, particularly important in our time, that "it is bad policy to represent a political system as having no charm but for robbers and assassins, and no natural origin but in the brains of fools or madmen, when experience has proved that the great danger of the system consists in the peculiar fascination it is calculated to exert on noble and imaginative spirits; on all those who, in the amiable intoxication of youthful benevolence, are apt to mistake their own best virtues and choicest powers for the average qualities and attributes of the human character" (The Political Thought of Samuel Taylor Coleridge, ed. R. J. White [London, 1938], p. 235).
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6. Cf. W. H. Auden in his Introduction to Henry James, The American Scene (New York, 1946), p. xviii: "Liberty is not a value, but the ground of value"; and see also C. Bay, The Structure of Freedom (Stanford, Calif.: Stanford University Press, 1958), p. 19: "Freedom is the soil required for the full growth of other values." (This latter work became available too late to admit of more than occasional references in the notes.)

7. Cf. A. N. Whitehead, Adventure of Ideas (New York: Mentor Books, 1955), p. 73: "Unfortunately the notion of freedom has been eviscerated by the literary treatment devoted to it. ... The concept of freedom has been narrowed to the picture of contemplative people shocking their generation. When we think of freedom, we are apt to confine ourselves to freedom of thought, freedom of the press, freedom of religious opinion. ... This is a thorough mistake. ... The literary expression of freedom deals mainly with frills. ... In fact, freedom of action is the primary need."


9. David Hume, who will be our constant companion and sage guide throughout the following pages, could speak as early as 1742 (Essays, II, 371) of "that grave philosophic Endeavour after Perfection, which, under Pretext of Reforming Prejudices and Errors, strikes at all the most endearing Sentiments of the Heart, and all the most useful Byasses and Instincts, which can govern a human creature" and warns us (p. 373) "not to depart too far from the received Maxims of Conduct and Behaviour, by a refin'd Search after Happiness or Perfection."

PART I


CHAPTER ONE

Liberty and Liberties

The quotation at the head of the chapter is taken from The Writings of Abraham Lincoln, ed. A. B. Lapsley (New York, 1906), VII, 121. Cf. the similar remark by Montesquieu, Spirit of the Laws, XI, 2 (I, 149): "there is no word that admits of more various significations and has made more varied impressions on the human mind, than that of liberty. Some have taken it as a means of deposing a person on whom they had conferred a tyrannical authority; others for the power of choosing a superior whom they are obliged to obey; others for the right of bearing arms, and of being thereby enabled to use violence; others, in fine, for the privilege of being governed by a native of their own country, or by their own laws."

1. There does not seem to exist any accepted distinction in meaning between the words "freedom" and "liberty," and we shall use them interchangeably. Though I have a personal preference for the former, it seems that "liberty" lends itself less to abuse. It could hardly have been used for that "noble pun" (Joan Robinson, Private Enterprise or Public Control [London, 1943]) of Franklin D. Roosevelt's when he included "freedom from want" in his conception of liberty.

2. The limited value of even a very acute semantic analysis of the term "freedom" is well illustrated by M. Cranston, Freedom: A New Analysis (New York, 1953), which will be found illuminating by readers who like to see how philosophers have tied themselves in knots by their curious definitions of the concept. For a more ambitious survey of the various meanings of the word see Mortimer Adler, The Idea of Freedom: A Dialectical Examination of the Conceptions of Freedom (New York, 1958), which I have been privileged to see in draft, and an even more comprehensive work by H. Ofstad, announced for publication by Oslo University Press.

3. Cf. J. Bentham, The Limits of Jurisprudence Defined, ed. C. W. Everett (New York: Columbia University Press, 1945), p. 59: "Liberty then is of two or even more sorts, according to the number of quarters from whence coercion, which it is the absence of, may come." See also M. Schlick, Problems of Ethics (New York, 1939), p. 149; F. H. Knight, "The Meaning of Freedom," in The Philosophy of American Democracy, ed. C. M. Perry (Chicago: University of Chicago Press, 1943), p. 75: "The primary meaning of freedom in society ... is always a negative concept ... and coercion is the term which must really be defined"; and the fuller discussion by the same author in "The Meaning of Freedom," Ethics, Vol. LII (1941-42), and "Conflict of Values: Freedom and Justice," in Goals of Economic Life, ed. A. Dudley Ward (New York, 1953); also F. Neumann, The Democracy and the Authoritarian State (Glencoe, Ill., 1957),
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p. 202: “The formula, freedom equals absence of coercion, is still correct ... from this formula there follows fundamentally the whole rational legal system of the civilized world ... It is the element of the concept of freedom that we can never give up”; and C. Bay, The Structure of Freedom (Stanford, Calif.: Stanford University Press, 1958), p. 94: “Among all the freedom goals, the goal of maximizing everyone’s freedom from coercion should take first priority.”

4. Currently the expression “civil liberty” seems to be used chiefly with respect to those exercises of individual liberty which are particularly significant for the functioning of democracy, such as freedom of speech, of assembly, and of the press—and in the United States particularly with reference to the opportunities guaranteed by the Bill of Rights. Even the term “political liberty” is occasionally used to describe, especially in contrast to “inner liberty,” not the collective liberty for which we shall employ it, but personal liberty. But though this usage has the sanction of Montesquieu, it can today only cause confusion.


6. Cf. T. H. Green, Lectures on the Principles of Political Obligation (new impr.; London, 1911), p. 3: “As to the sense given to ‘freedom,’ it must of course be admitted that every usage of the term to express anything but a social and political relation of one man to others involves a metaphor. Even in the original application its sense is by no means fixed. It always implies indeed some exemption from compulsion by others, but the extent and conditions of this exemption, as enjoyed by the ‘freeman’ in different states of society, are very various. As soon as the term ‘freedom’ comes to be applied to anything else than an established relation between a man and other men, its sense fluctuates much more.” Also L. von Mises, Socialism (new ed.; New Haven: Yale University Press, 1951), p. 191: “Freedom is a sociological concept. It is meaningless to apply it to conditions outside society”; and p. 194: “This, then, is freedom in the external life of man—that he is independent of the arbitrary power of his fellows.”

7. Cf. F. H. Knight, “Discussion: The Meaning of Freedom,” Ethics, LII (1941-42), 93: “If Crusoe fell into a pit or became entangled in jungle growth, it would certainly be correct usage to speak of his freeing himself or regaining his liberty—and this would apply to an animal as well.” This may well be established usage by now, but it nevertheless refers to a conception of liberty other than that of absence of coercion which Professor Knight defends.

8. The linguistic cause of the transfer of “free” and of the corresponding nouns to various uses seems to have been the lack in English (and apparently in all Germanic and Romance languages) of an adjective which can be used generally to indicate that something is absent. “Devoid” or “lacking” are generally
used only to express the absence of something desirable or normally present. There is no corresponding adjective (other than "free" of) to describe the absence of something undesirable or alien to an object. We will generally say that something is free of vermin, of impurities, or of vice, and thus freedom has come to mean the absence of anything undesirable. Similarly, whenever we want to say that something acts by itself, undetermined or uninfluenced by external factors, we speak of its being free of influences not normally connected with it. In science we speak even of "degrees of freedom" when there are several possibilities unaffected by the known or assumed determinants (cf. Cranston, op. cit., p. 5).

9. All these would have to be described as unfree by H. J. Laski, who contended (Liberty in the Modern State [new ed.; London, 1948], p. 6) that "the right . . . to the franchise is essential to liberty; and a citizen excluded from it is unfree." By similarly defining freedom, H. Kelsen ("Foundations of Democracy," Ethics, LXVI, No. 1, Pt. 2 [1955], 94) triumphantly reaches the conclusion that "the attempts at showing an essential connection between freedom and property . . . have failed," though all those who have asserted such a connection have been speaking of individual and not political freedom.


11. Cf. Montesquieu, Spirit of the Laws, XI, 2 (I, 150): "In fine, as in democracies the people seem to act almost as they please, this sort of government has been deemed the most free, and the power of the people has been confounded with their liberty." Also J. L. De Lolme, The Constitution of England (new ed.; London, 1800), p. 240: "To concur by one's suffrage in enacting laws is to enjoy a share, whatever it may be, in power; to live in a state where the laws are equal to all, and sure to be executed . . . is to be free." Cf. also the passages quoted in nn. 2 and 5 to chap. vii.

12. The full description of the proper state of mind of a Jesuit, quoted by William James from one of the letters of Ignatius Loyola (Varieties of Religious Experience [New York and London, 1902], p. 314) runs as follows: "In the hands of my Superior, I must be a soft wax, a thing, from which he is to require whatever pleases him, be it to write or receive letters, to speak or not to speak to such a person, or the like; and I must put all my fervor in executing zealously and exactly what I am ordered. I must consider myself as a corpse which has neither intelligence nor will; be like a mass of matter which without resistance lets itself be placed wherever it may please anyone; like a stick in the hand of an old man, who uses it according to his needs and places it where it suits him. So must I be under the hands of the Order, to serve it in the way it judges most useful."

13. The difference between this concept of "inner liberty" and liberty in the sense of absence of coercion was clearly perceived by the medieval Scholastics, who distinguished sharply between libertas a necessitate and libertas a coactione.

14. Barbara Wootton, Freedom under Planning (London, 1945), p. 10. The earliest explicit use of freedom in the sense of power which is known to me occurs in Voltaire, Le Philosophe ignorant, XIII, quoted by B. de Jouvenel, De la souveraineté (Paris, 1955), p. 315: "Être véritablement libre, c'est pouvoir. Quand je peux faire ce que je veux, voilà ma liberté." It seems ever since to have remained closely associated with what we shall later (chap. iv) have to distinguish as the "rationalist," or French, tradition of liberty.

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less freedom there is, the more there is talk of the ‘new freedom.’ Yet this new freedom is a mere word which covers the exact contradiction of all that Europe ever understood by freedom. . . . The new freedom which is preached in Europe is, however, the right of the majority against the individual.” That this “new freedom” has been preached equally in the United States is shown by Woodrow Wilson, The New Freedom (New York, 1913), see esp. p. 26. A more recent illustration of this is an article by A. G. Gruchy, “The Economics of the National Resources Committee,” A.E.R., XXIX (1939), 70, where the author observes approvingly that “for the economists of the National Resources Committee economic freedom is not a question of the absence of restraint upon individual activities, but instead it is a problem of collective restraint and direction imposed upon individuals and groups to the end that individual security may be achieved.”

16. A definition in terms of absence of restraint in which this meaning is stressed, such as that of E. S. Corwin, Liberty against Government (Baton Rouge: Louisiana State University Press, 1948), p. 7: “Liberty signifies the absence of restraints imposed by other persons upon our own freedom of choice and action” would therefore be quite acceptable.

17. The Shorter Oxford English Dictionary (Oxford, 1933) gives as the first definition of “coerce”: “To constrain, or restrain by force, or by authority resting on force.”


21. J. Dewey, “Liberty and Social Control,” Social Frontier, November, 1935, p. 41. Cf. also his article “Force and Coercion,” Ethics, XXVI (1916), 362: “Whether [the use of force] is justifiable or not . . . is, in substance, a question of efficiency (including economy) of means in the accomplishing of ends”; and p. 364: “The criterion of value lies in the relative efficiency and economy of the expenditure of force as a means to an end.” Dewey’s jugglery with the concept of liberty is indeed so appalling that the judgment of D. Fosdick, What Is Liberty? (New York, 1939), p. 91, is hardly unjust: “The stage, however, is fully set for this [identification of liberty with some principle, such as equality] only when the definitions of liberty and of equality have been so juggled that both refer to approximately the same condition of activity. An extreme example of such sleight-of-hand is provided by John Dewey when he says: ‘If freedom is combined with a reasonable amount of equality and security is taken to mean cultural and moral security and also material safety, I do not think that security is compatible with anything but freedom.’ After redefining two concepts so that they mean approximately the same condition of activity he assures us that the two are compatible. There is no end to such legerdemain.”

22. J. Dewey, Experience and Education (New York, 1938), p. 74; cf. also W. Sombart, Der moderne Kapitalismus, 11 (Leipzig, 1902), 43, where it is explained that “Technik” is “die Entwicklung zur Freiheit.” The idea is developed at length in E. Zschimmer, Philosophie der Technik (Jena, 1914), pp. 86–91.

23. Cf. R. B. Perry in Freedom: Its Meaning, ed. R. Anshen (New York, 1940), p. 269: “The distinction between ‘welfare’ and liberty breaks down altogether, since a man’s effective liberty is proportional to his resources.” This has led
others to the contention that “if more people are buying automobiles and taking
vacations, there is more liberty” (for reference see chap. xvi, n. 72).

24. An amusing illustration of this is provided by D. Gabor and A. Gabor,
“An Essay on the Mathematical Theory of Freedom,” Journal of the Royal Sta-
tistical Society, Ser. A, CXVII (1954), 32. The authors begin by stating that free-
dom “means the absence of undesirable restraints, hence the concept is almost
coosexistent with everything which is desirable” and then, instead of discarding
this evidently useless concept, not only adopt it but proceed to “measure” free-
dom in this sense.

“There is no more proportion between liberty and power than between eternity
and time.” Also B. Malinowski, Freedom and Civilization (London, 1944), p. 47:
“If we were carelessly to identify freedom with power, we obviously would nurse
tyranny, exactly as we land into anarchy when we equate liberty with lack of
any restraint.” See also F. H. Knight, “Freedom as Fact and Criterion,” in his
Freedom and Reform (New York, 1947), pp. 4 ff.; J. Cropsey, Polity and Eco-
omy (The Hague, 1957), p. xi; and M. Bronfenbrenner, “Two Concepts of Eco-

26. The distinction between “positive” and “negative” liberty has been popu-
larized by T. H. Green and through him derives ultimately from Hegel. See par-
ticularly the lecture “Liberal Legislation and Freedom of Contract,” The Works
of T. H. Green, ed. R. L. Nettleship (London, 1888), Vol. III. The idea which is
there connected mainly with “inner freedom” has since been put to many uses. Cf.
Sir Isaiah Berlin, Two Concepts of Liberty (Oxford, 1958), and, for a characteristic
taking-over of the socialist arguments by the conservatives, Clinton Rossiter,
“Toward an American Conservatism,” Yale Review, XLIV (1955), 361, who
argues that “the conservative should give us a definition of liberty that is posi-
tive and all-embracing. . . . In the new conservative dictionary, liberty will be
defined with the help of words like opportunity, creativity, productivity, and
security.”

27. W. L. Westermann, “Between Slavery and Freedom,” American Histori-

28. This was at least the case in practice, if perhaps not in strict law (cf. J. W.
1956], p. 282).

primary function of government is to prevent coercion and so guarantee to every
man the right to live his own life on terms of free association with his fellows.”
See also his discussion of the topic in the article quoted in n. 3 above.

30. Cf. R. von Ihering, Law as a Means to an End, trans. I. Husik (Boston,
is a human community that (successfully) claims the monopoly of the legitimate
use of physical force”; B. Malinowski, Freedom and Civilization (London, 1944),
p. 265: the state “is the only historic institution which has the monopoly of
force”; also J. M. Clark, Social Control of Business (2d ed.; New York, 1939),
p. 115: “Forcible coercion is supposed to be the monopoly of the state”; and
E. A. Hoebel, The Law of Primitive Man (Cambridge: Harvard University
CHAPTER TWO

The Creative Powers of a Free Civilization


1. Cf. A. Ferguson, *An Essay on the History of Civil Society* (Edinburgh, 1767), p. 279: "The artifices of the beaver, the ant and the bee, are described to the wisdom of nature. Those of polished nations are ascribed to themselves, and are supposed to indicate a capacity superior to that of rude minds. But the establishments of men, like those of every animal, are suggested by nature, and are the result of instinct, directed by the variety of situations in which mankind are placed. Those establishments arose from successive improvements that were made, without any sense of their general effect; and they bring human affairs to a state of complication, which the greatest reach of capacity with which the human nature was ever adorned, could not have projected; nor even when the whole is carried into execution, can it be comprehended in its full extent."

2. Cf. M. Polanyi, *The Logic of Liberty* (London, 1951), p. 199: "The conceptions by the light of which men will judge our own ideas in a thousand years—or perhaps even in fifty years—are beyond our guess. If a library of the year 3000 came into our hands today, we could not understand its contents. How should we consciously determine a future which is, by its very nature, beyond our comprehension? Such presumption reveals only the narrowness of an outlook uninformed by humility."


6. On these different kinds of knowledge see my article "Ueber den 'Sinn' sozialer Institutionen," *Schweizer Monatshöfte*, October, 1955, and, on the application of the whole argument of this chapter to the more specifically economic problems, the two essays on "Economics and Knowledge" and "The Use of Knowledge in Society" reprinted in my *Individualism and Economic Order* (London and Chicago, 1948).

7. G. de Santillana, *The Crime of Galileo* (Chicago: University of Chicago Press, 1955), p. 34. Herbert Spencer also remarks somewhere: "In science the more we know, the more extensive the contact with nescience."

The greater the freedom of the individual to explore his world of experience and to organize its elements in accordance with his private interpretation of his sense impressions, the greater the likelihood of new ideas coming into being."

9. Cf. W. A. Lewis, *The Theory of Economic Growth* (London, 1955), p. 148: "These innovators are always a minority. New ideas are first put into practice by one or two or very few persons, whether they be new ideas in technology, or new forms of organization, new commodities, or other novelties. These ideas may be accepted rapidly by the rest of the population. More probably they are received with scepticism and unbelief, and make their way only very slowly at first, if at all. After a while the new ideas are seen to be successful, and are then accepted by increasing numbers. Thus it is often said that change is the work of an elite, or that the amount of change depends on the quality of leadership in a community. This is true enough if it implies no more than that the majority of people are not innovators, but merely imitate what others do. It is, however, somewhat misleading if it is taken to imply that some specific class or group of people get all the new ideas." Also p. 172: "Collective judgement of new ideas is so often wrong that it is arguable that progress depends on individuals being free to back their own judgement despite collective disapproval. . . . To give a monopoly of decision to a government committee would seem to have the disadvantage of both worlds."

10. One of the few authors who have seen clearly at least part of this was F. W. Maitland, who stresses (Collected Papers [Cambridge: Cambridge University Press, 1911], I, 107) that "the most powerful argument is that based on the ignorance, the necessary ignorance, of our masters." See, however, B. E. Kline and N. H. Martin, "Freedom, Authority and Decentralization," *Harvard Business Review*, XXXVI (1958), esp. 70: "the chief characteristic of the command hierarchy, or any group in our society, is not knowledge but ignorance. Consider that any one person can know only a fraction of what is going on around him. Much of what that person knows or believes will be false rather than true. . . . At any given time, vastly more is not known than is known, either by one person in a command chain or by all the organization. — It seems possible, then, that in organizing ourselves into a hierarchy of authority for the purpose of increasing efficiency, we may really be institutionalizing ignorance. While making better use of what the few know, we are making sure that the great majority are prevented from exploring the dark areas beyond our knowledge."

There is one important respect in which the term "ignorance" is somewhat too narrow for our purposes. There are occasions when it would probably be better to speak of "uncertainty" with reference to ignorance concerning what is right, since it is doubtful whether we can meaningfully speak about something being right if nobody knows what is right in the particular context. The fact in such instances may be that the existing morals provide no answer to a problem, though there might be some answer which, if it were known and widely accepted, would be very valuable. I am much indebted to Mr. Pierre F. Goodrich, whose comment during a discussion helped to clarify this important point for me, though I have not been persuaded to speak generally of "imperfection" where I stress ignorance.

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13. Cf. A. P. Lerner, "The Backward-leaning Approach to Controls," J.P.E., LXV (1957), 441: "The free-trade doctrines are valid as general rules: whose general use is generally beneficial. As with all general rules, there are particular cases where, if one knew all the attendant circumstances and the full effects in all their ramifications, it would be better for the rule not to be applied. But that does not make the rule a bad rule or give reason for not applying the rule where, as is normally the case, one does not know all the ramifications that would make the case a desirable exception."

14. Cf. H. Rashdall, "The Philosophical Theory of Property," in Property: Its Duties and Rights (New York and London, 1915), p. 62: "The plea for liberty is not sufficiently met by insisting, as has been so eloquently and humorously done by Mr. Lowes Dickinson (Justice and Liberty: a Political Dialogue, e.g. pp. 129, 131), upon the absurdity of supposing that the propertyless labourer under the ordinary capitalistic regime enjoys any liberty of which socialism would deprive him. For it may be of extreme importance that some should enjoy liberty—that it should be possible for some few men to be able to dispose of their time in their own way—although such liberty may be neither possible nor desirable for the great majority. That culture requires a considerable differentiation in social conditions is also a principle of unquestionable importance." See also Kline and Martin in the article quoted in n. 10, p. 69: "If there is to be freedom for the few who will take advantage of it, freedom must be offered to the many. If any lesson is clear from history, it is this."

15. For the use of the term "formation," more appropriate in this connection than the usual "institution," see my study on The Counter-Revolution of Science (Glencoe, Ill., 1952), p. 83.


19. See K. R. Popper, The Open Society and Its Enemies (American ed.; Princeton: Princeton University Press, 1950), esp. p. 195: "If we wish to remain human, there is only one way, the way into the open society. We must go into the unknown, the uncertain and insecure, using what reason we may have to plan for both, security and freedom."

CHAPTER THREE

The Common Sense of Progress

The quotation at the head of the chapter is taken from Mémoires du Cardinal de Retz (Paris, 1820), II, 497, where president Bellièvre is recorded as having said that Cromwell once told him "on ne montait jamais si haut que quand on
ne sait où l'on va.” The phrase apparently made a deep impression on eighteenth-century thinkers, and it is quoted by David Hume (Essays, I, 124), A. Ferguson (An Essay on the History of Civil Society [Edinburgh, 1767], p. 187), and (according to D. Forbes, “Scientific Whiggism,” Cambridge Journal, VII [1954], 654) also by Turgot. It appears once more, appropriately, in Dicey, Law and Opinion, p. 231. A slightly modified version occurs in Goethe’s posthumously published Maximen und Reflexionen: Literatur und Leben (Schriften zur Literatur: Grossherzog Wilhelm Ernst Ausgabe [Leipzig, 1913], II, 626): “Man geht nie weiter, als wenn man nicht mehr weiß, wohin man geht.” Cf. in this connection also G. Vico (Opere, ed. G. Ferrari [2d ed.; Milan, 1854], V, 183): “Homo non intelligendo fit omnia.” Since there will be no other opportunity to refer to Vico, it should be mentioned here that he and his great disciple, F. Galiani, constitute the only important parallel on the Continent to the antirationalist British tradition, which we shall consider more fully in the next chapter. A German translation of an earlier and somewhat longer version of the present chapter has been published in Ordo, Vol. IX (1957).

3. Cf. A. Ferguson, History of Civil Society (Edinburgh, 1767), p. 12: “If the palace be unnatural the cottage is so no less: and the highest refinements of political and moral apprehension, are no more artificial in their kind, than the first operations of sentiments and reason.” W. Roscher, Ansichten der Volkswirtschaft (2d ed.; Leipzig, 1861), gives, as illustrations of the “pernicious refinements” against which austere moralists have thundered at one time or another, forks, gloves, and glazed windows; Plato in his Phaedo makes one of the speakers fear that the invention of writing, by weakening memory, would lead to degeneration!
4. If it were still possible to change an established usage, it would be desirable to confine the word “progress” to such deliberate advance toward a chosen goal and to speak only of the “evolution of civilization.”
5. Cf. J. B. Bury, The Idea of Progress (London, 1920), pp. 236-37: “Theories of progress are thus differentiating into two distinct types, corresponding to two radically opposed political theories and appealing to two antagonistic tempenaments. The one type is that of constructive idealists and socialists, who can name all the streets and towers of the city of gold, which they imagine as situated just round a promontory. The development of man is a closed system; its term is known and is within reach. The other type is that of those who, surveying the gradual ascent of man, believe that by the same interplay of forces which have conducted him so far and by a further development of the liberty which he has fought to win, he will move slowly towards conditions of increasing harmony and happiness. Here the development is indefinite; its term is unknown, and lies in the remote future. Individual liberty is the motive force, and the corresponding political theory is liberalism.”
7. It has been well put by I. Langmuir, “Freedom, the Opportunity To Profit from the Unexpected,” [General Electric] Research Laboratory Bulletin, Fall,
1956: "In research work, you cannot plan to make discoveries but you can plan work which would probably lead to discoveries."

8. Cf. M. Polanyi, *The Logic of Liberty* (London, 1951), and the remarkable early discussion of these issues in S. Bailey, *Essays on the Formation and Publication of Opinions* (London, 1821), especially the observation in the Preface: "It seems to be a necessary condition of human science, that we should learn many useless things, in order to become acquainted with those which are of service; and as it is impossible, antecedently to experience, to know the value of our acquisitions, the only way in which mankind can secure all the advantages of knowledge is to prosecute their inquiries in every possible direction. There can be no greater impediment to the progress of science than a perpetual and anxious reference at every step to palpable utility. Assured that the general results will be beneficial, it is not wise to be too solicitous as to the immediate value of every individual effort. Besides there is a certain completeness to be attained in every science, for which we are obliged to acquire many particulars not otherwise of any worth. Nor is it to be forgotten, that trivial and apparently useless acquisitions are often the necessary preparatives to important discoveries."

9. A. Smith, *W.t.N.*, I, 83. See by way of contrast J. S. Mill, who in 1848 (*Principles*, IV, vi, 2, p. 749) seriously contended that "it is only in the backward countries of the world that increased production is still an important object: in those most advanced, what is economically needed is a better distribution." He appears to have been unaware that an attempt to cure even extreme poverty by redistribution would in his time have led to the destruction of all of what he regarded as cultured life, without achieving its object.


12. Cf. H. C. Wallich, "Conservative Economic Policy," *Yale Review*, XLVI (1956). 67: "From a dollars-and-cents point of view, it is quite obvious that over a period of years, even those who find themselves at the short end of inequality have more to gain from faster growth than from any conceivable income redistribution. A speedup in real output of only one extra per-cent per year will soon lift even the economically weakest into income brackets to which no amount of redistribution could promote them... For the economist, economic inequality acquires a functional justification thanks to the growth concept. Its ultimate results benefit even those who at first seem to be losers."

13. Cf. on these effects in one of the most remote parts of the world John Clark, *Hunza: Lost Kingdom of the Himalayas* (New York, 1956), p. 266: "Contact with the West, either directly or second-hand, has reached the outermost nomad, the deepest jungle village. More than a billion people have learned that we live happier lives, perform more interesting work, and enjoy greater physical comforts than they do. Their own cultures have not given them these things, and they are determined to possess them. Most Asians desire all of our advantages with as little change as possible in their own customs."
CHAPTER FOUR

Freedom, Reason, and Tradition

The quotation at the head of the chapter is taken from Tocqueville, *Democracy*, Vol. I, chap. xiv, pp. 246 f.; cf. also Vol. II, chap. ii, p. 96: "The advantages that freedom brings are shown only by the lapse of time, and it is always easy to mistake the cause in which they originate." An earlier and slightly longer version of this chapter has appeared in *Ethics*, Vol. LXVIII (1958).


2. "Rationalism" and "rationalistic" will be used here throughout in the sense defined by B. Groethuysen, in "Rationalism," *E.S.S.*, XIII, 113, as a tendency "to regulate individual and social life in accordance with principles of reason and to eliminate as far as possible or to relegate to the background everything irrational." Cf. also M. Oakeshott, "Rationalism in Politics," *Cambridge Journal*, Vol. I (1947).


4. Cf. J. L. Talmon, *The Origins of Totalitarian Democracy* (London, 1952). Though Talmon does not identify "social" with "totalitarian" democracy, I cannot but agree with H. Kelsen ("The Foundations of Democracy," *Ethics*, LXVI, Part 2 [1955], 95 n.) that "the antagonism which Talmon describes as tension between liberal and totalitarian democracy is in truth the antagonism between liberalism and socialism and not between two types of democracy."

5. Francis Lieber, "Anglican and Gallican Liberty," originally published in a South Carolina newspaper in 1849 and reprinted in *Miscellaneous Writings* (Philadelphia, 1881), p. 282. See also p. 385: "The fact that Gallican liberty expects everything from organization while Anglican liberty inclines to development, explains why we see in France so little improvement and expansion of institutions; but when improvement is attempted, a total abolition of the preceding state of things—a beginning ab ovo—a re-discussion of the first elementary principles."

6. An adequate account of this philosophy of growth which provided the intellectual foundations for a policy of freedom has yet to be written and cannot be attempted here. For a fuller appreciation of the Scottish-English school and its differences from the French rationalist tradition see D. Forbes, "Scientific Whiggism: Adam Smith and John Millar," *Cambridge Journal*, Vol. VII (1954),
and my own lecture, *Individualism, True and False* (Dublin, 1945), reprinted in *Individualism and Economic Order* (London and Chicago, 1948) (the latter particularly for the role played by B. Mandeville in this tradition which I am passing over here). For further reference see the earlier version of this article in *Ethics*, Vol. LVXIII (1958).

7. See especially the work of Sir Mathew Hale referred to in n. 20, below.

8. Montesquieu, Constant, and Tocqueville were often regarded as Anglo-maniacs by their compatriots. Constant was partly educated in Scotland, and Tocqueville could say of himself that “So many of my thoughts and feelings are shared by the English that England has turned into a second native land of the mind for me” (A. de Tocqueville, *Journeys to England and Ireland*, ed. J. P. Mayer [New Haven: Yale University Press, 1958], p. 13). A fuller list of eminent French thinkers who belonged more to the evolutionary “British” than to the rationalistic “French” tradition would have to include the young Turgot and E. B. de Condillac.

9. On Jefferson’s shift from the “British” to the “French” tradition as a result of his stay in France see the important work by O. Vossler, *Die amerikanischen Revolutionsideale in ihrem Verhaltnis zu den europaischen* (Munich, 1929).


13. [Francis Jeffrey], “Craig’s Life of Millar,” *Edinburgh Review*, IX (1807), 84. F. W. Maitland much later spoke similarly somewhere of “the stumbling forward in our empirical fashion, blundering into wisdom.”


15. L. von Mises, *Socialism* (new ed.; New Haven: Yale University Press, 1951), p. 43, writes with reference to the social contract: “Rationalism could find no other possible explanation after it had disposed of the old belief which traced social institutions back to divine sources or at least to the enlightenment which came to man through divine inspiration. Because it led to present conditions, people regarded the development of social life as absolutely purposeful and rational; how then could this development have come about except through conscious choice in recognition of the fact that it was purposeful and rational?”

16. Quoted by Talmon, *op. cit.*, p. 73.

17. M. Tullius Cicero, *De re publica* ii. 1, 2; cf. also ii. 21. 37. Neratius, a later Roman jurist quoted in the *Corpus iuris civilis*, even went so far as to exhort lawyers: “Rationes eorum quae constituantur inquiri non oportet, alioquin multa quae certa sunt subvertuntur” (“We must avoid inquiring about the rationale of our institutions, since otherwise many that are certain would be overturned”). Although in this respect the Greeks were somewhat more rationalistic, a similar conception of the growth of law is by no means absent. See, e.g., the Attic orator Antiphan, *On the Choraeus* par 2. (Minor Attic Orators, ed. K. J. Maidment
"Loeb Classical Library" (Cambridge: Harvard University Press, 1941), I, 247), where he speaks of laws having "the distinction of being the oldest in this country, ... and that is the surest token of good laws, as time and experience show mankind what is imperfect."


20. "Sir Mathew Hale's Criticism on Hobbes Dialogue on the Common Law," reprinted as an appendix to W. S. Holdsworth, *A History of English Law*, V (London, 1924), 504-5 (the spelling has been modernized). Holdsworth rightly points out the similarity of some of these arguments to those of Edmund Burke. They are, of course, in effect an attempt to elaborate ideas of Sir Edward Coke (whom Hobbes had criticized), especially his famous conception of the "artificial reason" which (Seventh Report, ed. I. H. Thomas and I. F. Fraser [London, 1826], 1X, 6) he explains as follows: "Our days upon earth are but a shadow in respect of the old ancient days and times past, wherein the laws have been by the wisdom of the most excellent men, in many succession of ages, by long and continued experience (the trial of light and truth) fined and refined, which no one man, (being of so short a time) albeit he had the wisdom of all the men in the world, in any one age could ever have affected or attained unto." Cf. also the legal proverb: "Per varios usus experientia legem fecit."

21. The best discussion of the character of this process of social growth known to me is still C. Menger, *Untersuchungen*, Book III and Appendix VIII, esp. pp. 163-65, 203-4 n., and 208. Cf. also the discussion in A. Macbeath, *Experiments in Living* (London, 1952), p. 120, of "the principle laid down by Frazer [Psyche's Task, p. 4] and endorsed by Malinowski and other anthropologists, that no institution will continue to survive unless it performs some useful function" and the remark added in a footnote: "But the function which it serves at a given time may not be that for the sake of which it was originally established"; and the following passage, in which Lord Acton indicates how he would have continued his brief sketches of freedom in antiquity and Christianity (Hist. of Freedom, p. 58): "I should have wished . . . to relate by whom and in what connection, the true law of the formation of free States was recognised, and how that discovery, closely akin to those which, under the names of development, evolution, and continuity, have given a new and deeper method to other sciences, solved the ancient problem between stability and change, and determined the authority of tradition on the progress of thought; how that theory, which Sir James Mackintosh expressed by saying that Constitutions are not made, but grow; the theory that custom and the national qualities of the governed, and not the will of the government, are the makers of the law."

22. I am not referring here to Darwin's acknowledged indebtedness to the population theories of Malthus (and, through him, of R. Cantillon) but to the general atmosphere of an evolutionary philosophy which governed thought on social matters in the nineteenth century. Though this influence has occasionally been recognized (see, e.g., H. F. Osborn, *From the Greeks to Darwin* [New York, 1894], p. 87), it has never been systematically studied. I believe that such a study would show that most of the conceptual apparatus which Darwin employed
lay ready at hand for him to use. One of the men through whom Scottish evolutionary thought reached Darwin was probably the Scottish geologist James Hutton.


24. It is perhaps significant that the first clearly to see this in the field of linguistics, Sir William Jones, was a lawyer by training and a prominent Whig by persuasion. Cf. his celebrated statement in the "Third Anniversary Discourse" delivered February 2, 1786, in Asiatick Researches, I, 422, and reprinted in his Works (London, 1807), III, 34: "The Sanscrit language, whatever be its antiquity, is of a wonderful structure; more perfect than the Greek, more copious than the Latin, and more exquisitely refined than either, yet bearing to both of them a stronger affinity, both in the roots of verbs and in the forms of grammar, than could possibly have been produced by accident: so strong indeed, that no philologer could examine them all three, without believing them to have sprung from some common source, which, perhaps, no longer exists." The connection between speculation about language and that about political institutions is best shown by one of the most complete, though somewhat late, statements of the Whig doctrine by Dugald Stewart, Lectures on Political Economy (delivered 1809–10), printed in The Collected Works of Dugald Stewart (Edinburgh, 1856), IX, 422–24, and quoted at length in a note to the earlier version of this chapter in Ethics, Vol. LXVIII (1958). It is of special importance because of Stewart's influence on the last group of Whigs, the Edinburgh Review circle. Is it an accident that in Germany her greatest philosopher of freedom, Wilhelm von Humboldt, was also one of her greatest theorists of language?


26. That for Adam Smith in particular it was certainly not "natural liberty" in any literal sense on which the beneficial working of the economic system depended, but liberty under the law, is clearly expressed in W.o.N. Book IV, chap. v, 11, 42–43: "That security which the laws in Great Britain give to every man that he shall enjoy the fruits of his own labour, is alone sufficient to make any country flourish, notwithstanding these and twenty other absurd regulations of commerce: and this security was perfected by the revolution, much about the same time that the bounty was established. The natural effort of every individual to better his own condition, when suffered to exert itself with freedom and security, is so powerful a principle, that it is alone, and without any assistance, not only capable of carrying on the society to wealth and prosperity, but of surmounting a hundred impertinent obstructions with which the folly of human laws too often incumbers its operations." Cf. C. A. Cooke, "Adam Smith and Jurisprudence," Law Quarterly Review, LI (1935), 328: "The theory of political economy that emerges in the Wealth of Nations can be seen to be a consistent theory of law and legislation ... the famous passage about the invisible hand rises up as the essence of Adam Smith's view of law"; and also the interesting discussion in J. Cropsey, Polity and Economy (The Hague, 1957). It is of some interest that Smith's general argument about the "invisible hand" "which leads man to promote an end which was no part of his intention" already appears in Montesquieu, Spirit of the Laws, I, 25, where he says that "thus each individual advances the public good, while he only thinks of promoting his own interest."
30. Cf., e.g., the contrast between D. Hume, *Essays*, Book I, vi, p. 117: "Political writers have established it as a maxim, that, in contriving any system of government, and fixing the several checks and controls of the constitution, every man ought to be supposed a *knave*, and to have no other end, in all his actions, than private interest" (the reference is presumably to Machiavelli, *Discorsi*, I, 3: "The lawgiver must assume for his purposes that all men are bad"), and R. Price, *Two Tracts on Civil Liberty* (London, 1778), p. 11: "Every man's will, if perfectly free from restraint, would carry him invariably to rectitude and virtue." See also my *Individualism and Economic Order* (London and Chicago, 1948), pp. 11–12.
32. Ernest Renan, in an important essay on the principles and tendencies of the liberal school, first published in 1858 and later included in his *Essais de morale et de critique* (now in *Œuvres complètes*, ed. H. Psichari, II [Paris, 1947], 45 f.) observes: "Le libéralisme, ayant la prétention de se fonder uniquement sur les principes de la raison, croit d'ordinaire n'avoir pas besoin de traditions. Là est son erreur. ... L'erreur de l'école libérale est d'avoir trop cru qu'il est facile de créer la liberté par la réflexion, et de n'avoir pas vu qu'un établissement n'est solide que quand il a des racines historiques. ... Elle ne vit pas que tous ses efforts ne pouvaient sortir qu'une bonne administration, mais jamais la liberté, puisque la liberté résulte d'un droit antérieur et supérieur à celui de l'Etat, et non d'une déclaration improvisée ou d'un raisonnement philosophique plus ou moins bien déduit." Cf. also the observation by R. B. McCallum in the Introduction to his edition of J. S. Mill, *On Liberty* (Oxford, 1946), p. 15: "While Mill admits the great power of custom, and within limits its uses, he is prepared to criticise all those rules which depend upon it and are not defended by reason. He remarks, 'People are accustomed to believe, and have been encouraged in the belief by some who aspire to the character of philosophers, that their feelings on subjects of this nature, are better than reasons and render reasons unnecessary.' This is the position which Mill, as a utilitarian rationalist, was bound never to accept. It was the 'sympathy-antipathy' principle which Bentham considered was the basis of all systems of other than the rationalist approach. Mill's primary contention as a political thinker is that all these unreasoning assumptions should be weighed and considered by the reflective and balanced judgment of thinking men."
34. Even Professor H. Butterfield, who understands this better than most people, finds it "one of the paradoxes of history" that "the name of England has come to be so closely associated with liberty on the one hand and tradition on the other hand" (*Liberty in the Modern World* [Toronto, 1952], p. 21).
36. See, e.g., E. Burke, *A Letter to a Member of the National Assembly*, in *Works*, VI, 64: "Men are qualified for civil liberty, in exact proportion to their
disposition to put moral chains upon their appetites; in proportion as their love
of justice is above their rapacity; in proportion as their soundness and sobriety
of understanding is above their vanity and presumption; in proportion as they
are more disposed to listen to the council of the wise and good, in preference to
the flattery of knaves." Also James Madison in the debates during the Virginia
Ratifying Convention, June 20, 1788 (in The Debates in the Several State Conven­tions, on the Adoption of the Federal Constitution, etc., ed. J. Elliot [Philadelphia,
1863], III, 537): "To suppose that any form of government will secure liberty
or happiness without any virtue in the people, is a chimerical idea." And Tocque­ville, Democracy, I, 12: "Liberty cannot be established without morality, nor
morality without faith"; also II, 235: "No free communities ever existed with­out morals."

37. Hume, Treatise, Book III, Part I, sec. 1 (II, 235), the paragraph headed
"Moral Distinctions Not Deriv'd from Reason": "The rules of morality, there­fore, are not conclusions of our reason." The same idea is already implied in the
scholastic maxim, "Ratio est instrumentum non est judex." Concerning Hume's
 evolutionary view of morals, I am glad to be able to quote a statement I should
have been reluctant to make, for fear of reading more into Hume than is there,
but which comes from an author who, I believe, does not look at Hume's work
from my particular angle. In The Structure of Freedom (Stanford, Calif.: Stanford
University-Press, 1958), p. 33, C. Bay writes: "Standards of morality and justice
are what Hume calls 'artifacts'; they are neither divinely ordained, nor an in­
tegral part of original human nature, nor revealed by pure reason. They are an
outcome of the practical experience of mankind, and the sole consideration in
the slow test of time is the utility each moral rule can demonstrate toward pro­
moting human welfare. Hume may be called a precursor of Darwin in the sphere
of ethics. In effect, he proclaimed a doctrine of the survival of the fittest among
human conventions—fittest not in terms of good teeth but in terms of maximum
social utility."

XXI (1952), with the interesting demonstration of the similarity of the views of
Hume and Burke; also the same author's address, "Tradition and Some Other
ing that "liberals and collectivists join together against tradition when there
is some 'superstition' to be attacked." See also Lionel Robbins, The Theory

39. Perhaps even this is putting it too strongly. A hypothesis may well be
demonstrably false and still, if some new conclusions follow from it which prove
to be true, be better than no hypothesis at all. Such tentative, though partly
erroneous, answers to important questions may be of the greatest significance
for practical purposes, though the scientist dislikes them because they are apt
to impede progress.

40. Cf. Edward Sapir, Selected Writings in Language, Culture, and Personality,
"It is sometimes necessary to become conscious of the forms of social behavior
in order to bring about a more serviceable adaptation to changed conditions, but
I believe it can be laid down as a principle of far-reaching application that in the
normal business of life it is useless and even mischievous for the individual to
carry the conscious analysis of his cultural patterns around with him. That
should be left to the student whose business it is to understand these patterns. A healthy unconsciousness of the forms of socialized behavior to which we are subject is as necessary to society as is the mind’s ignorance, or better unawareness, of the workings of the viscera to the health of the body.” See also p. 26.


42. E. Burke, A Vindication of Natural Society, Preface, in Works, I, 7.

43. P. H. T. Baron d’Holbach, Système social (London, 1773), I, 55, quoted in Talmon, op. cit., p. 273. Similarly naïve statements are not difficult to find in the writings of contemporary psychologists. B. F. Skinner, e.g., in Walden Two (New York, 1948), p. 85, makes the hero of his utopia argue: “Why not experiment? The questions are simple enough. What’s the best behavior for the individual so far as the group is concerned? And how can the individual be induced to behave in that way? Why not explore these questions in a scientific spirit?

“We could do just that in Walden Two. We had already worked out a code of conduct—subject, of course, to experimental modification. The code would keep things running smoothly if everybody lived up to it. Our job was to see that everybody did.”

44. Cf. my article “Was ist und was heisst ‘sozial’?” in Masse und Demokratie, ed. A. Hunold (Zurich, 1957), and the attempted defense of the concept in H. Jahreiss, Freiheit und Sozialstaat (”Kölner Universitätssagen,” No. 17 [Krefeld, 1957], now reprinted in the same author’s Mensch und Staat (Cologne and Berlin, 1957).

45. Cf. Tocqueville’s emphasis on the fact that “general ideas are no proof of the strength, but rather of the insufficiency of the human intellect” (Democracy, II, 13).

46. It is often questioned today whether consistency is a virtue in social action. The desire for consistency is even sometimes represented as a rationalistic prejudice, and the judging of each case on its individual merits as the truly experimental or empiricist procedure. The truth is the exact opposite. The desire for consistency springs from the recognition of the inadequacy of our reason explicitly to comprehend all the implications of the individual case, while the supposedly pragmatic procedure is based on the claim that we can properly evaluate all the implications without reliance on those principles which tell us which particular facts we ought to take into account.


48. It must be admitted that after the tradition discussed was handed on by Burke to the French reactionaries and German romanticists, it was turned from an antirationalist position into an irrationalist faith and that much of it survived almost only in this form. But this abuse, for which Burke is partly responsible, should not be allowed to discredit what is valuable in the tradition, nor should it cause us to forget “how thorough a Whig [Burke] was to the last,” as F. W. Maitland (Collected Papers, I [Cambridge: Cambridge University Press, 1911], p. 67) has rightly emphasized.


CHAPTER FIVE

Responsibility and Freedom

The quotation at the head of the chapter is taken from F. D. Wormuth, The Origins of Modern Constitutionalism (New York, 1949), p. 212.

1. This old truth has been succinctly expressed by G. B. Shaw: “Liberty means responsibility. That is why most men dread it” (Man and Superman: Maxims for Revolutionaries [London, 1903], p. 229). The theme has, of course, been treated fully in some of the novels of F. Dostoevski (especially in the Grand Inquisitor episode of The Brothers Karamazov), and there is not much that modern psychoanalysts and existentialist philosophers have been able to add to his psychological insight. But see E. Fromm, Escape from Freedom (New York, 1941) (English ed. entitled The Fear of Freedom); M. Grene, Dreadful Freedom (Chicago: University of Chicago Press, 1948); and O. Veit, Die Flucht vor der Freiheit (Frankfort on the Main, 1947). The converse of the belief in individual responsibility and connected respect for the law which prevail in free societies is the sympathy with the lawbreaker which seems to develop regularly in unfree societies and which is so characteristic of nineteenth-century Russian literature.


5. Cf. David Hume, *An Enquiry concerning Human Understanding*, in *Essays*. II, 79: "By liberty, then, we can only mean a power of acting or not acting, according to the determination of the will." See also the discussion in my book, *The Sensory Order* (London and Chicago: University of Chicago Press, 1952), secs. 8.93-8.94.

6. Though this contention still has the appearance of a paradox, it goes back as far as David Hume and apparently even Aristotle. Hume stated explicitly (*Treatise*, II, 192): "'Tis only upon the principles of necessity, that a person acquires any merit or demerit from his actions, however the common opinion may incline to the contrary." On Aristotle see Y. Simon, *Traité du libre arbitre* (Liège, 1951), and K. F. Heman, *Des Aristoteles Lehre von der Freiheit des menschlichen Willens* (Leipzig, 1887), quoted by Simon. For recent discussions see R. E. Hobart, "Free Will as Involving Determination and Inconceivable without It," *Mind*, Vol. XLIII (1934); and P. Foot, "Free Will as Involving Determinism," *Philosophical Review*, Vol. LXVI (1957).

7. The most extreme deterministic position tends to deny that the term "will" has any meaning (the word has indeed been banned from some kinds of super-scientific psychology) or that there is such a thing as voluntary action. Yet even those who held that position cannot avoid distinguishing between the kinds of actions that can be influenced by rational considerations and those that cannot. This is all that matters. Indeed, they will have to admit, what is in effect a reductio ad absurdum of their position, that whether a person does or does not believe in his capacity to form and carry out plans, which is what is popularly meant by his will being free or not, may make a great deal of difference to what he will do.

8. We still call a man's decision "free," though by the conditions we have created he is led to do what we want him to do, because these conditions do not uniquely determine his actions but merely make it more likely that anyone in his position will do what we approve. We try to "influence" but do not determine what he will do. What we often mean in this connection, as in many others, when we call his action "free," is simply that we do not know what has determined it, and not that it has not been determined by something.


10. John Milton, *Areopagitica* ("Everyman" ed. [London, 1927]), p. 18. The conception of moral merit depending on freedom was already emphasized by some of the Scholastic philosophers and again especially in the German "classical" literature (cf., e.g., F. Schiller, *On the Aesthetic Education of Man* [New Haven: Yale University Press, 1954], p. 74: "Man must have his freedom to be ready for morality").


CHAPTER SIX

Equality, Value, and Merit


4. See the description of this fashionable view in H. M. Kallen's article "Behaviorism," *E.S.S.*, II, 498: "At birth human infants, regardless of their heredity, are as equal as Fords."
10. Cf. W. B. Gallie, "Liberal Morality and Socialist Morality," in *Philosophy, Politics, and Society*, ed. P. Laslett (Oxford, 1956), pp. 123–25. The author represents it as the essence of "liberal morality" that it claims that rewards are equal to merit in a free society. This was the position of some nineteenth-century liberals which often weakened their argument. A characteristic example is W. G. Sumner, who argued (*What Social Classes Owe to Each Other*, reprinted in *Freeman*, VI [Los Angeles, n.d.], 141) that if all "have equal chances so far as chances are provided or limited by society," this will "produce unequal results—that is results which shall be proportioned to the merits of individuals." This is true only if "merit" is used in the sense in which we have used "value," without any moral connotations, but certainly not if it is meant to suggest proportionality to any endeavor to do the good or right thing, or to any subjective effort to conform to an ideal standard.

But, as we shall presently see, Mr. Gallie is right that, in the Aristotelian terms he uses, liberalism aims at commutative justice and socialism at distributive justice. But, like most socialists, he does not see that distributive justice is irreconcilable with freedom in the choice of one's activities: it is the justice of a hierarchic organization, not of a free society.
11. Although I believe that this distinction between merit and value is the same as that which Aristotle and Thomas Aquinas had in mind when they distinguished “distributive justice” from “commutative justice,” I prefer not to tie up the discussion with all the difficulties and confusions which in the course of time have become associated with these traditional concepts. That what we call here “reward according to merit” corresponds to the Aristotelian distributive justice seems clear. The difficult concept is that of “commutative justice,” and to speak of justice in this sense seems always to cause a little confusion. Cf. M. Solomon, Der Begriff der Gerechtigkeit bei Aristoteles (Leiden, 1937); and for a survey of the extensive literature G. del Vecchio, Die Gerechtigkeit (2d ed.; Basel, 1950).

12. The terminological difficulties arise from the fact that we use the word merit also in an objective sense and will speak of the “merit” of an idea, a book, or a picture, irrespective of the merit acquired by the person who has created them. Sometimes the word is also used to describe what we regard as the “true” value of some achievement as distinguished from its market value. Yet even a human achievement which has the greatest value or merit in this sense is not necessarily proof of moral merit on the part of him to whom it is due. It seems that our use has the sanction of philosophical tradition. Cf., for instance, D. Hume, Treatise, II, 252: “The external performance has no merit. We must look within to find the moral quality. . . . The ultimate object of our praise and approbation is the motive, that produced them.”

13. Cf. the important essay by A. A. Alchian, “Uncertainty, Evolution, and Economic Theory,” J.P.E., LVIII (1950), esp. 213–14, Sec. II, headed “Success Is Based on Results, Not Motivation.” It probably is also no accident that the American economist who has done most to advance our understanding of a free society, F. H. Knight, began his professional career with a study of Risk, Uncertainty, and Profit. Cf. also B. de Jouvenel, Power (London, 1948), p. 298.

14. It is often maintained that justice requires that remuneration be proportional to the unpleasantness of the job and that for this reason the street cleaner or the sewage worker ought to be paid more than the doctor or office worker. This, indeed, would seem to be the consequence of the principle of remuneration according to merit (or “distributive justice”). In a market such a result would come about only if all people were equally skillful in all jobs so that those who could earn as much as others in the more pleasant occupations would have to be paid more to undertake the distasteful ones. In the actual world those unpleasant jobs provide those whose usefulness in the more attractive jobs is small an opportunity to earn more than they could elsewhere. That persons who have little to offer their fellows should be able to earn an income similar to that of the rest only at a much greater sacrifice is inevitable in any arrangement under which the individual is allowed to choose his own sphere of usefulness.

15. Cf. Crosland, op. cit., p. 235: “Even if all the failures could be convinced that they had an equal chance, their discontent would still not be assuaged; indeed it might actually be intensified. When opportunities are known to be unequal, and the selection clearly biased towards wealth or lineage, people can comfort themselves for failure by saying that they never had a proper chance—the system was unfair, the scales too heavily weighted against them. But if the selection is obviously by merit, this source of comfort disappears, and failure induces a total sense of inferiority, with no excuse or consolation; and this, by a natural
quirk of human nature, actually increases the envy and resentment at the success of others." Cf. also chap. xxiv, at n. 8. I have not yet seen Michael Young, The Rise of the Meritocracy (London, 1958), which, judging from reviews, appears to bring out these problems very clearly.

16. See the interesting discussion in R. G. Collingwood, "Economics as a Philosophical Science," *Ethics*, Vol. XXXVI (1926), who concludes (p. 174): "A just price, a just wage, a just rate of interest, is a contradiction in terms. The question what a person ought to get in return for his goods and labor is a question absolutely devoid of meaning. The only valid questions are what he can get in return for his goods or labor, and whether he ought to sell them at all."

17. It is, of course, possible to give the distinction between "earned" and "unearned" incomes, gains, or increments a fairly precise legal meaning, but it then rapidly ceases to correspond to the moral distinction which provides its justification. Any serious attempt to apply the moral distinction in practice soon meets the same insuperable difficulties as any attempt to assess subjective merit. How little these difficulties are generally understood by philosophers (except in rare instances, as that quoted in the preceding note) is well illustrated by a discussion in L. S. Stebbing, Thinking to Some Purpose ("Pelican Books" [London, 1939]), p. 184, in which, as an illustration of a distinction which is clear but not sharp, she chooses that between "legitimate" and "excess" profits and asserts: "The distinction is clear between 'excess profits' (or 'proftiteering') and 'legitimate profits,' although it is not a sharp distinction."

**CHAPTER SEVEN**

**Majority Rule**


1. On the origin of the conception of the "total" state and on the opposition of totalitarianism to liberalism but not to democracy see the early discussion in H. O. Ziegler, *Autorité oder totaler Staat* (Tübingen, 1932), esp. pp. 6-14; cf. F. Neumann, *The Democratic and the Authoritarian State* (Glencoe, Ill., 1957). The view of what throughout this chapter we shall call the "dogmatic democrats" may be clearly seen in E. Mims, Jr., *The Majority of the People* (New York, 1941), and H. S. Commager, *Majority Rule and Minority Rights* (New York, 1943).

2. Cf., e.g., J. Ortega y Gasset, *Invertebrate Spain* (New York, 1937), p. 125: "Liberalism and Democracy happen to be two things which begin by having nothing to do with each other, and end by having, so far as tendencies are concerned, meanings that are mutually antagonistic. Democracy and Liberalism are two answers to two completely different questions."

"Democracy answers this question—'Who ought to exercise the public power?'

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The answer it gives is—the exercise of public power belongs to the citizens as a body.

“But this question does not touch on what should be the realm of the public power. It is solely concerned with determining to whom such power belongs. Democracy proposes that we all rule; that is, that we are sovereign in all social acts.

“Liberalism, on the other hand, answers this other question,—‘regardless of who exercises the public power, what should its limits be?’ The answer it gives—‘Whether the public power is exercised by an autocrat or by the people, it cannot be absolute: the individual has rights which are over and above any interference by the State.’”

See also the same author’s *The Revolt of the Masses* (London, 1932), p. 83.

No less emphatic, from the dogmatic democratic position, is Max Lerner, “Minority Rule and the Constitutional Tradition,” in *The Constitution Reconsidered*, ed. Conyers Read (New York: Columbia University Press, 1938), p. 199: “When I speak of democracy here, I want to distinguish it sharply from liberalism. There is no greater confusion in the layman’s mind today than the tendency to identify the two.” Cf. also H. Kelsen, “Foundations of Democracy,” *Ethics*, LXVI (1935), 3: “It is of importance to be aware that the principle of democracy and that of liberalism are not identical, that there exists even a certain antagonism between them.”


4. It is useful to remember that in the oldest and most successful of European democracies, Switzerland, women are still excluded from the vote and apparently with the approval of the majority of them. It also seems possible that in primitive conditions only a suffrage confined, say, to landowners would produce a legislature sufficiently independent of the government to exercise effective control over it.

5. Cf. F. W. Maitland, *Collected Papers* (Cambridge: Cambridge University Press, 1911), I, 84: “Those who took the road to democracy to be the road to freedom mistook temporary means for an ultimate end.” Also J. Schumpeter, *Capitalism, Socialism, and Democracy* (New York, 1942), p. 242: “Democracy is a political method, that is to say, a certain type of institutional arrangement for arriving at political—legislative and administrative—decisions and hence incapable of being an end in itself, irrespective of what decisions it will produce under given historical conditions.”

7. Cf., e.g., Joseph Chamberlain's speech to the "Eighty" Club, April 28, 1885 (reported in the *Times* [London], April 29, 1885): "When government was represented only by the authority of the Crown and the views of a particular class, I can understand that it was the first duty of men who valued their freedom to restrict its authority and to limit its expenditure. But all that is changed. Now government is the organized expression of the wishes and the wants of the people and under these circumstances let us cease to regard it with suspicion. Suspicion is the product of older time, of circumstances which have long since disappeared. Now it is our business to extend its functions and to see in what way its operations can be usefully enlarged." But see J. S. Mill, in 1848 already arguing against this view in *Principles*, Book V, chap. xi, sec. 3, p. 944, and also in *On Liberty*, ed. R. B. McCallum (Oxford, 1946), p. 3.


9. See J. F. Stephen, *Liberty, Equality, Fraternity* (London, 1873), p. 27: "We agree to try strength by counting heads instead of breaking heads... It is not the wisest side which wins, but the one which for the time being shows its superior strength (of which no doubt wisdom is one element) by enlisting the largest amount of active sympathy in its support. The minority gives way, not because it is convinced that it is wrong, but because it is convinced that it is a minority." Cf. also L. von Mises, *Human Action* (New Haven: Yale University Press, 1949), p. 150: "For the sake of domestic peace, liberalism aims at democratic government. Democracy is therefore not a revolutionary institution. On the contrary, it is the very means of preventing revolutions and civil wars. It provides a method for the peaceful adjustment of government to the will of the majority." Similarly, K. R. Popper, "Prediction and Prophecy and Their Significance for Social Theory," *Proceedings of the 10th International Congress of Philosophy*, I (Amsterdam, 1948), esp. 90: "I personally call the type of government which can be removed without violence 'democracy,' and the other 'tyranny.'"


11. How fascinated the rationalistic liberals were by the conception of a government in which political issues were decided not "by an appeal, either direct or indirect, to the judgment or will of an un instructed mass, whether of gentlemen or of clowns, but by the deliberately formed opinions of a comparatively few, specially educated for the task," is well illustrated by J. S. Mill's early essay on "Democracy and Government" from which this fragment is taken (*London Review*, 1835, reprinted in *Early Essays* [London, 1897], p. 384). He goes on to point out that "of all governments, ancient or modern, the one by which this excellence is possessed in the most eminent degree, is the government of Prussia—a most powerfully and skillfully organized aristocracy of the most highly-educated men in the Kingdom." Cf. also the passage in *On Liberty*, ed. R. B. McCallum (Oxford, 1946), p. 9. With respect to the applicability of freedom and democracy to less civilized people, some of the old Whigs were considerably more liberal than the later radicals. T. B. Macaulay, for example, says somewhere: "Many politicians
of our time are in the habit of laying it down as a self-evident proposition, that no people ought to be free till they are fit to use their freedom. The maxim is worthy of the fool in the old story, who resolved not to go into the water till he had learned to swim. If men are to wait for liberty till they become wise and good in slavery, they may indeed have to wait forever."

12. This seems also to explain the puzzling contrast between Tocqueville's persistent faultfinding with democracy on almost all particular points and the emphatic acceptance of the principle which is so characteristic of his work.

13. Cf. the passage by Dicey quoted in n. 15.

14. J. S. Mill, "Bentham," London and Westminster Review, 1838, reprinted in Dissertations and Discussions, I (3d ed.; London, 1875), 330. The passage continues: "The two writers of whom we speak [i.e., Bentham and Coleridge] have never been read by the multitude; except for the more slight of their works, their readers have been few: but they have been the teachers of the teachers; there is hardly to be found in England an individual of any importance in the world of mind, who (whatever opinions he may have afterwards adopted) did not first learn to think from one of these two; and though their influences have but begun to diffuse themselves through these intermediate channels over society at large, there is already scarcely a publication of any consequence addressed to the educated classes, which, if these persons had not existed, would not have been different from what it is." Cf. also the frequently quoted passage by Lord Keynes, himself the most eminent example of such influence in our generation, in which he argues, at the end of The General Theory of Employment, Interest, and Money (London, 1936), p. 383, that "the ideas of economists and political philosophers, both when they are right and when they are wrong, are more powerful than is commonly understood. Indeed the world is ruled by little else. Practical men, who believe themselves to be quite exempt from any intellectual influences, are usually the slaves of some defunct economist. Madmen in authority, who hear voices in the air, are distilling their frenzy from some academic scribbler of a few years back. I am sure that the power of vested interests is vastly exaggerated compared with the gradual encroachment of ideas. Not, indeed, immediately, but after a certain interval; for in the field of economic and political philosophy there are not many who are influenced by new theories after they are twenty-five or thirty years of age, so that the ideas which civil servants and politicians and even agitators apply to current events are not likely to be the newest. But, soon or late, it is ideas, not vested interests, which are dangerous for good or evil."

15. The classical description of the manner in which ideas at a long interval affect policy is still that by Dicey, Law and Opinion, pp. 28 ff. and esp. p. 33: "The opinion which changes the law is in one sense the opinion of the time when the law is actually altered; in another sense it has often been in England the opinion prevalent some twenty or thirty years before that time; it has been as often as not in reality the opinion not of to-day but of yesterday.

"Legislative opinion must be the opinion of the day, because, when laws are altered, the alteration is of necessity carried into effect by legislators who act under the belief that the change is an amendment; but this law-making opinion is also the opinion of yesterday, because the beliefs which have at last gained such hold on the legislature as to produce an alteration in the law have generally been created by thinkers or writers, who exerted their influence long before the change in the law took place. Thus it may well happen that an innovation is carried
through at a time when the teachers who supplied the arguments in its favour are in their graves, or even—and this is well worth noting—when in the world of speculation a movement has already set in against ideas which are exerting their full effect in the world of action and of legislation.”


17. Cf. A. Marshall’s observation (Memorials of Alfred Marshall, ed. A. C. Pigou [London, 1925], p. 89) that “students of social science must fear popular approval: evil is with them when all men speak well of them. If there is any set of opinions by the advocacy of which a newspaper can increase its sale, then the student, who wishes to leave the world in general and his country in particular better than it would be if he had not been born, is bound to dwell on the limitations and defects and errors, if any, in that set of opinions; and never to advocate them unconditionally even in an ad hoc discussion. It is almost impossible for a student to be a true patriot and to have the reputation of being one in his own time.”

18. See the fuller discussion of these issues in chap. v of my book The Road to Serfdom (London and Chicago, 1944) and in Walter Lippmann, An Inquiry into the Principles of the Good Society (Boston, 1937), esp. p. 267: “[The people] can govern only when they understand how a democracy can govern itself; that it can govern only by appointing representatives to adjudicate, enforce, and revise laws which declare the rights, duties, privileges, and immunities of persons, associations, communities, and the officials themselves, each in respect to all others.

“This is the constitution of a free state. Because democratic philosophers in the nineteenth century did not clearly see that the indispensable corollary of representative government is a particular mode of governing, they were perplexed by the supposed conflict between law and liberty, between social control and individual freedom. These conflicts do not exist where social control is achieved by a legal order in which reciprocal rights are enforced and adjusted. Thus in a free society the state does not administer the affairs of men. It administers justice among men who conduct their own affairs.”

CHAPTER EIGHT
Employment and Independence

The quotation from Robert Burns at the head of the chapter is borrowed from Samuel Smiles, Self Help (London, 1859), where it is used similarly at the head of chap. ix, p. 215.

1. Cf. C. W. Mills, White Collar (New York, 1951), p. 63: “In the early nineteenth century, although there are no exact figures, probably four-fifths of the occupied population were self-employed enterprisers; by 1870, only about one-third, and in 1940, only about one-fifth were still in this old middle class.” See also ibid., p. 65, on the extent to which this development is largely an effect of the decreasing proportion of the agricultural population, which, however, does not alter its political significance.
2. It is important to remember that even those who, because of age or the specialized character of their abilities, individually cannot seriously contemplate a change in position are protected by the need of the employer to create working conditions which will secure him the necessary flow of new recruits.


6. Cf. on all this J. Schumpeter, Capitalism, Socialism, and Democracy (New York and London, 1942), and the further discussion of the character of large organizations below, chap. xvii, sec. 8.

7. I wish I could command the eloquence with which I once heard the late Lord Keynes expatiate on the indispensable role that the man of independent means plays in any decent society. It came to me somewhat as a surprise that this should have come from the man who at an earlier date had welcomed the "euthanasia of the rentier." I would have been less surprised if I had known how acutely Keynes himself had felt that for the position to which he aspired the foundation of an independent fortune was necessary and how successful he had been in acquiring this fortune. As his biographer tells us, at the age of thirty-six, Keynes "was determined not to relapse into salaried drudgery. He must be financially independent. He felt that he had that in him which would justify such independence. He had many things to tell the nation. And he wanted a sufficiency." Thus he went deeply into speculation and, starting with practically nothing, made half a million pounds in twelve years (R. F. Harrod, The Life of John Maynard Keynes [London, 1951], p. 297). It ought not have surprised me, therefore, that to my attempt to draw him out on the subject he responded by an enthusiastic eulogy of the role played in the growth of civilization by the educated man of property; and I can only wish that this account, with the rich illustrations, had seen the light of print.

8. I certainly do not object to a due influence being exerted, by the intellectual classes to which I myself belong, i.e., by the employed professor, journalist, or public servant. But I recognize that, being an employed group, they have their own professional bias which on some essential points is contrary to the requirements of a free society and which needs to be countered, or at least modified, by an approach from a different position, by the outlook of men who are not members of an organized hierarchy, whose position in life is independent of the popularity of the views which they express, and who can mix on equal terms with the
wealthy and powerful. Occasionally in history this role has been performed by a landowning aristocracy (or the Virginia country gentlemen in the late eighteenth century). There is no need for hereditary privilege to create such a class, and the patrician families of many republican commercial cities have probably earned more credit in this respect than all the titled nobility. Yet, without a sprinkling of men who can devote their lives to whatever values they choose without having to justify their activities to superiors or customers and who are not dependent on rewards for recognized merits, some channels of evolution will be closed which have been very beneficial. If this "greatest of earthly blessings, independence" (as Edward Gibbon called it in his Autobiography ["World's Classics" ed.], p. 176) is a "privilege" in the sense that only few can possess it, it is no less desirable that some should enjoy it. We can only hope that this rare advantage is not meted out by human will but will fall by accident on a few lucky ones.

9. Darwin himself was very much aware of this; see The Descent of Man ("Modern Library" ed.), p. 522: "The presence of a body of well-instructed men, who have not to labor for their daily bread, is important to a degree which cannot be overestimated; as all highly intellectual work is carried on by them, and on such work material progress of all kinds mainly depends, not to mention other and higher advantages."


11. The expenditure on tobacco and drink alone of the population of the United States runs to about $120 per annum for each adult!

12. A study of the evolution of English domestic architecture and living habits has even led a distinguished Danish architect to assert that "in English culture idleness has been the root of all good" (S. E. Rasmussen, London, the Unique City [London and New York, 1937], p. 294).

The quotation below the subtitle to Part II is taken from R. Hooker, *The Laws of Ecclesiastical Polity* (1593) (“Everyman” ed.), I, 192; the passage is instructive despite the rationalistic interpretation of historical development implied in it.

**CHAPTER NINE**

*Coercion and the State*

The quotation from Henry Bracton at the head of the chapter is borrowed from M. Polanyi, *The Logic of Liberty* (London, 1951), p. 158. The chief idea of the chapter has also been well expressed by F. W. Maitland in his “Historical Sketch of Liberty and Equality as Ideals” (1875), in *Collected Papers* (Cambridge: Cambridge University Press, 1911), I, 80: “The exercise of power in ways which cannot be anticipated causes some of the greatest restraints, for restraint is most felt and therefore is greatest when it is least anticipated. We feel ourselves least free when we know that restraints may at any moment be placed on any of our actions, and yet we cannot anticipate these restraints... Known general laws, however bad, interfere less with freedom than decisions based on no previously known rule.”


4. The complaints about power as the archetypal are as old as political thinking. Herodotus had already made Otanes say in his famous speech on democracy that “even the best of men raised to such a position [of irresponsible power] would be bound to change for the worst” (Histories iii. 80); John Milton considers the possibility that “long continuance of Power may corrupt sincerest Men” (*The Ready and Easy Way*, etc., in *Milton’s Prose*, ed. M. W. Wallace [“World’s Classics” (London, 1925)], p. 459); Montesquieu asserts that “constant experience shows
us that every man invested with power is apt to abuse it, and to carry his authority as far as it will go" (Spirit of the Laws, I, 150); I. Kant that "the possession of power invariably debases the free judgment of reason" (Zum ewigen Frieden [1795], second addition, last paragraph); Edmund Burke that "many of the greatest tyrants on the records of history have begun their reigns in the fairest manner. But the truth is, this unnatural power corrupts both the heart and the understanding" (Thoughts on the Causes of Our Present Discontents, in Works, II, 307); John Adams that "power is always abused when unlimited and unbalanced" (Works, ed. C. F. Adams [Boston, 1851], VI, 73) and that "absolute power intoxicates alike despots, monarchs, aristocrats, and democrats, and jacobins and sans culottes" (ibid., p. 477); James Madison that "all power in human hands is liable to be abused" and that "power, wherever lodged, is liable, more or less, to abuse" (The Complete Madison, ed. S. K. Padover [New York, 1953], p. 46); Jakob Burckhardt never ceases to reiterate that power in itself is evil (Force and Freedom [New York, 1953], e.g., p. 102); and there is, of course, Lord Acton's maxim "power tends to corrupt, and absolute power corrupts absolutely" (Hist. Essays, p. 504).


6. A characteristic instance of this which happened to come to my notice as I was writing occurs in a review by B. F. Willecox in Industrial and Labor Relations Review, XI (1957-58), 273: In order to justify "peaceful economic coercion" by unions, the author argues that "peaceable competition, based on free choice, fairly reeks of coercion. A free seller of goods or services, by setting his price, coerces one who wants to buy—coerces him into paying, doing without, or going elsewhere. A free seller of goods or services, by setting a condition that no one may buy from him who buys from X, coerces one who wants to buy—coerces him into doing without, going elsewhere, or refraining from buying from X—and in the last case he coerces X as well." This abuse of the term "coercion" derives largely from J. R. Commons (cf. his Institutional Economics [New York, 1934], esp. p. 336; see also R. L. Hale, "Coercion and Distribution in a Supposedly Non-coercive State," Political Science Quarterly, Vol. XXXVIII [1923]).

7. Cf. the passage by F. H. Knight quoted in n. 1 to this chapter.

8. The expression "several property" used by Sir Henry Maine (see n. 10 to this chapter) is in many respects more appropriate than the more familiar one "private property," and we shall occasionally employ it in place of the latter.


12. I do not mean to suggest that this is a desirable form of existence. It is of some importance, however, that today a not inconsiderable portion of the men who largely influence public opinion, such as journalists and writers, often live for long periods with a minimum of personal possessions and that this undoubtedly affects their outlook. It seems that some people even have come to regard material possessions as an impediment rather than a help, so long as they have the income to buy what they need.

13. I. Kant, Critique of Practical Reason, ed. L. W. Beck (Chicago: University of Chicago Press, 1949), p. 87; "Act so that you treat humanity, whether in your own person or in that of another, always as an end and never as a means only." So far as this means that no man should be made to do anything that serves only
other people's purposes, it is just another way of saying that coercion should be avoided. But if the maxim is interpreted to mean that we cooperate with other men, we should be guided not only by our own but also by their purposes, it soon comes into conflict with their freedom when we disagree with their ends. For an example of such an interpretation see John M. Clark, *The Ethical Basis of Economic Freedom* (Kazanian Foundation Lecture [Westport, Conn., 1955]), p. 26, and the German literature discussed in the work quoted in the next note.


15. In view of the often alleged lack of individual liberty in classical Greece, it deserves mention that in the Athens of the fifth century B.C. the sanctity of the private home was so fully recognized that even under the rule of the Thirty Tyrants a man “could save his life by staying at home” (see J. W. Jones, *The Law and Legal Theory of the Greeks* [Oxford, 1956], p. 91, with reference to Demosthenes xxiv. 52).


17. Cf. *ibid.*, p. 84: “In many cases, an individual, in pursuing a legitimate object, necessarily and therefore legitimately causes pain or loss to others, or intercepts a good which they had a reasonable hope of obtaining.” Also the significant change from the misleading formulation of the French Declaration of Rights of 1789, “La Liberté consiste à pouvoir faire tout ce qui ne nuit pas à autrui,” to the correct formulation of Art. VI of the Declaration of 1793: “La liberté est le pouvoir qui appartient à l'homme de faire tout ce que ne unit pas aux droits d'autrui.”

18. The most conspicuous instance of this in our society is that of the treatment of homosexuality. As Bertrand Russell has observed ("John Stuart Mill," *Proceedings of the British Academy*, XLII [1955], 55): “If it were still believed, as it once was, that the toleration of such behavior would expose the community to the fate of Sodom and Gomorrah, the community would have every right to interfere.” But where such factual beliefs do not prevail, private practice among adults, however abhorrent it may be to the majority, is not a proper subject for coercive action for a state whose object is to minimize coercion.


20. The statement quoted has been ascribed to Ignazio Silone. Cf. also Jakob Burckhardt, *op. cit.*, p. 105: “It is a degeneration, it is philosophical and bureaucratic arrogance, for the State to attempt to fulfill moral purposes directly, for only society can and may do that.” See also H. Stearns, *Liberalism in America* (New York, 1919), p. 69: “Coercion for the sake of virtue is as repugnant as coercion for the sake of vice. If American liberals are unwilling to fight the principle of coercion in the case of the Prohibition Amendment simply because they personally are not much interested in whether the country is dry or not, then they are discredited the moment they fight coercion in those cases where they are interested.” The typical socialist attitude on these problems is most explicitly stated in Robert L. Hall, *The Economic System in a Socialist State* (London, 1937), p. 203, where it is argued (with regard to the duty of increasing the capital of the country) that “the fact that it is necessary to use such words as 'moral obligation' and 'duty' shows that there is no question of accurate calculation and that we are dealing with decisions which not only may be, but ought to be, taken by the community as a whole, that is to say with political decisions.” For a conservative


**CHAPTER TEN**

*Law, Commands, and Order*

The quotation at the head of the chapter is taken from J. Ortega y Gasset, *Mirabeau o el politico* (1927), in Obras completas (Madrid, 1947), III, 603: "Orden no es una presión que desde fuera se ejerce sobre la sociedad, sin un equilibría que se suscita en su interior." Cf. J. C. Carter, "The Ideal and the Actual in the Law," Report of the Thirteenth Annual Meeting of the American Bar Association (1890), p. 235: "Law is not a body of commands imposed upon society from without, either by an individual sovereign or superior, or by a sovereign body constituted by representatives of society itself. It exists at all times as one of the elements of society springing directly from habit and custom. It is therefore the unconscious creation of society, or in other words, a growth." The stress on the law being prior to the state, which is the organized effort to create and enforce it, goes back at least to D. Hume (see his *Treatise*, Book III, Part II).

1. F. C. von Savigny, *System des heutigen römischen Rechts* (Berlin, 1840), I, 331-32. The passage quoted in translation is a condensation of two sentences which deserve to be quoted in their context: "Der Mensch steht inmitten der äusseren Welt, und das wichtigste Element in dieser seiner Umgebung ist ihm die Berührung mit denen, die ihm gleich sind durch ihre Natur und Bestimmung. Sollen nun in solcher Berührung freie Wesen neben einander bestehen, sich gegenseitig fördernd, nicht hemmend, in ihrer Entwicklung, so ist dieses nur möglich durch Anerkennung einer unsichtbaren Grenze, innerhalb welcher das Dasein und die Wirksamkeit jedes Einzelnen einen sichern, freien Raum gewinne. Die Regel, wodurch jene Grenze und durch die dieser freie Raum bestimmt wird, ist das Recht. Damit ist zugleich die Verwandtschaft und die Verschiedenheit zwischen Recht und Sittlichkeit gegeben. Das Recht dient der Sittlichkeit, aber nicht indem es ihr Gebot vollzieht, sondern indem es die freie Entfaltung ihrer, jedem einzelnen Willen inwobenden Kraft sichert. Sein Dasein aber ist ein selbstständiges, und darum ist es kein Widerspruch, wenn im einzelnen Fall die Möglichkeit unsittlicher Ausübung eines wirklich vorhandenen Rechts behauptet wird" (the spelling of this passage has been modernized).


4. "Abstraction" does not appear only in the form of verbal statements. It manifests itself also in the way in which we respond similarly to any one of a class of events which in most respects may be very different from one another, and in the feelings which are evoked by these events and which guide our action, be it a sense of justice or of moral or aesthetic approval or disapproval. Also there
are probably always more general principles governing our minds which we cannot formulate, yet which guide our thinking—laws of the structure of the mind which are too general to be formulated within that structure. Even when we speak of an abstract rule guiding decisions, we need not mean a rule expressed in words but merely one which could be so formulated. On all these problems compare my book, *The Sensory Order* (London and Chicago, 1952).

5. Cf. E. Sapir, *Selected Writings*, ed. D. G. Mandelbaum (Berkeley: University of California Press, 1949), p. 548: "It is easy for an Australian native, for instance, to say by what kinship term he calls so and so or whether or not he may undertake such and such relations with a given individual. It is exceedingly difficult for him to give a general rule of which these specific examples of behavior are but illustrations, though all the while he acts as though the rule were perfectly well known to him. *In a sense it is well known to him.* But this knowledge is not capable of conscious manipulation in terms of word symbols. It is, rather, a very delicately nuanced feeling of subtle relations, both experienced and possible."

6. The treatment of law as a species of command (deriving from Thomas Hobbes and John Austin) was originally intended to stress the logical similarity of these two kinds of sentences as distinguished from, say, a statement of fact. It should not, however, obscure, as it has often done, the essential differences. Cf. K. Olivecrona, *Law as Fact* (Copenhagen and London, 1939), p. 43, where laws are described as "independent imperatives" which are "nobody's commands, though they have the form of language that is characteristic of a command"; also R. Wollheim, "The Nature of Law," *Political Studies*, Vol. II (1954).

7. I have borrowed this illustration from J. Ortega y Gasset, *Del imperio romano* (1940), in *Obras completas*, VI (Madrid, 1947), 76, who presumably derives it from some anthropologist.

8. If there were no danger of confusion with the other meanings of those terms, it would be preferable to speak of "formal" rather than of "abstract" laws, in the same sense as that in which the term "formal" is used in logical discussion (Cf. K. R. Popper, *Logik der Forschung* [Vienna, 1935], pp. 85 and 29–32). Unfortunately, "formal" is also applied to everything that is enacted by the legislature, while only if such an enactment takes the form of an abstract rule, such a law in the formal sense is a law also in the substantive or material sense. For example, when Max Weber, in his *Law in Economy and Society*, ed. M. Rheinstein (Cambridge: Harvard University Press, 1954), pp. 226–29, speaks of "formal justice," he means justice determined by law, not merely in the formal but in the substantive sense. On this distinction in German and French constitutional law see below, chap. xiv, n. 10.

9. Cf. G. C. Lewis, *An Essay on the Government of Dependencies* (London, 1841), p. 16, n.: "When a person voluntarily regulates his conduct according to a rule or maxim which he has previously announced his intention of conforming to, he is thought to deprive himself of *arbitrium*, free will, discretion, or *willkühr*, in the individual act. Hence, when a government acts in an individual case, not in conformity with a pre-existing law or a rule of conduct, laid down by itself, its act is said to be arbitrary." Also *ibid.*, p. 24: "Every government, whether monarchical, aristocratical, or democratical, may be conducted arbitrarily, and not in accordance with general rules. There is not, and cannot be, anything in the form of government, which will afford its subjects a legal security against an improper arbitrary exercise of sovereign power. This security is to be found only in the
influence of public opinion, and the other moral restraints which create the main difference in the goodness of supreme governments."


11. Cf. n. 8 above and the later discussion to which it refers.


15. Cf. Smith, *W.o.N.* I., 421: "What is the species of domestic industry which his capital can employ, and of which the product is likely to be of the greatest value, every individual, it is evident, can, in his local situation, judge much better than any statesman or lawgiver can do for him." (Italics added.)

16. Cf. Lionel Robbins, *The Theory of Economic Policy* (London, 1952), p. 193: The classical liberal "proposes, as it were, a division of labor: the state shall prescribe what individuals shall not do, if they are not to get in each other's way, while the citizen shall be left free to do anything which is not so forbidden. To the one is assigned the task of establishing formal rules, to the other responsibility for the substance of specific action."

17. D. Hume, *Treatise*, Part II, sec. 6 (*Works*, II, 293); cf. also John Walter Jones, *Historical Introduction to the Theory of Law* (Oxford, 1940), p. 114: "In looking through the French Code and leaving out of account the law of the family, Duguit finds only three fundamental rules and no more—freedom of contract, the inviolability of property, and the duty to compensate another for damage due to one's fault. All the rest resolve themselves into subsidiary directions to some State agent or other."

18. Cf. Hume, *Treatise*, Book III, Part II, sec. 2-6, which still contains perhaps the most satisfactory discussion of the problems considered here, esp. II, 269: "A single act of justice is frequently contrary to public interest; and were it to stand alone, without being follow'd by other acts, may, in itself, be very prejudicial to society... Nor is every single act of justice, consider'd apart, more conducive to private interest than to public;... But however single acts of justice may be contrary, either to public or private interest, 'tis certain, that the whole plan or scheme is highly conducive, or indeed absolutely requisite, both to the support of society and the well-being of every individual. 'Tis impossible to separate the good from the ill. Property must be stable, and must be fix'd by general rules. Tho' in one instance the public be a sufferer, this momentary ill is amply compensated by the steady prosecution of the rule, and by the peace and order, which it establishes in society." See also the *Enquiry*, in *Essays*, II, 273: "The benefit, resulting from [the social virtues of justice and fidelity] is not the consequence of every individual single act; but arises from the whole scheme or system, concurred in by the whole, or the greater part of the society... The result of the individual acts is here, in many instances, directly opposite to that of the whole system of actions; and the former may be extremely hurtful, while the latter is, to the highest degree, advantageous. Riches, inherited from a parent, are, in a bad man's hand, the instrument of mischief. The right of succession may,
in one instance, be hurtful. Its benefit arises only from the observance of the
general rule; and it is sufficient, if compensation be thereby made for all the ills
and inconveniencies, which flow from particular characters and situations." Also
ibid., p. 274: "All the laws of nature, which regulate property, as well as all civil
laws, are general, and regard alone some essential circumstances of the case,
without taking into consideration the characters, situations, and connexions of
the person concerned, or any particular consequences which may result from the
determination of these laws, in any particular case which offers. They deprive,
without scruple, a beneficent man of all his possessions, if acquired by mistake,
without a good title; in order to bestow them on a selfish miser, who has already
heaped up immense stores of superfluous riches. Public utility requires, that
property should be regulated by general inflexible rules; and though such rules
are adopted as best serve the same end of public utility, it is impossible for them
to prevent all particular hardships, or make beneficial consequences result from
every individual case. It is sufficient, if the whole plan or scheme be necessary to
the support of civil society, and if the balance of good, in the main, do thereby
preponderate much above that of evil." I would like in this connection to ac­
knowledge my indebtedness to
Sir
Arnold Plant, who many years ago first drew
my attention to the importance of Hume's discussion of these issues.


(1955); J. J. C. Smart, "Extreme and Restricted Utilitarianism," Philosophical
Quarterly, Vol. VI (1956); H. J. McCloskey, "An Examination of Restricted
Utilitarianism," Philosophical Review, Vol. LXVI (1957); J. O. Urmson, "The
Interpretation of the Moral Philosophy of J. S. Mill," Philosophical Quarterly,
Vol. III (1953); J. D. Mabbott, "Interpretations of Mill's Utilitarianism," Philo­
sophical Quarterly, Vol. VI (1956); and S. E. Toulmin, An Examination of the
Place of Reason in Ethics (Cambridge: Cambridge University Press, 1950), esp.
p. 168.

21. John Selden in his Table Talk (Oxford, 1892), p. 131) observes: "There is
not anything in the world so much abused as this sentence, salus populi suprema
Ithaca, N.Y.: Cornell University Press, 1947), p. 149, and, on the general issue,
F. Meinecke, Die Idee der Staatsräson (Munich, 1924), now translated as Ma­
chiavellism (London, 1957); also L. von Mises, Socialism (New Haven: Yale

22. Cf., e.g., the opinion of James I, quoted by F. D. Wormuth, The Origins
of Modern Constitutionalism (New York, 1949), p. 51, that "order was dependent
upon the relationship of command and obedience. All organization derived from
superiority and subordination."

23. I apologize to the author whose words I quote but whose name I have for­
gotten. I had noted the passage with a reference to E. E. Evans-Pritchard,
Social Anthropology (London, 1951), p. 19, but, though the same idea is expressed
there, it is not in the words quoted.

nung ist Sozial-Berechenbarkeit."


p. 386, tends to treat the need for "calculability and reliability in the functioning
of the legal order" as a peculiarity of "capitalism" or the "bourgeois phase" of society. This is correct only if these terms are regarded as descriptive of any free society based on the division of labor.

27. Cf. E. Brunner, *Justice and the Social Order* (New York, 1945), p. 22: "Law is order by foresight. With regard to human beings, that is the service it renders; it is also its burden and its danger. It offers protection from the arbitrary, it gives a feeling of reliability, of security, it takes from the future its ominous darkness."

CHAPTER ELEVEN

The Origins of the Rule of Law

The quotation at the head of the chapter is taken from John Locke, *Second Treatise*, sec. 57, p. 29. The substance of this chapter as well as of chaps. xiii-xvi has been used in my lectures *The Political Ideal of the Rule of Law*, delivered for and published by the National Bank of Egypt (Cairo, 1955).

1. The more I learn about the growth of these ideas, the more I am convinced of the important role which the example of the Dutch Republic played. But, though this influence is fairly clear in the later seventeenth and early eighteenth centuries, its earlier operation still needs investigation. In the meantime, see Sir George Clark, "The Birth of the Dutch Republic," *Proceedings of the British Academy*, Vol. XXXII (1946), and P. Geyl, "Liberty in Dutch History," *Delta*, Vol. I (1958). Ignorance also compels me to pass over the important discussions and the development of similar ideas in Renaissance Italy, especially in Florence. (For some brief references see introduction to notes to chap. xx.) And I cannot speak with any competence about the interesting fact that the one great non-European civilization, that of China, appears to have developed, about the same time as the Greeks, legal conceptions surprisingly similar to those of Western civilization. According to Fung Yu-Lan, *A History of Chinese Philosophy* (Peiping, 1937), p. 312, "the great political tendency of the time [the seventh to third centuries B.C.] was a movement from feudal rule toward a government by rulers possessing absolute powers; from government by customary morality (*li*), and by individuals, to government by law." The author quotes (p. 321) as evidence from the *Kuan-tzū*, a treatise attributed to Kuang Chung (ca. 715-645 B.C.), but probably composed in the third century B.C.: "When a state is governed by law, things will simply be done in their regular course... If the law is not uniform, there will be misfortune for the holder of the state... When ruler and minister, superior and inferior, noble and humble all obey the law, this is called having Great Good Government." He adds, however, that this is "an ideal which has never yet been actually attained in China."

2. Cf. Montesquieu's remark in *The Spirit of the Laws* (I, 151): "One nation there is also in the world that has for the direct end of its constitution political liberty." See also R. Henne, *Der englische Freiheitsbegriff* (diss. Zurich; Aarau, 1927). A careful study of the discovery of English liberty by the Continental people and of the influence of the English model on the Continent has yet to be made. Important early works are Guy Miege, *L'État présent de la Grande-Bretagne*
Notes to Page 163

(Amsterdam, 1708), also in an enlarged German edition as Geistlicher und weltlicher Stand von Grossbritannien und Irland (Leipzig, 1718); P. de Rapin-Thoyras, Dissertation sur les Whigs et les Tories, or an Historical Dissertation upon Whig and Tory, trans. M. Ozell (London, 1717); and A. Hennings, Philosophische und statistische Geschichte des Ursprungs und des Fortgangs der Freyheit in England (Copenhagen, 1783).


4. See C. H. McIlwain, "The English Common Law Barrier against Absolutism," American Historical Review, XLIX (1934), 27. The extent to which even the most famous and later most influential clause of Magna Carta merely expressed ideas common to the period is shown by a decree of the Emperor Conrad II, dated May 28, 1037 (given in W. Stubbs, Germany in the Early Middle Ages, 476-1250, ed. A. Hassall [London, 1908], p. 147), which states: "No man shall be deprived of a fief . . . but by the laws of the Empire and the judgment of his peers."

We cannot examine in any detail here the philosophical tradition handed down from the Middle Ages. But in some respects Lord Acton was not being altogether paradoxical when he described Thomas Aquinas as the first Whig (See Hist. of Freedom, p. 37, and cf. J. N. Figgis, Studies of Political Thought from Gerson to Grotius [Cambridge: Cambridge University Press, 1907], p. 7). On Thomas Aquinas see T. Gilby, Principality and Polity (London, 1958); and on his influence on early English political theory, especially Richard Hooker, see S. S. Wolin, "Richard Hooker and English Conservatism," Western Political Quarterly, Vol. VI (1953). A fuller account would have to give special attention to Nicolas of Cusa in the thirteenth and Bartolus in the fourteenth centuries, who carried on the tradition. See F. A. von Scharpf, Der Cardinal und Bischof Nicolaus von Cusa (Tübingen, 1871), esp. p. 22; J. N. Figgis, "Bartolus and the Development of European Political Ideas," Transactions of the Royal Historical Society, N.S., Vol. XIX (London, 1905); and C. N. S. Woolf, Bartolus of Sassoferrato (Cambridge, 1913); and, on the political theory of the period generally, R. W. and A. J. Carlyle, A History of Mediaeval Political Theory (Edinburgh and London, 1903 and later).

tauchen des Phänomens der Gesetzgebung . . . bedeutet in der Menschheits-
geschichte die Erfindung der Kunst, Recht und Gesetz zu machen. Bis dahin
hatte man ja geglaubt Recht nicht setzen sondern nur anwenden zu können als
etwas, das seit jeher war. An dieser Vorstellung gemessen ist die Erfindung der
Gesetzgebung vielleicht die folgenschwereste, die je gemacht worden—folgen-
schwerer als die des Feuermachens oder des Schießpulvers—, denn am Stärksten
von allen hat sie das Schicksal des Menschen in seine Hände gelegt.”

Similarly in an as yet unpublished paper contributed to a symposium on “The
Expansion of Society” organized by the Oriental Institute of the University of
Chicago in December, 1958, Max Rheinstein observes: “The notion that valid
norms of conduct might be established by way of legislation was peculiar to later
stages of Greek and Roman history; in western Europe it was dormant until the
rediscovery of Roman law and the rise of absolute monarchy. The proposition
that all law is the command of a sovereign is a postulate engendered by the
democratic ideology of the French Revolution that all law had to emanate from
the duly elected representatives of the people. It is not, however, a true descrip-
tion of reality, least of all in the countries of the Anglo-Saxon Common Law.”

How profoundly the traditional view that laws are found and not made still
influenced English opinion in the late eighteenth century is shown by Edmund
Burke’s statement in the *Tracts Relative to the Laws against Popery in Ireland*, in
*Works*, IX, 350: “It would be hard to point to any error more truly subversive
of all the order and beauty, of all the peace and happiness, of human society,
than the position, that any body of men have a right to make what Laws they
please; or that Laws can derive any authority from their institution merely and
independent of the quality of the subject matter. No arguments of policy, rea-
son of State, or preservation of the Constitution, can be pleaded in favour of such
a practice. . . . All human Laws are, properly speaking, only declaratory; they
may alter the mode and application, but have no power over the substance of
original justice.” For other illustrations see E. S. Corwin, *The “Higher Law”
Background of American Constitutional Law* (“Great Seal Books” [Ithaca, N.Y.:
Cornell University Press, 1955]), p. 6, n. 11.

exclusively legal point of view, is tempted to assert that the real subject in dis-
pute between statesmen such as Bacon and Wentworth on the one hand, and
Coke or Eliot on the other, was whether a strong administration of the contin-
ental type should, or should not, be permanently established in England.”

8. This is how Henry Bracton describes Magna Carta in *De legibus*, fol. 186b.
On the consequences of what was in effect a seventeenth-century misinterpreta-
tion of Magna Carta see W. S. McKechnie, *Magna Carta* (2d ed.; Glasgow, 1914),
p. 133: “If the vague and inaccurate words of Coke have obscured the hearing
of many chapters of Magna Carta, and diffused false notions of the develop-
ment of English Law, the service these very errors have done to the cause of
constitutional progress is measureless.” This view has since been expressed many
times (see particularly H. Butterfield, *The Englishman and His History* [Cam-
bridge: Cambridge University Press, 1944], p. 7).

9. Cf. Thomas Hobbes’s description of how “one of the most frequent causes
of it [the rebellious spirit of his period] is the reading of books of policy, and his-
tories of the ancient Greeks and Romans” and that for this reason “there was
never any thing so dearly bought, as these Western parts have bought the learning of the Greek and Latin tongues" (Leviathan, ed. M. Oakeshott [Oxford, 1946], pp. 214 and 141); and Aubrey's remark that the roots of Milton's "zeal for the liberty of mankind" lay in his "being so conversant in Livy and the Roman authors, and the greatness he saw done by the Roman Commonwealth" (Aubrey's Brief Lives, ed. O. L. Dick [Ann Arbor: University of Michigan Press, 1957], p. 203). On the classical sources of the thought of Milton, Harrington, and Sidney see Z. S. Fink, The Classical Republicans ("Northwestern University Studies in Humanities," No. 9 [Evanston, Ill., 1945]).

10. Thucydides Peloponnesian War, Crawley trans., ii. 37. The most convincing testimony is probably that of the enemies of the liberal democracy of Athens who reveal much when they complain, as Aristotle did (Politics vi. 2. 1317b), that "in such democracies each person lives as he likes." The Greeks may have been the first to confuse personal and political freedom; but this does not mean that they did not know the former or did not esteem it. The Stoic philosophers, at any rate, preserved the original meaning and handed it on to later ages. Zeno, indeed, defined freedom as the "power of independent action, whereas slavery is privation of the same" (Diogenes Laertius Lives of Eminent Philosophers iii. 121 ["Loeb Classical Library" (London, 1925), II, 227]). Philo of Alexandria, Quod omnis probus liber sit 452. 45 ("Loeb Classical Library," [London, 1941] IX, 36), even offers a thoroughly modern conception of liberty under the law: hosoi de meta nomou zōsin, eleutheroi. See E. A. Havelock, The Liberal Temper in Greek Politics (New Haven: Yale University Press, 1957). It is also no longer possible to deny the existence of freedom in ancient Athens by the assertion that its economic system was "based" on slavery, since recent research has clearly shown that it was comparatively unimportant; see W. L. Westermann, "Athenaeus and the Slaves of Athens," Athenian Studies Presented to William Scott Ferguson (London, 1940), and A. H. M. Jones, "The Economic Basis of Athenian Democracy," Past and Present, Vol. I (1952), reprinted in his Athenian Democracy (Oxford, 1957).

11. Thucydides op. cit. vii. 69. The misrepresentation of Greek liberty traces back to Thomas Hobbes and became widely known through B. Constant, De la liberté des anciens comparée à celle des modernes, reprinted in his Cours de politique constitutionnelle, Vol. II (Paris, 1861), and N. D. Fustel de Coulanges, La Cité antique (Paris, 1864). About this whole discussion see G. Jellinek, Allgemeine Staatslehre (2d ed.; Berlin, 1905), pp. 288 ff. It is difficult to understand how, as late as 1933, H. J. Laski ("Liberty," E.S.S., IX, 442) could still argue, with explicit reference to the Periclean period, that "in such an organic society the concept of individual liberty was virtually unknown."

12. Cf. J. Huizinga, Wenn die Waffen schweigen (Basel, 1945), p. 95: "Man muss eigentlich bedauern, dass die Kulturen, die sich auf der Grundlage der griechischen Antike aufbauten, nicht an Stelle des Wortes Demokratie jenes andere übernommen haben, das in Athen auf Grund der geschichtlichen Entwicklung besondere Achtung erweckte und ausserdem den hier wesentlichen Gedanken einer guten Regierungsform besonders rein zum Ausdruck brachte: das Wort 'Isonomia,' Gleichheit der Gesetze. Dies Wort hatte sogar einen unsterblichen Klang.... Aus dem Worte 'Isonomia' spricht weit deutlicher und unmittelbarer als aus 'Demokratia' das Ideal der Freiheit; auch ist die in der Bezeichnung 'Isonomia' enthaltene These nichts Unerfüllbares, wie dies bei 'Demokratia'"
der Fall ist. Das wesentliche Prinzip des Rechtstaates ist in diesem Wort bündig und klar wiedergegeben.”


15. The *Oxford English Dictionary*, s.v. “Isonomy,” gives instances of use in 1659 and 1684, each suggesting that the term was then in fairly common use.

16. The earliest preserved use of the word “isonomia” seems to be that by Alcmaeon about 500 B.C. (H. Diels, *Die Fragmente der Vorsokratiker* [4th ed.; Berlin, 1922], Vol. I, p. 136, Alkmaion, Frag. 4). As the use is metaphorical, describing isonomy as a condition of physical health, it suggests that the term was well established by then.


The Greek *skolion* mentioned in the text will be found in two versions in Diehl, *op. cit.*, Vol. II, *skolia* 10 (9) and 13 (12). A curious illustration of the appeal of these songs celebrating isonomy to late eighteenth-century English Whigs is the “Ode in Imitation of Callistratus” by Sir William Jones (whom we mentioned earlier as the link between the political views of the Whigs and the evolutionary tradition in linguistics (see his *Works* [London, 1807], X, 391), which is headed by the Greek text of the *skolion* and, after twenty lines in praise of Harmodios and Aristogiton, continues:

“Then in Athens all was Peace,
Equal Laws and Liberty:
Nurse of Arts, and eye for Greece!
People valiant, firm, and free!
Not less glorious was thy deed,
Wentworth, fix’d in Virtue’s cause;
Not less brilliant be thy meed,
Lenox, friend to Equal Laws!
High in Freedom’s temple rais’d,
See Fitz Maurice beaming stand,

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For collected Virtues prais'd,
Wisdom's voice, and Valour's hand!
Ne'er shall fate their eyelids close:
They, in blooming regions blest,
With Harmodius shall repose,
With Aristogiton rest."

Cf. also ibid., p. 389, the "Ode in Imitation of Alcaeus," where Jones says with reference to the "Empress Sovereign Law"

"Smit by her sacred frown
The fiend Discrelion like a vapour sinks."

20. Herodotus Histories iii. 80; cf. also iii. 142, and v. 37.
22. Thucydides op. cit. iii. 62. 3–4 and contrast this use of the term in its legitimate sense with his reference to what he describes as its specious use, ibid. iii. 82. 8; cf. also Isokrates Areopagiticus vii. 20, and Panatheneicus xii. 178.
23. Plato Republic viii. 557bc, 559d, 561e.
25. Aristotle Politics 1287a. The translation used, in preference to the more familiar renderings by B. Jowett, is that by W. Ellis in the "Everyman" edition.
26. Ibid. 1292a.
27. How fundamental these conceptions remained for the Athenians is shown by a law to which Demosthenes refers in one of his orations (Against Aristocrates xxiii. 86; cf. also xxiv. 59) as a law "as good as ever law was." The Athenian who had introduced it had been of the opinion that, as every citizen had an equal share in civil rights, so everybody should have an equal share in the laws; and he had proposed, therefore, that "it should not be lawful to propose a law affecting any individual, unless the same applied to all Athenians." This became the law of Athens. We do not know when this happened—Demosthenes referred to it in 352 B.C. But it is interesting to see how, by that time, democracy had already become the primary concept superseding the older one of equality before the law. Although Demosthenes no longer uses the term "isonomia," his reference to the law is little more than a paraphrase of that old ideal. On the law in question cf. J. H. Lipsius, Attisches Recht und Rechtsverfahren (Leipzig, 1905), I, 388, and E. Weiss, Griechisches Privatrecht (Leipzig, 1923), I, 96, n. 186a; cf. also A. H. M. Jones, "The Athenian Democracy and Its Critics," Cambridge Historical Journal, Vol. IX (1953), and reprinted in his Athenian Democracy, p. 52: "At no time was it legal [in Athens] to alter a law by a simple decree of the Assembly. The mover of such a decree was liable to the famous 'indictment for illegal proceedings' which, if upheld by the courts, exposed the mover to heavy penalties."
28. Aristotle Rhetoric 1354ab, trans. W. Rhys Roberts in The Works of Aristotle, ed. W. D. Ross, Vol. XI (Oxford, 1924). I do not quote in the text the passage from Politics 1317b where Aristotle mentions as a condition of liberty that "no magistrate should be allowed any discretionary power but in a few instances, and of no consequence to public business," because it occurs in a context where he does not express his own opinion but cites the views of others. An important statement of his views on judicial discretion is to be found in Nicomachean
Ethics v. 1137b, where he argues that the judge should fill a gap in the law “by ruling as the lawgiver himself would rule were he there present, and would have provided by law had he foreseen the case would arise”—thus anticipating a famous clause of the Swiss Civil Code.


31. See The Civil Law, ed. S. P. Scott (Cincinnati, 1932), p. 73. On the whole of this section see, in addition to the works of T. Mommsen, C. Wirszubski, Libertas as a Political Idea at Rome (Cambridge: Cambridge University Press, 1950); and U. von Lübtow, Blüte und Verfall der römischen Freiheit (Berlin, 1953), which came to my knowledge only after the text was completed.


33. Titus Livius Ab urbe condita ii. 1. 1: “imperia legum potentiora quam hominum.” The Latin phrase is quoted (inexactely) by Algernon Sidney (Works [London, 1772], p. 10) and John Adams (Works [Boston, 1851], IV, 403). In Holland's translation of Livy of 1600, quoted in n. 14 above, these words are rendered (p. 44) as “the authority and rule of laws, more powerful and mighty than those of men”—the words I have italicized providing the earliest instance known to me in which “rule” is used in the sense of “government” or “dominion.”

34. Cf. W. Ruegg, Cicero und der Humanismus (Zurich, 1946), and the Introduction by G. H. Sabine and S. B. Smith to Marcus Tullius Cicero, On the Commonwealth (Columbus, Ohio, 1929). On Cicero’s influence on David Hume in particular see the latter’s “My Own Life,” Essays, I, 2.

35. M. Tullius Cicero De legibus ii. 7. 18. These “higher laws” were recognized by the Romans, who inscribed in their statutes a provision stating that they were not intended to abrogate what was sacrosanct or jus (see Corwin, op. cit., pp. 12–18, and the literature there quoted).

36. M. Tullius Cicero Pro Cluentio 53: “omnes legum servi sumus ut liberi esse possimus.” Cf. Montesquieu, Spirit of the Laws (11, 76): “Liberty consists principally in not being forced to do a thing where the laws do not oblige: people are in this state only as they are governed by civil laws; and because they live under those civil laws they are free.” Voltaire, Penseés sur le gouvernement (Oeuvres complètes, ed. Garnier, XXIII, 526): “La liberté consiste à ne dépendre que de lois.” J. J. Rousseau, Lettres écrites de la Montagne, Letter VIII (in The Political Writings of Jean Jacques Rousseau, ed. C. E. Vaughan [Cambridge, 1915], II, 235): “There is no liberty without laws, nor where someone is above the laws: even in the state of nature, man is free only because of the natural law, which enjoins everyone.”

38. See M. Rostovtzeff, Gesellschaft und Wirtschaft im römischen Kaiserreich (Leipzig, 1931), I, 49 and 140.


40. F. Pringsheim "Jus aequum und jus strictum," Zeitschrift der Savigny-Stiftung für Rechtsgeschichte, Romanistische Abteilung, XLII (1921), 668; cf. also the same author's Höhe und Ende der Jurisprudenz (Freiburg, 1933).


43. Darcy v. Allein, decided in 1603. The principle seems to have been stated first four years earlier in Davenant v. Hurdis, when it was said that "prescription of such nature, to induce sole trade or traffic to a company or person, and to exclude all others is against the law." See W. L. Letwin, "The English Common Law concerning Monopolies," University of Chicago Law Review, Vol. XXI (1953-54), and the two articles by D. O. Wagner, "Coke and the Rise of Economic Liberalism," Economic History Review, Vol. VI (1935-36), and "The Common Law and Free Enterprise: An Early Case of Monopoly," ibid., Vol. VII (1936-37).

44. Great Britain, Public Record Office, Calendar of State Papers, Domestic Series, July 7, 1610.


46. Ibid., p. 51. Compare also the Fourth Part, p. 41.


49. Cf. C. H. McIlwain, "The Tenure of English Judges," in his Constitu-
50. See Gough, op. cit., pp. 76 ff. and 159.
51. This is one of the main topics of the recorded part of the Army Debates (see Woodhouse, op. cit., pp. 336, 345, 352, 355, and 472).
52. This recurring phrase apparently derives from Edward Coke, op. cit., p. 292: "Nova constitutio futuris formam imponere debet, non præteritis."
54. [Samuel Rutherford], Lex, Rex: The Law and the Prince, etc. (London, 1644); excerpts are given in Woodhouse, op. cit., pp. 199–212. The phrase of the title goes back to the ancient Greek nómos basileús. The issue of law versus arbitrariness was not used only by the Roundheads; it also appears frequently in the Royalist argument, and Charles I, in his Speech Made upon the Scaffold (London, 1649), could assert that "Their Liberty and their Freedom consists in having of government those Laws, by which their Life and their Goods may be most their own: It is not for having share in Government."
56. The idea of the separation of powers seems first to have appeared in 1645 in a pamphlet by John Lilburne (see Pease, op. cit., p. 114), and soon after that it occurs frequently; for instance in John Milton’s Eikonoklastes (1649) (Prose Works, ed. Bohn [London, 1884], I, 363): "In all wise nations the legislative power and the judicial execution of that power, have been most commonly distinct, and in several hands; but yet the former supreme, the other subordinate") and in John Sadler’s Rights of the Kingdom (1649), quoted by Wormuth, op. cit., p. 61: "It may be much disputed, that the legislative, judicial, and executive power should be in distinct subjects by the law of nature." The idea was very fully elaborated by G. Lawson, An Examination of the Political Part of Mr. Hobbes, His Leviathan (London, 1657) (see A. H. Maclean, "George Lawson and John Locke," Cambridge Historical Journal, Vol. IX [1947]). Additional references will be found in Wormuth, op. cit., pp. 59–72 and, for the later development, pp. 191–206.
58. Ibid., p. 72.
59. The two main authors whom a fuller account would mainly have to consider are Algernon Sidney and Gilbert Burnet. The chief points relevant to us in Sidney’s Discourses concerning Government (first published in 1698) are that “liberty solely consists in an independency upon the will of another” which connects with the maxim “potentiora erant legum quam hominum imperia” (chap. i, sec. V, Works of Algernon Sydney [London, 1772], p. 10), that “laws that aim at the public good make no distinction of persons” (ibid., p. 150), that laws are made
"because nations will be governed by rule and not arbitrarily" (ibid., p. 338), and that laws "ought to aim at perpetuity" (ibid., p. 492). Of Gilbert Burnet's numerous writings, see particularly his anonymously published Enquiry into the Measures of Submission to the Supreme Authority etc. (1688), quoted from the reprint in Harleian Miscellany (London, 1808), I esp. 442: "The plea for liberty always proves itself, unless it appears that it is given up, or limited by any special agreement. . . . In the management of this civil society, great distinction is to be made between the power of making laws for the regulating the conduct of it, and the power of executing those laws; the supreme authority must still be supposed to be lodged with those who have the legislative power reserved to them; but not with those who have only the executive, which is plainly a trust when it is separated from the legislative power." Also p. 447: "The measures of power, and, by consequence, of obedience, must be taken from the express laws of any state, or body of men, from the oaths that they swear; or from immemorial prescription, and a long possession, which both give a title, and, in a long tract of time, make a bad one become good; since prescription, when it passes the memory of man, and is not disputed by any other pretender, gives, by the common consent of all men, a just and good title. So, upon the whole matter, the degrees of all civil authority, are to be taken either from express laws, immemorial customs, or from particular oaths, which the subjects swear to their princes; this being still to be laid down for a principle, that, in all the disputes between power and liberty, power must always be proved, but liberty proves itself; the one being founded upon positive law, and the other upon the law of nature." P. 446: "The chief design of our whole law, and all the several rules of our constitution, is to secure and maintain our liberty." It was to this tract that a contemporary Continental discoverer of English liberty such as G. Miege (see n. 2 to this chapter) primarily referred to in his writings: Miege contended that "no subjects in the world enjoyed so many fundamental and inheritable liberties as the people of England" and that "their state was therefore most happy and preferable to that of all European subjects" (op. cit., pp. 512-13).

60. This may still be said even though it now appears that the Treatise was drafted before the revolution of 1688.

61. Cf. J. W. Gough, John Locke's Political Philosophy (Oxford, 1950). The extent to which Locke in dealing with the points here discussed merely summarized views long expressed by lawyers of the period still deserves study. Especially important in this connection is Sir Matthew Hale, who, in a manuscript reply to Hobbes which was written about 1673 and which Locke is likely to have known (see Aubrey's letter to Locke quoted in Cranston, op. cit., p. 152), argued that "to avoid that great uncertainty in the application of reason by particular persons to particular instances; and so to the end that men might understand by what rule and measure to live and possess; and might not be under the unknown arbitrary uncertain reason of particular persons, has been the prime reason, that the wiser sort of the world have in all ages agreed upon some certain laws and rules and methods of administration of common justice, and these to be as particular and certain as could be well thought of" ("Sir Matthew Hale's Criticisms on Hobbes's Dialogue of the Common Laws" printed as appendix to W. S. Holdsworth, A History of English Law [London, 1924], V, 503).

63. Ibid., sec. 127, p. 63.
64. Ibid., sec. 131, p. 64.
65. Ibid., sec. 137, p. 69.
66. Ibid., sec. 136, p. 68.
67. Ibid., sec. 151, p. 75.
69. Locke, Second Treatise, chap. xiii. Compare n. 56.
70. Ibid., sec. 159, p. 80.
71. Ibid., sec. 22, p. 107.
72. Cf. G. M. Trevelyan, English Social History (London, 1942), pp. 245 and 350 ff., esp. p. 351: “The specific work of the earlier Hanoverian epoch was the establishment of the rule of law; and that law, with all its grave faults, was at least a law of freedom. On that solid foundation all our subsequent reforms were built.”
73. On the significance of this event see particularly W. S. Holdsworth, A History of English Law, X (London, 1938), esp. 647: “As the result of all these consequences of the independence of the courts, the doctrine of the rule or supremacy of the law was established in its modern form, and became perhaps the most distinctive, and certainly the most salutary, of all the characteristics of English constitutional law.”
75. Cf. also Daniel Defoe, The History of the Kentish Petition (London, 1701), and his so-called Legion’s Memorial of the same year, with its concluding assertion that “Englishmen are no more to be slaves to Parliaments, than to Kings” (The Works of Daniel Defoe [London, 1843], III, 5). See on this C. H. McIlwain, Constitutionalism: Ancient and Modern (Ithaca, N.Y.: Cornell University Press, 1947), p. 150.
76. Cf., for instance, Sir Alfred Denning, Freedom under the Law (London, 1949), where he says with respect to the Continental doctrine “Nullum crimen, nulla poena sine lege”: “In this country, however, the common law has not limited itself in that way. It is not contained in a code but in the breast of the judges, who enunciate and develop the principles needed to deal with any new situations which arise.” See also S. Glaser, “Nullum crimen sine lege,” Journal of Comparative Legislation and International Law, 3d ser., Vol. XXIV (1942). In the form quoted, the Latin maxim dates only from the end of the eighteenth century (see below, chap. XIII, n. 22), but there was current in eighteenth-century England the similar expression: “Ubi non est lex ibi non est transgressio.”
78. Thus Lord Camden’s opinion is sometimes quoted. The only statement of his expressing substantially the same view that I can find occurs in Entick v. Carrington (1765) (T. B. Howell’s State Trials, XIX, 1073): “With respect to the
argument of state necessity, or a distinction that has been aimed at between states offences and others, the common law does not understand that kind of reasoning, nor do our books take notice of any such distinctions."

79. What finally decided this incorporation into Tory doctrine was probably Henry Saint-John Bolingbroke, *A Dissertation upon Parties* (1734), with its acceptance of the contrast between a "government by constitution" and a "government by will" (Letter X [5th ed.; London, 1739], p. 111).

80. Cf. W. S. Holdsworth, *A History of English Law*, X, 713: "If a lawyer, a statesman, or a political philosopher of the eighteenth century had been asked what was, in his opinion, the most distinctive feature of the British constitution, he would have replied that its most distinctive feature was the separation of the powers of the different organs of government." Yet even at the time that Montesquieu popularized the conception on the Continent, it was true of the actual situation in England only to a limited degree.

81. In addition to the passage quoted later on in the text, see particularly D. Hume, *Essays*, I, "Of the Origin of Government," 117; "Of Civil Liberty," p. 161; and especially "Of the Rise and Progress of the Arts and Sciences," p. 178, where he argues: "All general laws are attended with inconveniences, when applied to particular cases; and it requires great penetration and experience, both to perceive that these inconveniences are fewer than what results from full discretionary powers in every magistrate; and also to discern what general laws are, upon the whole, attended with fewest inconveniences. This is a matter of so great difficulty, that men have made some advances, even in the sublime arts of poetry and eloquence, where a rapidity of genius and imagination assist their progress, before they arrived at any great refinement in their municipal laws, where frequent trial and diligent observation can alone direct their improvements." Cf. also *Enquiry concerning the Principles of Morals*, Essays II, 179-96, 256, and 272-78. As Hume is often represented as a Tory, it deserves notice that he himself stated that "my views of things are more conformable to Whig principles; my representations of persons to Tory prejudices" (quoted in E. C. Mossner, *Life of David Hume* [London, 1954], p. 311; see also ibid., p. 179, where Hume is described as a "Revolution Whig," though not of the dogmatic variety.)


84. For the manner in which Adam Smith accepts the separation of powers and its justification as a matter of course see *W.o.N.*, Book V, chap. 1, Part II (II, 213-14). An earlier incidental reference to these problems (ibid., p. 201), in which Smith briefly explains that in England "the public safety does not require, that the sovereign is trusted with any discretionary power," even for suppressing "the rudest, the most groundless, and the most licentious remonstrances," because he is "secured by a well-regulated army" has provided the occasion for an important discussion of this unique situation by one of the acutest foreign students of the British Constitution: J. S. de Lolme in his *Constitution of England* (1784) (new ed., London, 1800), pp. 436-441, represents it as "the most characteristic circumstance in the English government, and the most pointed proof that can be given of the true freedom which is the consequence of its frame," that in England "all the individual's actions are supposed to be lawful, till that law is pointed out which make them to be otherwise." He then goes on to say
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“The foundation of that law principle, or doctrine, which confines the exertion of the power of the government to such cases only as are expressed by a law in being” and which, though tracing back to Magna Carta, was put into actual force only by the abolition of the Star Chamber, with the result that “it has appeared by the event, that the very extraordinary restriction upon the governing authority we are alluding to, and its execution, are no more than what the intrinsic situation of things, and the strength of the constitution, can bear.” (Note how this passage is evidently influenced by the exposition of Hume quoted in the text.)

Many similar statements from the period could be quoted, but two particularly characteristic ones must suffice. The first is from John Wilkes’s The North Briton, Vol. LXIV (September 3, 1768; quoted by C. K. Allen, Law and Orders [London, 1945] p. 5): “In a free government, these three powers ever have been, at least ever ought to be, kept separate: because, were all the three, or any two of them, to be united in the same person, the liberties of the people would be, from that moment, ruined. For instance, were the legislative and executive powers united in the same magistrate, or in the same body of magistrates, there could be no such thing as liberty, inasmuch as there would be great reason to fear lest the same monarch, or senate, should enact tyrannical laws in order to execute them in a tyrannical manner. Nor could there, it is evident, be such a thing as liberty, inasmuch as there would be great reason to fear lest the same monarch, or senate, should enact tyrannical laws in order to execute them in a tyrannical manner. Nor could there, it is evident, be such a thing as liberty, inasmuch as there would be great reason to fear lest the same monarch, or senate, should enact tyrannical laws in order to execute them in a tyrannical manner. Nor could there, it is evident, be such a thing as liberty, inasmuch as there would be great reason to fear lest the same monarch, or senate, should enact tyrannical laws in order to execute them in a tyrannical manner. Nor could there, it is evident, be such a thing as liberty, inasmuch as there would be great reason to fear lest the same monarch, or senate, should enact tyrannical laws in order to execute them in a tyrannical manner. 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The second passage occurs in the Letters of Junius (1772), Letter 47, dated May 25, 1771, ed. C. W. Everett (London, 1927), p. 208: “The government of England is a government of law. We betray ourselves, we contradict the spirit of our laws, and we shake the whole system of English jurisprudence, whenever we intrust a discretionary power over the life, liberty, or fortune of the subject, to any man or set of men whatsoever upon a presumption that it will not be abused.”

85. Sir William Blackstone. Commentaries on the Laws of England (London, 1765), I, 269: “In this distinct and separate existence of the judicial power in a peculiar body of men, nominated indeed, but not removable at pleasure, by the Crown, consists one main preservative of public liberty; which cannot subsist long in any state, unless the administration of common justice be in some degree separated both from the legislative and also from the executive power. Were it joined with the legislative, the life, liberty, and property of the subject would be in the hands of arbitrary judges, whose decisions would be then regulated only by their own opinions, and not by any fundamental principles of law; which, though legislatures may depart from them, yet judges are bound to observe.”

86. Ibid., p. 44.

87. See particularly Edmund Burke, Speech on the Motion Made in the House of Commons, the 7th of February, 1771, Relative to the Middlesex Elections, in Works, passim.

88. E. Barker, Traditions of Civility (Cambridge: Cambridge University
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Press, 1948), p. 216. Note also the interesting account, ibid., pp. 245 and 248, of A. V. Dicey’s admiration for Paley.


90. Macaulay’s success in making the achievement of the constitutional struggles of the past once more a living possession of every educated Englishman is now rarely remembered. But see the _Times Literary Supplement_, January 16, 1953, p. 40: “He did for our history what Livy did for the history of Rome; and he did it better.” Cf. also Lord Acton’s remark, _Hist. Essays_, p. 482, that Macaulay “had done more than any writer in the literature of the world for the propagation of the Liberal faith, and he was not only the greatest, but the most representative Englishman then [1856] living.”

91. In some respects even the Benthamites could not but build on and improve the old tradition which they did so much to destroy. This applies certainly to John Austin’s efforts to provide sharp distinctions between true general “laws” and “occasional or particular commands” (see _Lectures on Jurisprudence_ [5th ed.; London, 1885], I, 92).


CHAPTER TWELVE

The American Contribution: Constitutionalism

The quotation at the head of the chapter is taken from Lord Acton, _Hist. of Freedom_, p. 55.


2. E. Burke, “Speech on Conciliation with America” (1775), in _Works_ III, 49.

The predominant influence of English ideals on the American Revolution seems even more striking to the Continental European student than to contemporary American historians; cf. particularly O. Vossler, _Die amerikanischen Revolutionsideale in ihrem Verhältnis zu den europäischen_ (Beiheft 17 to the _Historische Zeitschrift_) (Munich, 1929); but see also C. H. McIlwain, _The American Revolution_ (New York, 1923), esp. pp. 156–60 and 183–91.

3. Cf., e.g., the reply given by the Massachusetts legislature to Governor Bernard in 1769 (quoted by A. C. McLaughlin, _A Constitutional History of the United States_ [New York, 1935], p. 67, from _Massachusetts State Papers_, pp. 172–73), in which it is argued that “no time can better be employed, than in the preservation of the rights derived from the British constitution, and insisting upon points, which, though your Excellency may consider them as nonessential, we esteem its best bulwarks. No treasure can be better expended, than in securing that true old English liberty, which gives a relish to every other enjoyment.”
4. Cf. [Arthur Lee], *The Political Detection . . ., Letters signed Junius Americanus* (London, 1770), p. 73: “In principle, this dispute is essentially the same with that which subsisted in the last Century between the people of this Country and Charles the First. . . . The King and the House of Commons may differ in name, but unlimited power makes them in effect the same, except that it is infinitely more to be dreaded in many than in one”; and E. Burke, *An Appeal from the New to the Old Whigs* (1791), in *Works*, VI, 123, where he speaks of the Americans standing at the time of the Revolution “in the same relation to England, as England did to King James the Second, in 1688.” On the whole issue see G. H. Guttridge, *English Whiggism and the American Revolution* (Berkeley: University of California Press, 1942).


6. See C. Rossiter, *Seedtime of the Republic* (New York, 1953), p. 360, where he quotes from the *Newport Mercury* of May 19, 1766, a toast of “A Son of Liberty in Bristol County, Mass.”: “Our toast in general is,—*Magna Charta, the British Constitution;—virtue and Liberty forever!*”


9. The expression “fixed constitution,” constantly used by James Otis and Samuel Adams, apparently derives from E. de Vattel, *Law of Nations* (London, 1797), Book I, chap. 3, sec. 34. The best-known statement of the conceptions discussed in the text occurs in the “Massachusetts Circular Letter of February 11, 1768” (quoted in W. MacDonald, *Documentary Source Book of American History* [New York, 1929], pp. 146-50), the most significant paragraph of which is as follows: “The House have humbly represented to the ministry, their own sentiments, that His Majesty’s high court of parliament is the supreme legislative power over the whole empire: that in all free states the constitution is fixed, and as the supreme legislative derives its power and authority from the constitution, it cannot overlap the bounds of it, without destroying its own foundation; that the constitution ascertains and limits both sovereignty and allegiance, and, therefore, his Majesty’s American subjects, who acknowledge themselves bound by the ties of allegiance, have an equitable claim to the full enjoyment of the fundamental rules of the British constitution; that it is an essential, unalterable right, in nature, engrafted into the British constitution, as a fundamental law, and ever held sacred and irrevocable by the subjects within the realm, that what a man has honestly acquired is absolutely his own, which he may freely give, but cannot be taken from him without his consent; that the American subjects may, therefore, exclusive of any consideration of charter rights, with a decent firmness, adapted to the character of free men and subjects, assert this natural and constitutional right.”
10. The phrase most commonly used was "limited constitution," into which form the idea of a constitution limiting the powers of government had been contracted. See especially the Federalist No. LXXVIII, ed. M. Beloff (Oxford 1948), p. 397, where Alexander Hamilton gives the following definition: "By a limited constitution, I understand one which contains certain specified exceptions to the legislative authority; such, for instance, as that it shall pass no bills of attainder, no ex post facto laws, and the like. Limitations of this kind can be preserved in practice no other way than through the medium of the courts of justice; whose duty it must be to declare all acts contrary to the manifest tenor of the constitution void. Without this, all the reservations of particular rights or privileges would amount to nothing."

11. Cf. J. Walter Jones, op. cit., pp. 229 f.: "By the time of the dispute with the Mother Country the colonists were therefore well acquainted with two ideas more or less strange to the general trend of English legal thought—the doctrine of the rights of man, and the possibility or even necessity (for they were now struggling against a Parliament) of limiting legislative power by a written constitution."

For the whole of the following discussion I am indebted mainly to two American authors, C. H. McIlwain and E. S. Corwin, whose chief works may be listed here instead of many detailed references:


12. Cf. Humphreys, op. cit., p. 90: "The very definition of liberty was freedom from arbitrary rule."

13. On the derived character of the power of all representative assemblies in the process of constitution-making see particularly McLaughlin, op. cit., p. 109.


of Chicago Press, 1951], p. 344), where, in providing for what we would call a constitutional convention, he explicitly stipulated that “those persons ought not to exercise any legislative power, but only to draw up the foundations of a just government, and to propound them to the well-affected people in every country, to be agreed to. Which agreement ought to be above law, and therefore the bounds, limits, and extent of the people’s legislative deputies in parliament, contained in the Agreement, [ought] to be drawn up into a formal contract to be mutually signed.” Significant in this connection is also the resolution of the Concord, Massachusetts, town meeting of October 21, 1776 (reprinted in S. E. Morison, Sources and Documents Illustrating the American Revolution [Oxford: Oxford University Press, 1923], p. 177), which declared that the legislative was no proper body to form a constitution, “first, because we conceive that a Constitution in its proper idea intends a system of principles established to secure the subject in the possession and enjoyment of their rights and privileges against any encroachments of the governing part. Second, because the same body that forms a Constitution have of consequence a power to alter it. Third, because a Constitution alterable by the Supreme Legislative is no security at all to the subject against any encroachment of the governing part on any, or on all the rights and privileges.” It was, of course, largely the wish to prevent the ultimate authority from concerning itself with particulars, much more than its technical impracticability, that led the fathers of the American Constitution unanimously to reject direct democracy of the kind that had existed in ancient Greece.

17. Cf. above, chap. xi, especially nn. 4 and 6.
19. This is not true of the original concept of sovereignty as introduced by Jean Bodin. Cf. C. H. McIlwain, Constitutionalism and the Changing World, chap. ii.
20. As has been stressed by D. Hume and a long line of theorists down to F. Wieser and his fullest elaboration of the idea in Das Gesetz der Macht (Vienna, 1926).
23. Ibid., p. 418.
24. Constitution of Massachusetts (1780), Part I, Art. XXX. Though this clause does not yet appear in the original draft by John Adams, it is entirely in the spirit of his thinking.
25. For a discussion of the relationship see the works quoted in n. 21 above.

26. Cf. Webster, op. cit., p. 386: "Each of these instruments declared that no one should be deprived of his liberty except by law or by judgment of his peers; that every one, when prosecuted, should be entitled to a copy of the indictment brought against him, as well as to the right of procuring counsel and evidence: and that no one should be compelled to give evidence against himself. They all carefully guarded the right of trial by jury; guaranteed freedom of the press and free elections; forbade general warrants and standing armies in times of peace, forbade the granting of titles of nobility, hereditary honors and exclusive privileges. All of these instruments, except those of Virginia and Maryland, guaranteed the rights of assembly, petition, and instruction of representatives. All except those of Pennsylvania and Vermont forbade the requirement of excessive bail, the imposition of excessive fines, the infliction of unusual punishments, the suspension of laws by any other authority than the legislature, and taxation without representation."

27. Constitution of North Carolina, Art. XXIII. Cf. Constitution of Maryland, "Declaration of Rights," Art. 41: "That monopolies are odious, contrary to the spirit of a free government and the principles of commerce, and ought not to be suffered."

28. See especially the Massachusetts Constitution, Part I, "Declaration of Rights," Art. XXX: "In the government of this Commonwealth, the legislative department shall never exercise the executive and judicial powers, or either of them; the executive shall never exercise the legislative and judicial powers, or either of them; ... to the end it may be a government of laws, and not of men."

29. Constitution of Massachusetts, Art. XXIV.

30. The phrase occurs first in the draft of the Virginia Declaration of Rights of May, 1776, by George Mason (see K. M. Rowland, The Life of George Mason [New York, 1892], pp. 435 ff.) and then as sec. 15 of the declaration as adopted. See also the Constitution of New Hampshire, Art. XXXVIII, and that of Vermont, Art. XVIII. (Since there seems to exist no collection of the state constitutions in force in 1787, I am using The Constitutions of All the United States [Lexington, Ky., 1817], which does not in all instances give the dates of the texts printed. In consequence, some of the references given in this and in the last few notes may refer to amendments later than the federal Constitution.) On the origin of this clause see G. Stourzh's forthcoming book, The Pursuit of Greatness.

31. Webster, op. cit., p. 398.

32. Cf. J. Madison at the end of the Federalist, No. XLVIII: "A mere demarcation on parchment of the constitutional limits of the several departments, is not a sufficient guard against those encroachments which lead to a tyrannical concentration of all the powers of government in the same hands."

33. John Jay is quoted (by M. Oakeshott, "Rationalism in Politics," Cambridge Journal, I [1947], 151) as saying in 1777: "The Americans are the first people whom Heaven has favoured with an opportunity of deliberating upon, and choosing the forms of government under which they should live. All other constitutions have derived their existence from violence or accidental circumstances, and are therefore probably more distant from their perfection." But compare John Dickinson's emphatic statement in the Philadelphia Convention (M. Farrand [ed.], The Records of the Federal Convention of 1787 [rev. ed.; New Haven: Yale University Press 1937], under the date of August 13, II, 278):
"Experience must be our only guide. Reason may mislead us. It was not Reason that discovered the singular and admirable mechanism of the English Constitution. It was not Reason that discovered... the odd and in the eye of those who are governed by reason, the absurd mode of trial by Jury. Accidents probably produced these discoveries, and experience has given a sanction to them. This is then our guide."

34. James Madison in the Philadelphia Convention mentioned as the chief objects of national government, "the necessity of providing more effectively for the security of private rights and the steady dispensation of justice. Interference with these were evils which had more, perhaps, than anything else produced this convention" (Records of the Federal Constitution, I, 133). Cf. also the famous passage quoted by Madison in the Federalist, No. XLVIII, p. 254, from Thomas Jefferson's Notes on the State of Virginia: "All the powers of government, legislative, executive, and judiciary, result to the legislative body. The concentrating these in the same hands, is precisely the definition of despotic government. It will be no alleviation that these powers will be exercised by a plurality of hands, and not by a single one. One hundred and seventy-three despots would surely be as oppressive as one. Let those who doubt it, turn their eyes on the republic of Venice. As little will it avail us, that they are chosen by ourselves. An elective despotism was not the government we fought for; but one which should not only be founded on free principles, but in which the powers of government should be so divided and balanced among several bodies of magistracy, as that no one could transcend their legal limits, without being effectually checked and restrained by the others. ...[The branches other than the legislature] have accordingly, in many instances decided rights, which should have been left to judiciary controversy, and the direction of the executive, during the whole time of their session, is becoming habitual and familiar."—R. A. Humphreys' conclusion (op. cit., p. 98), is true, therefore, even of Jefferson, the idol of the latter doctrinaire democrats: "Such was the republic which the authors of the Federal Constitution tried to build. They were concerned not to make America safe for democracy, but to make democracy safe for America. From Lord Chief Justice Coke to the Supreme Court of the United States is a long way, but a clear one. The controlling rule of law which the seventeenth century set above King or Parliament, which the Puritans exalted in matter both civil and ecclesiastical, which the philosophers saw as the governing principle of the universe, which the colonists invoked against the absolutism of Parliament, this was now made the essential principle of federation."

35. E. S. Corwin, American Historical Review, XXX (1925), 536; the passage continues: "It remained for the Constitutional Convention, however, while it accepted Madison's main idea, to apply it through the agency of judicial review. Nor can it be doubted that this determination was assisted by a growing comprehension in the Convention of the doctrine of judicial review."

36. Lord Acton, Hist. of Freedom, p. 98.


39. An even clearer statement of this view than in the passage by Hamilton quoted in the text is that by James Wilson in the debate on the Constitution in
the Pennsylvania convention (The Debates in the Several State Conventions, on
the Adoption of the Federal Constitution, ed. J. Elliot [Philadelphia and Washington, 1863], II, 436): He described a bill of rights as "highly imprudent" because "in all societies, there are many powers and rights which cannot be particularly enumerated. A bill of rights annexed to a constitution is an enumeration of the powers reserved. If we attempt an enumeration, everything that is not enumerated is presumed to be given." James Madison, however, seems from the beginning to have held the view which ultimately prevailed. In an important letter to Jefferson, dated October 17, 1788 (quoted here from The Complete Madison, ed. S. K. Padover [New York, 1953], p. 253), too long to reproduce here in full, he wrote: "My own opinion has always been in favor of a bill of rights; provided it be so framed as not to imply powers not meant to be included in the enumeration. . . . The invasion of private rights is chiefly to be apprehended, not from acts of Government contrary to the sense of its constituents, but from acts in which the Government is the mere instrument of the major number of the Constituents. This is a truth of great importance but not yet sufficiently attended to. . . . What use then it may be asked can a bill of rights serve in popular Governments? . . . 1. The political truths declared in that solemn manner acquire by degrees the character of fundamental maxims of free Government, and as they become incorporated with the national sentiment, counteract the impulses of interest and passion. . . ."

42. Cf. L. W. Dunbar, "James Madison and the Ninth Amendment," Virginia Law Review, Vol. XLII (1956). It is significant that even the leading authority on the American Constitution misquotes in a well-known essay (E. S. Corwin, "The 'Higher Law' Background etc." [1955 reprint], p. 5) the text of the Ninth Amendment and reprints the misquotation twenty-five years later, apparently because nobody had noticed the substitution of a phrase of six words for one of eleven in the authentic text!
43. This admiration was widely shared by nineteenth-century liberals such as W. E. Gladstone, who once described the American Constitution as "the most wonderful work ever struck off at a given time by the brain and purpose of men."
45. All the arguments supporting the denial have recently been marshaled in detail in W. W. Crosskey, Politics and the Constitution in the History of the United States (Chicago: University of Chicago Press, 1953).
46. See mainly Alexander Hamilton in the Federalist, No. LXXVIII, p. 399: "Whenever a particular statute contravenes the constitution it will be the duty of the judicial tribunals to adhere to the latter, and disregard the former"; also James Madison, Debates and Proceedings in the Congress, I (Washington, 1834), 439, where he declares that the courts would "consider themselves in a peculiar
manner the guardians of those rights; they will be an impenetrable bulwark against every assumption of power in the Legislative or Executive: they will be naturally led to resist every encroachment upon rights expressly stipulated for in the Constitution by the declaration of rights," and his later statement in a letter to George Thompson, dated June 30, 1825 (quoted in The Complete Madison, ed. S. K. Padover, p. 344): "No doctrine can be sound that releases a Legislature from the control of a constitution. The latter is as much a law to the former, as the acts of the former are to individuals and although always liable to be altered by the people who formed it, is not alterable by any other authority; certainly not by those chosen by the people to carry it into effect. This is so vital a principle, and has been so justly the pride of our popular Government, that a denial of it cannot possibly last long or spread far." Further, Senator Mason's and Gouverneur Morris' statements in the congressional discussion of the repeal of the judiciary act of 1801 quoted in McLaughlin, *op. cit.*, p. 291, and James Wilson's Lectures delivered in 1792 to students of the University of Pennsylvania (*Works*, ed. J. D. Andrews [Chicago, 1896], I, 416-17), in which he presents judicial review as "the necessary result of the distribution of power, made, by the constitution, between the legislative and the judicial departments."

47. Even the most critical recent survey by Crosskey, *op. cit.*, II, 943, sums up the situation by saying that "some evidence has been found, that the basic notion of judicial review had some acceptance in America, in the Colonial period."

48. *Marbury v. Madison*, 5 U.S. (1 Cranch), 137 (1803); only a few passages from this famous decision can be quoted here: "The Government of the United States has been emphatically termed a government of laws, and not of men. It will certainly cease to deserve this high appellation if the laws furnish no remedy for the violation of a vested legal right... The question, whether an Act, repugnant to the constitution can become the law of the land, is a question deeply interesting to the United States, but, happily, not of an intricacy proportioned to its interest. It seems only necessary to recognize certain principles supposed to have been long and well established, to decide it... The powers of the legislature are defined and limited; and that those limits may not be mistaken or forgotten, the constitution is written. To what purpose are powers limited, and to what purpose is that limitation committed to writing, if those limits may, at any time, be passed by those intended to be restrained? The distinction between a government with limited and unlimited powers is abolished if those limits do not confine the persons on whom they are imposed and if Acts prohibited and Acts allowed are of equal obligation... It is emphatically the province and duty of the judicial department to say what the law is. Those who apply the rule to particular cases must of necessity expound and interpret that rule. If two laws conflict with each other, the courts must decide on the operation of each."

49. Cf. R. H. Jackson, *The Struggle for Judicial Supremacy* (New York, 1941), pp. 36-37, where he suggests that "this may have been the result not merely of judicial abstinence but of the fact that there was little Congressional legislation at least that would offend conservative minds. Laissez faire, to some degree, was the philosophy of the legislature, as it was of the Court. It is partly this fact which obscured the potentialities of *Marbury v. Madison* and even more of *Dred Scott.*"

50. On the great influence of legal thought on American politics during the
period see particularly Tocqueville, *Democracy*, I, chap. xvi, 272-80. Few facts are more indicative of the change of atmosphere than the decline of the reputation of men like Daniel Webster, whose effective statements of constitutional theory were once considered classic but are now largely forgotten. See particularly his arguments in the Dartmouth Case and in *Luther v. Borden*, in *Writings and Speeches of Daniel Webster* (National ed., Vols. X and XI [Boston, 1903]) esp. X, 219: “By the law of the land is most clearly intended the general law; a law which hears before it condemns; which proceeds upon inquiry, and renders judgment only after trial. The meaning is, that every citizen shall hold his life, liberty, property, and immunities under the protection of the general rules which govern society. Everything which may pass under the form of an enactment is not therefore to be considered the law of the land.” Also *ibid.*, X, 232, where he stresses that the people “have most wisely, chosen to take the risk of occasional inconvenience from the want of power, in order that there might be a settled limit to its exercise, and a permanent security against its abuse.” See also *ibid.*, XI, 224: “I have said that it is one principle of the American system, that the people limit their governments, National and State. They do so, but it is another principle, equally true and certain, and, according to my judgment of things, equally important, that the people often limit themselves. They set bounds to their own power. They have chosen to secure the institutions which they establish against the sudden impulses of mere majorities. All our institutions teem with instances of this. It was their great conservative principle, in constituting forms of government, that they should secure what they had established against hasty changes by simple majorities.”

52. See E. S. Corwin, “The Basic Doctrine, etc.,” p. 111, as quoted in n. 45 above.
53. See *ibid.*, p. 112.
54. See the constitutions of Arkansas, V, 25; Georgia, I, iv, 1; Kansas, II, 17; Michigan, VI, 30; and Ohio, II, 25; and for a discussion of this feature H. von Mangelnd, *Rechtsstaatsgedanken un d Regierungformen in den Vereinigten Staaten von Amerika* (Essen, 1938), pp. 315-18.
59. In E. S. Corwin’s standard annotated edition of the Constitution of the United States, 215 out of 1,237 pages are devoted to the jurisdiction on the Fourteenth Amendment as against 136 pages devoted to the “commerce clause”!
60. Cf. the comment in E. Freund, *Standards of American Legislation* (Chicago: University of Chicago Press, 1917), p. 208: “The only criterion that is suggested is that of reasonableness. From the point of view of legal science it would be difficult to conceive of anything more unsatisfactory.”

63. *Reorganization of the Federal Judiciary: Adverse Report from the [Senate] Committee on the Judiciary Submitted to Accompany S. 1392 (75th Cong., 1st sess., Senate Rept. No. 711, June 7, 1937),* pp. 8, 15, and 20. Cf. also p. 19: "The courts are not perfect, nor are the judges. The Congress is not perfect, nor are Senators and Representatives. The Executive is not perfect. These branches of government and the office under them are filled by human beings who for the most part strive to live up to the dignity and idealism of a system that was designed to achieve the greatest possible measure of justice and freedom for all the people. We shall destroy the system when we reduce it to the imperfect standards of the men who operate it. We shall strengthen it and ourselves, we shall make justice and liberty for all men more certain when, by patience and self-restraint, we maintain it on the high plane on which it was conceived.

"Inconvenience and even delay in the enactment of legislation is not a heavy price to pay for our system. Constitutional democracy moves forward with certainty rather than with speed. The safety and the permanence of the progressive march of our civilization are far more important to us and to those who are to come after us than the enactment now of any particular law. The Constitution of the United States provides ample opportunity for the expression of the popular will to bring about such reforms and changes as the people may deem essential to their present and future welfare. It is the people's charter of the powers granted those who govern them."

64. I shall not easily forget how this feeling was expressed by the taxi driver in Philadelphia in whose cab we heard the radio announcement of President Roosevelt's sudden death. I believe he spoke for the great majority of the people when he concluded a deeply felt eulogy of the President with the words: "But he ought not to have tampered with the Supreme Court, he should never have done that!" The shock had evidently gone very deep.


**CHAPTER THIRTEEN**

*Liberalism and Administration: the "Rechtsstaat"*

The quotation at the head of the chapter is taken from G. H. von Berg, *Handbuch des deutschen Polizeirechtes* (Hannover, 1799–1804), II, 3. The German text is: "Wo bleibt eine bestimmte Grenze der höchsten Gewalt, wenn eine unbestimmte, ihrem eigenen Urtheile überlassene allgemeine Glückseligkeit ihr Ziel sein soll? Sollen die Fürsten Väter des Volks seyn, so gross auch die Gefahr ist, dass sie seine Despoten seyn werden?" How little the problems have changed in a century and a half is shown when we compare this with the observation by A. von Martin,
"Denn es kann—auсh bei aller revolutionär-demokratischen Ideologie—keinen weiterreichenden Freibrief für die Macht geben, als wenn sie lediglich an den (jeder jeweiligen 'Generallinie' nachgebenden) Kautschukbegriff des Gemeinwohls gebunden ist, der unter dem Deckmantel des Moralischen, jeder politischen Beliebigkeit freie Bahn gibt."

For reference to an earlier publication of the substance of this and the three following chapters see the note at the beginning of chap. xi.


5. See point 16 of the *Déclaration* of August 26, 1789: "Toute société dans laquelle la garantie des droits n'est assurée, ni la séparation des pouvoirs déterminée, n'a point de Constitution."


8. Cf. Ray, op. cit., p. 372. It is of some interest that one of the clearest statements of the English conception of liberty occurs in a work published in Geneva in 1792 by Jean-Joseph Mounier in protest against the abuse of the word "liberty" during the French Revolution. It bears the significant title *Recherches sur les causes qui ont empêché les Français de devenir libres*, and its first chapter, headed "Quels sont les caractères de la liberté?" begins: "Les citoyens sont libres, lorsqu'ils ne peuvent être contraints ou empêchés dans leurs actions ou dans le jouissance de leurs biens et de leur industrie, si ce n'est en vertu des lois antérieures, établies pour l'intérêt public, et jamais d'après l'autorité arbitraire d'un homme, quels que soient son rang et son pouvoir.

"Pour qu'un peuple jouisse de la liberté, les loix, qui sont les actes plus essentiels de la puissance souveraine, doivent être dictées par des vues générales, et non par des motifs d'intérêt particulier; elles ne doivent jamais avoir un effet rétroactif, ni se rapporter à certaines personnes." Mounier is fully aware that what he is defending is the English concept of liberty, and on the next page he explicitly says: "SURETÉ, PROPRIÉTÉ, DISENT LES ANGLOIS, QUAND ILS VEULENT
caractériser la liberté civile ou personelle. Cette définition est en effet très-exacte: tous les avantages que la liberté procure sont exprimés dans ces deux mots." On Mounier and generally on the initial influence and gradual receding of the English example in the course of the French Revolution see G. Bonno, La Constitution britannique devant l'opinion française (Paris, 1932), esp. chap. vi.


10. For an account of how France failed ever to achieve a real constitution in the American sense and how this gradually led to a decline of the rule of law see L. Rougier, La France à la recherche d'une constitution (Paris, 1952).

11. In addition to A. de Tocqueville's L'ancien régime (1856), English translation under the same title by M. W. Patterson (Oxford, 1952), particularly chaps. ii and iv, see particularly his Recollections (London, 1896), p. 238: "When, therefore, people assert that nothing is safe from revolutions, I tell them they are wrong, and that centralization is one of those things. In France there is only one thing we can't set up: that is, a free government; and only one institution we can't destroy: that is, centralization. How could it ever perish? The enemies of government love it, and those who govern cherish it. The latter perceive, it is true, from time to time that it exposes them to sudden and irremediable disasters; but this does not disgust them with it. The pleasure it procures them of interfering with everyone and holding everything in their hands atones to them for its dangers."

12. King Louis Philippe himself is reported to have said in a speech to the National Guard (quoted in an essay by H. de Lamennais originally published in L'Avenir of May 23, 1831, and reprinted in Troisièmes mélanges [Paris, 1835], p. 266): "La liberté ne consiste que dans le règne des lois. Que chacun ne puisse pas être tenu de faire autre chose que ce que la loi exige de lui, et qu'il puisse faire tout ce que la loi n'interdit pas, telle est la liberté. C'est vouloir la détruire que de vouloir autre chose."

A fuller account of French developments during this period would have to give considerable space to some of the leading political thinkers and statesmen of the period, such as Benjamin Constant, Guizot, and the group of "doctrinaires," who developed a theory of garantism, a system of checks designed to protect the rights of the individual against the encroachment of the state. On them, see G. de Ruggiero, The History of European Liberalism (Oxford: Oxford University Press, 1927), and L. Diez del Corral, El Liberalismo doctrinario (Madrid, 1945). On the doctrinal development of French administrative law and jurisdiction during the period compare particularly (Achille) Duc de Broglie, "De la juridiction administratif" (1829), in Écrits et discours, Vol. I (Paris, 1863), and L. M. de La Haye de Cormenin, Questions de droit administratif (Paris, 1822).


14. On the importance of the German theoretical developments cf. F. Alexef, "L'État—le droit—et le pouvoir discrétionnaire des autorités publiques," Revue internationale de la théorie du droit, III (1928-29), 216; C. H. McIlwain, Con-
stitutionalism and the Changing World (Cambridge: Cambridge University Press, 1939), p. 270; and Leon Duguit, Manuel de droit constitutionnel (3d ed.; Paris, 1918), which is a good example of how one of the Continental treatises on constitutional law most widely known in the Anglo-Saxon world derives its argument at least as much from German as from French predecessors.

15. Cf. the perceptive observation in A. L. Lowell, Governments and Parties in Continental Europe (New York, 1896), II, 86: "In Prussia, the bureaucracy was so ordered as to furnish a better protection of individual rights and a firmer maintenance of law. But this broke down with the spread of French ideas after 1848, when the antagonistic interests in the state, taking advantage of the parliam­etary system, abused the administrative power and introduced a veritable party tyranny."

16. The conception of the power of law that prevailed in eighteenth-century Prussia is well illustrated by an anecdote known to every German child. Frederick II is said to have been annoyed by an old windmill standing close to his palace of Sans-Souci, impairing the view, and, after various unsuccessful attempts at buying it from the owner, is said to have threatened him with eviction; to which the miller is supposed to have answered: "We still have courts of justice in Prussia" ("Es gibt noch eine Kammergericht in Berlin!" is the phrase usually quoted). For the facts, or rather absence of factual basis in the legend, see R. Koser, Geschichte Friedrich des Grossen, III [4th ed.; Stuttgart, 1913], pp. 413 ff.). The story suggests limits to kingly power which at the time probably existed in no other country on the Continent and which I am not sure apply today to the heads of democratic states: a hint to their town planners would quickly lead to the forcible removal of such an eyesore—although, of course, solely in the public interest and not to please anybody’s whim!


18. I. Kant, Fundamental Principles of Morals, trans. A. D. Lindsay, p. 421. It is in agreement with this transfer of the concept of the rule of law to the field of morals when for Kant the conception of freedom as depending only on the law becomes “independence of anything other than the moral law alone” (Kritik der praktischen Vernunft, Akademieausgabe, p. 93).


20. A fuller account would have to consider particularly the early work of the philosopher J. G. Fichte, especially his Grundlage des Naturrechts nach Principien der Wissenschaftslehre (1796), in Werke (Berlin, 1845), Vol. III, and the writings of the poet Friedrich Schiller, who did probably as much as any man to spread liberal ideas in Germany. On these and the other German classics see G. Falter, Staatsideale unserer Klassiker (Leipzig, 1911), and W. Metzger, Gesellschaft, Recht und Staat in der Ethik des deutschen Idealismus (Heidelberg, 1917).

21. W. von Humboldt, "Ideen zu einem Versuch die Grenzen der Wirksamkeit des Staats zu bessen" (Breslau, 1851). Only part of this work was published soon after its composition in 1792, and the whole appeared only in the posthumous
edition quoted, rapidly followed by an English translation, when it profoundly affected not only John Stuart Mill but also Édouard Laboulaye in France. See the latter's *L'État et ses limites* (Paris, 1863).

22. It had been preceded by a Swedish code in 1734 and an even earlier Danish code.

23. The principle seems to have been first stated in this form by P. J. A. Feuerbach, *Lehrbuch des gemeinen in Deutschland gültigen peinlichen Rechts* (Gießen, 1801). But see above, n. 76, chap. xi.

24. “8. La loi ne doit établir que des peines strictement et évidemment nécessaires, et nul ne peut être puni qu'en vertu d'une loi établie et promulguée antérieurement au délit, et légalement appliquée.”


26. We cannot enter here into a further examination of the earlier history of this German concept and especially of the interesting question of how far it may have derived from Jean Bodin's conception of a “droit gouvernement.” On the more specific German sources see O. Gierke, *Johannes Althusius* (Breslau, 1880). The word *Rechtsstaat* seems to appear for the first time, but hardly yet with its later meaning, in K. T. Weleker, *Die letzten Gründe von Recht, Staat, und Strafe* (Gießen, 1813), where three types of government are distinguished: despotism, theocracy, and Rechtsstaat. On the history of the conception see R. Asanger, *Beiträge zur Lehre vom Rechtsstaat im 19. Jahrhundert* (diss., University of Münster, 1938). The best account of the role of the ideal in the German liberal movement is to be found in F. Schnabel, *Deutsche Geschichte im neunzehnten Jahrhundert*, II (Freiburg, 1933), esp. 99-109. See also Thomas Ellwein, *Das Erbe der Monarchie in der deutschen Staatskunde: Zur Geschichte des Verfassungsstaates in Deutschland* (Munich, 1954).

It is probably no accident that the beginning of the theoretical movement that led to the development of the ideal of the *Rechtsstaat* came from Hannover, which, through its kings, had had more contact with England than the rest of Germany. During the later part of the eighteenth century there appeared here a group of distinguished political theorists who built on the English Whig tradition; among them E. Brandes, A. W. Rehberg, and later F. C. Dahlmann were the most important in spreading English constitutional ideas in Germany. See on these men H. Christern, *Deutscher Ständestaat und englischer Parlamentarismus am Ende des 18. Jahrhunderts* (Munich, 1939). For our present purposes the most important figure of the group is, however, G. H. von Berg, whose work was quoted at the beginning of this chapter (see esp. the *Handbuch*, I, 158-60 and II, 1-4 and 12-17). The influence of his work is described in G. Marchet, *Studien über die Entwicklung der Verwaltungslehre in Deutschland* (Munich, 1885), pp. 421-34.

The scholar who later did most to propagate the theory of the *Rechtsstaat*, Robert von Mohl, had been a close student of the American Constitution; see his *Das Bundesstaatsrecht der Vereinigten Staaten von Nordamerika* (Stuttgart, 1824), which appears to have earned him a considerable reputation in the United States and led to his being asked to review Judge Story's *Commentaries in the American Jurist*, Vol. XIV (1835). The main works in which he elaborated the theory of the
Rechtsstaat are: Staatsrecht des Königreichs Württemberg (Tübingen, 1829-31); Die Polizei-Wissenschaft nach den Grundsätzen des Rechtsstaates (Tübingen, 1832); and Geschichte und Literatur der Staatswissenschaften (Erlangen, 1855-58). The best-known formulation of the conception of the Rechtsstaat as it ultimately emerged is that by one of the conservative theorists of the period, F. J. Stahl. In Die Philosophie des Rechts, Vol. II: Rechts- und Staatslehre, Part II (1837) (5th ed.; Tübingen and Leipzig, 1878), he defines it as follows (p. 352): “The State should be a State of law, this is the watchword and, in truth, also the tendency of recent times. It should exactly and irrevocably determine and secure the directions and the limits of its activity and the free sphere of the citizen, and not enforce on its own behalf or directly any moral ideas beyond the sphere of law. This is the conception of the Rechtsstaat and not that the state should confine itself to administering the law and pursue no administrative purpose or only protect the rights of the individual. It says nothing about the content or aim of the state but defines only the manner and method of achieving them.” (The last sentences are aimed at the extreme position represented, for example, by W. von Humboldt.)


28. L. Minnigerode, Beitrag zu der Frage: Was ist Justiz- und was ist Administrativ-Sache? (Darmstadt, 1835).

29. It deserves notice that there was a significant difference of opinion between south Germany, where French influences predominated, and north Germany, where a combination of old Germanic tradition and the influence of the theorists of the law of nature and of the English example seems to have been stronger. In particular, the group of south German lawyers who, in the political encyclopedia quoted in n. 27 above, provided the most influential handbook of the liberal movement, were distinctly more influenced by Frenchmen like B. Constant and F. P. G. Guizot than by any other source. On the importance of the Staatslexikon see H. Zehner, Das Staatslexikon von Rotteck und Welcker (“List Studien,” No. 3 [Jena, 1924]), and on the predominantly French influences on south German liberalism see A. Fickert, Montesquieus und Rousseaus Einfluss auf den vormärzlichen Liberalismus Badens (“Leipziger historische Abhandlungen,” Vol. XXXVII [Leipzig, 1914]). Cf. Theodor Wilhelm, Die englische Verfassung und der vormärzliche deutsche Liberalismus (Stuttgart, 1928). The difference in the tradition manifested itself later in the fact that, while in Prussia judicial review was extended, at least in principle, to questions on which the administrative agencies possessed discretionary powers, in south Germany such questions were explicitly excluded from judicial review.


31. See E. Lasker, “Polizeigewalt und Rechtsschutz in Preussen,” Deutsche Jahrbücher für Politik und Literatur, Vol. I (1861), reprinted in his Zur Verfassungsgeschichte Preußens (Leipzig, 1874). The essay is significant also for showing how far the English example guided north German developments.
32. The representative work stating this view is O. Bähr, Der Rechtsstaat: Eine publicistische Skizze (Cassel, 1864).
33. Rudolf (von) Gneist, Der Rechtsstaat (Berlin, 1872), and especially the second and enlarged edition of the same work, Der Rechtsstaat und die Verwaltungssgerichte in Deutschland (Berlin, 1879). The significance which was attached to Gneist's work at the time may be gathered from the title of an anonymous pamphlet of the period: Herr Professor Gneist oder der Retter der Gesellschaft durch den Rechtsstaat (Berlin, 1873).
34. See, for example, G. Radbruch, Einführung in die Rechtswissenschaft (2d ed.; Leipzig, 1913), p. 108; F. Fleiner, Institutionen des deutschen Verwaltungsrechts (8th ed.; Tübingen, 1928), and E. Forsthoft, Lehrbuch des Verwaltungsrechts, I (Munich, 1950), 394.
35. It is certainly not correct to maintain with regard to the earlier phase of this German development, as did F. L. Neumann ("The Concept of Political Freedom," Columbia Law Review, LIII [1953], 910, in the reprint in the same author's The Democratic and the Authoritarian State [Glencoe, Ill., 1957], p. 169; see also the conflicting statement in the latter volume, p. 22), that "the English rule of law and the German Rechtsstaat doctrines have nothing in common." This may be true of the emasculated concept of the merely "formal" Rechtsstaat which became dominant at the end of the century, but not of the ideals which inspired the liberal movement of the first half of the century or of the theoretical conceptions which guided the reform of administrative jurisdiction in Prussia. R. Gneist, in particular, quite deliberately made the English position his model (and was, incidentally, the author of an important treatise on English administrative law," a fact which ought to have prevented A. V. Dicey, if he had known of it, from so completely misunderstanding the use of the term on the Continent). The German translation of "rule of law," Herrschaft des Gesetzes, was in fact frequently used in place of Rechtsstaat.
36. Lowell, op. cit., I, 44.
37. Dicey, Constitution, originally delivered as lectures in 1884.

CHAPTER FOURTEEN

The Safeguards of Individual Liberty


1. The recent discussions of the meaning of the rule of law are very numerous, and we can list here merely some of the more significant ones: C. K. Allen, Law and Orders (London, 1945); Ernest Barker, "The 'Rule of Law,'" Political Quar-
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The conduct of Carl Schmitt under the Hitler regime does not alter the fact that, of the modern German writings on the subject, his are still among the most learned and perceptive; see particularly his Verfassungslehre (Munich, 1929), and Der Huter der Verfassung (Tübingen, 1931). Similarly important for the pre-Nazi state of thought are H. Heller, Rechtsstaat oder Diktatur? (Tübingen, 1930), and Staatslehre (Leiden, 1934); and F. Darmstädter, Die Grenzen der Wirksamkeit des Rechtsstaates (Heidelberg, 1930), and Rechtsstaat oder Machstaat? (Berlin, 1932). Cf. John H. Hallowell, The Decline of Liberalism as an Ideology (Berkeley: University of California Press, 1943). Of the German postwar literature see particularly F. Böhm, "Freiheitsordnung und soziale Frage," in Grundzüge einer Gesellschaftsordnung ("Wirtschaftswissenschaftliche Abhandlungen," Vol. II [Berlin, 1954]); C. F. Menger, Der Begriff des sozialen Rechtsstaates im Bonner Grundgesetz (Tübingen, 1955); R. Lange, Der Rechtsstaat als Zentralbegriff der neuesten Strafrechtsentwicklung (Tübingen, 1952); Recht, Staat, Wirtschaft, ed. H. Wandersleb (4 vols.; Stuttgart and Cologne, 1949–53); and R. Marcic, Vom Gesellschaftsstaat zum Richtersstaat (Vienna, 1957).

Of special importance, mainly on the relation between democracy and the Rechtsstaat, is the extensive Swiss literature in this field, largely under the influence of F. Fleiner and his disciple and successor, Z. Giacometti. Beginning with Fleiner’s Schweizerisches Bundesstaatsrecht (Tübingen, 1923; new ed. by Z. Giacometti (1949)) and his Institutionen des deutschen Verwaltungsrechts (8th ed.; Tübingen, 1928), see Z. Giacometti, Die Verfassungsgerichtsbarkeit des schweizerischen Bundesgerichts (Zurich, 1933), and the volume dedicated to him under the title. Demokratie und Rechtsstaat (Zurich, 1953), especially the contribution by
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W. Kägi; R. Bäumlin, Die rechtsstaatliche Demokratie (Zurich, 1954); R. H. Grossmann, Die staats- und rechtsideologischen Grundlagen der Verfassungsrichtsbarkeit in den U.S.A. und der Schweiz (Zurich, 1948); W. Kägi, Die Verfassung als rechtliche Grundordnung des Staates (Zurich, 1945); and Die Freiheit des Bürgers im schweizerischen Recht, by various authors (Zurich, 1948).


2. A clear recent statement of this basic principle of a truly liberal system occurs in Neumann, op. cit., p. 31: "It is the most important and perhaps the decisive demand of liberalism that interference with the rights reserved to the individual is not permitted on the basis of individual but only on the basis of general laws"; and ibid., p. 166: "The liberal legal tradition rests, therefore, upon a very simple statement: individual rights may be interfered with by the state only if the state can prove its claim by reference to a general law which regulates an indeterminate number of future cases; this excludes retroactive legislation and demands a separation of legislative from judicial functions." Cf. also the quotation in n. 12 to the preceding chapter. The seemingly slight shift in emphasis which, with the rise of legal positivism, made this doctrine ineffective comes out clearly if we compare two characteristic statements from the latter part of the last century. A. Esmein, Eléments de droit constitutionnel français et comparé (1896) (7th ed. rev. by H. Nézard [Paris, 1921], I, 22), sees the essence of liberty in the limitation of authority by the existence of "des règles fixes, connues d’avance, qui, dans le cas donné, dicteront au souverain sa décision" (italics added). However, for G. Jellinek, System der subjektiven öffentlichen Rechte (Freiburg, 1892), "alle Freiheit ist einfach Freiheit von gesetzwidrigem Zwange." In the first statement only such coercion is permissible as the law requires, in the second all coercion which the law does not forbid!


4. Cf. Francis Bacon’s statement: "For a supreme and absolute power cannot conclude itself, neither can that which is in its nature be revocable be fixed" (quoted by C. H. McIlwain, The High Court of Parliament [New Haven: Yale University Press, 1910]).


7. It seems to be a misunderstanding of this point that makes Lionel Robbins ("Freedom and Order," in Economics and Public Policy [Brookings Lectures, 1954 (Washington, D.C., 1955)], p. 153) fear that to suggest "a conception of government that is too limited to the execution of known laws, to the exclusion of func-
tions of initiative and discretion that cannot without distortion be left out of the picture," is to oversimplify our position and expose it to ridicule.


9. See particularly Carl Schmitt, Unabhängigkeit der Richter, Gleichheit vor dem Gesetz und Gewährleistung des Privateigentums nach der Weimarer Verfassung (Berlin, 1926), and Verfassungsglehr.

10. On this distinction see P. Laband, Staatsrecht des deutschen Reiches (5th ed.; Tübingen, 1911-14), II, 54-56; E. Seligmann, Der Begriff des Gesetzes im materiellen und formellen Sinn (Berlin, 1886); A. Haenel, Studien zum deutschen Staatsrechte, Vol. II: Gesetz im formellen und materiellen Sinne (Leipzig, 1888); Duguit, op. cit., and R. Carré de Malberg, La Loi: Expression de la volon
té générale (Paris, 1931).

Of great importance in this connection is also a series of cases in American constitutional law, of which only two can be quoted here. The best-known statement is probably that by Justice Mathew in Hurtado v. California, 110 U.S., p. 535: "It is not every act, legislative in form, that is law. Law is something more than mere will exerted as an act of power. It must be not a special rule for a particular person or a particular case, but, in the language of Mr. Webster, in his familiar definition, 'the general law, a law which hears before it condemns, which proceeds upon inquiry, and renders judgment only after trial; so that every citizen shall hold his life, liberty, property and immunities under the protection of the general rules which govern society: and thus excluding as not due process of law, acts of attainder, bills of pains and penalties, acts of confiscation, acts reversing judgments and acts directly transferring one man's estate to another, legislative judgments and decrees, and other similar special, partial and arbitrary exertions of power under the form of legislation. Arbitrary power, enforcing its edicts to the injury of the persons and property of its subjects, is not law, whether manifested as the decree of a personal monarch or of an impersonal multitude. And the limitations imposed by our constitutional law upon the action of the governments, both State and national, are essential to the preservation of public and private rights, notwithstanding the representative character of our political institutions. The enforcement of these limitations by judicial process is the device of self-governing communities to protect the rights of individuals and minorities, as well against the power of numbers, as against the violence of public agents transcending the limits of lawful authority, even when acting in the name and wielding the force of government." Cf. the more recent statement in State v. Baloff, Oregon Reports 138 (1932), p. 611: "A legislative act creates a rule for all: it is not an order or command to some individual; it is permanent, not transient.
A law is universal in its application; not a sudden order to and concerning a particular person."

11. See W. Bagehot, *The English Constitution* (1867), in *Works*, V, 255-56: "An immense mass, indeed, of the legislation is not, in the proper language of jurisprudence, legislation at all. A law is a general command applicable to many cases. The 'special acts' which crowd the statute book and weary Parliamentary committees are applicable to one case only. They do not lay down rules according to which railways shall be made, they enact that such and such a railway shall be made from this place to that place, and they have no bearing upon any other transaction." Today this tendency has gone so far that an eminent English judge has been led to ask: "Have we not come to a time when we must find another name for statute law than Law itself? Para-law perhaps; or even sub-law" (Lord Radcliffe, *Law and the Democratic State* [Holdsworth Lecture (Birmingham: University of Birmingham, 1955)], p. 4). Cf. also H. Jahrreiss, *Mensch und Staat* (Cologne, 1957), p. 15: "Wir sollten es uns einmal überlegen, ob wir nicht hinfort unter diesem ehrwürdigen Namen 'Gesetz' nur solche Normen setzen und Strafandrohungen nur hinter solche Normen stellen sollten, die dem Jedermann 'das Gesetz' zu werden vermögen. Sie, nur sie, seien 'Gesetze'! Alle übrigen Regelungen—die technischen Details zu solchen echten Gesetzen oder selbstständige Vorschriften ephemeren Charakters—sollten äußerlich abgesondert unter einem anderen Namen, als etwa 'Anordnungen' ergehen und allenfalls Sanktionen nicht strafrechtlichen Charakters vorsehen, auch wenn die Legislative sie beschliesst."

12. It is interesting to speculate what the development would have been if at the time when the House of Commons successfully claimed the exclusive control over expenditure and thereby in effect the control of administration, the House of Lords had succeeded in achieving exclusive power of laying down general laws, including the principles on which the private individual could be taxed. A division of competence of the two legislative chambers on this principle has never been tried but may be well worth consideration.


15. It is a curious fact that the same people who stress the uncertainty of the law most often at the same time represent the prediction of judicial decisions as the sole aim of legal science. If the law were as uncertain as these authors sometimes suggest, there would exist, on their own showing, no legal science whatsoever.

16. Cf. Roscoe Pound, "Why Law Day?" *Harvard Law School Bulletin*, X, No. 3 (December, 1958), 4: "The vital, the enduring part of the law, is in principles—starting points for reasoning, not in rules. Principles remain relatively constant or develop along constant lines. Rules have relatively short lives. They do not develop; they are repealed and are superseded by other rules."
19. A good illustration from another field of how a non-discrimination rule can be evaded by provisions formulated in general terms (given by G. Haberler, The Theory of International Trade [London, 1936], p. 339) is the German customs tariff of 1902 (still in force in 1936), which, to avoid a most-favored-nations obligation, provided for a special rate of duty for "brown or dappled cows reared at a level of at least 300 metres above the sea and passing at least one month in every summer at a height of at least 800 metres."
22. It would lead too far here to raise the question of whether the distinct attributes which Continental law attaches to "public" as distinct from "private" law are compatible with freedom under the law in the Anglo-Saxon sense. Though such a classification may be useful for some purposes, it has served to give the law which regulates the relations between the individual and the state a different character from that which regulates the relations between individuals, while it seems of the essence of the rule of law that this character ought to be the same in both fields.
23. See W. S. Holdsworth's review of the 9th edition of A. V. Dicey, Constitution, in the Law Quarterly Review, Vol. LV (1939), which contains one of the latest authoritative statements in England of the traditional conception of the rule of law. It deserves quotation at length, but we will reproduce only one paragraph here: "The rule of law is as valuable a principle today as it has ever been. For it means that the Courts can see to it that the powers of officials, and official bodies of persons entrusted with government, are not exceeded and are not abused, and that the rights of citizens are determined in accordance with the law enacted and unenacted. Insofar as the jurisdiction of the Courts is ousted, and officials or official bodies of persons are given a purely administrative discretion, the rule of law is abrogated. It is not abrogated if these officials or official bodies are given a judicial or quasi-judicial discretion, although the machinery through which the rule is applied is not that of the Courts." Cf. also A. T. Vanderbilt, The Doctrine of the Separation of Powers and Its Present-Day Significance (Omaha: University of Nebraska Press, 1953).
24. See C. T. Carr, Delegated Legislation (Cambridge: Cambridge University Press, 1921); Allen, op. cit.; and the studies by various authors collected in the
volume Die Uebertragung rechtssetzender Gewalt im Rechtstaat (Frankfort, 1952).


28. Cf. the observation by E. Bodenheimer in his instructive discussion of the relation between law and administration in Jurisprudence (New York and London, 1940), p. 95: "Law is mainly concerned with rights, administration is mainly concerned with results. Law is conducive to liberty and security, while administration promotes efficiency and quick decision."

29. On this see D. Lloyd, Public Policy (London, 1953); also H. H. Todsen, Der Gesichtspunkt der Public Policy im englischen Recht (Hamburg, 1937).


31. For a none too pessimistic account of the horrors that may be in store for us see Aldous Huxley, Brave New World (London, 1932), and Brave New World Revisited (London, 1958); and, even more alarming, because not intended as a warning but expounding a "scientific" ideal, B. F. Skinner, Walden Two (New York, 1948).


33. Lord Radcliffe, Law and the Democratic State, as quoted in n. 11, above. On the situation in America see the important article by R. G. McCloskey, "American Political Thought and the Study of Politics," American Political Science Review, Vol. LI (1957), especially the observation, p. 126, about the manifestation by American courts of "a pervasive concern for procedural niceties coupled with broad tolerance of substantive inhibitions on freedom. . . . The American concern for procedural rights runs more deeply and steadily than the concern for substantive liberty. Indeed, so far as it goes the evidence implies that freedom in the obvious sense of liberty to think and speak and act unhindered holds no very favored place in the American hierarchy of political values." But
there seems to be an increasing awareness of this danger, well expressed by Allan Keith-Lucas, *Decisions about People in Need: A Study of Administrative Responsiveness in Public Assistance* (Chapel Hill: University of North Carolina Press, 1957), p. 156: “To rely on procedure alone to produce justice is the fallacy of modern liberalism. It has made possible the legality of totalitarian regimes such as Hitler’s.”

**CHAPTER FIFTEEN**

*Economic Policy and the Rule of Law*

The quotation at the head of the chapter is taken from the *Federalist*, No. LVII, ed. M. Beloff (Oxford, 1948), p. 294.

1. Cf. L. von Mises, *Kritik des Interventionismus* (Jena, 1929), p. 6: “Der Eingriff ist ein von einer gesellschaftlichen Gewalt ausgehender isolierter Befehl, der die Eigentümer der Produktionsmittel und die Unternehmer zwingt, die Produktionsmittel anders zu verwenden, als sie es sonst tun würden” (italics added). See also the distinction between *produktionspolitische* and *preispolitische Eingriffe* elaborated later in the same work. J. S. Mill, *On Liberty*, ed. R. B. McCallum (Oxford, 1946), p. 85, even argues that “the so-called doctrine of Free Trade... rests on grounds different from, though equally solid with, the principle of individual liberty asserted in this Essay. Restrictions on trade, or on production for purposes of trade, are indeed restraints; and all restraint, qua restraint, is an evil: but the restraints in question affect only that part of conduct which society is competent to restrain, and are wrong solely because they do not really produce the results which it is desired to produce by them. As the principle of individual liberty is not involved in the doctrine of Free Trade, so neither is it in most of the questions which arise respecting the limit of that doctrine; as, for example, what amount of public control is admissible for the prevention of fraud by adulteration; how far sanitary precautions, or arrangements to protect workers employed in dangerous occupations, should be enforced on employers.”

2. As the examination of measures of policy for their expediency is one of the chief tasks of the economists, it is not surprising that they should have lost sight of the more general criterion. John Stuart Mill, by admitting (*On Liberty*, ed. R. B. McCallum [Oxford, 1946], p. 8) that “there is, in fact, no recognized principle by which the propriety of government interference is customarily tested,” had already given the impression that it was all a matter of expediency. And his contemporary, N. W. Senior, usually regarded as much more orthodox, explicitly said so at about the same time: “The only rational foundation of government, the only foundation of a right to govern and a correlative duty to obey, is expediency—the general benefit of the community” (quoted by L. Robbins, *The Theory of Economic Policy* [London, 1952], p. 45). Yet both these men unquestionably took it for granted that interference with the protected sphere of the individual was permissible only where it was provided for by the general rules of law and never on mere grounds of expediency.

3. The distinction is the same as that which J. S. Mill, *Principles*, Book V, p. 491.
chap. xi, sec. 1, draws between "authoritative" and "unauthoritative" government interference. It is a distinction of great importance, and the fact that all government activity has been assumed more and more to be necessarily of the "authoritative" character is one of the chief causes of the objectionable developments of modern times. I do not here adopt Mill's terms because it seems to me inexpedient to call his "unauthoritative" activities of government "interference." This term is better confined to infringements of the protected private sphere, which can be done only "authoritatively."

4. See again the careful treatment of this in Mill, ibid.

5. A. Smith, *Wealth of Nations*, Book V, chap. 1, Part II (II, 214); cf. also the argument in favor of local, as against central, government taking charge of public works, ibid., p. 222.

6. There is, finally, the theoretically interesting, though in practice not very significant, situation in which, though certain services can be supplied by competitive private effort, either not all the cost involved or not all the benefits rendered would enter the calculations of the market and for this reason it may seem desirable to impose special charges on, or offer special grants to, all who engage in those activities. These instances may perhaps be included among the measures by which government may assist the direction of private production, not by specific intervention, but by acting according to general rules.

That these cases are not of great practical significance, not because such situations may not often occur, but because it is rarely possible to ascertain the magnitude of such "divergences between the marginal social net product and the private social net product," is now admitted by the author who has done more than anybody else to draw attention to them: see A. C. Pigou, "Some Aspects of the Welfare State," *Diogenes*, No. 7 (Summer, 1954), p. 6: "It must be confessed, however, that we seldom know enough to decide in what fields and to what extent the State, on account of [the gaps between private and public costs] could usefully interfere with individual freedom of choice."

7. See again L. von Mises, *Kritik des Interventionismus* as quoted in n. 1 above.


9. On the issue of licensing see W. Gellhorn, *Individual Freedom and Governmental Restraints* (Baton Rouge: Louisiana State University Press, 1956), esp. chap. iii. I would not have treated this matter so lightly if the final text of this chapter had not been completed before I knew this work. I believe few foreign observers and probably not many Americans are aware how far this practice has been carried in the United States in recent years—so far, indeed, that it must now appear as one of the real threats to the future of American economic development.


CHAPTER SIXTEEN

The Decline of the Law


1. A. Menger, *Das bürgerliche Recht und die besitzlosen Volksklassen* (1896) (3d ed.; Tübingen, 1904), p. 31. The full consequences of this conception are worked out in that author’s later book, *Neue Staatslehre* (Jena, 1902). About the same time the great German criminologist, F. von Liszt, could already comment (*Strafrechtliche Aufsätze* [Leipzig, 1897], II, 60): “Das heranwachsende sozialistische Geschlecht, das die gemeinsamen Interessen stärker betont als seine Vorgänger, für dessen Ohren das Wort ‘Freiheit’ einen archaischen Klang gewonnen hat, rüttelt an den Grundlagen.” The infiltration of the same ideas into England is well illustrated by D. G. Ritchie, *Natural Rights* (1894) (3d ed.; London, 1916), p. 258: “The demand for equal opportunity—the carrière ouverte aux talents. The result of such equality of opportunity will clearly be the very reverse of equality of social condition, if the laws allow the transmission of property from parent to child, or even the accumulation of wealth by individuals. And thus, as has often been pointed out, the effect of the nearly complete triumph of the principles of 1789—the abolition of legal restrictions on free competition—has been to accentuate the difference between wealth and poverty. Equality in political rights, along with great inequalities in social condition, has laid bare ‘the social question’; which is no longer concealed, as it formerly was, behind the struggle for equality before the law and for equality in political rights.”


3. The tradition traces back to the later work of R. von Ihering. For the modern development see the essays collected in *The Jurisprudence of Interests* (“Twentieth Century Legal Philosophy Series,” Vol. II [Cambridge: Harvard University Press, 1948]).


8. The best brief survey of the different “natural-law” traditions that I know of is A. P. d’Entrèves, *Natural Law* (“Hutchinson’s University Library” [London,
1916]). It may also be briefly mentioned here that modern legal positivism derives largely from T. Hobbes and R. Descartes, the two men against whose rationalistic interpretation of society the evolutionary, empiricist, or "Whig" theory was developed, and that positivism gained its present-day ascendancy largely because of the influence of Hegel and Marx. For Marx's position see the discussion of individual rights in the Introduction to his Kritik der Hegelschen Rechtsphilosophie, in Karl Marx, Friedrich Engels; Historische-kritische Gesamtausgabe, ed. D. Rjazanov (Berlin, 1929), Vol. I, Part I.


11. E. Bernatzik, Rechtsstaat und Kulturstaat (Hannover, 1912), p. 56; cf. also the same author's "Polizei und Kulturpflege" in Systematische Rechtswissenschaft (Kultur der Gegenwart, Part II, Sec. VIII [Leipzig, 1906]).

12. The victory of legal positivism had been secured earlier, mainly through the relentless efforts of K. Bergbohm (Jurisprudenz und Rechtsphilosophie [Leipzig, 1892]), but it was in the form given to it by H. Kelsen that it achieved a widely accepted and consistent philosophical basis. We shall here quote mainly from H. Kelsen, Allgemeine Staatslehre (Berlin, 1925), but the reader will find most of the essential ideas restated in his General Theory of Law and State (Cambridge: Harvard University Press, 1945), which also contains a translation of the important lecture on Die philosophischen Grundlagen der Naturrechtslehre und des Rechtspositivismus (1928).

13. H. Kelsen, Vom Wesen und Wert der Demokratie (Tübingen, 1920), p. 10; the phrase about the "im Grunde unrettbare Freiheit des Individuums" becomes in the second edition of 1929 the "im Grunde unmöglich Freiheit des Individuums."

14. Ibid., p. 10: "Lösung des Demokratismus vom Liberalismus."

15. H. Kelsen, Allgemeine Staatslehre, p. 91. Cf. also his Hauptprobleme der Staatsrechtslehre (Vienna, 1923), p. 249, where his approach leads him consistently to assert that "a wrong of the state must under all circumstances be a contradiction in terms."

16. Allgemeine Staatslehre, p. 335; the relevant passages read in translation: "Entirely meaningless is the assertion that under a despotism there exists no order of law [Rechtsordnung], [that there] the arbitrary will of the despot reigns. . . . The despotically governed state also represents some order of human behavior. This order is the order of law. To deny to it the name of an order of law is nothing but naïveté and presumption deriving from natural-law thinking . . . . What is interpreted as arbitrary will is merely the legal possibility of the autocrat's taking on himself every decision, determining unconditionally the activities of subordinate organs and rescinding or altering at any time norms once announced; either generally or for a particular case. Such a condition is a condition of law even when it is felt to be disadvantageous. It has also its good aspects. The demand for dictatorship not uncommon in the modern Rechtsstaat shows this very clearly." That this passage still represents the author's views is explicitly acknowledged by him in his essay "Foundations of Democracy," Ethics,
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LXVI, No. 1, Part II (October, 1955), 100, n. 12; see also an earlier version of
the same argument, entitled "Democracy and Socialism," Conference on Juris-
prudence and Politics ("University of Chicago Law School Conference Series,
No. 15 [Chicago, 1955]).

18. Ibid., pp. 154 ff.; the phrase is "die sogenannten Freiheitsrechte."
19. Ibid., p. 335.
20. Ibid., pp. 231 ff.; cf. the same author's General Theory of Law and State,
p. 38.
XLII (1927), 268.
22. F. Darmstädter, Die Grenzen der Wirksamkeit des Rechtsstaates (Heidel-
berg, 1930), and cf. Hallowell, The Decline of Liberalism as an Ideology and The
Moral Foundations of Democracy. On the further development under the Nazis see
F. Neumann, Behemoth: The Structure and Practice of National Socialism (2d
ed.; New York, 1944), and A. Kolnai, The War against the West (New York,
1938), pp. 299-310.
VII (Berlin, 1932), especially the contributions by H. Triepel and G. Leibholz.
25. A. L. Malizski in a Russian publication of 1929 quoted in B. Mirkin-
Getzewitsch, Die rechtstheoretischen Grundlagen des Sozialstaates (Leipzig and
Vienna, 1929), p. 117. Cf., however, a similar discussion in R. von Ihering,
Law as a Means to an End, trans. I. Husik (Boston, 1913), p. 315: "Exclusive domina-
tion of the law is synonymous with the resignation on the part of society, of the
free use of its hands. Society would give herself up with bound hands to rigid
necessity, standing helpless in the presence of all circumstances and requirements
of life which were not provided for in the law, or for which the latter was found
to be inadequate. We derive from this the maxim that the State must not limit
its own power of spontaneous self-activity by law any more than is absolutely
necessary—rather too little in this direction than too much. It is a wrong belief
that the interest or the security of right and of political freedom requires the
greatest possible limitation of the government by the law. This is based upon the
strange notion [!] that force is an evil which must be combated to the utmost.
But in reality it is a good, in which, however, as in every good, it is necessary, in
order to make possible its wholesome use, to take the possibility of its abuse
into the bargain."
27. See C. Schmitt, "Was bedeutet der Streit um den 'Rechtsstaat,'" Zeitschrift für die gesamte Staatswissenschaft, XCV (1935), 190.
28. Archipov, Law in the Soviet State (Moscow, 1926) (in Russian), quoted by
B. Mirkin-Getzewitsch, op. cit., p. 108.
29. P. J. Stuchka, The Theory of the State of the Proletarians and Peasants and
Its Constitution (5th ed.; Moscow, 1926) (in Russian) quoted by Mirkin-Getze-
witsch, op. cit., pp. 70 ff.
31. Malitzki, op. cit. It has to be admitted, however, that this principle is
also to be found in Aristotle Ethics 1138a: "Whatever [the law] does not bid it
forbids."

33. Concerning Pashukanis' fate, Roscoe Pound observes in his *Administrative Law* (Pittsburgh: University of Pittsburgh Press, 1942), p. 127: "The Professor is not with us now. With the setting up of a plan by the present government in Russia, a change of doctrine was called for and he did not move fast enough in his teaching to conform to the doctrinal exigencies of the new order. If there had been law instead of only administrative orders it might have been possible for him to lose his job without losing his life."


38. Characteristic of the treatment which well-justified warning received even in the United States is the following comment by Professor (now Justice) Felix Frankfurter, published in 1938: "As late as 1929 Lord Hewart attempted to give fresh life to the moribund realities of Dicey by garnishing them with alarm. Unfortunately, the eloquent journalism of this book carried the imprimatur of the Lord Chief Justice. His extravagant charges demanded authoritative dispositive and they received it" (Foreword to a discussion of "Current Developments in Administrative Law," *Yale Law Journal*, XLVII [1938], 517).

39. *Economist*, June 19, 1954, p. 952: "The 'new despotism,' in short, is not an exaggeration, it is a reality. It is a despotism that is practised by the most conscientious, incorruptible and industrious tyrants that the world has ever seen."


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47. Ibid.
49. Ibid., p. 291.
50. Ibid., p. 292.
51. Ibid., p. 294.
52. Ibid.
56. Ibid., pp. 16.
57. Ibid., p. 433.
58. Ibid., p. 572-73.
61. Times Literary Supplement (London), March 1, 1951. In this respect some socialists show greater concern than is noticeable in the official conservative position. Mr. R. H. S. Crossman, in the pamphlet quoted above (n. 40, p. 12), looks forward to the next step “to reform the judiciary, so that it can regain the traditional function of defending individual rights against encroachment.”
63. Ibid., reprint, p. 284.
64. Ibid., p. 310. It is curious that the contention that the rule of law and socialism are incompatible, which had long been maintained by socialist authors, should have aroused so much indignation among them when it was turned against socialism. Long before I had emphasized the point in The Road to Serfdom, K. Mannheim, Man and Society in an Age of Reconstruction (London, 1940), p. 180, had summed up the result of a long discussion in the statement that “recent studies in the sociology of law once more confirm that the fundamental principle of formal law by which every case must be judged according to general rational precepts, which have as few exceptions as possible and are based on logical subsumption, obtains only for the liberal-competitive phase of capitalism.” Cf. also F. ]. Neumann, The Democratic and the Authoritarian State (Glencoe, Ill., 1957), p. 50, and M. Horkheimer, “Bemerkungen zur philosophischen Anthropologie,” Zeitschrift für Sozialforschung, IV (1935), esp. 14: “The economic basis of the significance of promises becomes less important from day to day, because to an increasing extent economic life is characterised not by contract but by command and obedience.”
65. H. Finer, The Road to Reaction (Boston, 1945), p. 60.
67. The Town and Country Planning Act (1947), Sec. 70, subsec. (3), provides
that "regulations made under this Act with the consent of the Treasury may prescribe general principles to be followed by the Central Land Board in determining . . . whether any and if so what development charge is to be paid." It was under this provision that the Minister of Town and Country Planning was able unexpectedly to issue a regulation under which the development charges were normally "not to be less" than the whole additional value of the land which was due to the permission for a particular development.

68. Central Land Board, Practice Notes (First Series): Being Notes on Development Charges under the Town and Country Planning Act, 1947 (London: H.M. Stationery Office, 1949), Preface. It is explained there that the Notes "are meant to describe principles and working rules with which any applicant can confidently assume his case will be dealt unless either he can show good cause for different treatment, or the Board informs him that for special reasons the normal rules do not apply." It is further explained that "a particular rule must always be variable if it does not fit a particular case" and that the board "have no doubt that from time to time we shall vary our policy." For further discussion of this measure see below, chap. xxii, sec. 6.

69. Cf. the official report, Public Inquiry Ordered by the Minister of Agriculture into the Disposal of Land at Crichel Down (London: H. M. Stationery Office, 1954) (Cmd. 9176); and cf. also the less-known but nearly as instructive case of Odium v. Stratton before Mr. Justice Atkinson in the King’s Bench Division, a verbatim report of the proceedings of which has been printed by the Wiltshire Gazette (Devizes, 1946).


71. See ibid., p. 79: "If any person is to count for less than one in the New Order it is the Lawyer!"

72. Ibid., p. 73.

73. Roscoe Pound, The Spirit of the Common Law (Boston, 1921), p. 72; cf. also C. H. Mellwain, Constitutionalism and the Changing World (Cambridge: Cambridge University Press, 1939), p. 261: "Slowly but surely we are drifting toward the totalitarian state, and strange to say many if not most of the idealists are either enthusiastic about it or unconcerned."


78. Ibid., p. 18.


80. Jerome Frank, Law and the Modern Mind (New York, 1930). More than a quarter of a century after the publication of this book, Thurman Arnold, in the University of Chicago Law Review, XXIV (1937), 635, could say of it that

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"more than any other it cleared the way for a new set of conceptions and ideals with respect to the relationship of the citizen to his government."


82. Roscoe Pound, "Administrative Procedure Legislation. For the 'Minority Report,'" American Bar Association Journal, XXVI (1941), 664. On the present situation see B. Schwartz, "Administrative Justice and Its Place in the Legal Order," New York University Law Review, Vol. XXX (1955); and W. Gellhorn, Individual Freedom and Governmental Restraints (Baton Rouge: Louisiana State University Press, 1956), especially the remark, p. 18, that "some of the former upholders of the administrative process (including the author) now feel that what were mainly imaginary dangers have become real—and frightening."

83. G. Radbruch, Rechtsphilosophie, ed. E. Wolf (4th ed.; Stuttgart, 1950), p. 357. See also the significant comments in this work on the role which legal positivism has played in destroying the belief in the Rechtsstaat, esp. p. 335: "Diese Auffassung vom Gesetz und seiner Geltung (wir nennen sie die positivistische Lehre) hat die Juristen wie das Volk wehrlos gemacht gegen noch so willkürliche, noch so grausame, noch so verbrecherische Gesetze. Sie setzt letzten Endes das Recht der Macht gleich, nur wo die Macht ist, ist das Recht"; and p. 352: "Der Positivismus hat in der Tat mit seiner Überzeugung 'Gesetz ist Gesetz' den deutschen Juristenstand wehrlos gemacht gegen Gesetze willkürlichen und verbrecherischen Inhalts. Dabei ist der Positivismus gar nicht in der Lage, aus eigener Kraft die Geltung von Gesetzen zu begründen. Er glaubt die Geltung eines Gesetzes schon damit erwiesen zu haben, dass es die Macht besessen hat, sich durchzusetzen." It is thus not too much of an exaggeration when E. Brunner, Justice and the Social Order (New York, 1945), p. 7, maintains that "the totalitarian state is simply and solely legal positivism in political practice."


88. Ibid., pars. 28, 29.

89. Ibid., par. 120.


91. The International Commission of Jurists at The Hague (now at Geneva)
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convened at Athens in June, 1955, and adopted a resolution which solemnly declares: "1. The State is subject to the law. 2. Governments should respect the rights of the individual under the Rule of Law and provide effective means for their enforcement. 3. Judges should be guided by the Rule of Law, protect and enforce it without fear or favor and resist any encroachments by governments or political parties on their independence as judges. 4. Lawyers of the world should preserve the independence of their profession, assert the rights of the individual under the Rule of Law and insist that every accused is afforded a fair trial" (see Report of the International Congress of Jurists [The Hague, 1956], p. 9).

92. It is no exaggeration when one student of jurisprudence (J. Stone, The Province and Function of Law [Cambridge: Harvard University Press, 1950], p. 261) asserts that the restoration of the rule of law as here defined "would strictly require the reversal of legislative measures which all democratic legislatures seem to have found essential in the last half century." The fact that democratic legislatures have done this does not, of course, prove that it was wise or even that it was essential to resort to this kind of measure in order to achieve what they wanted to achieve, and still less that they ought not to reverse their decisions if they recognize that they produce unforeseen and undesirable consequences.
PART III

The quotation below the subtitle is taken from Tocqueville, *Democracy*, II, 318. The three paragraphs which follow, or indeed the whole of chapter vi, of Book IV, from which it is taken, would deserve quotation as a prologue to the following discussion.

CHAPTER SEVENTEEN

The Decline of Socialism and the Rise of the Welfare State

The quotation at the head of the chapter is taken from the dissenting opinion of Mr. Justice Brandeis in *Olmstead v. United States*, XXX, 277, U.S. 479 (1927).


6. As was made clear by the quotation from Karl Mannheim that I placed at the head of the chapter on "Planning and the Rule of Law" in *The Road to Serfdom* (London and Chicago, 1944) and repeated here above, n. 64, chap. xvi.
7. Especially George Orwell, *Nineteen Eighty-four* (London, 1949); cf. also his review of *The Road to Serfdom* in the *Observer* (London), April 9, 1944.
11. *Ibid.*, p. 13. These apprehensions have clearly also affected the latest official statement of the British Labour party on these issues (see *Personal Freedom: Labour's Policy for the Individual and Society* [London: Labour Party, 1956]). But, though this pamphlet deals with most of the crucial issues and shows how much the problems we have discussed have forced themselves into the foreground under a socialist regime even in a country with liberal traditions, it is a curiously contradictory document. It not only repeats the phrase that "freedom with gross inequalities is hardly worth having" (p. 7) but even expressly reasserts the basic thesis of administrative despotism that "a minister must remain free to take different decisions in cases which are exactly similar" (p. 26).
12. The term "welfare state" is comparatively new in the English language and was probably still unknown twenty-five years ago. Since the German *Wohlfahrtsstaat* has been in use in that country for a long time and the thing it describes was first developed in Germany, the English term probably derives from the German. It deserves mention that the German term, from the beginning, was employed to describe a variant of the conception of the police state (*Polizeistaat*)—apparently first by nineteenth-century historians to describe the more favorable aspects of eighteenth-century government. The modern conception of the welfare state was first fully developed by the German academic *Sozialpolitiker*, or "socialists of the chair," from about 1870 onward and was first put into practice by Bismarck.

The similar developments in England contemplated by the Fabians and by theorists like A. C. Pigou and L. T. Hobhouse and put into practice by Lloyd George and Beveridge were, at least in their beginnings, strongly influenced by the German example. The acceptance of the term "welfare state" was assisted by the fact that the theoretical foundations that Pigou and his school had provided were known as "welfare economics."

By the time F. D. Roosevelt followed in the footsteps of Bismarck and Lloyd George, the ground had been similarly well prepared in the United States, and the use made since 1937 by the Supreme Court of the "general welfare" clause of the Constitution naturally led to the adoption of the term "welfare state" already in use elsewhere.
15. The preceding sentences are deliberately repeated, with only small alterations, from my book *The Road to Serfdom*, chap. ix, where this subject is treated at greater length.
17. Cf. J. S. Mill, *On Liberty*, ed. R. B. McCallum (Oxford, 1946), pp. 99-100: "If the roads, the railways, the banks, the insurance offices, the great joint stock
companies, the universities, and the public charities, were all of them branches of the government; if, in addition, the municipal corporations and local boards, with all that now devolves on them, became departments of the central administration; if the employees of all these different enterprises were appointed and paid by the government, and looked to the government for every rise in life; not all the freedom of the press and popular constitution of the legislature would make this or any other country free otherwise than in name. And the evil would be greater, the more efficiently and scientifically the administrative machinery was constructed—the more skilful the arrangements for obtaining the best qualified hands and heads with which to work it."

18. Cf. T. H. Marshall, *Citizenship and Social Class* (Cambridge: Cambridge University Press, 1958), p. 59: "So we find that legislation ... acquires more and more the character of a declaration of policy that it is hoped to put into effect some day."


25. See the encyclopedic treatment of these problems by my friend Fritz Machlup in *The Political Economy of Monopoly* (Baltimore: Johns Hopkins Press, 1952).


28. Cf. F. H. Knight, "Conflict of Values: Freedom and Justice," in *Goals of Economic Life*, ed. A. Dudley Ward (New York, 1953), p. 224: "The public has most exaggerated ideas of the scope of monopoly as really bad and remediable, and talk of 'abolishing' it is merely ignorant or irresponsible. There is no clear line between legitimate and necessary profit and the monopoly gain that presents a problem for action. Every doctor or artist of repute has a monopoly, and monopolies are deliberately granted by law to encourage invention and other creative activities. And, finally, most monopolies work in the same ways as
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'patents,' etc., and are temporary and largely balanced by losses. Moreover, by far the worst monopolist restrictions are those organized by wage earners and farmers with the connivance or direct aid of government and with public approval.” Cf. also the earlier statement by the same author in “The Meaning of Freedom,” Ethics, LII (1941–42), 103: “It is needful to state that the role of 'monopoly' in actual economic life is enormously exaggerated in the popular mind and also that a large part of the monopoly which is real, and especially the worst part, is due to the activities of government. In general (and especially in the United States under the New Deal), these have been very largely such as to promote, if not directly to create, monopoly rather than to create or to enforce the conditions of market competition. What competition actually means is simply the freedom of the individual to 'deal' with any and all other individuals and to select the best terms as judged by himself, among those offered.”

CHAPTER EIGHTEEN

Labor Unions and Employment


1. Including the most “orthodox” political economists, who invariably supported freedom of association. See particularly the discussion in J. R. McCulloch, Treatise on the Circumstances Which Determine the Rate of Wages and the Condition of the Labouring Classes (London, 1851), pp. 79–89, with its stress on voluntary association. For a comprehensive statement of the classical liberal attitude toward the legal problems involved see Ludwig Bamberger, Die Arbeiterfrage unter dem Gesichtspunkte des Vereinsrechts (Stuttgart, 1873).

2. Characteristic is the description of the “liberal” attitude to unions in C. W. Mills, The New Men of Power (New York, 1948), p. 21: “In many liberal minds there seems to be an undercurrent that whispers: ‘I will not criticize the unions and their leaders. There I draw the line.’ This, they must feel, distinguishes them from the bulk of the Republican Party and the right-wing Democrats, this keeps them leftward and socially pure.”

3. A. V. Dicey, Introduction to the 2d ed. of his Law and Opinion, pp. xlv–xlvi. He continues to say that the law “makes a trade union a privileged body exempted from the ordinary law of the land. No such privileged body has ever before been deliberately created by an English Parliament [and that] it stimulates among workmen the fatal delusion that workmen should aim at the attainment, not of equality, but of privilege.” Cf. also the comment on the same law, thirty years later, by J. A. Schumpeter, Capitalism, Socialism, and Democracy (New York, 1942), p. 321: “It is difficult, at the present time, to realize how this measure must have struck people who still believed in a state and in a legal system that centered in the institution of private property. For in relaxing the law of conspiracy in respect to peaceful picketing—which practically amounted to legalization of trade-union action implying the threat of force—and in exempting

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trade-union funds from liability in action for damages for torts—which practically amounted to enacting that trade unions could do no wrong—this measure in fact resigned to the trade unions part of the authority of the state and granted to them a position of privilege which the formal extension of the exemption to employers' unions was powerless to affect." Still more recently the Lord Chief Justice of Northern Ireland said of the same act (Lord MacDermott, Protection from Power under English Law [London, 1957], p. 174): "In short, it put trade unionism in the same privileged position which the Crown enjoyed until ten years ago in respect of wrongful acts committed on its behalf."


7. Few liberal sympathizers of the trade unions would dare to express the obvious truth which a courageous woman from within the British labor movement frankly stated, namely, that "it is in fact the business of a Union to be anti-social; the members would have a just grievance if their officials and committees ceased to put sectional interests first" (Barbara Wootton, Freedom under Planning [London, 1945], p. 97). On the flagrant abuses of union power in the United States, which I shall not further consider here, see Sylvester Petro, Power Unlimited: The Corruption of Union Leadership (New York, 1959).


9. See particularly the works by H. C. Simons and W. H. Hutt cited in the preceding note. Whatever limited validity the old argument about the necessity of "equalizing bargaining power" by the formation of unions may ever have had, has certainly been destroyed by the modern development of the increasing size and specificity of the employers' investment, on the one hand, and the increasing mobility of labor (made possible by the automobile), on the other.

10. This must be emphasized especially against the argument of Lindblom in the work quoted in n. 8.

11. Chamberlin, *op. cit.*, pp. 4-5, rightly stresses that "there can be no doubt that one effect of trade union policy ... is to diminish still further the real income of the really low income groups, including not only the low income wage receivers but also such other elements of society as 'self-employed' and small business men."

12. Cf. F. Machlup in the two studies quoted in n. 8 above.

13. A conspicuous example of this in recent times is the case of the notoriously unorganized domestic servants whose average annual wages (as pointed out by M. Friedman in D. Wright's *The Impact of the Union*, p. 224) in the United States in 1947 were 2.72 times as high as they had been in 1939, while at the end of the same period the wages of the comprehensively organized steel workers had risen only to 1.98 times the initial level.


16. It would be difficult to exaggerate the extent to which unions prevent the experimentation with, and gradual introduction of, new arrangements that might be in the mutual interest of employers and employees. For example, it is not at all unlikely that in some industries it would be in the interest of both to agree on "guaranteed annual wages" if unions permitted individuals to make a sacrifice in the amount of wages in return for a greater degree of security.

17. To illustrate the nature of much contemporary wage bargaining in the United States, E. H. Chamberlin, in the essay quoted in n. 8 above, p. 41, uses an analogy which I cannot better: "Some perspective may be had on what is involved by imagining an application of the techniques of the labor market in some other field. If A is bargaining with B over the sale of his house, and if A were given the privileges of a modern labor union, he would be able (1) to conspire with all other owners of houses not to make any alternative offers to B, using violence or the threat of violence if necessary to prevent them, (2) to deprive B himself of access to any alternative offers, (3) to surround the house of B and cut off all deliveries of food (except by parcel post), (4) to stop all movement from B's house, so that if he were for instance a doctor he could not sell his services and make a living, and (5) to institute a boycott of B's business. All of these privileges, if he were capable of carrying them out, would no doubt strengthen A's position. But they would not be regarded by anyone as part of 'bargaining'—unless A were a labor union."
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18. Cf. Petro, op. cit., p. 51: "Unions can and do serve useful purposes, and they have only barely scratched the surface of their potential utility to employees. When they really get to work on the job of serving employees instead of making such bad names for themselves as they do in coercing and abusing employees, they will have much less difficulty than they presently have in securing and keeping new members. As matters now stand, union insistence upon the closed shop amounts to an admission that unions are really not performing their functions very well."


20. Cf. Sumner Slichter, Trade Unions in a Free Society (Cambridge, Mass. 1947), p. 12, where it is argued that such rules "introduce into industry the equivalent of civil rights, and they greatly enlarge the range of human activities which are governed by rule of law rather than by whim or caprice." See also A. W. Gouldner, Patterns of Industrial Bureaucracy (Glencoe, Ill., 1954), especially the discussion of "rule by rule."


22. See the essays by J. Viner, G. Haberler, M. Friedman, and the book by S. Petro cited in n. 8 above.

23. Such contracts binding on third parties are equally as objectionable in this field as is the forcing of price-maintenance agreements on non-signers by "fair-trade" laws.

24. Such legislation, to be consistent with our principles, should not go beyond declaring certain contracts invalid, which is sufficient for removing all pretext for action to obtain them. It should not, as the title of the "right-to-work laws" may suggest, give individuals a claim to a particular job, or even (as some of the laws in force in certain American states do) confer a right to damages for having been denied a particular job, when the denial is not illegal on other grounds. The objections against such provisions are the same as those which apply to "fair employment practices" laws.


29. See J. R. Hicks, "Economic Foundations of Wage Policy," E.J., LXV (1955), esp. 391: "The world we now live in is one in which the monetary system has become relatively elastic, so that it can accommodate itself to changes in wages, rather than the other way about. Instead of actual wages having to adjust themselves to an equilibrium level, monetary policy adjusts the equilibrium level of money wages so as to make it conform to the actual level. It is hardly an exaggeration to say that instead of being on a Gold Standard, we are on a Labour Standard." But see also the same author's later article, "The Instability of Wages," Three Banks Review, No. 31 (September, 1956).
30. See W. Beveridge, *Full Employment in a Free Society* (London, 1944); M. Joseph and N. Kaldor, *Economic Reconstruction after the War* (handbooks published for the Association for Education in Citizenship [London, n.d.]); Barbara Wootton, *The Social Foundations of Wage Policy* (London, 1955); and, on the present state of the discussion, D. T. Jack "Is a Wage Policy Desirable and Practicable?" *E.J.*, Vol. LXVII (1957). It seems that some of the supporters of this development imagine that this wage policy will be conducted by "labor," which presumably means by joint action of all unions. This seems neither a probable nor a practicable arrangement. Many groups of workers would rightly object to their relative wages being determined by a majority vote of all workers, and a government permitting such an arrangement would in effect transfer all control of economic policy to the labor unions.

31. See, e.g., Barbara Wootton, *Freedom under Planning*, p. 101: "The continual use of terms like 'fair,' however, is quite subjective: no commonly accepted ethical pattern can be implied. The wretched arbitrator, who is charged with the duty of acting 'fairly and impartially' is thus required to show these qualities in circumstances in which they have no meaning; for there can be no such thing as fairness or impartiality except in terms of an accepted code. No one can be impartial in a vacuum. One can only umpire at cricket because there are rules, or at a boxing match so long as certain blows, like those below the belt, are forbidden. Where, therefore, as in wage determinations, there are no rules and no code, the only possible interpretation of impartiality is conservatism." Also Kenneth F. Walker, *Industrial Relations in Australia* (Cambridge: Harvard University Press, 1956), p. 362: "Industrial tribunals, in contrast with ordinary courts, are called upon to decide issues upon which there is not only no defined law, but not even any commonly accepted standards of fairness or justice." Cf. also Gertrud Williams [Lady Williams], "The Myth of 'Fair' Wages," *E.J.*, Vol. LXVI (1956).

32. See Petro, *op. cit.*, pp. 262 ff., esp. p. 264: "I shall show in this chapter that the rule of law does not exist in labor relations; that there a man is entitled in only exceptional cases to a day in court, no matter how unlawfully he has been harmed"; and p. 272: "Congress has given the NLRB [National Labor Relations Board] and its General Counsel arbitrary power to deny an injured person a hearing, Congress has closed the federal courts to persons injured by conduct forbidden under federal law. Congress did not, however, prevent unlawfully harmed persons from seeking whatever remedies they might find in state courts. That blow to the ideal that every man is entitled to his day in court was struck by the Supreme Court."

33. The Chairman of the English Trade Union Congress, Mr. Charles Geddes, was reported in 1955 to have said: "I do not believe that the trade union movement of Great Britain can live for very much longer on the basis of compulsion. Must people belong to us or starve, whether they like our policies or not? No. I believe the trade union card is an honor to be conferred, not a badge which signifies that you have got to do something whether you like it or not. We want the right to exclude people from our union if necessary and we cannot do that on the basis of 'Belong or starve.'"
CHAPTER NINETEEN

Social Security

The quotation at the head of the chapter is taken from the *Economist* (London), March 15, 1958, p. 918.

1. Cf. Alfred Marshall's wise statement on a universal scheme for pensions before the Royal Commission on the Aged Poor (1893) (*Official Papers by Alfred Marshall*, ed. J. M. Keynes [London, 1926], p. 244): "My objections to them are that their educational effect, though a true one, would be indirect; that they would be expensive; and that they do not contain, in themselves, the seeds of their own disappearance. I am afraid that, if started, they would tend to become perpetual. I regard all this problem of poverty as a mere passing evil in the progress of man upwards; and I should not like any institution started which did not contain in itself the causes which would make it shrivel up, as the causes of poverty itself shrivelled up."

2. Cf. Eveline M. Burns, "Private and Social Insurance and the Problem of Social Security," reprinted from *Canadian Welfare*, February 1 and March 15, 1953, in *Analysis of the Social Security System: Hearings before a Subcommittee of the Committee on Ways and Means, House of Representatives* (83d Cong., 1st sess.), No. 38458 [Washington: Government Printing Office, 1954], p. 1475: "It is no longer a matter of offering each individual a choice as to how much protection he will buy at the range of premiums yielded by the calculations of the actuary. Unlike the private insurer the government is not restricted by the fear of competition, and can safely offer differential benefits for uniform contributions, or discriminate against certain insured groups... In private insurance, the purpose is to make a profit out of selling people something they want. The essential criterion governing every decision as to terms and conditions is its effect upon the continuing existence of the company. Obviously, if the company is to continue operating in a competitive world, it must offer services that people think it worth while to pay for and run its affairs in such a way that the guarantees offered will be honoured when due... In social insurance the purpose is different." Cf. also the same author's "Social Insurance in Evolution," *A.E.R.*, Vol. XLV, Suppl. (1944); and her *Social Security and Public Policy* (New York, 1956); and W. Hagenbuch, *Social Economics* (Cambridge: Cambridge University Press, 1958), p. 198.

3. L. Meriam and K. Schlotterbeck, *The Cost and Financing of Social Security* (1950), p. 8: "Adoption of the term ‘insurance’ by the proponents of social security was a stroke of promotional genius. Thus social security has capitalized on the good will of private insurance and, through the establishment of a reserve fund, has clothed itself with an aura of financial soundness. In fact, however, the soundness of old age and survivors insurance rests not on the Social Security Reserve Fund but on the federal power to tax and to borrow."

4. Cf. the statements of Dr. A. J. Altmeyer, United States commissioner of social security and at one time chairman of the Social Security Board, in the document cited in n. 2 above, p. 1407: "I am not suggesting for a moment that
social security be used primarily as a method for redistributing income. That problem has to be attacked frontally and frankly through progressive taxes. But I also am very much in favor of having progressive taxation cover a large part of the cost of social security benefits." Similarly M. P. Laroque, "From Social Insurance to Social Security: Evolution in France," International Labour Review, LVII (June, 1948), 588: "The French Social Security plan was aimed in essence at no other target than to introduce a little more justice into the distribution of the national income"; and G. Weisser, "Soziale Sicherheit," Handwörterbuch der Sozialwissenschaften, 1X (1956), 401: "Ein weiterer Wesenszug der Sicherungssysteme ist unter kulturellen Gesichtspunkten beachtlich. Diese Systeme verwenden Teile des Volksseinkommens zwangsweise zur Deckung eines bestimmten Bedarfs, der für objektiv gegeben gehalten wird." Also A. Müller-Armack, "Soziale Markwirtschaft," ibid., p. 391: "Der marktwirtschaftliche Einkommensprozess bietet der Sozialpolitik ein tragfähiges Fundament für eine staatliche Einkommensumlage, die in Form von Fürsorgeleistungen, Renten, und Lastenausgleichszahlungen, Wohnungsbauzuschüssen, Subventionen u.s.w. ... die Einkommensverteilung korrigiert."

5. Within the limited space here it is impossible to show in detail how the ambitious aims of the government social security schemes make inevitable the conferment of extensive discretionary and coercive powers on the authorities. Some of these problems are clearly shown in the interesting attempt made by A. D. Watson, The Principles Which Should Govern the Structure and Provisions of a Scheme of Unemployment Insurance (Ottawa: Unemployment Insurance Commission, 1948), to construct a scheme of private insurance achieving the same ends. On this E. M. Burns, in the document quoted in n. 2 above, p. 1474, comments: "Thus A. D. Watson, the author of what is probably the most sustained and consistent effort to relate social to private insurance, states: 'The transgression of sound insurance principles leads into the wilderness and once in there may be no return.' Yet in the attempt to devise the specific provisions of an unemployment insurance law, even this author finds himself forced to fall back upon principles which run in terms of what is 'reasonable,' 'administratively feasible,' or 'practically fair.' But such words can be interpreted only in relation to some underlying purpose, some specific social environment and set of prevailing social values. The decision as to precisely what is 'reasonable' thus involves a balancing of interests and objectives." This difficulty arises only if it is assumed that a scheme of private insurance must provide all that a system of government insurance could. Even with more limited objectives, private competing systems may still be preferable.

6. Ample illustration of the extent to which this erroneous belief has guided policy in the United States is given in Dillard Stokes, Social Security—Fact and Fancy (Chicago, 1956). Similar illustrations could be given for Great Britain.

7. See Meriam and Schlotterbeck, op. cit., pp. 9-10, where it is reported of the then latest United States social security bill that it "passed the House on October 5, 1949 under a rule that did not permit the offering of amendments from the floor or by the minority members of the Ways and Means Committee. The position taken, not without substantial merit, was that H.R. 6000 was too intricate and technical for piecemeal amendment by persons not conversant with all its complexities."

8. Cf. L. von Mises, Human Action (New Haven: Yale University Press,
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1949), p. 613: “One may try to justify [such a system of social security] by declaring that the wage earners lack the insight and the moral strength to provide spontaneously for their own future. But then it is not easy to silence the voices of those who ask whether it is not paradoxical to entrust the nation’s welfare to the decisions of voters whom the law itself considers incapable of managing their own affairs; whether it is not absurd to make those people supreme in the conduct of government who are manifestly in need of a guardian to prevent them from spending their own income foolishly. Is it reasonable to assign to wards the right to elect their guardians?”

9. An illuminating illustration of this was provided in a related field by the reception, a few years ago, of a symposium on The Impact of the Union, in which some of the most distinguished economists of our time had taken part. Although it contained most penetrating discussions of one of our most pressing economic problems, it was treated patronizingly and condescendingly by the “experts in labor relations.”

10. There is a further effect of the rule of the expert which deserves brief consideration. Any development which is governed by the successive decisions of a series of different experts working within the same organization is liable to be carried further because it meets with fewer real checks than it would in a competitive world. When the medical experts say that this or that is necessary and “must” be done, this is a datum on which the expert in administration bases his decision; and what in consequence he decides to be administratively necessary similarly becomes the datum for the lawyer in drafting the law, and so on. None of these different experts can feel that he is in a position to look at the whole and, in view of the aggregate result, to disregard any of the other experts’ “musts.” In the past, when things were simpler and the rule was that “the expert should be on tap but not on top,” this was the task of the political head of the government department concerned. The complexity of the modern measures makes him almost powerless vis-à-vis the array of experts. In consequence, the resulting measures are more and more not really the result of co-ordination and mutually adjusted decisions but the product of a summation, in which one decision makes the next inevitable, although this was not foreseen by those who made the first, a process in which nobody has the power to say “Stop!” The resulting measures do not rest on the kind of division of labor where at each step, a man is free to accept or not to accept as the basis for his decision what some other particular agency offers him. The single scheme that emerges, to which there is no alternative, is determined by the internal necessities of this process, which has little to do with any comprehension of the whole by any one mind.

There can be little doubt, indeed, that, for tasks of the magnitude of, say, the provision of medical services for a whole nation, the single comprehensive organization is not the most efficient method, even for utilizing all the knowledge already available, and still less the method most conducive to a rapid development and spreading of new knowledge. As in many other fields, the very complexity of the task requires a technique of co-ordination which does not rely on the conscious mastery and control of the parts by a directing authority but is guided by an impersonal mechanism.


12. On the growth of private pension schemes in Great Britain see particu-
larly the Report of the Committee on the Economic and Financial Problems of the
Provisions for Old Age (London: H. M. Stationery Office, 1954; Cmd. 9333), and
the summary of its findings in A. Seldon, Pensions in a Free Society (London:
Institute of Economic Affairs, 1957), p. 4, where it is stated that "in 1936, about
1,800,000 were covered in industry and commerce. By 1951 about 6,300,000
people were covered, 3,900,000 in private employment, 2,400,000 in public em-
ployment. By 1953–54 the total had risen to 7,100,000. It is now (June, 1957)
nearing 8,500,000. This includes about 5,500,000 in private industry." The
American developments in this field are even more striking, but the most sig-
nificant fact here is the rapid development of new types of medical or health
insurance (see C. C. Nash, "The Contribution of Life Insurance to Social
1955]).

13. There are, unfortunately, no convenient English equivalents to the Ger-
man terms describing these stages such as Fürsorge, Versicherung, and Versor-
gung; see H. Achinger, Soziale Sicherheit (Stuttgart, 1953), p. 35, and cf. the same
author's contribution to the collective volume, Neuordnung der sozialen Lei-
stungen (Cologne, 1955), and K. H. Hansmeyer, Der Weg zum Wohlfahrtsstaat

14. For numerous instances of this see Stokes, op. cit.

15. Cf. the passages quoted in n. 4 above, and, for the extent to which this
aim has in fact been achieved in various countries, see A. T. Peacock (ed.), In-

16. Apart from much of the publications of the International Labor Organiza-
tion, the lavishly produced volume on Freedom and Welfare: Social Patterns in
the Northern Countries of Europe, ed. G. R. Nelson and sponsored by the Minis-
tries of Social Affairs of Denmark, Finland, Iceland, Norway, and Sweden (1953)
(no place of publication given), is a conspicuous example of this propaganda on
an international scale, the financing of which it would be interesting to inquire
into.

p. 46.

cit., p. 98.

19. Weisser, op. cit., p. 407. The corresponding percentages of the national
income devoted about 1950 in the five main English-speaking countries are given
by E. M. Burns, Social Security and Public Policy, p. 5, as Australia 7.3, Canada
7.99, United Kingdom 11.87, New Zealand 13.18, and United States 5.53. Recent
figures for European countries, given in "Free Trade and Social Security," Plan-
ing, No. 412 (1957), are Germany 20.0, France 16.5, Austria 15.8, Italy
11.3, United Kingdom 11, and Switzerland 10.00 per cent.

20. In Belgium, I understand, the workers and employed themselves finally
put a stop to this development after, in the course of twelve years, the charge
had risen from 25 to 41 per cent of wages (see W. Roepke, Thesen von Angebot


24. See, for example, *Wall Street Journal*, January 2, 1958, the column headed: “Social Security. With Elections Near, Chances Grow for New Increase in Benefits. Congress May Hike Monthly Check 5% or 10%,” etc. The anticipation has proved correct.


26. Ibid., pp. 104 and 106.

27. The most characteristic expression of this view will be found in the “Beveridge Report” (*Social Insurance and Allied Services: Report by Sir William Beveridge* [London: H. M. Stationery Office, 1942; Cmd. 6404], secs. 426–39), where it is proposed that the national health service should “ensure that for every citizen there is available whatever medical treatment he requires, in whatever forms he requires it, domiciliary or institutional, general, specialist, or consultant,” and that it should become “a health service providing full preventive and curative treatment of every kind to every citizen without exceptions, without remuneration limit and without an economic barrier at any point to delay recourse to it.” It may be mentioned here that the annual cost of the proposed service estimated in the Beveridge Report at £170 million is now running at well over £450 million. See B. Abel-Smith and R. M. Titmuss, *The Cost of the National Health Service in England and Wales* (Cambridge: Cambridge University Press, 1956), and *Report of the Committee of Enquiry into the Cost of the National Health Service* (“Guillebaud Report”) (London: H.M. Stationery Office, 1956; Cmd. 9663); cf. also C. A. R. Crosland, *The Future of Socialism* (London, 1956), pp. 120 and 135.


29. See Roberts, *op. cit.*, p. 129. Cf. also J. Jewkes, “The Economist and Economic Change,” in *Economics and Public Policy* (Washington, D.C., 1955), p. 96: “The important economic question [about the British National Health Service] was this: if there is a service the demand for which at zero price is almost infinitely great, if no steps are taken to increase the supply, if the cost curve is rising rapidly, if every citizen is guaranteed by law the best possible medical service, and if there is no obvious method of rationing, what will happen? I do not recall any British economist, before the event, asking these simple questions and, after the event, it is the doctors themselves and not primarily the economists, who have raised these questions.”

30. Cf. Roberts, *op. cit.*, p 116: “Our enquiry has shown that medicine, having harnessed itself to science, has acquired the property of perpetual expansion with accelerating velocity; that it feeds upon and is in tum fed by professional ambitions and trade interests; that this process is further accentuated by its own success in that it promotes the prolongation of life in a state of medicated survival rather than cure; and that further factors making for the expansionism of medicine are the raising of the standard of living and the emotion and sentiment inseparable from the contemplation of sickness.”

31. Ibid., p. 136: “A man of eighty who sustains a fractured hip requires immediate admission to hospital and when he gets there he stays for a long time. On the other hand the person who could be cured, by a brief stay in
hospital, of a minor physical defect which nevertheless impairs his working
capacity may have to wait a long time." Dr. Roberts adds: "This economic view
of the healing art may seem callous. The charge would indeed be justified
if our aim were the welfare of the State considered as a superhuman entity;
and it need hardly be said that the doctor has no concern with the economic
value of his patients. Our aim, however, is the welfare of the members of the
State; and since our resources are insufficient to enable us to treat all disease
with the efficiency which under more fortunate conditions the advance of
science would make possible, we are compelled to reach a just balance between
the short-term direct benefits to the individual and the long-term benefits
reflected back to the individual."

32. See Mark G. Field, *Doctor and Patient in Soviet Russia* (Cambridge:


34. As one of the careful British students of these matters, J. R. Hicks,
pointed out some time ago ("The Pursuit of Economic Freedom" in *What We
of the reasons why we have high unemployment figures . . . is a direct conse­
quence of our progressive social policy; our unemployment statistics are drawn
up in close connection with the administration of unemployment benefit, and
the right to that benefit is given very generously."


36. Cf. Barbara Wootton, "The Labour Party and the Social Services,
" *Political Quarterly*, XXIV (1953), 65: "The future design of the social services
waits upon some clearer decision as to what these services are supposed to be
for. In particular, are they intended to contribute to a policy of social equality?
Or are they just part of the national minimum programme enunciated in the
earlier work of the Webbs—measures to secure that nobody starves, or is too
poor to see a doctor, or lacks a rudimentary education? It is the answers to
these questions which must govern the whole future of our social services."

37. It may be useful to recall here the classical doctrine on these matters
as expressed by Edmund Burke, *Thoughts and Details on Scarcity*, *Works*, VII,
390-91: "Whenever it happens that a man can claim nothing according to the
rules of commerce, and the principles of justice, he passes out of that department,
and comes within the jurisdiction of mercy."

Much of the best critical analysis of the present tendencies in this field
that I know of is contained in an essay by W. Hagenbuch, "The Rationale of the
for this author's *Social Economics* [Cambridge: Cambridge University Press,
1958]), where he contends (pp. 9-12) that "without realizing it, we may be
drifting into a system in which everyone becomes permanently dependent on the
State for certain basic needs and will inevitably become more and more de­
dependent. Not only are the social services no longer self-liquidating; they are
self-propagating. . . . There is surely all the difference in the world between
a régime in which a few unfortunate people receive occasional and temporary
benefits to tide them over their misfortune and one in which a large slice of
everybody's income is continually channeled through the State. The absence
of any direct links between what the individual puts in and what he takes
out, the political situation that must arise when any kind of inequality of

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distribution is discussed, and the sheer paternalism of it all, suggest a rapid disappearance of that small stream of the national income which does not go through the social service pool, and a move towards the complete State control of all incomes... We may therefore summarize the long term conflict of policy as follows: On the one hand, we may aim at a system of social services which removes poverty by making everybody poor (or everybody rich, according to how you look at it), by giving no benefits unless they are universal, and by socializing the national income. On the other hand, we may aim at a system of social services which removes poverty by raising those below the poverty line above it, by giving selective benefits to groups of people in need, adopting either a means test or the method of insurance categories, and by looking forward to the day when social services will no longer be necessary because the standard of living of even the lowest income groups is above the poverty line.” See also the same author’s “The Welfare State and Its Finances,” Lloyds B.R., July, 1958; H. Wilgerodt, “Die Krisis der sozialen Sicherheit und das Lohnproblem,” Ordo, Vol. VII (1955); H. Achinger, Soziale Sicherheit, and Roepke, op. cit., chap. iv.

38. Cf. the first essay by E. M. Burns quoted in n. 2 above, esp. p. 1478.
39. P. Wiles, “Property and Equality,” in The Unservile State, ed. G. Watson (London, 1957), p. 100. Cf. also E. Dodds, “Liberty and Welfare,” in The Unservile State, esp. p. 20: “It has become evident that a State monopoly in Welfare has certain illiberal consequences, and our conviction is that the time has come to provide, not Welfare merely, but a varied and competitive Welfare.”
40. As against the proposals for reform in Stokes, op. cit., which would amount to a repudiation of obligations already incurred, it must be said that, however great the temptation to “wipe the slate clean” and however great the burden already assumed may appear, this would seem to me a fatal new beginning for any attempt to create more reasonable arrangements.
41. This phrase was used by Mr. Joseph Wood Krutch in an informal talk.

CHAPTER TWENTY
Taxation and Redistribution

The quotation at the head of the chapter is taken from F. Guicciardini, “La decima scalata,” Opere inedite, ed. P. and L. Guicciardini (Florence, 1867), X, 377. The occasion of this observation and the remarkable sixteenth-century discussion of progressive taxation from which it is taken deserve a brief account.

In the fifteenth century the republic of Florence, which for two hundred years had enjoyed a regime of personal freedom under the law as had not been known since ancient Athens and Rome, fell under the rule of the Medici family, who increasingly gained despotic powers by an appeal to the masses. One of the instruments they used for this purpose was progressive taxation, as Guicciardini describes elsewhere (“Del reggimento di Firenze,” Opere inedite, II, 40): “It is well known how much the nobility and the wealthy were oppressed by Cosimo and in the following time by taxation, and the reason for this, which the Medici never admitted, was that it provided a certain means of destroying in a seemingly
legal manner, because they always reserved to themselves the power to knock down arbitrarily anybody they wished.” When at some time in the following century progressive taxation was again advocated, Guicciardini wrote (the date 1538, suggested by K. T. von Eheberg, “Finanzwissenschaft,” Handwörterbuch der Staatswissenschaften [3d ed., Jena, 1909], Vol. IV, is no more than a conjecture) two brilliant discourses on progressive taxation, one supporting and the second, which evidently represents his opinion, opposing it. They remained in manuscript and were published only in the nineteenth century. His basic objection is (X, 368) that “the equality which we must aim at consists in this, that no citizen can oppress another, and that the citizens are all subject to the laws and the authorities, and that the voice of each who is admissible to the Council counts as much as that of any other. This is the meaning of equality in liberty, and not that all are equal in every respect.” He argues further (p. 372): “It is not liberty when one part of the community is oppressed and maltreated by the rest, nor is it the end for which we have sought liberty, which was that each should with security be able to preserve his proper state.” The advocates of progressive taxation are to him (ibid.) “suscitatori del popolo, dissipatori della libertà e di buoni governi delle repubbliche.” The main danger he states in the passage quoted at the head of the chapter, which may also be reproduced here in the original Italian: “Ma è la natura delle cose, che i principii comminchiano piccoli, ma se l'uomo non avvertisce, moltiplicano presto e scorrono in luogo che poi nessuno è a tempo a provvedervi.” Cf. on this G. Ricca-Salerno, Storia delle dottrine finanziarie in Italia (Palermo, 1896), pp. 73-76, and M. Grabein, “Beiträge zur Geschichte der Lehre von der Steuerprogression,” Finanzarchiv, XII (1895), 481–96.

1. Ten years ago there were only a very few economists left who opposed progressive taxation on principle, among whom L. von Mises (see, e.g., Human Action [New Haven: Yale University Press, 1949], pp. 803 ff.) and H. L. Lutz, Guideposts to a Free Economy [New York, 1948], chap. xi. should be specially mentioned. The first of the younger generation who pointed to its dangers seems to have been D. M. Wright, Democracy and Progress (New York, 1948), pp. 94–103. The general reopening of the discussion is due mainly to the careful study of W. J. Blum and Harry Kalven, Jr., The Uneasy Case for Progressive Taxation, first published in University of Chicago Law Review, Vol. XIX (1952) and issued separately by the University of Chicago Press in 1952. Two earlier discussions of the problem by myself are “Die Ungerechtigkeit der Steuerprogression,” Schweizer Monatshefte, Vol. XXXII (1952), and “Progressive Taxation Reconsidered,” in On Freedom and Free Enterprise: Essays in Honor of Ludwig von Mises, ed. M. Sennholz (Princeton, 1956). A substantial part of the latter has been incorporated in the present chapter. A recently published non-critical but highly instructive history of progressive taxation in Great Britain is F. Shehah, Progressive Taxation (Oxford, 1953).

2. Turgot’s marginal note, “Il faut exécuter l’auteur, et non le projet,” is reported by F. Gentz, “Ueber die Hülfsquellen der französischen Regierung,” Historisches Journal, III (1799), 138. Gentz himself comments there on progressive taxation: “Nun ist schon eine jede Abgabe, bei welcher irgend eine andere, als die reine (geometrische) Progression der Einkünfte oder des Vermögens zum Grunde liegt, jede, die sich auf das Prinzip einer steigenden Progression
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gründet, nicht viel besser als ein Strassenraub." (Gentz, of course, here uses "progression" with regard to the absolute and not to the proportional amount of the tax.)

3. [J. R. McCulloch], "On the Complaints and Proposals Regarding Taxation," Edinburgh Review, LVII (1833), 164. This early article was largely incorporated into the better-known expanded version in the same author's Treatise on the Principles and Practical Influence of Taxation and the Funding System (London, 1845, p. 142).

4. See K. Marx, Selected Works, ed. V. Adoratsky (London, n.d.), I, 227. As L. von Mises has pointed out (Planning for Freedom [South Holland, Ill., 1952], p. 96), the words "necessitate further inroads upon the old social order" do not occur in the original version of the Communist Manifesto but were inserted by Friedrich Engels in the English translation of 1888.

5. M. A. Thiers, De la propriété (Paris, 1848), p. 319: "La proportionnalité est un principe, mais la progression n’est qu’un odieux arbitraire."


8. I remember that my own teacher, F. von Wieser, one of the founders of modern marginal utility analysis and author of the term "marginal utility" (Grenzenutzen), regarded it as one of his main achievements to have provided a scientific basis for just taxation. The author who had in this connection the greatest influence in the English-speaking world was F. Y. Edgeworth; see his Papers Relating to Political Economy (London, 1925), II, esp. 234–70.

9. As late as 1921, Sir Josiah Stamp (later Lord Stamp) could say (The Fundamental Principles of Taxation [London, 1921], p. 40) that "it was not until the marginal theory was thoroughly worked out on its psychological side, that progressive taxation obtained a really secure basis in principle." Even more recently T. Barna, Redistribution of Incomes through Public Finance (Oxford: Oxford University Press, 1945), p. 5, could still argue that "given the total national income, satisfaction is maximized with an equal distribution of income. This argument is based, on the one hand, on the law of diminishing marginal utility of income, and, on the other hand, on the assumption (based on the postulates of political democracy rather than economics) that persons with the same income possess the same capacity of enjoyment. In addition, the currently accepted economic doctrine denies that there is virtue in thrift (made so much easier by the existence of high incomes) so long as there is unemployment, and thus the main traditional justification of inequality falls away."

10. This conclusion can probably be regarded as firmly established in spite of the ever recurring objection that individually most of us have definite views about whether a given need of one person is greater or smaller than that of another. The fact that we have an opinion about this in no way implies that there is any objective basis for deciding who is right if people differ in their views about the relative importance of different people's needs; nor is there any evidence that they are likely to agree.

der Gleichheit werden sich aber untreu, wenn wir an die Frage der Progressivsteuer herangehen. Da verleugnet selbst die absolute Demokratie in Hunderttausendn von Stimmen ihre Grundsätze, wenn es sich darum handelt, den Reichen schärfere zu treffen."


14. D. G. Hutton, "The Dynamics of Progress," in *The Unservile State*, pp. 184-85. This seems to be recognized now even in Labour party circles (see, for example, C. A. R. Crosland, *The Future of Socialism* [London, 1956], p. 190).


17. The best-known of these pessimistic prognostications is that by W. E. H. Lecky, *Democracy and Liberty* (new ed.; New York, 1899), I, 347: "Highly

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<tr>
<th>Income (£)</th>
<th>Per Cent Taken by Taxation</th>
<th>Income (£)</th>
<th>Per Cent Taken by Taxation</th>
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<td>14</td>
<td>50,000</td>
<td>58</td>
</tr>
</tbody>
</table>
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graduated taxation realises most completely the supreme danger of democracy, creating a state of things in which one class imposes on another burdens which it is not asked to share, and impels the State into vast schemes of extravagance, under the belief that the whole costs will be thrown upon others."


21. See the Report quoted in n. 18, sec. 150.

22. J. R. McCulloch in the article quoted in n. 3 above, p. 162; also in Treatise on Taxation, p. 141. The phrase was later used often and occurs, for example, in F. A. Walker, Political Economy (2d ed.; New York, 1887), p. 491.

23. See the detailed discussion in the Final Report of the Royal Commission on the Taxation of Profits and Income (London: H.M. Stationery Office, 1958; Cmd. 9474), secs. 186-207, esp. 186: "It is inherent in a graduated tax that it should fall with different incidence on the uneven and the even income."

24. It deserves notice that the same authors who were loudest in their emphasis on the alleged "exhaustion of investment opportunities" are now demanding that "the effective progressivity of the income tax must be strengthened" and emphasizing that "the most important single other grounds confronting American politics today is the issue of progressivity of our income tax" and seriously contend that "we are in a situation in which the marginal tax dollar can clearly yield a much higher social utility than the marginal pay envelope dollar" (A. H. Hansen, "The Task of Promoting Economic Growth and Stability," address to the National Planning Association, February 20, 1956; mimeographed).

25. This seems to have shaken even an author so firmly convinced of the justice of progressive taxation that he wanted to apply it on an international scale (see J. E. Meade, Planning and the Price Mechanism [London, 1948], p. 40: "Thus a skilled author who is taxed 19s 6d in the £ [i.e., 97½ per cent] must earn £200 in order to have the money to pay £5 to get some housework done. He may well decide to do the housework himself instead of writing. Only if he is forty times more productive in writing than housework will it be profitable for him to extend the division of labour and to exchange his writing for housework."

26. W. A. Lewis, The Principles of Economic Planning (London, 1949), p. 30; the argument appears to have been used first by L. T. Hobhouse, Liberalism (London, 1911), pp. 199-201, who suggests that the argument for a supertax is "a respectful doubt whether any single individual is worth to society by any means as much as some individuals obtain" and suggests that "when we come to an income of some £5,000 a year, we approach the limit of the industrial value of the individual."

27. Cf. Wright, op. cit., p. 96: "It must be remembered that our income-tax laws have been for the most part drawn up and enacted by people on steady salaries for the benefit of people on steady salaries."

sincere opponents of monopoly; but if taxation were lower and, especially, if undistributed profits were exempt from taxation, many businesses would spring up which would compete actively with the old established monopolies. As a matter of fact, the present excessive rates of taxation are one of the principal reasons for monopolies now being so strong." Similarly, Lionel Robbins, “Notes on Public Finance,” *Lloyds B.R.*, October, 1955, p. 10: “The fact that it has become so difficult to accumulate even a comparatively small fortune must have the most profound effect on the organization of business; and it is by no means clear to me that these results are in the social interest. Must not the inevitable consequence of all this be that it will become more and more difficult for innovation to develop save within the ambit of established corporate enterprise, and that more and more of what accumulation takes place will take place within the large concerns which—largely as a result of individual enterprise in the past—managed to get started before the ice age descended?"


31. Much of the expense-account waste is indirectly a consequence of progressive taxation, since, without it, it would often be in the better interest of a firm so to pay its executives as to induce them to pay their representation expenditure out of their own pockets. Much greater than is commonly understood are also the legal costs caused by progressive taxation; cf. Blum and Kalven, *op. cit.*, p. 431: “It is remarkable how much of the day to day work of the lawyer in the income tax field derives from the simple fact that the tax is progressive. Perhaps the majority of his problems are either caused or aggravated by that fact.”

**CHAPTER TWENTY-ONE**

*The Monetary Framework*

The quotation at the head of the chapter is taken from J. M. Keynes, *The Economic Consequences of the Peace* (London, 1919), p. 220. Keynes’s observation was prompted by a similar remark attributed to Lenin to the effect that “the best way to destroy the capitalist system was to debauch the currency.” Cf. also Keynes’s later statement in *A Tract of Monetary Reform* (London, 1923), p. 45: “The Individualistic capitalism of today, precisely because it entrusts saving to the individual investor and production to the individual employer, *presumes* a stable measuring-rod of value, and cannot be efficient—perhaps cannot survive—without one.”


2. Though I am convinced that modern credit banking as it has developed requires some public institutions such as the central banks, I am doubtful whether it is necessary or desirable that they (or the government) should have the monopoly of the issue of all kinds of money. The state has, of course, the right to
protect the name of the unit of money which it (or anybody else) issues and, if
it issues "dollars," to prevent anybody else from issuing tokens with the same
name. And as it is its function to enforce contracts, it must be able to determine
what is "legal tender" for the discharge of any obligation contracted. But there
seems to be no reason whatever why the state should ever prohibit the use of other
kinds of media of exchange, be it some commodity or money issued by another
agency, domestic or foreign. One of the most effective measures for protecting
the freedom of the individual might indeed be to have constitutions prohibiting
all peacetime restrictions on transactions in any kind of money or the precious
metals.

3. The most important of these temporary and self-reversing shifts of demand
which monetary changes are likely to cause are changes in the relative demand
for consumers' goods and investment goods; this problem we cannot consider
here without entering into all the disputed problems of business-cycle theory.
4. See the more detailed discussion of these problems in my Monetary National­
7. The figures quoted in the text are the result of calculations made for me
by Mr. Salvator V. Ferrera, whose assistance I gratefully acknowledge. They were
necessarily confined to those countries for which cost-of-living index numbers
were readily available for the whole of the forty-year period. I am deliberately
giving in the text only round figures, because I do not believe that the results
of this kind of calculation can give us more than rough indications of the orders
of magnitude involved. For those who are interested I give here the results
(up to one decimal place) for all the countries for which the calculation was made:

<table>
<thead>
<tr>
<th>Country</th>
<th>Per Cent</th>
<th>Country</th>
<th>Per Cent</th>
<th>Country</th>
<th>Per Cent</th>
</tr>
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<tbody>
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<tr>
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<td>48.2</td>
<td>Peru</td>
<td>20.6</td>
</tr>
<tr>
<td>Union of South</td>
<td></td>
<td>Denmark</td>
<td>48.1</td>
<td>Italy</td>
<td>11.4</td>
</tr>
<tr>
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<td>52.3</td>
<td>Netherlands</td>
<td>44.0</td>
<td>France</td>
<td>11.4</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>50.2</td>
<td>Ireland</td>
<td>42.1</td>
<td>Greece</td>
<td>8.4</td>
</tr>
<tr>
<td>Sweden</td>
<td>50.1</td>
<td></td>
<td></td>
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8. So far as France is concerned, this, of course, does not take into account
the effects of the considerable further depreciation (and consequent devaluation)
of the French franc in the course of 1958.
9. There is no continuous index number available for the whole of this
two-hundred-year period, but the approximate trend of prices can be gauged
by piecing together the data given by Elizabeth W. Gilboy, "The Cost of Living
10. This statement is based on the index number of wholesale prices for


13. J. M. Keynes, A Tract on Monetary Reform, p. 80.


15. This applies at least to the traditional instruments of monetary policy, though not to such newer measures as the changes in the required reserves of the banks.

16. The fatal errors begin with the British attempt after the first World War to restore the pound to its former value rather than to relink it with gold at a new parity corresponding to its reduced value. Besides the fact that this was not required by the principles of the gold standard, it was contrary to the best classical teaching. D. Ricardo had explicitly said of a similar situation one hundred years earlier that he “never should advise a government to restore a currency, which was depreciated 30 pct., to par; I should recommend, as you propose, but not in the same manner, that the currency should be fixed at the depreciated value by lowering the standard, and that no further deviations should take place” (letter to John Wheatley, September 18, 1821, in The Works and Correspondence of David Ricardo, ed. P. Sraffa [Cambridge: Cambridge University Press, 1952], IX, 73).

17. There is, of course, a strong case for completely freeing the trade in gold. Indeed, it would seem desirable to go considerably further in this direction: probably nothing would contribute more to international monetary stability than the different countries mutually binding themselves by treaty to place no obstacles whatever in the way of free dealing in one another’s currencies. (There would probably also be a strong case for going still further and permitting their respective banks to operate freely in their territories.) But, though this would go far in the direction of restoring a stable international standard, the control of the value of this standard would still be in the hands of the authorities of the biggest countries participating in it.


19. See my essay Monetary Nationalism and International Stability.
CHAPTER TWENTY-TWO

Housing and Town Planning


1. A valuable attempt to remedy this position has recently been made in R. Turvey, Economics of Real Property (London, 1957). Of earlier works the discussions of local taxation by E. Cannan, especially his History of Local Rates (2d ed.; London, 1912), and his memorandum in Royal Commission on Local Taxation: Memoranda Chiefly Relating to the Classification and Incidence of Imperial and Local Taxes (London: H.M. Stationery Office, 1899; Cmd. 9528), pp. 160-75, are still among the most helpful on the crucial issues.


4. The illustration is given by F. W. Paish in the essay quoted in the preceding note, p. 79 of the reprint.

5. E. Forsthoft, Lehrbuch des Verwaltungsrechts, I (Munich, 1950), 222.

6. Only recently have determined, systematic efforts have been made in both Great Britain and Germany to abolish the whole system of rent controls. Even in the United States they still exist in New York City.

7. This possibility has not infrequently been used in various parts of the world to drive out unpopular racial minorities.


10. The extent to which the movement for town planning, under the leadership of such men as Frederick Law Olmsted, Patrick Geddes, and Lewis Mumford, has developed into a sort of anti-economics would make an interesting study.

11. It should perhaps be said, in exculpation of the British economists, that it would hardly have been possible for these absurdities ever to have become law if the decisive stage of the preparation of the legislation had not taken
place at a time when the economists were almost entirely occupied with the war effort, and when the town planners had the time and a free field to put through their conception of a better postwar world. It is hardly an exaggeration to say that, at the time the act was passed, scarcely anybody in Parliament understood its implications and that probably nobody at all foresaw that the responsible minister would use the powers given to him to decree a complete confiscation of the development gain. See on the act Sir Arnold Plant, "Land Planning and the Economic Functions of Ownership," *Journal of the Chartered Auctioneers and Estate Agents Institute*, Vol. XXIX (1949), and, in addition to R. Turvey's book already mentioned, his article, "Development Charges and the Compensa-


13. Strictly speaking, this act as implemented by the responsible minister, who had been authorized to fix the development charges at some percentage of the development gain and chose to fix them at 100 per cent.


**CHAPTER TWENTY-THREE**

*Agriculture and Natural Resources*

The quotation at the head of the chapter is the concluding sentence of Edmund Burke, *Thoughts and Details upon Scarcity* (1795), in *Works*, VII, 419.


3. It perhaps deserves mention, since this is little known, that in this field, too, the inspiration for the control measures seems to have come from Germany. Cf. the account in A. M. Schlesinger, Jr., *The Age of Roosevelt: The Crisis of the Old Order, 1919–1933* (Boston, 1957), p. 110: "In the late twenties Beards-
ley Ruml of the Laura Spelman Rockefeller Foundation, impressed by a program of agricultural control he observed in operation in Germany, asked John Black, now at Harvard, to investigate its adaptability to the American farm problem. In 1929 Black worked out the details of what he christened the voluntary domestic allotment plan.


7. This has its complement in the fact, first pointed out, I believe, by F. W. Paish, that today the wealthy countries regularly overpay their farmers while the poor countries generally underpay them.

8. The important and well-established fact of the necessity of the development of an agricultural surplus before rapid industrialization can bring a growth of wealth is particularly well brought out by K. E. Boulding in the article quoted in n. 1 above, particularly p. 197 of the reprint: "The so called 'industrial revolution' was not created by a few rather unimportant technical changes in the textile industry; it was the direct child of the agricultural revolution based on turnips, clover, four-course rotation, and livestock improvement which developed in the first half of the eighteenth century. It is the turnip, not the spinning jenny, which is the father of industrial society."

9. It is significant that, as has been pointed out by Anthony Scott, *Natural Resources: The Economics of Conservation* (Toronto: University of Toronto Press, 1955), p. 37, "the whole school of land economics (and its cousin, institutional economics)" largely traces back to this concern of Americans.


CHAPTER TWENTY-FOUR
Education and Research

The quotation at the head of the chapter is taken from J. S. Mill, _On Liberty_ ed. R. B. McCallum (Oxford, 1946), p. 95. Cf. also Bertrand Russell, commenting on the same problem ninety-five years later in his lecture, "John Stuart Mill," _Proceedings of the British Academy_, XLI (1955), 57: "State education, in the countries which adopt [Fichte's] principles, produces, so far as it is successful, a herd of ignorant fanatics, ready at the word of command to engage in war or persecution as may be required of them. So great is this evil that the world would be a better place (at any rate, in my opinion) if State education had never been inaugurated."

1. Cf. Mill, _op. cit._, pp. 94-95: "It is in the case of children that misapplied notions of liberty are a real obstacle to the fulfillment by the State of its duties. One would almost think that a man's children were supposed to be literally, and not metaphorically, a part of himself, so jealous is opinion of the smallest interference of law with his absolute and exclusive control over them; more jealous than of almost any interference with his own freedom of action; so much less do the generality of mankind value liberty than power. Consider, for example, the case of education. Is it not almost a self-evident axiom, that the State should require and compel the education, up to a certain standard, of every human being who is born its citizen? . . . If the government would make up its mind to require for every child a good education, it might save itself the trouble of providing one. It might leave to parents to obtain the education where and how they pleased, and content itself with helping to pay the school fees of the poorer classes of children, and defraying the entire school expenses of those who have no one else to pay for them. The objections which are argued with reason against State education do not apply to the enforcement of education by the State, but to the State's taking upon itself to direct that education; which is a totally different thing."

2. Historically, the needs of universal military service were probably much more decisive in leading most governments to make education compulsory than the needs of universal suffrage.

3. Wilhelm von Humboldt, _Ideen zu einem Versuch die Größen der Wirksamkeit des Staates zu bestimmen_ (written in 1792, but first completely published Breslau, 1851), chap. vi, summary at the beginning and the concluding sentence. In the English translation, _The Sphere and Duties of Government_ (London, 1854), the summary has been transferred to the Table of Contents.


7. See the interesting proposals suggested by M. Friedman in the paper
quoted in n. 5 above, which deserve careful study, though one may feel doubt about their practicability.


9. A problem which is not taken care of in present conditions is that presented by the occasional young person in whom a passionate desire for knowledge appears without any recognizable special gifts in the standard subjects of instruction. Such a desire ought to count for much more than it does, and the opportunity of working through college does not really solve the problem on a higher level. It has always seemed to me that there is a strong case for institutions which fulfil the functions that the monasteries fulfilled in the past, where those who cared enough could, at the price of renouncing many of the comforts and pleasures of life, earn the opportunity of devoting all the formative period of their development to the pursuit of knowledge.

10. D. V. Glass in the volume edited by him and entitled *Social Mobility in Britain* (London, 1954), pp. 25-26: see also the review of this by A. Curie, *New Statesman and Nation*, N.S., XLVIII (August 14, 1954), 190, where it is suggested that “the educational dilemma is that the desire to produce a more ‘open’ society may simply end in one which, while flexible so far as individuals are concerned, is just as rigidly stratified on an I.Q. basis as it was once by birth.” Cf. also Michael Young, *The Rise of the Meritocracy*, 1870-2033 (London, 1958).


13. It is significant that in England, where the universities were endowed corporations, each consisting of a large number of self-governing bodies, academic freedom has never become a serious issue in the manner in which it did where universities were government institutions.


15. T. Jefferson to Joseph C. Cabell, February 3, 1825, in *The Writings of Thomas Jefferson*, ed. by H. A. Washington, Vol. VII (New York, 1855), p. 397. It should be said that Jefferson’s opposition to academic freedom was quite consistent with his general position on such matters, which, in the manner of most doctrinaire democrats, made him equally oppose the independence of judges.


17. This is not the place to enter into a discussion of the Russian educational system. But it may be briefly mentioned that its chief differences from the American system have little to do with the different social order and that, in fact, the Russians are merely following a Continental European tradition. In the critical aspects the achievements of the German or French or Scandinavian schools would repay study as much as the Russian ones.


POSTSCRIPT

Why I Am Not a Conservative

The quotation at the head of the Postscript is taken from Acton, Hist. of Freedom, p. 1.

1. This has now been true for over a century, and as early as 1855 J. S. Mill could say (see my John Stuart Mill and Harriet Taylor [London and Chicago, 1951], p. 216) that "almost all the projects of social reformers of these days are really liberticide."

2. B. Crick, "The Strange Quest for an American Conservatism," Review of Politics, XVII (1955), 365, says rightly that "the normal American who calls himself 'A Conservative' is, in fact, a liberal." It would appear that the reluctance of these conservatives to call themselves by the more appropriate name dates only from its abuse during the New Deal era.


5. Cf. Lord Hugh Cecil, Conservatism ("Home University Library" [London, 1912]), p. 9: "Natural Conservatism . . . is a disposition averse from change; and it springs partly from a distrust of the unknown."

6. Cf. the revealing self-description of a conservative in K. Feiling, Sketches in Nineteenth Century Biography (London, 1930), p. 174: "Taken in bulk, the Right have a horror of ideas, for is not the practical man, in Disraeli's words, 'one who practises the blunders of his predecessors'? For long tracts of their history they have indiscriminately resisted improvement, and in claiming to reverence their ancestors often reduce opinion to aged individual prejudice. Their position becomes safer, but more complex, when we add that this Right wing is incessantly overtaking the Left; that it lives by repeated inoculation of liberal ideas, and thus suffers from a never-perfected state of compromise."

7. I trust I shall be forgiven for repeating here the words in which on an earlier occasion I stated an important point: "The main merit of the individualism which [Adam Smith] and his contemporaries advocated is that it is a system under which bad men can do least harm. It is a social system which does not depend for its functioning on our finding good men for running it, or on all men becoming better than they now are, but which makes use of men in all their given variety and complexity, sometimes good and sometimes bad, sometimes intelligent and more often stupid" (Individualism and Economic Order [London and Chicago 1948], p. 11).

8. Cf. Lord Acton in Letters of Lord Acton to Mary Gladstone, ed. H. Paul
(London, 1913), p. 73: “The danger is not that a particular class is unfit to govern. Every class is unfit to govern. The law of liberty tends to abolish the reign of race over race, of faith over faith, of class over class.”


12. Cf. Learned Hand, The Spirit of Liberty, ed. I. Dilliard (New York, 1952), p. 190: “The Spirit of liberty is the spirit which is not too sure that it is right.” See also Oliver Cromwell’s often quoted statement in his Letter to the General Assembly of the Church of Scotland, August 3, 1650: “I beseech you, in the bowels of Christ, think it possible you may be mistaken.” It is significant that this should be the probably best-remembered saying of the only “dictator” in British history!

13. H. Hallam, Constitutional History (1827) (“Everyman” ed.), III, 90. It is often suggested that the term “liberal” derives from the early nineteenth-century Spanish party of the liberales. I am more inclined to believe that it derives from the use of the term by Adam Smith in such passages as W.o.N., II, 41: “the liberal system of free exportation and free importation” and p. 216: “allowing every man to pursue his own interest his own way, upon the liberal plan of equality, liberty, and justice.”

14. Lord Acton in Letters to Mary Gladstone, p. 44. Cf. also his judgment of Tocqueville in Lectures on the French Revolution (London, 1910), p. 357: “Tocqueville was a Liberal of the purest breed—a Liberal and nothing else, deeply suspicious of democracy and its kindred, equality, centralisation, and utilitarianism.” Similarly in the Nineteenth Century, XXXIII (1893), 885. The statement by H. J. Laski occurs in “Alexis de Tocqueville and Democracy,” in The Social and Political Ideas of Some Representative Thinkers of the Victorian Age, ed F. J. C. Hearnshaw (London, 1933), p. 100, where he says that “a case of unanswerable power could, I think, be made out for the view that he [Tocqueville and Lord Acton were the essential liberals of the nineteenth century.”

15. As early as the beginning of the eighteenth century, an English observer could remark that he “scarce ever knew a foreigner settled in England, whether of Dutch, German, French, Italian, or Turkish growth, but became a Whig in a little time after his mixing with us” (quoted by G. H. Guttridge, English Whiggism and the American Revolution [Berkeley: University of California Press, 1942], p. 3).

16. In the United States the nineteenth-century use of the term “Whig” has unfortunately obliterated the memory of the fact that in the eighteenth it stood for the principles which guided the revolution, gained independence, and shaped the Constitution. It was in Whig societies that the young James Madison and John Adams developed their political ideals (cf. E. M. Burns, James Madison [New Brunswick, N.J.: Rutgers University Press, 1938], p. 4);
it was Whig principles which, as Jefferson tells us, guided all the lawyers who constituted such a strong majority among the signers of the Declaration of Independence and among the members of the Constitutional Convention (see *Writings of Thomas Jefferson* ["Memorial ed." (Washington, 1905)], XVI, 156). The profession of Whig principles was carried to such a point that even Washington’s soldiers were clad in the traditional “blue and buff” colors of the Whigs, which they shared with the Foxites in the British Parliament and which was preserved down to our own days on the covers of the *Edinburgh Review*. If a socialist generation has made Whiggism its favorite target, this is all the more reason for the opponents of socialism to vindicate the name. It is today the only name which correctly describes the beliefs of the Gladstonian liberals, of the men of the generation of Maitland, Acton, and Bryce, the last generation for whom liberty rather than equality or democracy was the main goal.


19. Cf. the British Conservative party’s statement of policy, *The Right Road for Britain* (London, 1950), pp. 41–42, which claims, with considerable justification, that “this new conception [of the social services] was developed [by] the Coalition Government with a majority of Conservative Ministers and the full approval of the Conservative majority in the House of Commons. . . . [We] set out the principle for the schemes of pensions, sickness and unemployment benefit, industrial injuries benefit and a national health scheme.”


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Prepared by Vernelia Crawford

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